

# Agenda

Huron-Clinton Metropolitan Authority

Board of Commission Meeting

June 20, 2024 – 1:00 p.m.

Indian Springs Environmental Discovery Center and via Zoom (for the public)

<https://metroparks.zoom.us/j/83053268394>

Meeting ID: 830 5326 8394 / Passcode: 374003

Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

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1. Call to Order
2. Chairman's Statement
3. Public Participation
4. Approval – May 9, 2024 Regular Meeting Minutes
5. Approval – June 20, 2024 Full Agenda

## Consent Agenda

### 6. Approval – June 20, 2024 Consent Agenda

- A. Approval – May 2024 Financial Statements **pg. #10**
- B. Approval – May 2024 Appropriation Adjustments **pg. #74**
- C. Report – Monthly Major Maintenance **pg. #76**
- D. Report – Monthly Capital Project Fund **pg. #78**
- E. Purchases
  1. Report - Total spend and vendor locations report **pg. #80**
  2. Report - Purchases over \$10k/under \$25k report **pg. #82**
  3. Approval - Cooperative Purchase of Chevrolet Silverado **pg. #83**

## Regular Agenda

### 7. Reports

#### A. Administrative Department

1. Presentation – Spotlight: Police Department
2. Report - Winter/Spring Swim Report **pg. #84**
3. Report – Climate Action Plan Quarterly Update **pg. #91**

#### B. Financial Department

1. Report – Monthly Financial Report **pg. #144**
2. Approval - 2024/25 Tax Levy Report **pg. #157**

**C. Department Updates**

1. Report – DEI Update **pg. #160**
2. Report – Marketing Update **pg. #172**
3. Report - Natural Resources Update **pg. #180**
4. Report – Planning and Development Update **pg. #189**
5. Report – Interpretive Services Update **pg. #208**

**D. Planning & Development**

1. Approval - FEMA FY24 Pre-Disaster Mitigation Grant Program **pg. #220**

**E. Engineering**

1. Approval - Parcel Cleanup and Restoration **pg. #222**

8. Public Participation

9. Other Business

10. Leadership Update

11. Commissioner Comments

12. Motion to Adjourn

The next regular Metroparks Board meeting will take place  
**Thursday, July 11, 2024 – 1:00 p.m.**  
[Hudson Mills Metropark Activity Center](#)

**Huron-Clinton Metropolitan Authority  
Board of Commission Meeting Minutes  
May 9, 2024 – 1:00 p.m.  
Oakwoods Nature Center**

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A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, May 9, 2024 at Oakwoods Metropark Nature Center.

**Commissioners Present:**

Bernard Parker  
Jaye Quadrozzi  
Bernard Parker  
Robert W. Marans  
John Paul Rea  
Tiffany Taylor  
William Bolin  
Stephen Pontoni

**Staff Officers Present:**

Director  
Deputy Director  
Chief of Finance

Amy McMillan  
Mike Lyons  
Shedreka Miller

**Commissioners Absent:**

**Others:**

Miller, Canfield, Paddock & Stone

Steve Mann

**1. Call to Order**

Commissioner Parker called the meeting to order at 1:00pm.

**2. Chairman's Statement**

Commissioner Parker stated the ribbon cutting early this morning was a great way to demonstrate the support from the grant received to complete the project.

**3. Public Participation**

XC Skiing Program at Huron Meadows representative, Ken Roth, presented an update on the ski program.

Commissioner Quadrozzi asked if there is currently a trail camera. Ken stated there is not one installed.

Commissioner Marans asked Ken if he has thought about the implications of climate change. Ken responded we are going to have make accommodations for winter sports, snow making will be required.

**4. Approval – April 11, 2024 Regular & Closed Session Meeting Minutes**

Motion by Commissioner Pontoni, support from Commissioner Rea that the Board of Commissioners approve the regular meeting and closed session minutes as submitted.

Motion carried unanimously.

**5. Approval – May 9, 2024 Full Agenda**

Motion by Commissioner Quadrozzi, support from Commissioner Taylor that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

**Consent Agenda**

**6. Approval – May 9, 2024 Consent Agenda**

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

**Regular Agenda**

**7. Reports**

**A. Administrative Department**

**1. Approval – Moment Strategies Contract Renewal**

Discussion: Chief of Marketing and Communications, Danielle Mauter introduced Moment Strategies representatives Alexis Wiley and Rachel Felice to present the Moment Strategies Contract Renewal.

Commissioner Marans asked where the upcoming op-ed piece is being targeted. Moment Strategies representative, Alexis Wiley responded it will most likely be in the Detroit News due to their reach. Moment Strategies representative, Rachel Felice stated they will also be pitching to other outlets.



Commissioner Rea thanked the Moment Strategies team for their efforts and integrating with the Metroparks communications team

Motion by Commissioner Marans, support from Commissioner Rea that the Board of Commissioners approve the Moment Strategies Contract Renewal as submitted.

Motion carried unanimously.

## **2. Report – Spotlight: Intrepretive Services**

Discussion: Chief of Intrepretive Services, Jennifer Jaworski presented Intrepretive Services Department spotlight.

Commissioner Marans asked if there are any other similar partnerships like the Detroit Library partnership. Chief of Intrepretive Services, Jennifer Jaworski confirmed we have other similar partnerships like the library network and suburban cooperative, Michigan activity pass, as well as other partnerships.

Director McMillan recognized Chief of Intrepretive Services, Jennifer Jaworski for her outstanding work.

Motion by Commissioner Rea, support from Commissioner Taylor that the Board of Commissioners receive and file the Intrepretive Services Department spotlight as submitted.

Motion carried unanimously.

## **3. Approval – Electric Vehicles for Southern District Interpretive Programming**

Discussion: Purchasing Supervisor, Travis Grubb presented the Electric Vehicles for Southern District Intrepretive Programming.

Commissioner Pontoni asked if being Michigan or US made was a determining factor. Purchasing Supervisor, Travis Grubb stated there were a total of 5 vehicles in consideration. The pricing, safety ratings, warranty and storage were factors.

Commissioner Marans asked what type of reporting will be made after the vehicles are in place. Deput Director, Mike Lyons responded we are going to have two public facing and two internal charging stations. We are going to pilot charging locations in each district as the next steps. More reporting will be presented.

Commissioner Bolin asked if Ford's loss of production will affect delivery. Director McMillan stated that we have carefully reviewed all options.

Motion by Commissioner Rea, support from Commissioner Taylor that the Board of Commissioners approve the Electric Vehicles for Southern District Interpretive Programming as submitted.

Commissioner Bolin voted no.

Motion carried.

## **B. Financial Department**

### **1. Approval - 2023 Pension Valuation, GASB 67/68, 2024 Contribution**

*Discussion:* Chief of Finance, Shedreka Miller presented the 2023 Pension Valuation, GASB 67/68, 2024 Contribution for approval.

Motion by Commissioner Rea, support from Commissioner Taylor that the Board of Commissioners approve the 2023 Pension Valuation, GASB 67/68, 2024 Contribution as submitted.

Motion carried unanimously.

### **2. Approval - 2023 Retiree Health Care Trust Valuation, GASB 74/75, 2024 Contribution**

*Discussion:* Chief of Finance, Shedreka Miller presented the 2023 Retiree Health Care Trust Valuation, GASB 74/75, 2024 Contribution for approval.

Motion by Commissioner Marans, support from Commissioner Taylor that the Board of Commissioners approve the 2023 Retiree Health Care Trust Valuation, GASB 74/75, 2024 Contribution as submitted.

Motion carried unanimously.

### **3. Report – Monthly Financial Report**

*Discussion:* Chief of Finance, Shedreka Miller presented the Monthly Financial Report.

Motion by Commissioner Rea, support from Commissioner Taylor that the Board of Commissioners receive and file the Monthly Financial Report as submitted.

Motion carried unanimously.

## **C. Department Updates**

### **1. Report – DEI Update**

Discussion: Chief of DEI, Artina Carter presented the DEI Department Update.

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners receive and file the DEI Department Update as submitted.

Motion carried unanimously.

### **2. Report – Marketing Update**

Discussion: Chief of Marketing & Communications, Danielle Mauter presented the Marketing Department Update.

Commissioner Parker asked if we are still offering the trade up program. Chief of Marketing & Communications, Danielle Mauter confirmed the program is continuing.

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners receive and file the Marketing Department Update as submitted.

Motion carried unanimously.

### **3. Report - Natural Resources Update**

Discussion: Chief of Natural Resources, Katie Carlise presented the Natural Resources Department Update.

Commissioner Quadrozzi asked how many Massasauga rattlesnakes were caught in the study. Chief of Natural Resources, Katie Carlise responded 4 were caught at Indian Springs and 10 at Kensington.

Motion by Commissioner Quadrozzi, support from Commissioner Rea that the Board of Commissioners receive and file the Natural Resources Department Update as submitted.

Motion carried unanimously.

### **4. Report – Planning and Development Update**

Discussion: Chief of Planning & Development, Janet Briles presented the Planning & Development Department Update.

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners receive and file the Planning & Development Department Update as submitted.

Motion carried unanimously.

#### **D. Planning & Development**

##### **1. Approval - Maintenance Agreement with WCPARC for Ancillary Trail Features along the B2B**

Discussion: Chief of Planning & Development, Janet Briles presented the Maintenance Agreement with WCPARC for Ancillary Trail Features along the B2B.

Motion by Commissioner Rea, support from Commissioner Taylor that the Board of Commissioners approve the Maintenance Agreement with WCPARC for Ancillary Trail Features along the B2B as submitted.

Commissioner Marans abstained from voting.

Motion carried.

##### **2. Approval - EGLE Recycling Grant**

Discussion: Chief of Planning & Development, Janet Briles presented the EGLE Recycling Grant.

Motion by Commissioner Marans, support from Commissioner Rea that the Board of Commissioners approve the EGLE Recycling Grant as submitted.

Motion carried unanimously.

#### **E. Engineering**

##### **1. Approval – Lake St. Clair Electrical Load Study**

Discussion: Chief of Engineering Services, Mike Henkel presented the Lake St. Clair Electrical Load Study.

Motion by Commissioner Rea, support from Commissioner Taylor that the Board of Commissioners approve the Lake St. Clair Electrical Load Study as submitted.

Motion carried unanimously.

**8. Public Participation**

Dave Wahl thanked the board of commissioners for continuing to fund the pension plan.

**9. Other Business**

Director McMillan commented on the action from the pension meeting today. The study with GBS will focus on the cost of evaluation of cost of living for retirees. Chief of Finance, Shedreka Miller will work the consultants and will come back to the board in August for approval.

**10. Leadership Update**

Director McMillan stated the police department has done an extraordinary job in Detroit at the NFL draft; the PD will present a spotlight next month. Memorial Day weekend prep is underway, we are looking forward to the upcoming season!

Commissioner Parker asked if we will be hosting a legislative event this year. Director McMillan stated we will not be hosting one due to the election year.

**11. Commissioner Comments**

Commissioner Bolin asked if there have been any protests at the parks and do we have a plan in place. Director McMillan stated there have been no protests, and yes, we have a plan in place.

**12. Motion to Adjourn**

Motion by Commissioner Rea, support from Commissioner Taylor, that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 2:28 pm.

Respectfully submitted,



Micaela Vasquez  
Recording Secretary

## HURON-CLINTON METROPOLITAN AUTHORITY

### General Fund Changes in Fund Balance

	Original 2024 Budget	Amended 2024 Budget	05/31/2024	Prior Year 05/31/2023	Difference	% Change	2024 Remaining Balance
<b>Revenues</b>							
Property taxes	\$ 39,154,893	\$ 39,379,384	\$ 39,379,384	\$ 36,739,225	\$ 2,640,159	7.19%	\$ -
Park operations	24,824,829	24,824,829	8,741,552	8,350,403	391,149	4.68%	16,083,277
Administrative Office operations	59,402	59,402	59,279	28,845	30,435	105.51%	123
Grants	40,001	40,001	-	15,199	(15,199)	-100.00%	40,001
State Sources	717,046	717,046	-	24	(24)	-100.00%	717,046
Donations	6,260	10,109	40,124	35,232	4,892	13.89%	(30,015)
Foundation Support	6,677	6,677	8,629	9,728	(1,100)	-11.30%	(1,952)
Interest	500,000	500,000	205,133	127,768	77,365	60.55%	294,867
Sale of capital assets	125,000	125,000	-	-	-	0.00%	125,000
Transfer In	-	-	-	66,359	(66,359)	-100.00%	-
<b>Total revenues</b>	<b>65,434,108</b>	<b>65,662,449</b>	<b>48,434,102</b>	<b>45,372,782</b>	<b>3,061,320</b>	<b>6.75%</b>	<b>\$ 17,228,347</b>
<b>Expenditures</b>							
Capital	1,193,877	3,299,301	863,574	736,962	126,612	17.18%	2,435,727
Major maintenance	3,707,535	4,214,481	288,968	993,349	(704,380)	-70.91%	3,925,513
Park operations	41,544,897	41,629,940	13,977,098	13,057,024	920,074	7.05%	27,652,842
Administrative office	14,059,075	14,519,457	4,453,226	8,203,567	(3,750,341)	-45.72%	10,066,231
Transfer Out	8,979,166	9,014,166	9,014,166	5,825,813	3,188,353	54.73%	-
<b>Total expenditures</b>	<b>69,484,549</b>	<b>72,677,345</b>	<b>28,597,032</b>	<b>28,816,714</b>	<b>(219,682)</b>	<b>-0.76%</b>	<b>44,080,313</b>
<b>Net changes in fund balance</b>	<b>\$ (4,050,441)</b>	<b>\$ (7,014,896)</b>	<b>\$ 19,837,070</b>	<b>\$ 16,556,060</b>	<b>\$ 3,281,000</b>	<b>19.82%</b>	
Fund balance, beginning of year	52,163,526	52,163,526					
<b>Fund balance, end of year</b>	<b>\$ 48,113,080</b>	<b>\$ 45,148,630</b>	<b>72,000,590</b>		<b>\$ (2,964,455)</b>	<b>-6.16%</b>	

# General Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>ASSETS</b>				
<i>ASSETS</i>				
<i>CASH</i>				
Comerica Bank/Park Acct (LSC)	19,096.98	120,646.53	(101,549.55)	(84.17)
PNC Bank (KMP)	106,941.56	100,869.37	6,072.19	6.02
PNC Bank (W/LH)	(12,387.21)	40,513.13	(52,900.34)	(130.58)
PNC Bank (HM/IS)	73,158.06	34,181.52	38,976.54	114.03
Huntington Banks Of Mich (SC)	61,381.46	36,519.67	24,861.79	68.08
Comerica Bank/Park Acct (LE)	30,318.22	37,960.84	(7,642.62)	(20.13)
Comerica Bank/Operating	14,214,645.77	13,843,802.88	370,842.89	2.68
Petty Cash	3,250.00	3,250.00	.00	.00
Change Funds	68,950.00	68,950.00	.00	.00
Comerica Flexible Spending Account	31,341.17	26,188.67	5,152.50	19.67
<i>CASH Totals</i>	<u>\$14,596,696.01</u>	<u>\$14,312,882.61</u>	<u>\$283,813.40</u>	<u>1.98%</u>
<i>INVESTMENTS</i>				
Money Market	4,675,378.21	3,025,195.45	1,650,182.76	54.55
Bank of Ann Arbor/CD	3,023,105.70	3,002,450.25	20,655.45	.69
Flagstar Bank/C.D.	2,579,371.76	2,516,098.97	63,272.79	2.51
Michigan First Credit Union/C.D.	2,078,547.18	2,036,835.51	41,711.67	2.05
Public Service Credit Union	14,413.83	14,413.83	.00	.00
CIBC Bank/C.D.	997,714.81	977,885.45	19,829.36	2.03
1St Independ Natl Bk/C.D.	1,008,181.70	1,001,300.97	6,880.73	.69
Comerica Bank Govt Fund	7,737,950.79	7,354,253.12	383,697.67	5.22
Comerica-Business Money Market	6,430,306.90	2,313,466.37	4,116,840.53	177.95
Horizon Bank CD	4,521,460.96	4,400,000.00	121,460.96	2.76
Huron Valley Bank CD	3,653,916.24	3,511,226.46	142,689.78	4.06
Liberty Bank CD	3,094,862.22	3,013,368.08	81,494.14	2.70
Horizon Bank Money Market	263,843.96	258,350.93	5,493.03	2.13
U S TREASURY/AGENCIES	14,837,556.26	18,853,950.14	(4,016,393.88)	(21.30)
<i>INVESTMENTS Totals</i>	<u>\$54,916,610.52</u>	<u>\$52,278,795.53</u>	<u>\$2,637,814.99</u>	<u>5.05%</u>
<i>TAXES RECEIVABLE - COUNTIES</i>				
Livingston County	16,740.45	51,611.81	(34,871.36)	(67.56)
Macomb County	642,522.25	307,913.97	334,608.28	108.67
Oakland County	368,902.58	841,242.04	(472,339.46)	(56.15)
Washtenaw County	91,491.06	407,099.55	(315,608.49)	(77.53)

# General Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>ASSETS</b>				
<i>ASSETS</i>				
<i>TAXES RECEIVABLE - COUNTIES</i>				
Wayne County	1,194,353.59	1,102,851.93	91,501.66	8.30
Next Year Tax Levy Recv All Counties	.18	(.03)	.21	700.00
<i>TAXES RECEIVABLE - COUNTIES Totals</i>	<u>\$2,314,010.11</u>	<u>\$2,710,719.27</u>	<u>(\$396,709.16)</u>	<u>(14.63%)</u>
<i>OTHER ASSETS</i>				
Long Term Receivable	3,634,430.00	3,689,921.00	(55,491.00)	(1.50)
Accounts Receivable-Other	70,469.92	56,310.19	14,159.73	25.15
Due From Other Funds	1,105,774.63	272,348.96	833,425.67	306.01
Prepaid Expenditures	22,327.76	44,655.59	(22,327.83)	(50.00)
Self Insurance Retention Deposit	652,634.59	868,952.81	(216,318.22)	(24.89)
Warehouse Control	328,608.78	330,407.03	(1,798.25)	(.54)
<i>OTHER ASSETS Totals</i>	<u>\$5,814,245.68</u>	<u>\$5,262,595.58</u>	<u>\$551,650.10</u>	<u>10.48%</u>
<i>ASSETS Totals</i>	<u>\$77,641,562.32</u>	<u>\$74,564,992.99</u>	<u>\$3,076,569.33</u>	<u>4.13%</u>
<b>ASSETS TOTALS</b>	<u>\$77,641,562.32</u>	<u>\$74,564,992.99</u>	<u>\$3,076,569.33</u>	<u>4.13%</u>
<b>LIABILITIES AND FUND EQUITY</b>				
<b>LIABILITIES</b>				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Deferred Operating Revenue	129,215.62	122,604.67	6,610.95	5.39
Current Liabilities	5,550.42	10,474.08	(4,923.66)	(47.01)
Vouchers Payable	2,638,706.28	476,208.19	2,162,498.09	454.11
Deposits Payable	38,204.00	40,550.00	(2,346.00)	(5.79)
Acc Payroll/Benefits Pay	(1,431,404.69)	1,080,657.14	(2,512,061.83)	(232.46)
Court Ordered W/H Payable	293.50	.00	293.50	+++
Due To	273,440.81	417,254.40	(143,813.59)	(34.47)
Federal Withhold Tax Pay	2.66	2.66	.00	.00
Union Dues Payable	1,294.00	619.00	675.00	109.05
Deferred Compensation Payable	(33.46)	(33.44)	(.02)	(.06)
HMCP Foundation	.00	(1,650.00)	1,650.00	100.00
State Sales Tax Payable	16,023.47	16,021.00	2.47	.02
Deferred Revenue	3,918,541.70	3,958,395.75	(39,854.05)	(1.01)
Flexible Spending Account-Dep Care W/H	7,769.29	5,094.33	2,674.96	52.51
Flexible Spending Account-Health W/H	3,022.61	545.07	2,477.54	454.54



# General Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>LIABILITIES AND FUND EQUITY</b>				
<b>LIABILITIES</b>				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Emp DC Pension Contribution Payable	14.10	14.10	.00	.00
Voluntary Dependent Life	2,849.60	5,485.80	(2,636.20)	(48.05)
<i>CURRENT LIABILITIES Totals</i>	<u>\$5,603,489.91</u>	<u>\$6,132,242.75</u>	<u>(\$528,752.84)</u>	<u>(8.62%)</u>
<i>LIABILITIES Totals</i>	<u>\$5,603,489.91</u>	<u>\$6,132,242.75</u>	<u>(\$528,752.84)</u>	<u>(8.62%)</u>
<b>LIABILITIES TOTALS</b>	<u>\$5,603,489.91</u>	<u>\$6,132,242.75</u>	<u>(\$528,752.84)</u>	<u>(8.62%)</u>
<b>FUND EQUITY</b>				
<i>FUND BALANCE</i>				
<i>NONSPENDABLE FUND BALANCE</i>				
Inventory	338,797.15	303,873.00	34,924.15	11.49
Prepaid	190,455.60	324,229.09	(133,773.49)	(41.26)
<i>NONSPENDABLE FUND BALANCE Totals</i>	<u>\$529,252.75</u>	<u>\$628,102.09</u>	<u>(\$98,849.34)</u>	<u>(15.74%)</u>
<i>RESTRICTED FUND BALANCE</i>				
Lake St. Clair Marina Grant Reserve	354,960.06	529,272.61	(174,312.55)	(32.93)
Hudson Mills Canoe Livery Reserve	37,729.97	40,458.97	(2,729.00)	(6.75)
<i>RESTRICTED FUND BALANCE Totals</i>	<u>\$392,690.03</u>	<u>\$569,731.58</u>	<u>(\$177,041.55)</u>	<u>(31.07%)</u>
<i>ASSIGNED FUND BALANCE</i>				
Compensated Balances	3,326,527.44	3,175,385.20	151,142.24	4.76
Planned Use of Fund Balance	8,850,000.00	12,447,000.00	(3,597,000.00)	(28.90)
<i>ASSIGNED FUND BALANCE Totals</i>	<u>\$12,176,527.44</u>	<u>\$15,622,385.20</u>	<u>(\$3,445,857.76)</u>	<u>(22.06%)</u>
<i>COMMITTED FUND BALANCE</i>				
Land	4,686,129.25	4,686,129.25	.00	.00
Encumbrances	2,948,290.82	4,294,334.00	(1,346,043.18)	(31.34)
Reserve For Restricted Funds	828,390.50	667,718.50	160,672.00	24.06
<i>COMMITTED FUND BALANCE Totals</i>	<u>\$8,462,810.57</u>	<u>\$9,648,181.75</u>	<u>(\$1,185,371.18)</u>	<u>(12.29%)</u>
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	30,315,401.14	25,408,281.31	4,907,119.83	19.31
<i>UNASSIGNED FUND BALANCE Totals</i>	<u>\$30,315,401.14</u>	<u>\$25,408,281.31</u>	<u>\$4,907,119.83</u>	<u>19.31%</u>
<i>FUND BALANCE Totals</i>	<u>\$51,876,681.93</u>	<u>\$51,876,681.93</u>	<u>\$0.00</u>	<u>0.00%</u>
<b>FUND EQUITY TOTALS Prior to Current Year Changes</b>	<u>\$51,876,681.93</u>	<u>\$51,876,681.93</u>	<u>\$0.00</u>	<u>0.00%</u>
Prior Year Fund Equity Adjustment	(324,320.51)			

# General Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund Revenues	(48,434,101.85)			
Fund Expenses	28,597,031.88			
<b>FUND EQUITY TOTALS</b>	<b>\$72,038,072.41</b>	<b>\$51,876,681.93</b>	<b>\$20,161,390.48</b>	<b>38.86%</b>
<b>LIABILITIES AND FUND EQUITY</b>	<b>\$77,641,562.32</b>	<b>\$58,008,924.68</b>	<b>\$19,632,637.64</b>	<b>33.84%</b>
Fund <b>10 - General Fund</b> Totals	\$0.00	\$16,556,068.31	(\$16,556,068.31)	(100.00%)
Fund Type <b>General Fund</b> Totals	\$0.00	\$16,556,068.31	(\$16,556,068.31)	(100.00%)
Fund Category <b>Governmental Funds</b> Totals	\$0.00	\$16,556,068.31	(\$16,556,068.31)	(100.00%)
Grand Totals	\$0.00	\$16,556,068.31	(\$16,556,068.31)	(100.00%)

# General Fund Revenue Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function <b>2 - Transfer</b>								
<b>REVENUE</b>								
<i>Revenue</i>								
<b>6000</b>	<b>Transfer In - Capital Project Fund</b>							
6000.80	Transfer In - Capital Project Fund	.00	.00	.00	.00	.00	+++	66,358.77
	<b>6000 - Transfer In - Capital Project Fund Totals</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>+++</b>	<b>\$66,358.77</b>
	<i>Revenue Totals</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
	<b>REVENUE TOTALS</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>+++</b>	<b>\$66,358.77</b>
	Function <b>2 - Transfer Totals</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>+++</b>	<b>\$66,358.77</b>
Function <b>8 - Operations</b>								
<b>REVENUE</b>								
<i>Revenue</i>								
4300	Revenue-Self Operated	24,345,895.00	3,616,925.55	.00	8,665,363.33	15,680,531.67	36	8,271,384.74
4301	Revenue-Concessionaire	153,373.00	.00	.00	2,191.53	151,181.47	1	7,130.22
4302	Non-taxable Food/Sundry sales	420,811.00	64,091.88	.00	110,863.37	309,947.63	26	105,046.84
4399	Contra Revenue	(95,250.00)	(19,357.00)	.00	(36,866.00)	(58,384.00)	39	(33,159.00)
4450	Donations	6,260.00	11,044.16	.00	36,249.68	(29,989.68)	579	35,113.56
4460	Foundation Support	6,677.00	1,498.80	.00	8,628.84	(1,951.84)	129	9,728.40
	<i>Revenue Totals</i>	<b>\$24,837,766.00</b>	<b>\$3,674,203.39</b>	<b>\$0.00</b>	<b>\$8,786,430.75</b>	<b>\$16,051,335.25</b>	<b>35%</b>	<b>\$8,395,244.76</b>
	<b>REVENUE TOTALS</b>	<b>\$24,837,766.00</b>	<b>\$3,674,203.39</b>	<b>\$0.00</b>	<b>\$8,786,430.75</b>	<b>\$16,051,335.25</b>	<b>35%</b>	<b>\$8,395,244.76</b>
	Function <b>8 - Operations Totals</b>	<b>\$24,837,766.00</b>	<b>\$3,674,203.39</b>	<b>\$0.00</b>	<b>\$8,786,430.75</b>	<b>\$16,051,335.25</b>	<b>35%</b>	<b>\$8,395,244.76</b>
Function <b>9 - Administration</b>								
<b>REVENUE</b>								
<i>Revenue</i>								
4200	Property Tax-Current	39,211,829.38	(241.11)	.00	39,211,829.38	.00	100	36,643,446.03
4210	Property Tax Prior	167,555.09	19,358.62	.00	167,555.09	.00	100	95,779.40
4300	Revenue-Self Operated	59,402.00	16,114.70	.00	59,279.46	122.54	100	28,844.55
4400	Grant Revenue	40,001.00	.00	.00	.00	40,001.00	0	15,199.00
4410	State Sources	717,046.00	.00	.00	.00	717,046.00	0	24.09
4450	Donations	3,849.11	.00	.00	3,874.11	(25.00)	101	118.00
4500	Interest Income	500,000.00	76,460.83	.00	205,133.06	294,866.94	41	127,767.97
5000	Sale of Capital Assets	125,000.00	.00	.00	.00	125,000.00	0	.00
	<i>Revenue Totals</i>	<b>\$40,824,682.58</b>	<b>\$111,693.04</b>	<b>\$0.00</b>	<b>\$39,647,671.10</b>	<b>\$1,177,011.48</b>	<b>97%</b>	<b>\$36,911,179.04</b>
	<b>REVENUE TOTALS</b>	<b>\$40,824,682.58</b>	<b>\$111,693.04</b>	<b>\$0.00</b>	<b>\$39,647,671.10</b>	<b>\$1,177,011.48</b>	<b>97%</b>	<b>\$36,911,179.04</b>
	Function <b>9 - Administration Totals</b>	<b>\$40,824,682.58</b>	<b>\$111,693.04</b>	<b>\$0.00</b>	<b>\$39,647,671.10</b>	<b>\$1,177,011.48</b>	<b>97%</b>	<b>\$36,911,179.04</b>

# General Fund Revenue Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
	Fund <b>10 - General Fund</b> Totals	\$65,662,448.58	\$3,785,896.43	\$0.00	\$48,434,101.85	\$17,228,346.73		\$45,372,782.57
	Grand Totals	\$65,662,448.58	\$3,785,896.43	\$0.00	\$48,434,101.85	\$17,228,346.73		\$45,372,782.57

# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	.00	.00	.00	.00	+++	66,358.77
Activity 990 - General Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
Location 100 - Administrative Office	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent							
Category 10 - Site Operations	219,688.00	13,967.86	.00	129,756.62	89,931.38	59	134,038.33
Activity 380 - Outside Lease/Rent Totals	\$219,688.00	\$13,967.86	\$0.00	\$129,756.62	\$89,931.38	59%	\$134,038.33
Activity 590 - Tolling							
Category 10 - Site Operations	708,885.00	52,495.00	.00	217,044.00	491,841.00	31	246,882.00
Activity 590 - Tolling Totals	\$708,885.00	\$52,495.00	\$0.00	\$217,044.00	\$491,841.00	31%	\$246,882.00
Activity 990 - General							
Category 30 - Sundry	.00	50.00	.00	288.94	(288.94)	+++	.00
Activity 990 - General Totals	\$0.00	\$50.00	\$0.00	\$288.94	(\$288.94)	+++	\$0.00
Location 100 - Administrative Office	\$928,573.00	\$66,512.86	\$0.00	\$347,089.56	\$581,483.44	37%	\$380,920.33
Location 102 - Lake St. Clair							
Activity 531 - Pool							
Category 10 - Site Operations	250,000.00	15,098.42	.00	15,098.42	234,901.58	6	19,600.50
Category 20 - Food/Beverage	1,200.00	112.00	.00	193.08	1,006.92	16	369.24
Activity 531 - Pool Totals	\$251,200.00	\$15,210.42	\$0.00	\$15,291.50	\$235,908.50	6%	\$19,969.74
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	120,000.00	5,807.88	.00	64,457.22	55,542.78	54	63,728.07
Category 20 - Food/Beverage	2,700.00	409.00	.00	621.89	2,078.11	23	594.99
Category 30 - Sundry	400.00	173.57	.00	173.57	226.43	43	23.58
Activity 540 - Dockage/Boat Storage	\$123,100.00	\$6,390.45	\$0.00	\$65,252.68	\$57,847.32	53%	\$64,346.64
Activity 565 - Plaza Concession							
Category 10 - Site Operations	35,000.00	.00	.00	.00	35,000.00	0	.00
Activity 565 - Plaza Concession Totals	\$35,000.00	\$0.00	\$0.00	\$0.00	\$35,000.00	0%	\$0.00
Activity 590 - Tolling							
Category 10 - Site Operations	2,012,902.00	335,900.00	.00	778,372.00	1,234,530.00	39	769,259.00
Activity 590 - Tolling Totals	\$2,012,902.00	\$335,900.00	\$0.00	\$778,372.00	\$1,234,530.00	39%	\$769,259.00

# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>102 - Lake St. Clair</b>							
Activity <b>630 - Activity Center Rental</b>							
Category <b>10 - Site Operations</b>	42,500.00	.00	.00	71,700.00	(29,200.00)	169	49,225.00
Activity <b>630 - Activity Center Rental</b>	\$42,500.00	\$0.00	\$0.00	\$71,700.00	(\$29,200.00)	169%	\$49,225.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	75,250.00	21,180.00	.00	69,232.50	6,017.50	92	72,818.00
Activity <b>640 - Shelter Reservations</b>	\$75,250.00	\$21,180.00	\$0.00	\$69,232.50	\$6,017.50	92%	\$72,818.00
Activity <b>655 - Par 3/Foot Golf</b>							
Category <b>10 - Site Operations</b>	58,401.00	10,575.00	.00	12,375.00	46,026.00	21	12,009.59
Category <b>20 - Food/Beverage</b>	700.00	.00	.00	36.95	663.05	5	83.13
Category <b>30 - Sundry</b>	1,100.00	356.02	.00	420.14	679.86	38	298.84
Activity <b>655 - Par 3/Foot Golf</b> Totals	\$60,201.00	\$10,931.02	\$0.00	\$12,832.09	\$47,368.91	21%	\$12,391.56
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	49,200.00	4,569.00	.00	4,569.00	44,631.00	9	5,165.79
Activity <b>660 - Disc/Adventure Golf</b>	\$49,200.00	\$4,569.00	\$0.00	\$4,569.00	\$44,631.00	9%	\$5,165.79
Activity <b>670 - Trackless Train</b>							
Category <b>10 - Site Operations</b>	500.00	.00	.00	200.00	300.00	40	.00
Activity <b>670 - Trackless Train</b> Totals	\$500.00	\$0.00	\$0.00	\$200.00	\$300.00	40%	\$0.00
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	58,700.00	3,495.00	.00	10,577.00	48,123.00	18	4,305.00
Activity <b>700 - Special Events</b> Totals	\$58,700.00	\$3,495.00	\$0.00	\$10,577.00	\$48,123.00	18%	\$4,305.00
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	17,650.00	9,316.62	.00	22,321.62	(4,671.62)	126	20,153.84
Category <b>30 - Sundry</b>	800.00	398.74	.00	838.93	(38.93)	105	378.36
Activity <b>880 - Interpretive Center/Mill</b>	\$18,450.00	\$9,715.36	\$0.00	\$23,160.55	(\$4,710.55)	126%	\$20,532.20
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	3,000.00	117.65	.00	5,967.65	(2,967.65)	199	9,715.32
Category <b>20 - Food/Beverage</b>	.00	.00	.00	55.61	(55.61)	+++	44.63
Category <b>70 - Other</b>	800.00	9.95	.00	1,009.95	(209.95)	126	270.46
Activity <b>990 - General</b> Totals	\$3,800.00	\$127.60	\$0.00	\$7,033.21	(\$3,233.21)	185%	\$10,030.41
Activity <b>991 - Joint Government Maint</b>							
Category <b>10 - Site Operations</b>	179,135.00	.00	.00	179,135.00	.00	100	179,134.85
Activity <b>991 - Joint Government Maint</b>	\$179,135.00	\$0.00	\$0.00	\$179,135.00	\$0.00	100%	\$179,134.85
Location <b>102 - Lake St. Clair</b> Totals	\$2,909,938.00	\$407,518.85	\$0.00	\$1,237,355.53	\$1,672,582.47	43%	\$1,207,178.19

# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>104 - Kensington</b>							
Activity <b>535 - Sprayzone</b>							
Category <b>10 - Site Operations</b>	268,683.00	11,197.00	.00	14,257.00	254,426.00	5	25,780.00
Category <b>20 - Food/Beverage</b>	.00	.00	.00	63.10	(63.10)	+++	257.09
Category <b>30 - Sundry</b>	3,373.00	175.40	.00	175.40	3,197.60	5	387.04
Activity <b>535 - Sprayzone</b> Totals	\$272,056.00	\$11,372.40	\$0.00	\$14,495.50	\$257,560.50	5%	\$26,424.13
Activity <b>538 - Beach</b>							
Category <b>20 - Food/Beverage</b>	129,662.00	6,267.11	.00	6,267.11	123,394.89	5	12,560.08
Activity <b>538 - Beach</b> Totals	\$129,662.00	\$6,267.11	\$0.00	\$6,267.11	\$123,394.89	5%	\$12,560.08
Activity <b>540 - Dockage/Boat Storage</b>							
Category <b>10 - Site Operations</b>	74,368.00	(165.00)	.00	71,560.00	2,808.00	96	70,533.34
Activity <b>540 - Dockage/Boat Storage</b>	\$74,368.00	(\$165.00)	\$0.00	\$71,560.00	\$2,808.00	96%	\$70,533.34
Activity <b>550 - Boat Rental</b>							
Category <b>10 - Site Operations</b>	185,020.00	16,877.25	.00	16,877.25	168,142.75	9	27,235.25
Category <b>20 - Food/Beverage</b>	14,650.00	1,627.50	.00	1,688.22	12,961.78	12	3,515.84
Category <b>30 - Sundry</b>	980.00	104.73	.00	104.73	875.27	11	132.11
Activity <b>550 - Boat Rental</b> Totals	\$200,650.00	\$18,609.48	\$0.00	\$18,670.20	\$181,979.80	9%	\$30,883.20
Activity <b>560 - Excursion Boat</b>							
Category <b>10 - Site Operations</b>	35,494.00	3,004.00	.00	3,004.00	32,490.00	8	4,618.00
Activity <b>560 - Excursion Boat</b> Totals	\$35,494.00	\$3,004.00	\$0.00	\$3,004.00	\$32,490.00	8%	\$4,618.00
Activity <b>580 - Cross Country Skiing</b>							
Category <b>10 - Site Operations</b>	11,075.00	.00	.00	4,891.00	6,184.00	44	7,536.00
Category <b>20 - Food/Beverage</b>	450.00	.00	.00	14.63	435.37	3	65.10
Category <b>30 - Sundry</b>	.00	.00	.00	11.34	(11.34)	+++	3.78
Activity <b>580 - Cross Country Skiing</b>	\$11,525.00	\$0.00	\$0.00	\$4,916.97	\$6,608.03	43%	\$7,604.88
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	2,938,136.00	543,707.00	.00	1,414,060.00	1,524,076.00	48	1,328,658.00
Activity <b>590 - Tolling</b> Totals	\$2,938,136.00	\$543,707.00	\$0.00	\$1,414,060.00	\$1,524,076.00	48%	\$1,328,658.00
Activity <b>615 - Group Camping</b>							
Category <b>10 - Site Operations</b>	8,412.00	560.00	.00	3,640.00	4,772.00	43	3,285.00
Category <b>30 - Sundry</b>	300.00	125.00	.00	150.00	150.00	50	50.00
Activity <b>615 - Group Camping</b> Totals	\$8,712.00	\$685.00	\$0.00	\$3,790.00	\$4,922.00	44%	\$3,335.00
Activity <b>635 - Mobile Stage</b>							
Category <b>10 - Site Operations</b>	4,800.00	1,200.00	.00	5,250.00	(450.00)	109	5,025.00
Activity <b>635 - Mobile Stage</b> Totals	\$4,800.00	\$1,200.00	\$0.00	\$5,250.00	(\$450.00)	109%	\$5,025.00

# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>104 - Kensington</b>							
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	120,150.00	19,625.00	.00	78,425.00	41,725.00	65	76,200.00
Activity <b>640 - Shelter Reservations</b>	\$120,150.00	\$19,625.00	\$0.00	\$78,425.00	\$41,725.00	65%	\$76,200.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	1,243,428.00	215,709.40	.00	360,181.90	883,246.10	29	277,697.83
Category <b>20 - Food/Beverage</b>	225,044.00	42,968.81	.00	68,901.67	156,142.33	31	59,146.55
Category <b>30 - Sundry</b>	32,650.00	4,432.63	.00	7,580.43	25,069.57	23	21,730.43
Activity <b>650 - Golf Course Totals</b>	\$1,501,122.00	\$263,110.84	\$0.00	\$436,664.00	\$1,064,458.00	29%	\$358,574.81
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	110,494.00	9,626.00	.00	29,439.00	81,055.00	27	32,284.00
Category <b>20 - Food/Beverage</b>	1,800.00	.00	.00	.00	1,800.00	0	.00
Category <b>30 - Sundry</b>	16,585.00	150.90	.00	328.70	16,256.30	2	461.90
Activity <b>660 - Disc/Adventure Golf</b>	\$128,879.00	\$9,776.90	\$0.00	\$29,767.70	\$99,111.30	23%	\$32,745.90
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	20,500.00	2,603.22	.00	4,413.22	16,086.78	22	5,590.00
Category <b>20 - Food/Beverage</b>	5,765.00	.00	.00	.00	5,765.00	0	2,885.48
Category <b>30 - Sundry</b>	1,300.00	.00	.00	.00	1,300.00	0	.00
Activity <b>700 - Special Events Totals</b>	\$27,565.00	\$2,603.22	\$0.00	\$4,413.22	\$23,151.78	16%	\$8,475.48
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	22,870.00	2,443.49	.00	22,838.64	31.36	100	22,250.11
Category <b>20 - Food/Beverage</b>	.00	50.00	.00	110.57	(110.57)	+++	.00
Category <b>30 - Sundry</b>	6,000.00	3,000.24	.00	3,865.68	2,134.32	64	4,276.28
Activity <b>880 - Interpretive Center/Mill</b>	\$28,870.00	\$5,493.73	\$0.00	\$26,814.89	\$2,055.11	93%	\$26,526.39
Activity <b>881 - Farm Learning Center</b>							
Category <b>10 - Site Operations</b>	61,741.00	2,156.05	.00	28,977.71	32,763.29	47	33,328.17
Category <b>20 - Food/Beverage</b>	97,465.00	19,426.50	.00	47,403.43	50,061.57	49	24,044.30
Category <b>30 - Sundry</b>	22,500.00	1,644.81	.00	8,383.95	14,116.05	37	10,149.31
Activity <b>881 - Farm Learning Center</b>	\$181,706.00	\$23,227.36	\$0.00	\$84,765.09	\$96,940.91	47%	\$67,521.78
Activity <b>882 - Mobile Learning Center</b>							
Category <b>10 - Site Operations</b>	17,675.00	412.50	.00	15,229.00	2,446.00	86	12,717.75
Activity <b>882 - Mobile Learning Center</b>	\$17,675.00	\$412.50	\$0.00	\$15,229.00	\$2,446.00	86%	\$12,717.75
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	10,000.00	5,150.00	.00	21,200.00	(11,200.00)	212	8,858.00
Category <b>20 - Food/Beverage</b>	650.00	.00	.00	39.89	610.11	6	647.44



# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>104 - Kensington</b>							
Activity <b>990 - General</b>							
Category <b>70 - Other</b>	20,000.00	2,621.00	.00	4,855.70	15,144.30	24	.00
Activity <b>990 - General Totals</b>	\$30,650.00	\$7,771.00	\$0.00	\$26,095.59	\$4,554.41	85%	\$9,505.44
Activity <b>991 - Joint Government Maint</b>							
Category <b>10 - Site Operations</b>	3,300.00	.00	.00	2,000.00	1,300.00	61	.00
Activity <b>991 - Joint Government Maint</b>	\$3,300.00	\$0.00	\$0.00	\$2,000.00	\$1,300.00	61%	\$0.00
Location <b>104 - Kensington Totals</b>	\$5,715,320.00	\$916,700.54	\$0.00	\$2,246,188.27	\$3,469,131.73	39%	\$2,081,909.18
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>531 - Pool</b>							
Category <b>10 - Site Operations</b>	80,000.00	3,373.00	.00	3,373.00	76,627.00	4	7,717.00
Category <b>20 - Food/Beverage</b>	20,100.00	950.59	.00	950.59	19,149.41	5	1,524.62
Category <b>30 - Sundry</b>	1,000.00	49.05	.00	49.05	950.95	5	220.73
Activity <b>531 - Pool Totals</b>	\$101,100.00	\$4,372.64	\$0.00	\$4,372.64	\$96,727.36	4%	\$9,462.35
Activity <b>532 - Waterpark</b>							
Category <b>10 - Site Operations</b>	650,000.00	.00	.00	.00	650,000.00	0	.00
Category <b>20 - Food/Beverage</b>	36,000.00	.00	.00	.00	36,000.00	0	.00
Category <b>30 - Sundry</b>	4,000.00	.00	.00	.00	4,000.00	0	.00
Activity <b>532 - Waterpark Totals</b>	\$690,000.00	\$0.00	\$0.00	\$0.00	\$690,000.00	0%	\$0.00
Activity <b>550 - Boat Rental</b>							
Category <b>10 - Site Operations</b>	10,400.00	273.50	.00	273.50	10,126.50	3	158.75
Category <b>20 - Food/Beverage</b>	150.00	.00	.00	12.68	137.32	8	64.69
Activity <b>550 - Boat Rental Totals</b>	\$10,550.00	\$273.50	\$0.00	\$286.18	\$10,263.82	3%	\$223.44
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	1,166,680.00	129,905.00	.00	308,325.00	858,355.00	26	334,578.00
Activity <b>590 - Tolling Totals</b>	\$1,166,680.00	\$129,905.00	\$0.00	\$308,325.00	\$858,355.00	26%	\$334,578.00
Activity <b>610 - Family Camping</b>							
Category <b>10 - Site Operations</b>	41,000.00	5,675.00	.00	11,075.00	29,925.00	27	11,050.00
Category <b>30 - Sundry</b>	3,300.00	495.00	.00	541.20	2,758.80	16	363.00
Activity <b>610 - Family Camping Totals</b>	\$44,300.00	\$6,170.00	\$0.00	\$11,616.20	\$32,683.80	26%	\$11,413.00
Activity <b>615 - Group Camping</b>							
Category <b>10 - Site Operations</b>	2,000.00	370.00	.00	1,575.00	425.00	79	840.00
Category <b>30 - Sundry</b>	100.00	94.32	.00	117.90	(17.90)	118	.00
Activity <b>615 - Group Camping Totals</b>	\$2,100.00	\$464.32	\$0.00	\$1,692.90	\$407.10	81%	\$840.00

# General Fund Revenue Budget by Organization

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Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	81,500.00	14,925.00	.00	61,375.00	20,125.00	75	61,400.00
Activity <b>640 - Shelter Reservations</b>	\$81,500.00	\$14,925.00	\$0.00	\$61,375.00	\$20,125.00	75%	\$61,400.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	826,465.00	170,447.50	.00	274,469.50	551,995.50	33	210,152.50
Category <b>20 - Food/Beverage</b>	189,000.00	34,778.36	.00	54,118.57	134,881.43	29	45,637.73
Category <b>30 - Sundry</b>	17,450.00	4,038.14	.00	7,232.32	10,217.68	41	4,169.32
Activity <b>650 - Golf Course Totals</b>	\$1,032,915.00	\$209,264.00	\$0.00	\$335,820.39	\$697,094.61	33%	\$259,959.55
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	4,000.00	135.00	.00	727.00	3,273.00	18	1,814.00
Activity <b>660 - Disc/Adventure Golf</b>	\$4,000.00	\$135.00	\$0.00	\$727.00	\$3,273.00	18%	\$1,814.00
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	6,250.00	530.00	.00	1,010.00	5,240.00	16	1,075.00
Category <b>20 - Food/Beverage</b>	4,000.00	.00	.00	.00	4,000.00	0	.00
Category <b>30 - Sundry</b>	1,300.00	.00	.00	.00	1,300.00	0	.00
Activity <b>700 - Special Events Totals</b>	\$11,550.00	\$530.00	\$0.00	\$1,010.00	\$10,540.00	9%	\$1,075.00
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	14,700.00	3,113.00	.00	6,455.00	8,245.00	44	3,553.65
Category <b>20 - Food/Beverage</b>	150.00	.00	.00	.00	150.00	0	22.84
Category <b>30 - Sundry</b>	1,400.00	73.30	.00	329.06	1,070.94	24	383.15
Activity <b>880 - Interpretive Center/Mill</b>	\$16,250.00	\$3,186.30	\$0.00	\$6,784.06	\$9,465.94	42%	\$3,959.64
Activity <b>882 - Mobile Learning Center</b>							
Category <b>10 - Site Operations</b>	10,000.00	1,475.00	.00	8,147.50	1,852.50	81	7,799.75
Activity <b>882 - Mobile Learning Center</b>	\$10,000.00	\$1,475.00	\$0.00	\$8,147.50	\$1,852.50	81%	\$7,799.75
Activity <b>884 - Community Outreach Interpretive</b>							
Category <b>10 - Site Operations</b>	.00	.00	.00	.00	.00	+++	4,922.00
Activity <b>884 - Community Outreach</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$4,922.00
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	.00	.00	.00	.00	.00	+++	5.00
Category <b>70 - Other</b>	1,800.00	.00	.00	12.00	1,788.00	1	1,956.70
Activity <b>990 - General Totals</b>	\$1,800.00	\$0.00	\$0.00	\$12.00	\$1,788.00	1%	\$1,961.70
Location <b>106 - Lower</b>	\$3,172,745.00	\$370,700.76	\$0.00	\$740,168.87	\$2,432,576.13	23%	\$699,408.43

# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>108 - Hudson Mills/Dexter/Delhi</b>							
Activity <b>550 - Boat Rental</b>							
Category <b>10 - Site Operations</b>	67,500.00	.00	.00	.00	67,500.00	0	.00
Activity <b>550 - Boat Rental Totals</b>	\$67,500.00	\$0.00	\$0.00	\$0.00	\$67,500.00	0%	\$0.00
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	544,005.00	60,686.00	.00	198,830.00	345,175.00	37	218,956.00
Activity <b>590 - Tolling Totals</b>	\$544,005.00	\$60,686.00	\$0.00	\$198,830.00	\$345,175.00	37%	\$218,956.00
Activity <b>615 - Group Camping</b>							
Category <b>10 - Site Operations</b>	2,900.00	320.00	.00	1,540.00	1,360.00	53	1,280.00
Category <b>30 - Sundry</b>	1,250.00	141.48	.00	565.94	684.06	45	518.76
Activity <b>615 - Group Camping Totals</b>	\$4,150.00	\$461.48	\$0.00	\$2,105.94	\$2,044.06	51%	\$1,798.76
Activity <b>635 - Mobile Stage</b>							
Category <b>10 - Site Operations</b>	.00	.00	.00	600.00	(600.00)	+++	.00
Activity <b>635 - Mobile Stage Totals</b>	\$0.00	\$0.00	\$0.00	\$600.00	(\$600.00)	+++	\$0.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	28,000.00	4,700.00	.00	14,600.00	13,400.00	52	13,700.00
Activity <b>640 - Shelter Reservations</b>	\$28,000.00	\$4,700.00	\$0.00	\$14,600.00	\$13,400.00	52%	\$13,700.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	786,572.00	137,889.48	.00	219,593.70	566,978.30	28	177,102.99
Category <b>20 - Food/Beverage</b>	128,500.00	20,635.07	.00	33,572.13	94,927.87	26	34,345.57
Category <b>30 - Sundry</b>	16,270.00	3,820.04	.00	6,987.95	9,282.05	43	5,319.51
Activity <b>650 - Golf Course Totals</b>	\$931,342.00	\$162,344.59	\$0.00	\$260,153.78	\$671,188.22	28%	\$216,768.07
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	30,400.00	3,588.00	.00	17,101.00	13,299.00	56	12,693.00
Category <b>30 - Sundry</b>	275.00	5.66	.00	65.09	209.91	24	50.94
Activity <b>660 - Disc/Adventure Golf</b>	\$30,675.00	\$3,593.66	\$0.00	\$17,166.09	\$13,508.91	56%	\$12,743.94
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	9,900.00	150.00	.00	1,252.00	8,648.00	13	4,974.00
Category <b>20 - Food/Beverage</b>	600.00	.00	.00	378.00	222.00	63	.00
Activity <b>700 - Special Events Totals</b>	\$10,500.00	\$150.00	\$0.00	\$1,630.00	\$8,870.00	16%	\$4,974.00
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	13,920.00	1,523.00	.00	13,148.00	772.00	94	12,803.00
Category <b>30 - Sundry</b>	3,249.00	2,449.30	.00	3,394.30	(145.30)	104	3,317.00
Activity <b>880 - Interpretive Center/Mill</b>	\$17,169.00	\$3,972.30	\$0.00	\$16,542.30	\$626.70	96%	\$16,120.00

# General Fund Revenue Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>108 - Hudson Mills/Dexter/Delhi</b>							
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	3,300.00	5,570.00	.00	6,362.00	(3,062.00)	193	4,722.25
Category <b>20 - Food/Beverage</b>	7,900.00	1,048.05	.00	3,217.73	4,682.27	41	3,973.29
Category <b>30 - Sundry</b>	550.00	.94	.00	23.56	526.44	4	172.99
Category <b>70 - Other</b>	4,850.00	.00	.00	310.00	4,540.00	6	1,120.00
Activity <b>990 - General Totals</b>	\$16,600.00	\$6,618.99	\$0.00	\$9,913.29	\$6,686.71	60%	\$9,988.53
Activity <b>991 - Joint Government Maint</b>							
Category <b>10 - Site Operations</b>	3,500.00	.00	.00	.00	3,500.00	0	.00
Activity <b>991 - Joint Government Maint Totals</b>	\$3,500.00	\$0.00	\$0.00	\$0.00	\$3,500.00	0%	\$0.00
Location <b>108 - Hudson Totals</b>	\$1,653,441.00	\$242,527.02	\$0.00	\$521,541.40	\$1,131,899.60	32%	\$495,049.30
Location <b>109 - Stony Creek</b>							
Activity <b>537 - Ripslide</b>							
Category <b>10 - Site Operations</b>	136,000.00	3,262.00	.00	3,262.00	132,738.00	2	8,644.00
Activity <b>537 - Ripslide Totals</b>	\$136,000.00	\$3,262.00	\$0.00	\$3,262.00	\$132,738.00	2%	\$8,644.00
Activity <b>538 - Beach</b>							
Category <b>10 - Site Operations</b>	88,225.00	4,857.00	.00	4,857.00	83,368.00	6	8,266.75
Category <b>20 - Food/Beverage</b>	146,000.00	14,250.39	.00	14,849.56	131,150.44	10	14,739.74
Category <b>30 - Sundry</b>	13,500.00	644.10	.00	644.10	12,855.90	5	1,327.31
Activity <b>538 - Beach Totals</b>	\$247,725.00	\$19,751.49	\$0.00	\$20,350.66	\$227,374.34	8%	\$24,333.80
Activity <b>540 - Dockage/Boat Storage</b>							
Category <b>10 - Site Operations</b>	51,000.00	.00	.00	37,400.00	13,600.00	73	40,100.00
Activity <b>540 - Dockage/Boat Storage Totals</b>	\$51,000.00	\$0.00	\$0.00	\$37,400.00	\$13,600.00	73%	\$40,100.00
Activity <b>550 - Boat Rental</b>							
Category <b>10 - Site Operations</b>	144,995.00	14,062.00	.00	14,062.00	130,933.00	10	16,537.71
Category <b>20 - Food/Beverage</b>	7,000.00	889.25	.00	1,220.67	5,779.33	17	1,210.78
Category <b>30 - Sundry</b>	2,000.00	38.65	.00	38.65	1,961.35	2	103.78
Activity <b>550 - Boat Rental Totals</b>	\$153,995.00	\$14,989.90	\$0.00	\$15,321.32	\$138,673.68	10%	\$17,852.27
Activity <b>580 - Cross Country Skiing</b>							
Category <b>10 - Site Operations</b>	4,995.00	.00	.00	1,528.00	3,467.00	31	3,899.00
Category <b>20 - Food/Beverage</b>	50.00	.00	.00	22.00	28.00	44	81.00
Activity <b>580 - Cross Country Skiing Totals</b>	\$5,045.00	\$0.00	\$0.00	\$1,550.00	\$3,495.00	31%	\$3,980.00
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	2,629,998.00	399,952.00	.00	1,038,148.00	1,591,850.00	39	1,065,901.00
Activity <b>590 - Tolling Totals</b>	\$2,629,998.00	\$399,952.00	\$0.00	\$1,038,148.00	\$1,591,850.00	39%	\$1,065,901.00

# General Fund Revenue Budget by Organization

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Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>109 - Stony Creek</b>							
Activity <b>610 - Family Camping</b>							
Category <b>10 - Site Operations</b>	36,250.00	5,675.00	.00	13,550.00	22,700.00	37	17,424.30
Category <b>20 - Food/Beverage</b>	400.00	162.00	.00	162.00	238.00	40	90.00
Category <b>30 - Sundry</b>	10,700.00	1,368.22	.00	1,368.22	9,331.78	13	787.57
Activity <b>610 - Family Camping Totals</b>	\$47,350.00	\$7,205.22	\$0.00	\$15,080.22	\$32,269.78	32%	\$18,301.87
Activity <b>630 - Activity Center Rental</b>							
Category <b>10 - Site Operations</b>	.00	.00	.00	.00	.00	+++	500.00
Activity <b>630 - Activity Center Rental Totals</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$500.00
Activity <b>635 - Mobile Stage</b>							
Category <b>10 - Site Operations</b>	1,200.00	.00	.00	.00	1,200.00	0	600.00
Activity <b>635 - Mobile Stage Totals</b>	\$1,200.00	\$0.00	\$0.00	\$0.00	\$1,200.00	0%	\$600.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	113,100.00	18,937.50	.00	77,437.00	35,663.00	68	71,924.50
Activity <b>640 - Shelter Reservations Totals</b>	\$113,100.00	\$18,937.50	\$0.00	\$77,437.00	\$35,663.00	68%	\$71,924.50
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	1,197,720.00	233,874.23	.00	340,421.92	857,298.08	28	300,462.17
Category <b>20 - Food/Beverage</b>	257,000.00	51,312.22	.00	76,868.56	180,131.44	30	64,854.90
Category <b>30 - Sundry</b>	20,000.00	5,080.12	.00	10,391.91	9,608.09	52	8,213.43
Activity <b>650 - Golf Course Totals</b>	\$1,474,720.00	\$290,266.57	\$0.00	\$427,682.39	\$1,047,037.61	29%	\$373,530.50
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	43,400.00	6,390.00	.00	12,149.00	31,251.00	28	12,071.00
Category <b>20 - Food/Beverage</b>	3,000.00	764.00	.00	949.50	2,050.50	32	704.50
Category <b>30 - Sundry</b>	320.00	39.10	.00	46.65	273.35	15	.00
Activity <b>660 - Disc/Adventure Golf Totals</b>	\$46,720.00	\$7,193.10	\$0.00	\$13,145.15	\$33,574.85	28%	\$12,775.50
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	1.00	.00	.00	.00	1.00	0	380.00
Category <b>20 - Food/Beverage</b>	2,000.00	.00	.00	.00	2,000.00	0	.00
Category <b>30 - Sundry</b>	1.00	.00	.00	.00	1.00	0	.00
Activity <b>700 - Special Events Totals</b>	\$2,002.00	\$0.00	\$0.00	\$0.00	\$2,002.00	0%	\$380.00
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	24,305.00	3,937.30	.00	22,140.55	2,164.45	91	25,654.75
Activity <b>880 - Interpretive Center/Mill Totals</b>	\$24,305.00	\$3,937.30	\$0.00	\$22,140.55	\$2,164.45	91%	\$25,654.75
Activity <b>882 - Mobile Learning Center</b>							
Category <b>10 - Site Operations</b>	10,500.00	2,350.00	.00	8,104.50	2,395.50	77	6,033.50

# General Fund Revenue Budget by Organization

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Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>109 - Stony Creek</b>							
Activity <b>882 - Mobile Learning Center</b>	\$10,500.00	\$2,350.00	\$0.00	\$8,104.50	\$2,395.50	77%	\$6,033.50
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	50,320.00	10,700.00	.00	31,785.00	18,535.00	63	28,856.00
Category <b>20 - Food/Beverage</b>	122.00	.00	.00	.00	122.00	0	15.50
Category <b>30 - Sundry</b>	1,750.00	.00	.00	.00	1,750.00	0	571.55
Category <b>70 - Other</b>	.00	.00	.00	(15.00)	15.00	+++	18,318.45
Activity <b>990 - General Totals</b>	\$52,192.00	\$10,700.00	\$0.00	\$31,770.00	\$20,422.00	61%	\$47,761.50
Activity <b>991 - Joint Government Maint</b>							
Category <b>10 - Site Operations</b>	18,260.00	.00	.00	18,260.00	.00	100	.00
Activity <b>991 - Joint Government Maint Totals</b>	\$18,260.00	\$0.00	\$0.00	\$18,260.00	\$0.00	100%	\$0.00
Location <b>109 - Stony Creek Totals</b>	\$5,014,112.00	\$778,545.08	\$0.00	\$1,729,651.79	\$3,284,460.21	34%	\$1,718,273.19
Location <b>112 - Lake Erie</b>							
Activity <b>540 - Dockage/Boat Storage</b>							
Category <b>10 - Site Operations</b>	210,000.00	18,727.00	.00	50,290.00	159,710.00	24	68,728.00
Category <b>20 - Food/Beverage</b>	2,600.00	203.45	.00	307.48	2,292.52	12	339.90
Category <b>30 - Sundry</b>	500.00	.00	.00	.00	500.00	0	.00
Activity <b>540 - Dockage/Boat Storage Totals</b>	\$213,100.00	\$18,930.45	\$0.00	\$50,597.48	\$162,502.52	24%	\$69,067.90
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	571,000.00	77,738.00	.00	321,672.00	249,328.00	56	297,827.00
Activity <b>590 - Tolling Totals</b>	\$571,000.00	\$77,738.00	\$0.00	\$321,672.00	\$249,328.00	56%	\$297,827.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	11,000.00	1,500.00	.00	7,050.00	3,950.00	64	5,050.00
Activity <b>640 - Shelter Reservations Totals</b>	\$11,000.00	\$1,500.00	\$0.00	\$7,050.00	\$3,950.00	64%	\$5,050.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	870,756.00	155,716.50	.00	241,268.19	629,487.81	28	205,943.62
Category <b>20 - Food/Beverage</b>	230,000.00	40,736.10	.00	61,985.77	168,014.23	27	53,629.62
Category <b>30 - Sundry</b>	23,400.00	4,955.31	.00	11,123.73	12,276.27	48	6,990.60
Activity <b>650 - Golf Course Totals</b>	\$1,124,156.00	\$201,407.91	\$0.00	\$314,377.69	\$809,778.31	28%	\$266,563.84
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	500.00	75.00	.00	75.00	425.00	15	75.00
Category <b>20 - Food/Beverage</b>	1,500.00	.00	.00	.00	1,500.00	0	.00
Category <b>30 - Sundry</b>	1,300.00	.00	.00	.00	1,300.00	0	.00
Activity <b>700 - Special Events Totals</b>	\$3,300.00	\$75.00	\$0.00	\$75.00	\$3,225.00	2%	\$75.00



# General Fund Revenue Budget by Organization

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Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>112 - Lake Erie</b>							
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	11,100.00	1,351.00	.00	4,366.00	6,734.00	39	5,742.50
Category <b>20 - Food/Beverage</b>	600.00	.00	.00	34.80	565.20	6	47.85
Category <b>30 - Sundry</b>	7,500.00	83.08	.00	449.18	7,050.82	6	378.59
Activity <b>880 - Interpretive Center/Mill</b>	\$19,200.00	\$1,434.08	\$0.00	\$4,849.98	\$14,350.02	25%	\$6,168.94
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	400.00	140.00	.00	383.00	17.00	96	5,405.37
Category <b>20 - Food/Beverage</b>	200.00	.00	.00	.00	200.00	0	.00
Category <b>70 - Other</b>	800.00	.00	.00	.00	800.00	0	140.00
Activity <b>990 - General</b> Totals	\$1,400.00	\$140.00	\$0.00	\$383.00	\$1,017.00	27%	\$5,545.37
Location <b>112 - Lake Erie</b> Totals	\$1,943,156.00	\$301,225.44	\$0.00	\$699,005.15	\$1,244,150.85	36%	\$650,298.05
Location <b>113 - Wolcott</b>							
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	42,215.00	7,652.00	.00	20,237.00	21,978.00	48	20,108.00
Activity <b>590 - Tolling</b> Totals	\$42,215.00	\$7,652.00	\$0.00	\$20,237.00	\$21,978.00	48%	\$20,108.00
Activity <b>615 - Group Camping</b>							
Category <b>10 - Site Operations</b>	7,050.00	1,080.00	.00	5,785.00	1,265.00	82	3,305.00
Activity <b>615 - Group Camping</b> Totals	\$7,050.00	\$1,080.00	\$0.00	\$5,785.00	\$1,265.00	82%	\$3,305.00
Activity <b>630 - Activity Center Rental</b>							
Category <b>10 - Site Operations</b>	17,500.00	650.00	.00	17,775.00	(275.00)	102	14,825.00
Activity <b>630 - Activity Center Rental</b>	\$17,500.00	\$650.00	\$0.00	\$17,775.00	(\$275.00)	102%	\$14,825.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	9,375.00	350.00	.00	5,825.00	3,550.00	62	4,587.50
Activity <b>640 - Shelter Reservations</b>	\$9,375.00	\$350.00	\$0.00	\$5,825.00	\$3,550.00	62%	\$4,587.50
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	.00	300.00	.00	300.00	(300.00)	+++	.00
Activity <b>700 - Special Events</b> Totals	\$0.00	\$300.00	\$0.00	\$300.00	(\$300.00)	+++	\$0.00
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	2.00	(228.00)	.00	1,095.00	(1,093.00)	54750	2,933.96
Category <b>30 - Sundry</b>	1.00	.00	.00	.00	1.00	0	.00
Activity <b>880 - Interpretive Center/Mill</b>	\$3.00	(\$228.00)	\$0.00	\$1,095.00	(\$1,092.00)	36500	\$2,933.96
Activity <b>881 - Farm Learning Center</b>							
Category <b>10 - Site Operations</b>	101,400.00	3,871.35	.00	30,054.46	71,345.54	30	36,715.25
Category <b>20 - Food/Beverage</b>	401.00	66.50	.00	390.50	10.50	97	129.41

# General Fund Revenue Budget by Organization

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>113 - Wolcott</b>							
Activity <b>881 - Farm Learning Center</b>							
Category <b>30 - Sundry</b>	2,000.00	277.07	.00	2,739.78	(739.78)	137	584.26
Activity <b>881 - Farm Learning Center</b>	\$103,801.00	\$4,214.92	\$0.00	\$33,184.74	\$70,616.26	32%	\$37,428.92
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	800.00	.00	.00	800.00	.00	100	800.00
Activity <b>990 - General Totals</b>	\$800.00	\$0.00	\$0.00	\$800.00	\$0.00	100%	\$800.00
Location <b>113 - Wolcott Totals</b>	\$180,744.00	\$14,018.92	\$0.00	\$85,001.74	\$95,742.26	47%	\$83,988.38
Location <b>115 - Indian Springs</b>							
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	344,374.00	57,566.00	.00	165,640.00	178,734.00	48	171,713.00
Activity <b>590 - Tolling Totals</b>	\$344,374.00	\$57,566.00	\$0.00	\$165,640.00	\$178,734.00	48%	\$171,713.00
Activity <b>630 - Activity Center Rental</b>							
Category <b>10 - Site Operations</b>	81,100.00	11,300.00	.00	103,600.00	(22,500.00)	128	109,900.00
Activity <b>630 - Activity Center Rental</b>	\$81,100.00	\$11,300.00	\$0.00	\$103,600.00	(\$22,500.00)	128%	\$109,900.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	12,100.00	2,825.00	.00	6,325.00	5,775.00	52	6,350.00
Activity <b>640 - Shelter Reservations</b>	\$12,100.00	\$2,825.00	\$0.00	\$6,325.00	\$5,775.00	52%	\$6,350.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	1,126,365.00	204,025.01	.00	319,697.52	806,667.48	28	283,522.03
Category <b>20 - Food/Beverage</b>	203,912.00	35,520.49	.00	54,952.02	148,959.98	27	61,402.46
Category <b>30 - Sundry</b>	28,110.00	4,325.33	.00	8,157.07	19,952.93	29	9,365.95
Activity <b>650 - Golf Course Totals</b>	\$1,358,387.00	\$243,870.83	\$0.00	\$382,806.61	\$975,580.39	28%	\$354,290.44
Activity <b>883 - Environmental Disc Center</b>							
Category <b>10 - Site Operations</b>	20,340.00	1,406.00	.00	13,611.00	6,729.00	67	12,218.00
Category <b>20 - Food/Beverage</b>	35.00	.00	.00	26.62	8.38	76	16.75
Activity <b>883 - Environmental Disc</b>	\$20,375.00	\$1,406.00	\$0.00	\$13,637.62	\$6,737.38	67%	\$12,234.75
Activity <b>990 - General</b>							
Category <b>20 - Food/Beverage</b>	150.00	.00	.00	69.52	80.48	46	18.50
Category <b>70 - Other</b>	505.00	.00	.00	(120.00)	625.00	-24	.00
Activity <b>990 - General Totals</b>	\$655.00	\$0.00	\$0.00	(\$50.48)	\$705.48	-8%	\$18.50
Location <b>115 - Indian Springs Totals</b>	\$1,816,991.00	\$316,967.83	\$0.00	\$671,958.75	\$1,145,032.25	37%	\$654,506.69
Location <b>116 - Huron Meadows</b>							
Activity <b>580 - Cross Country Skiing</b>							
Category <b>10 - Site Operations</b>	58,650.00	.00	.00	16,368.00	42,282.00	28	31,694.00



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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 8 - Operations							
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 20 - Food/Beverage	3,300.00	.00	.00	1,726.13	1,573.87	52	2,473.95
Category 30 - Sundry	50.00	.00	.00	3.55	46.45	7	.00
Activity 580 - Cross Country Skiing	\$62,000.00	\$0.00	\$0.00	\$18,097.68	\$43,902.32	29%	\$34,167.95
Activity 590 - Tolling							
Category 10 - Site Operations	52,700.00	2,988.00	.00	29,556.00	23,144.00	56	34,505.00
Activity 590 - Tolling Totals	\$52,700.00	\$2,988.00	\$0.00	\$29,556.00	\$23,144.00	56%	\$34,505.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	10,000.00	1,500.00	.00	5,500.00	4,500.00	55	4,600.00
Activity 640 - Shelter Reservations	\$10,000.00	\$1,500.00	\$0.00	\$5,500.00	\$4,500.00	55%	\$4,600.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,183,626.00	217,101.50	.00	387,719.00	795,907.00	33	292,041.00
Category 20 - Food/Beverage	181,000.00	33,560.91	.00	59,486.20	121,513.80	33	53,077.02
Category 30 - Sundry	13,420.00	4,335.68	.00	8,110.81	5,309.19	60	5,322.05
Activity 650 - Golf Course Totals	\$1,378,046.00	\$254,998.09	\$0.00	\$455,316.01	\$922,729.99	33%	\$350,440.07
Location 116 - Huron Meadows Totals	\$1,502,746.00	\$259,486.09	\$0.00	\$508,469.69	\$994,276.31	34%	\$423,713.02
Function 8 - Operations Totals	\$24,837,766.00	\$3,674,203.39	\$0.00	\$8,786,430.75	\$16,051,335.25	35%	\$8,395,244.76
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 700 - Special Events							
Category 10 - Site Operations	.00	15,800.00	.00	15,800.00	(15,800.00)	+++	7,750.00
Activity 700 - Special Events Totals	\$0.00	\$15,800.00	\$0.00	\$15,800.00	(\$15,800.00)	+++	\$7,750.00
Activity 990 - General							
Category 10 - Site Operations	.00	.00	.00	20.00	(20.00)	+++	118.00
Category 70 - Other	40,824,682.58	95,853.04	.00	39,631,811.10	1,192,871.48	97	36,902,947.04
Activity 990 - General Totals	\$40,824,682.58	\$95,853.04	\$0.00	\$39,631,831.10	\$1,192,851.48	97%	\$36,903,065.04
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	.00	40.00	.00	40.00	(40.00)	+++	364.00
Activity 991 - Joint Government Maint	\$0.00	\$40.00	\$0.00	\$40.00	(\$40.00)	+++	\$364.00
Location 100 - Administrative Office	\$40,824,682.58	\$111,693.04	\$0.00	\$39,647,671.10	\$1,177,011.48	97%	\$36,911,179.04
Function 9 - Administration Totals	\$40,824,682.58	\$111,693.04	\$0.00	\$39,647,671.10	\$1,177,011.48	97%	\$36,911,179.04
<b>REVENUE TOTALS</b>	\$65,662,448.58	\$3,785,896.43	\$0.00	\$48,434,101.85	\$17,228,346.73	74%	\$45,372,782.57

# General Fund Revenue Budget by Organization

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund <b>10 - General Fund</b> Totals	\$65,662,448.58	\$3,785,896.43	\$0.00	\$48,434,101.85	\$17,228,346.73		\$45,372,782.57
Grand Totals	\$65,662,448.58	\$3,785,896.43	\$0.00	\$48,434,101.85	\$17,228,346.73		\$45,372,782.57

# General Fund Expense Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function <b>2 - Transfer</b>								
<b>EXPENSE</b>								
<i>Expenditures</i>								
<b>9965 Transfer Out - Capital Project Fund</b>								
9965.80	Transfer Out - Capital Project Fund	9,014,166.00	.00	.00	9,014,166.00	.00	100	5,825,813.00
<b>9965 - Transfer Out - Capital Project Fund Totals</b>		<b>\$9,014,166.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,014,166.00</b>	<b>\$0.00</b>	<b>100%</b>	<b>\$5,825,813.00</b>
<i>Expenditures Totals</i>		<i>\$9,014,166.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$9,014,166.00</i>	<i>\$0.00</i>	<i>100%</i>	<i>\$5,825,813.00</i>
<b>EXPENSE TOTALS</b>		<b>\$9,014,166.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,014,166.00</b>	<b>\$0.00</b>	<b>100%</b>	<b>\$5,825,813.00</b>
Function <b>2 - Transfer Totals</b>		<b>(\$9,014,166.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$9,014,166.00)</b>	<b>\$0.00</b>	<b>100%</b>	<b>(\$5,825,813.00)</b>
Function <b>5 - Capital</b>								
<b>EXPENSE</b>								
<i>Contractual Services</i>								
9130	Tools/Equipment	3,299,300.97	12,975.00	2,513,551.13	863,573.64	(77,823.80)	102	736,961.61
<i>Contractual Services Totals</i>		<i>\$3,299,300.97</i>	<i>\$12,975.00</i>	<i>\$2,513,551.13</i>	<i>\$863,573.64</i>	<i>(\$77,823.80)</i>	<i>102%</i>	<i>\$736,961.61</i>
<b>EXPENSE TOTALS</b>		<b>\$3,299,300.97</b>	<b>\$12,975.00</b>	<b>\$2,513,551.13</b>	<b>\$863,573.64</b>	<b>(\$77,823.80)</b>	<b>102%</b>	<b>\$736,961.61</b>
Function <b>5 - Capital Totals</b>		<b>(\$3,299,300.97)</b>	<b>(\$12,975.00)</b>	<b>(\$2,513,551.13)</b>	<b>(\$863,573.64)</b>	<b>\$77,823.80</b>	<b>102%</b>	<b>(\$736,961.61)</b>
Function <b>7 - Major Maintenance</b>								
<b>EXPENSE</b>								
<i>Personnel Services</i>								
9010	Full Time Wages	94,995.00	15,705.19	.00	43,230.82	51,764.18	46	58,332.83
9013	FT Benefits Pd to Emps	6,240.00	1,001.81	.00	2,841.31	3,398.69	46	4,167.92
9014	FT Benefits Pd for Emps	40,090.00	6,436.25	.00	18,254.34	21,835.66	46	26,216.26
<i>Personnel Services Totals</i>		<i>\$141,325.00</i>	<i>\$23,143.25</i>	<i>\$0.00</i>	<i>\$64,326.47</i>	<i>\$76,998.53</i>	<i>46%</i>	<i>\$88,717.01</i>
<i>Contractual Services</i>								
9420	Outside Services	939,030.46	105,206.17	760,496.46	224,641.65	(46,107.65)	105	904,631.57
9990	Unallocated Budget	3,134,125.25	.00	.00	.00	3,134,125.25	0	.00
<i>Contractual Services Totals</i>		<i>\$4,073,155.71</i>	<i>\$105,206.17</i>	<i>\$760,496.46</i>	<i>\$224,641.65</i>	<i>\$3,088,017.60</i>	<i>24%</i>	<i>\$904,631.57</i>
<b>EXPENSE TOTALS</b>		<b>\$4,214,480.71</b>	<b>\$128,349.42</b>	<b>\$760,496.46</b>	<b>\$288,968.12</b>	<b>\$3,165,016.13</b>	<b>25%</b>	<b>\$993,348.58</b>
Function <b>7 - Major Maintenance Totals</b>		<b>(\$4,214,480.71)</b>	<b>(\$128,349.42)</b>	<b>(\$760,496.46)</b>	<b>(\$288,968.12)</b>	<b>(\$3,165,016.13)</b>	<b>25%</b>	<b>(\$993,348.58)</b>
Function <b>8 - Operations</b>								
<b>EXPENSE</b>								
<i>Personnel Services</i>								
9010	Full Time Wages	11,956,833.00	941,018.77	.00	4,562,453.93	7,394,379.07	38	4,126,065.43
9011	Full Time Overtime	360,108.00	47,731.20	.00	114,544.80	245,563.20	32	152,121.73
9013	FT Benefits Pd to Emps	1,017,349.00	79,134.10	.00	386,876.38	630,472.62	38	381,930.80
9014	FT Benefits Pd for Emps	6,536,041.00	508,406.18	.00	2,485,531.98	4,050,509.02	38	2,402,356.13
9020	Part Time Wages	9,101,900.00	757,646.79	.00	2,161,282.49	6,940,617.51	24	1,960,492.13

# General Fund Expense Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function <b>8 - Operations</b>								
<b>EXPENSE</b>								
<i>Personnel Services</i>								
9021	Part Time Overtime	68,879.00	3,555.21	.00	9,851.19	59,027.81	14	12,239.81
9023	PT Benefits Pd to Emps	4,649.00	320.22	.00	1,491.05	3,157.95	32	1,526.70
9024	PT Benefits Pd for Emps	809,937.62	73,890.03	.00	210,314.23	599,623.39	26	180,088.28
<i>Personnel Services Totals</i>		\$29,855,696.62	\$2,411,702.50	\$0.00	\$9,932,346.05	\$19,923,350.57	33%	\$9,216,821.01
<i>Contractual Services</i>								
9110	Operating Supplies	2,026,083.80	219,342.97	37,153.11	716,221.40	1,272,709.29	37	688,618.99
9130	Tools/Equipment	810,394.95	190,333.89	35,410.11	388,097.74	386,887.10	52	291,004.64
9140	Chemicals	575,858.00	190,781.52	46,789.99	358,653.30	170,414.71	70	174,714.21
9150	Equipment Fuel	657,864.00	47,039.84	.00	182,439.37	475,424.63	28	181,774.04
9160	Uniforms	102,259.00	7,739.57	.00	20,469.21	81,789.79	20	18,954.44
9170	Resale Merchandise	912,798.00	95,339.12	1,193.10	391,121.85	520,483.05	43	360,795.79
9420	Outside Services	3,671,339.68	234,377.24	626,630.16	786,223.92	2,258,485.60	38	747,197.51
9430	Insurances	599,427.00	.00	.00	315,744.78	283,682.22	53	434,542.97
9440	Utilities	2,063,154.00	91,081.99	.00	773,206.99	1,289,947.01	37	831,589.92
9450	Rents/Leases	196,319.00	12,019.25	7,350.00	41,027.39	147,941.61	25	38,683.12
9460	Postage/Shipping	3,640.00	394.05	.00	1,075.85	2,564.15	30	2,076.19
9510	Memberships	12,933.00	.00	.00	2,246.60	10,686.40	17	3,716.00
9520	Employee Development	142,123.00	13,545.82	.00	66,297.08	75,825.92	47	67,093.35
9910	Over/Under	(450.00)	(55.86)	.00	1,926.25	(2,376.25)	-428	(558.18)
9945	Inventory Gain/Loss on Adjustment	500.00	.00	.00	.00	500.00	0	.00
<i>Contractual Services Totals</i>		\$11,774,243.43	\$1,101,939.40	\$754,526.47	\$4,044,751.73	\$6,974,965.23	41%	\$3,840,202.99
<b>EXPENSE TOTALS</b>		\$41,629,940.05	\$3,513,641.90	\$754,526.47	\$13,977,097.78	\$26,898,315.80	35%	\$13,057,024.00
Function <b>8 - Operations</b> Totals		(\$41,629,940.05)	(\$3,513,641.90)	(\$754,526.47)	(\$13,977,097.78)	(\$26,898,315.80)	35%	(\$13,057,024.00)
Function <b>9 - Administration</b>								
<b>EXPENSE</b>								
<i>Personnel Services</i>								
9010	Full Time Wages	5,454,791.00	384,449.99	.00	1,957,848.44	3,496,942.56	36	1,759,389.66
9011	Full Time Overtime	10,125.00	2,259.95	.00	10,012.63	112.37	99	11,576.54
9013	FT Benefits Pd to Emps	376,910.00	25,407.04	.00	131,257.70	245,652.30	35	123,205.75
9014	FT Benefits Pd for Emps	2,421,089.00	163,230.33	.00	843,280.42	1,577,808.58	35	774,967.34
9020	Part Time Wages	396,686.00	22,211.45	.00	101,593.24	295,092.76	26	121,061.05
9021	Part Time Overtime	500.00	.00	.00	278.26	221.74	56	75.24
9024	PT Benefits Pd for Emps	31,801.75	1,656.41	.00	7,299.70	24,502.05	23	7,836.02
<i>Personnel Services Totals</i>		\$8,691,902.75	\$599,215.17	\$0.00	\$3,051,570.39	\$5,640,332.36	35%	\$2,798,111.60

# General Fund Expense Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function <b>9 - Administration</b>								
<b>EXPENSE</b>								
<i>Contractual Services</i>								
9110	Operating Supplies	352,186.00	15,617.83	10,048.21	63,639.12	278,498.67	21	83,642.71
9130	Tools/Equipment	249,015.40	3,280.14	3,429.35	25,897.58	219,688.47	12	70,323.64
9140	Chemicals	4,200.00	.00	.00	1,041.90	3,158.10	25	339.00
9150	Equipment Fuel	66,555.00	1,773.36	.00	7,205.94	59,349.06	11	7,168.52
9160	Uniforms	6,500.00	445.01	.00	1,245.30	5,254.70	19	559.32
9410	Professional Services	920,167.78	20,399.56	172,506.11	167,953.74	579,707.93	37	82,309.28
9420	Outside Services	3,640,502.16	228,086.72	698,828.41	918,784.71	2,022,889.04	44	4,915,311.23
9430	Insurances	176,052.00	.00	.00	95,952.54	80,099.46	55	129,325.32
9440	Utilities	178,928.90	11,424.91	6,420.04	63,874.57	108,634.29	39	76,013.37
9450	Rents/Leases	1,820.00	179.46	.00	489.46	1,330.54	27	210.00
9460	Postage/Shipping	14,500.00	142.41	.00	6,907.96	7,592.04	48	6,446.94
9499	Miscellaneous	14,000.00	.00	.00	.00	14,000.00	0	.00
9510	Memberships	27,761.00	1,240.00	.00	12,080.79	15,680.21	44	15,561.68
9520	Employee Development	175,366.00	10,741.38	2,570.00	36,582.34	136,213.66	22	18,244.24
9940	Inventory Variance	.00	.00	.00	.00	.00	+++	.22
<i>Contractual Services Totals</i>		<u>\$5,827,554.24</u>	<u>\$293,330.78</u>	<u>\$893,802.12</u>	<u>\$1,401,655.95</u>	<u>\$3,532,096.17</u>	<u>39%</u>	<u>\$5,405,455.47</u>
<b>EXPENSE TOTALS</b>		<u>\$14,519,456.99</u>	<u>\$892,545.95</u>	<u>\$893,802.12</u>	<u>\$4,453,226.34</u>	<u>\$9,172,428.53</u>	<u>37%</u>	<u>\$8,203,567.07</u>
Function <b>9 - Administration</b> Totals		<u>(\$14,519,456.99)</u>	<u>(\$892,545.95)</u>	<u>(\$893,802.12)</u>	<u>(\$4,453,226.34)</u>	<u>(\$9,172,428.53)</u>	<u>37%</u>	<u>(\$8,203,567.07)</u>
Fund <b>10 - General Fund</b> Totals		<u>\$72,677,344.72</u>	<u>\$4,547,512.27</u>	<u>\$4,922,376.18</u>	<u>\$28,597,031.88</u>	<u>\$39,157,936.66</u>		<u>\$28,816,714.26</u>
Grand Totals		<u>\$72,677,344.72</u>	<u>\$4,547,512.27</u>	<u>\$4,922,376.18</u>	<u>\$28,597,031.88</u>	<u>\$39,157,936.66</u>		<u>\$28,816,714.26</u>

# General Fund Expense Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	9,014,166.00	.00	.00	9,014,166.00	.00	100	5,825,813.00
Location 100 - Administrative Office	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$5,825,813.00
Function 2 - Transfer Totals	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$5,825,813.00
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 180 - Natural Resources	260,000.00	.00	260,000.00	.00	.00	100	34,798.55
Location 100 - Administrative Office	\$260,000.00	\$0.00	\$260,000.00	\$0.00	\$0.00	100%	\$34,798.55
Location 102 - Lake St. Clair							
Activity 531 - Pool	13,500.00	.00	.00	10,383.33	3,116.67	77	6,071.00
Activity 730 - Police	52,897.00	.00	52,897.00	.00	.00	100	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	102.87	(102.87)	+++	.00
Activity 990 - General	26,139.02	.00	.00	26,139.02	.00	100	32,720.91
Location 102 - Lake St. Clair Totals	\$92,536.02	\$0.00	\$52,897.00	\$36,625.22	\$3,013.80	97%	\$38,791.91
Location 104 - Kensington							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	53,929.94
Activity 730 - Police	52,897.00	.00	52,897.00	.00	.00	100	.00
Activity 881 - Farm Learning Center	26,224.49	.00	4,182.21	26,224.49	(4,182.21)	116	.00
Activity 990 - General	278,547.33	.00	190,000.00	88,547.33	.00	100	134,726.00
Location 104 - Kensington Totals	\$357,668.82	\$0.00	\$247,079.21	\$114,771.82	(\$4,182.21)	101%	\$188,655.94
Location 106 - Lower Huron/Will/Oakwoods							
Activity 650 - Golf Course	192,602.59	.00	152,551.17	40,051.42	.00	100	.00
Activity 730 - Police	52,897.00	.00	52,897.00	.00	.00	100	121,410.00
Activity 880 - Interpretive Center/Mill	.00	.00	76,180.00	.00	(76,180.00)	+++	.00
Activity 990 - General	369,325.38	.00	247,335.00	121,554.41	435.97	100	113,752.07
Location 106 - Lower	\$614,824.97	\$0.00	\$528,963.17	\$161,605.83	(\$75,744.03)	112%	\$235,162.07
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	140,004.86	.00	129,288.29	.00	10,716.57	92	35,520.44
Activity 730 - Police	52,897.00	.00	52,897.00	.00	.00	100	.00
Activity 990 - General	343,000.00	.00	190,000.00	162,720.23	(9,720.23)	103	.00
Location 108 - Hudson	\$535,901.86	\$0.00	\$372,185.29	\$162,720.23	\$996.34	100%	\$35,520.44
Location 109 - Stony Creek							
Activity 650 - Golf Course	75,401.79	.00	75,401.79	.00	.00	100	.00
Activity 990 - General	428,983.78	.00	385,744.85	46,834.22	(3,595.29)	101	123,685.13
Location 109 - Stony Creek Totals	\$504,385.57	\$0.00	\$461,146.64	\$46,834.22	(\$3,595.29)	101%	\$123,685.13

# General Fund Expense Budget by Organization

Through 05/31/24  
 Prior Fiscal Year Activity Included  
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 5 - Capital</b>							
Location <b>112 - Lake Erie</b>							
Activity <b>650 - Golf Course</b>	85,069.82	.00	65,984.07	19,085.75	.00	100	.00
Activity <b>990 - General</b>	227,563.68	.00	143,000.00	84,563.68	.00	100	.00
Location <b>112 - Lake Erie</b> Totals	\$312,633.50	\$0.00	\$208,984.07	\$103,649.43	\$0.00	100%	\$0.00
Location <b>113 - Wolcott</b>							
Activity <b>990 - General</b>	129,591.06	.00	65,329.70	64,936.36	(675.00)	101	23,290.29
Location <b>113 - Wolcott</b> Totals	\$129,591.06	\$0.00	\$65,329.70	\$64,936.36	(\$675.00)	101%	\$23,290.29
Location <b>115 - Indian Springs</b>							
Activity <b>650 - Golf Course</b>	237,762.14	12,975.00	134,516.86	101,120.28	2,125.00	99	.00
Activity <b>990 - General</b>	55,484.59	.00	55,247.00	.00	237.59	100	.00
Location <b>115 - Indian Springs</b> Totals	\$293,246.73	\$12,975.00	\$189,763.86	\$101,120.28	\$2,362.59	99%	\$0.00
Location <b>116 - Huron Meadows</b>							
Activity <b>650 - Golf Course</b>	163,599.05	.00	92,288.80	71,310.25	.00	100	.00
Activity <b>990 - General</b>	34,913.39	.00	34,913.39	.00	.00	100	57,057.28
Location <b>116 - Huron Meadows</b> Totals	\$198,512.44	\$0.00	\$127,202.19	\$71,310.25	\$0.00	100%	\$57,057.28
Function <b>5 - Capital</b> Totals	\$3,299,300.97	\$12,975.00	\$2,513,551.13	\$863,573.64	(\$77,823.80)	102%	\$736,961.61
<b>Function 7 - Major Maintenance</b>							
Location <b>100 - Administrative Office</b>							
Activity <b>192 - Engineering</b>	76,998.53	.00	.00	.00	76,998.53	0	.00
Location <b>100 - Administrative Office</b>	\$76,998.53	\$0.00	\$0.00	\$0.00	\$76,998.53	0%	\$0.00
Location <b>102 - Lake St. Clair</b>							
Activity <b>531 - Pool</b>	14,700.00	24,050.00	.00	24,050.00	(9,350.00)	164	.00
Activity <b>535 - Sprayzone</b>	.00	.00	2,175.00	8,769.00	(10,944.00)	+++	.00
Activity <b>540 - Dockage/Boat Storage</b>	241,925.90	219.14	234,133.00	7,792.90	.00	100	2,411.72
Activity <b>655 - Par 3/Foot Golf</b>	10,660.00	.00	10,660.00	.00	.00	100	.00
Activity <b>990 - General</b>	501,800.00	.00	.00	.00	501,800.00	0	366,919.95
Location <b>102 - Lake St. Clair</b> Totals	\$769,085.90	\$24,269.14	\$246,968.00	\$40,611.90	\$481,506.00	37%	\$369,331.67
Location <b>104 - Kensington</b>							
Activity <b>535 - Sprayzone</b>	.00	.00	10,206.00	.00	(10,206.00)	+++	7,197.06
Activity <b>660 - Disc/Adventure Golf</b>	.00	4,055.17	.00	8,278.36	(8,278.36)	+++	.00
Activity <b>710 - Administrative</b>	.00	.00	.00	.00	.00	+++	12,781.00
Activity <b>990 - General</b>	979,130.46	30,156.60	72,120.46	30,156.60	876,853.40	10	43,392.50
Location <b>104 - Kensington</b> Totals	\$979,130.46	\$34,211.77	\$82,326.46	\$38,434.96	\$858,369.04	12%	\$63,370.56
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>532 - Waterpark</b>	62,669.80	50,135.00	9,779.80	50,135.00	2,755.00	96	.00



# General Fund Expense Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 7 - Major Maintenance</b>							
<b>Location 106 - Lower Huron/Will/Oakwoods</b>							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	75,305.94
Activity 990 - General	501,158.76	(15,540.60)	.00	3,778.38	497,380.38	1	17,285.01
Location 106 - Lower	\$563,828.56	\$34,594.40	\$9,779.80	\$53,913.38	\$500,135.38	11%	\$92,590.95
<b>Location 108 - Hudson Mills/Dexter/Delhi</b>							
Activity 650 - Golf Course	12,750.00	.00	.00	13,000.00	(250.00)	102	2,562.25
Activity 710 - Administrative	.00	.00	.00	.00	.00	+++	19,681.50
Activity 990 - General	160,000.00	.00	.00	.00	160,000.00	0	.00
Location 108 - Hudson	\$172,750.00	\$0.00	\$0.00	\$13,000.00	\$159,750.00	8%	\$22,243.75
<b>Location 109 - Stony Creek</b>							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	32,315.88
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	3,573.00
Activity 990 - General	145,696.45	.00	78,486.20	.00	67,210.25	54	71,287.40
Location 109 - Stony Creek Totals	\$145,696.45	\$0.00	\$78,486.20	\$0.00	\$67,210.25	54%	\$107,176.28
<b>Location 112 - Lake Erie</b>							
Activity 531 - Pool	.00	.00	.00	.00	.00	+++	82,747.92
Activity 540 - Dockage/Boat Storage	27,488.87	20,531.32	.00	27,488.87	.00	100	.00
Activity 650 - Golf Course	80,951.62	6,551.62	.00	80,951.62	.00	100	.00
Activity 880 - Interpretive Center/Mill	11,679.01	.00	.00	11,679.01	.00	100	.00
Activity 990 - General	926,871.31	8,191.17	342,936.00	22,888.38	561,046.93	39	61,468.51
Location 112 - Lake Erie Totals	\$1,046,990.81	\$35,274.11	\$342,936.00	\$143,007.88	\$561,046.93	46%	\$144,216.43
<b>Location 113 - Wolcott</b>							
Activity 990 - General	50,000.00	.00	.00	.00	50,000.00	0	.00
Location 113 - Wolcott Totals	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00	0%	\$0.00
<b>Location 115 - Indian Springs</b>							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	105,536.66
Activity 990 - General	260,000.00	.00	.00	.00	260,000.00	0	.00
Location 115 - Indian Springs Totals	\$260,000.00	\$0.00	\$0.00	\$0.00	\$260,000.00	0%	\$105,536.66
<b>Location 116 - Huron Meadows</b>							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	88,882.28
Activity 990 - General	150,000.00	.00	.00	.00	150,000.00	0	.00
Location 116 - Huron Meadows Totals	\$150,000.00	\$0.00	\$0.00	\$0.00	\$150,000.00	0%	\$88,882.28
Function 7 - Major Maintenance Totals	\$4,214,480.71	\$128,349.42	\$760,496.46	\$288,968.12	\$3,165,016.13	25%	\$993,348.58



# General Fund Expense Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 8 - Operations</b>							
<b>Location 100 - Administrative Office</b>							
Activity 380 - Outside Lease/Rent	36,050.00	.00	.00	9,803.68	26,246.32	27	10,155.02
Activity 590 - Tolling	31,700.00	1,749.83	.00	12,239.79	19,460.21	39	12,239.38
Activity 710 - Administrative	630,150.00	.00	.00	.00	630,150.00	0	.00
Activity 730 - Police	.00	.00	.00	.00	.00	+++	7.46
Activity 990 - General	.00	.00	.00	(29.00)	29.00	+++	.00
Location 100 - Administrative Office	<b>\$697,900.00</b>	<b>\$1,749.83</b>	<b>\$0.00</b>	<b>\$22,014.47</b>	<b>\$675,885.53</b>	<b>3%</b>	<b>\$22,401.86</b>
<b>Location 102 - Lake St. Clair</b>							
Activity 180 - Natural Resources	128,081.00	7,463.05	.00	14,540.25	113,540.75	11	4,374.76
Activity 531 - Pool	385,034.00	47,950.77	4,624.13	69,804.20	310,605.67	19	26,647.34
Activity 535 - Sprayzone	11,338.00	1,242.37	122.84	1,334.40	9,880.76	13	3,835.92
Activity 538 - Beach	15,664.00	3,002.77	.00	6,443.88	9,220.12	41	5,816.75
Activity 540 - Dockage/Boat Storage	93,744.00	3,453.76	.00	16,104.77	77,639.23	17	15,517.83
Activity 565 - Plaza Concession	7,033.00	4,675.02	.00	6,477.66	555.34	92	1,097.21
Activity 590 - Tolling	141,924.00	15,226.97	.00	37,591.73	104,332.27	26	38,224.12
Activity 630 - Activity Center Rental	58,201.00	8,513.52	131.28	22,517.96	35,551.76	39	8,730.46
Activity 640 - Shelter Reservations	1,000.00	.00	.00	72.25	927.75	7	.00
Activity 655 - Par 3/Foot Golf	122,341.68	17,829.97	.00	42,042.74	80,298.94	34	21,005.72
Activity 660 - Disc/Adventure Golf	24,186.00	1,275.09	.00	3,267.70	20,918.30	14	1,889.74
Activity 670 - Trackless Train	39,560.00	1,070.97	.00	1,484.01	38,075.99	4	3,266.43
Activity 700 - Special Events	75,753.00	9,358.65	28,487.33	18,781.22	28,484.45	62	13,714.83
Activity 710 - Administrative	848,830.00	65,342.98	.00	297,793.35	551,036.65	35	271,967.75
Activity 730 - Police	873,965.31	84,717.04	13,991.57	350,266.18	509,707.56	42	288,471.48
Activity 870 - Wildlife Management	18,200.00	.00	12,194.00	3,484.00	2,522.00	86	3,484.00
Activity 880 - Interpretive Center/Mill	353,840.00	27,962.94	.00	135,448.02	218,391.98	38	132,079.89
Activity 990 - General	1,966,814.00	153,742.46	7,935.50	695,436.28	1,263,442.22	36	666,684.89
Activity 991 - Joint Government Maint	79,425.00	9,177.71	.00	23,751.24	55,673.76	30	8,832.53
Location 102 - Lake St. Clair Totals	<b>\$5,244,933.99</b>	<b>\$462,006.04</b>	<b>\$67,486.65</b>	<b>\$1,746,641.84</b>	<b>\$3,430,805.50</b>	<b>35%</b>	<b>\$1,515,641.65</b>
<b>Location 104 - Kensington</b>							
Activity 180 - Natural Resources	167,814.00	9,305.21	44,165.00	70,256.81	53,392.19	68	101,409.11
Activity 535 - Sprayzone	196,807.00	11,228.35	4,299.40	27,864.19	164,643.41	16	26,968.97
Activity 538 - Beach	257,881.00	16,112.33	63.00	32,344.00	225,474.00	13	41,519.29
Activity 540 - Dockage/Boat Storage	3,976.00	17.63	.00	371.51	3,604.49	9	532.99
Activity 550 - Boat Rental	172,361.00	20,476.90	3,330.00	35,711.03	133,319.97	23	31,350.85
Activity 560 - Excursion Boat	52,722.00	2,314.53	21.00	2,828.18	49,872.82	5	3,710.95

# General Fund Expense Budget by Organization

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function <b>8 - Operations</b>							
Location <b>104 - Kensington</b>							
Activity <b>580 - Cross Country Skiing</b>	29,872.00	1.00	.00	7,056.71	22,815.29	24	6,161.36
Activity <b>590 - Tolling</b>	357,657.00	35,503.22	.00	105,290.04	252,366.96	29	97,014.00
Activity <b>615 - Group Camping</b>	775.00	50.00	.00	50.00	725.00	6	50.00
Activity <b>635 - Mobile Stage</b>	5,468.00	.00	.00	.00	5,468.00	0	.00
Activity <b>650 - Golf Course</b>	854,526.00	84,316.47	3,902.37	328,523.40	522,100.23	39	270,889.45
Activity <b>660 - Disc/Adventure Golf</b>	103,092.00	8,114.15	8,500.00	23,380.00	71,212.00	31	19,488.81
Activity <b>700 - Special Events</b>	89,494.00	658.21	19,597.42	5,451.86	64,444.72	28	1,860.00
Activity <b>710 - Administrative</b>	1,057,253.00	91,321.01	28.00	394,358.22	662,866.78	37	349,050.31
Activity <b>730 - Police</b>	1,180,969.31	117,036.29	13,991.57	481,268.92	685,708.82	42	469,098.14
Activity <b>870 - Wildlife Management</b>	15,110.00	.00	10,465.00	3,990.00	655.00	96	29,321.65
Activity <b>880 - Interpretive Center/Mill</b>	438,407.00	29,363.03	204.75	152,873.83	285,328.42	35	156,913.82
Activity <b>881 - Farm Learning Center</b>	961,008.00	72,148.32	503.06	362,856.17	597,648.77	38	307,588.13
Activity <b>882 - Mobile Learning Center</b>	170,045.00	14,042.28	.00	65,643.74	104,401.26	39	79,388.51
Activity <b>990 - General</b>	2,361,339.76	235,760.45	29,049.68	986,346.94	1,345,943.14	43	946,721.16
Activity <b>991 - Joint Government Maint</b>	33,118.62	256.51	.00	424.71	32,693.91	1	1,031.52
Location <b>104 - Kensington Totals</b>	<b>\$8,509,695.69</b>	<b>\$748,025.89</b>	<b>\$138,120.25</b>	<b>\$3,086,890.26</b>	<b>\$5,284,685.18</b>	<b>38%</b>	<b>\$2,940,069.02</b>
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>180 - Natural Resources</b>	162,557.00	15,761.86	68,000.00	40,914.55	53,642.45	67	23,052.85
Activity <b>531 - Pool</b>	288,187.00	44,963.39	.00	72,299.80	215,887.20	25	51,910.00
Activity <b>532 - Waterpark</b>	918,039.00	55,479.97	9,869.09	116,712.63	791,457.28	14	83,745.52
Activity <b>550 - Boat Rental</b>	8,112.00	.00	.00	.00	8,112.00	0	246.00
Activity <b>590 - Tolling</b>	281,580.00	23,962.29	35.99	58,800.13	222,743.88	21	51,649.25
Activity <b>610 - Family Camping</b>	10,842.00	259.45	.00	575.61	10,266.39	5	752.16
Activity <b>615 - Group Camping</b>	1,330.00	.00	.00	178.00	1,152.00	13	178.00
Activity <b>650 - Golf Course</b>	745,075.00	103,073.52	3,137.37	248,220.89	493,716.74	34	189,019.08
Activity <b>660 - Disc/Adventure Golf</b>	6,300.00	.00	.00	.00	6,300.00	0	.00
Activity <b>700 - Special Events</b>	64,450.00	678.00	14,621.80	6,471.20	43,357.00	33	8,983.27
Activity <b>710 - Administrative</b>	904,104.00	64,809.72	.00	318,725.38	585,378.62	35	311,864.91
Activity <b>730 - Police</b>	1,019,327.42	88,106.42	13,991.57	409,099.27	596,236.58	42	333,432.64
Activity <b>870 - Wildlife Management</b>	800.00	.00	.00	.00	800.00	0	16,081.38
Activity <b>880 - Interpretive Center/Mill</b>	332,809.00	29,163.23	.00	139,389.73	193,419.27	42	111,695.56
Activity <b>882 - Mobile Learning Center</b>	308,212.00	22,401.37	.00	111,505.72	196,706.28	36	72,233.17
Activity <b>884 - Community Outreach</b>	367,651.00	21,649.81	5,967.91	108,318.88	253,364.21	31	94,374.68
Activity <b>990 - General</b>	2,399,685.00	166,105.03	25,550.83	860,097.65	1,514,036.52	37	879,431.29

# General Fund Expense Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 8 - Operations</b>							
Location <b>106 - Lower</b>	\$7,819,060.42	\$636,414.06	\$141,174.56	\$2,491,309.44	\$5,186,576.42	34%	\$2,228,649.76
Location <b>108 - Hudson Mills/Dexter/Delhi</b>							
Activity <b>180 - Natural Resources</b>	78,613.00	4,628.41	38,000.00	13,496.37	27,116.63	66	42,997.13
Activity <b>550 - Boat Rental</b>	9,817.00	.00	.00	4,534.00	5,283.00	46	.00
Activity <b>580 - Cross Country Skiing</b>	7,346.00	.00	.00	476.16	6,869.84	6	308.06
Activity <b>590 - Tolling</b>	106,678.00	6,444.23	131.28	23,580.03	82,966.69	22	20,140.61
Activity <b>615 - Group Camping</b>	640.00	.00	.00	.00	640.00	0	38.99
Activity <b>650 - Golf Course</b>	702,975.00	78,598.71	10,448.37	265,355.17	427,171.46	39	216,725.41
Activity <b>660 - Disc/Adventure Golf</b>	14,653.00	90.00	.00	3,064.51	11,588.49	21	4,840.28
Activity <b>700 - Special Events</b>	45,214.00	651.05	4,040.62	5,671.72	35,501.66	21	11,035.04
Activity <b>710 - Administrative</b>	611,221.00	46,716.36	.00	235,241.84	375,979.16	38	235,280.17
Activity <b>730 - Police</b>	645,403.31	56,638.99	13,991.57	244,248.55	387,163.19	40	246,638.41
Activity <b>870 - Wildlife Management</b>	501.00	.00	.00	500.00	1.00	100	9,278.23
Activity <b>880 - Interpretive Center/Mill</b>	148,614.00	10,446.18	1,193.10	58,366.44	89,054.46	40	55,209.57
Activity <b>990 - General</b>	777,281.80	80,507.92	1,113.70	315,457.02	460,711.08	41	300,147.75
Activity <b>991 - Joint Government Maint</b>	24,181.00	4,710.73	.00	8,500.83	15,680.17	35	2,142.39
Location <b>108 - Hudson</b>	\$3,173,138.11	\$289,432.58	\$68,918.64	\$1,178,492.64	\$1,925,726.83	39%	\$1,144,782.04
Location <b>109 - Stony Creek</b>							
Activity <b>180 - Natural Resources</b>	166,270.00	.00	34,009.00	46,934.38	85,326.62	49	20,323.72
Activity <b>537 - Riptide</b>	31,031.00	2,583.21	.00	2,583.21	28,447.79	8	19,928.00
Activity <b>538 - Beach</b>	328,360.00	22,780.14	4,575.00	48,288.91	275,496.09	16	73,427.38
Activity <b>540 - Dockage/Boat Storage</b>	18,132.00	46.19	.00	1,322.59	16,809.41	7	12,232.20
Activity <b>550 - Boat Rental</b>	132,882.00	46,200.34	492.74	50,649.83	81,739.43	38	6,923.64
Activity <b>580 - Cross Country Skiing</b>	5,774.00	.00	.00	2,250.12	3,523.88	39	2,666.09
Activity <b>590 - Tolling</b>	171,843.00	14,339.57	.00	48,297.46	123,545.54	28	48,789.30
Activity <b>610 - Family Camping</b>	20,367.00	465.51	2,257.50	1,215.40	16,894.10	17	8,271.93
Activity <b>635 - Mobile Stage</b>	.00	.00	.00	.00	.00	+++	1,921.75
Activity <b>650 - Golf Course</b>	945,559.00	140,581.06	4,965.28	351,875.69	588,718.03	38	281,223.34
Activity <b>660 - Disc/Adventure Golf</b>	37,803.00	2,148.98	.00	3,113.68	34,689.32	8	3,413.19
Activity <b>700 - Special Events</b>	77,660.00	1,650.47	38,969.04	7,751.21	30,939.75	60	8,465.92
Activity <b>710 - Administrative</b>	877,061.00	74,199.55	.00	352,879.26	524,181.74	40	332,369.45
Activity <b>730 - Police</b>	1,044,365.31	80,903.67	2,211.66	323,419.36	718,734.29	31	306,732.23
Activity <b>870 - Wildlife Management</b>	16,709.00	.00	9,100.00	3,600.00	4,009.00	76	16,703.77
Activity <b>880 - Interpretive Center/Mill</b>	388,974.00	31,230.11	.00	146,349.44	242,624.56	38	136,852.73
Activity <b>882 - Mobile Learning Center</b>	164,885.00	12,930.58	.00	65,103.38	99,781.62	39	76,834.09

# General Fund Expense Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 8 - Operations</b>							
<b>Location 109 - Stony Creek</b>							
Activity 990 - General	1,915,701.00	127,141.72	35,818.23	677,697.78	1,202,184.99	37	615,526.35
Activity 991 - Joint Government Maint	6,470.00	635.71	.00	762.83	5,707.17	12	1,576.68
Location 109 - Stony Creek Totals	\$6,349,846.31	\$557,836.81	\$132,398.45	\$2,134,094.53	\$4,083,353.33	36%	\$1,974,181.76
<b>Location 112 - Lake Erie</b>							
Activity 180 - Natural Resources	55,013.00	673.70	.00	3,610.68	51,402.32	7	28,199.44
Activity 531 - Pool	146,274.00	1,154.33	.00	13,158.19	133,115.81	9	16,633.83
Activity 540 - Dockage/Boat Storage	132,527.00	6,775.38	1,000.00	26,520.62	105,006.38	21	28,164.29
Activity 590 - Tolling	73,098.00	4,858.48	.00	23,986.26	49,111.74	33	20,390.69
Activity 640 - Shelter Reservations	5,400.00	.00	.00	4,900.00	500.00	91	.00
Activity 650 - Golf Course	828,987.00	101,861.60	13,757.61	291,911.40	523,317.99	37	246,148.64
Activity 700 - Special Events	45,250.00	1,002.11	12,000.00	8,153.55	25,096.45	45	8,856.32
Activity 710 - Administrative	724,170.00	51,141.59	.00	265,424.50	458,745.50	37	246,182.46
Activity 730 - Police	838,914.31	55,294.71	2,211.66	246,814.04	589,888.61	30	251,228.39
Activity 870 - Wildlife Management	8,900.00	.00	.00	1,000.00	7,900.00	11	5,481.53
Activity 880 - Interpretive Center/Mill	335,549.98	17,151.72	1,059.98	100,689.63	233,800.37	30	127,571.43
Activity 990 - General	1,115,494.00	92,291.76	.00	414,323.03	701,170.97	37	433,516.95
Location 112 - Lake Erie Totals	\$4,309,577.29	\$332,205.38	\$30,029.25	\$1,400,491.90	\$2,879,056.14	33%	\$1,412,373.97
<b>Location 113 - Wolcott</b>							
Activity 180 - Natural Resources	41,402.00	1,711.33	21,400.00	12,819.63	7,182.37	83	7,788.54
Activity 590 - Tolling	9,045.00	382.58	.00	967.13	8,077.87	11	1,072.33
Activity 615 - Group Camping	6,156.00	401.19	.00	2,562.42	3,593.58	42	2,780.64
Activity 630 - Activity Center Rental	28,194.00	1,037.76	.00	7,555.43	20,638.57	27	8,798.40
Activity 650 - Golf Course	.00	1,452.50	.00	1,452.50	(1,452.50)	+++	.00
Activity 700 - Special Events	9,650.00	.00	2,257.50	733.75	6,658.75	31	.00
Activity 710 - Administrative	47,774.00	2,125.37	.00	19,735.02	28,038.98	41	19,641.56
Activity 730 - Police	157,338.00	9,404.85	.00	28,420.41	128,917.59	18	52,117.91
Activity 880 - Interpretive Center/Mill	73,965.00	2,134.19	.00	22,711.11	51,253.89	31	30,882.57
Activity 881 - Farm Learning Center	1,042,195.00	92,928.20	6,058.87	362,731.31	673,404.82	35	359,775.71
Activity 990 - General	284,715.00	35,285.17	.00	121,350.93	163,364.07	43	101,638.39
Location 113 - Wolcott Totals	\$1,700,434.00	\$146,863.14	\$29,716.37	\$581,039.64	\$1,089,677.99	36%	\$584,496.05
<b>Location 115 - Indian Springs</b>							
Activity 180 - Natural Resources	129,983.00	20,360.97	79,979.97	33,489.70	16,513.33	87	10,157.30
Activity 535 - Sprayzone	11,116.00	189.57	.00	1,752.69	9,363.31	16	2,902.20
Activity 580 - Cross Country Skiing	6,274.00	.00	.00	.00	6,274.00	0	464.13

# General Fund Expense Budget by Organization

Through 05/31/24  
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 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function <b>8 - Operations</b>							
Location <b>115 - Indian Springs</b>							
Activity <b>590 - Tolling</b>	71,018.00	4,106.06	.00	22,110.00	48,908.00	31	19,149.14
Activity <b>630 - Activity Center Rental</b>	22,090.00	3,119.64	.00	8,403.50	13,686.50	38	4,463.55
Activity <b>650 - Golf Course</b>	854,489.00	100,991.17	15,130.14	315,604.95	523,753.91	39	300,530.49
Activity <b>700 - Special Events</b>	10,000.00	.00	2,700.00	182.45	7,117.55	29	.00
Activity <b>710 - Administrative</b>	318,856.00	20,009.11	.00	112,838.98	206,017.02	35	93,929.50
Activity <b>730 - Police</b>	108,829.00	2,721.78	.00	12,336.73	96,492.27	11	7,466.04
Activity <b>870 - Wildlife Management</b>	809.00	.00	.00	997.38	(188.38)	123	12,745.65
Activity <b>883 - Environmental Disc</b>	463,097.00	31,973.47	.00	204,982.98	258,114.02	44	176,770.03
Activity <b>990 - General</b>	382,054.00	25,059.02	6,961.61	132,448.53	242,643.86	36	130,223.83
Location <b>115 - Indian Springs Totals</b>	<b>\$2,378,615.00</b>	<b>\$208,530.79</b>	<b>\$104,771.72</b>	<b>\$845,147.89</b>	<b>\$1,428,695.39</b>	<b>40%</b>	<b>\$758,801.86</b>
Location <b>116 - Huron Meadows</b>							
Activity <b>180 - Natural Resources</b>	53,533.00	.00	22,675.00	5,277.22	25,580.78	52	716.40
Activity <b>580 - Cross Country Skiing</b>	75,053.00	104.44	.00	24,582.08	50,470.92	33	44,405.41
Activity <b>590 - Tolling</b>	3,724.00	.00	.00	.00	3,724.00	0	.00
Activity <b>650 - Golf Course</b>	776,949.00	94,677.59	17,132.58	283,325.30	476,491.12	39	255,655.24
Activity <b>700 - Special Events</b>	6,740.00	199.35	16.30	4,082.29	2,641.41	61	2,754.87
Activity <b>710 - Administrative</b>	81,020.00	5,419.04	.00	31,622.75	49,397.25	39	35,994.54
Activity <b>730 - Police</b>	181,665.00	6,380.41	.00	29,405.29	152,259.71	16	22,608.62
Activity <b>870 - Wildlife Management</b>	500.00	.00	.00	.00	500.00	0	.00
Activity <b>990 - General</b>	267,555.24	23,796.55	2,086.70	112,680.24	152,788.30	43	113,490.95
Location <b>116 - Huron Meadows Totals</b>	<b>\$1,446,739.24</b>	<b>\$130,577.38</b>	<b>\$41,910.58</b>	<b>\$490,975.17</b>	<b>\$913,853.49</b>	<b>37%</b>	<b>\$475,626.03</b>
Function <b>8 - Operations Totals</b>	<b>\$41,629,940.05</b>	<b>\$3,513,641.90</b>	<b>\$754,526.47</b>	<b>\$13,977,097.78</b>	<b>\$26,898,315.80</b>	<b>35%</b>	<b>\$13,057,024.00</b>
Function <b>9 - Administration</b>							
Location <b>100 - Administrative Office</b>							
Activity <b>100 - Director/Deputy Dir Dept</b>	1,117,306.79	59,438.07	86,098.04	383,116.10	648,092.65	42	454,963.93
Activity <b>102 - Diversity, Equity &amp;</b>	638,464.75	48,113.27	7,500.00	207,346.80	423,617.95	34	225,571.10
Activity <b>110 - Finance Department</b>	1,102,205.00	159,220.70	20,958.03	444,369.62	636,877.35	42	415,839.66
Activity <b>120 - Human Resource</b>	848,688.00	52,831.84	.00	294,637.71	554,050.29	35	262,964.24
Activity <b>130 -</b>	2,082,268.00	114,116.43	493,820.13	575,538.85	1,012,909.02	51	509,139.63
Activity <b>138 - Web Design Department</b>	.00	10.00	.00	10.00	(10.00)	+++	.00
Activity <b>140 - Information Technology</b>	2,159,170.47	116,069.62	45,305.56	762,152.61	1,351,712.30	37	615,498.44
Activity <b>150 - Purchasing Department</b>	288,218.00	21,857.74	.00	110,072.17	178,145.83	38	79,255.87

# General Fund Expense Budget by Organization

Through 05/31/24  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function <b>9 - Administration</b>							
Location <b>100 - Administrative Office</b>							
Activity <b>180 - Natural Resources</b>	998,708.00	37,051.37	11,956.79	250,576.99	736,174.22	26	262,513.67
Activity <b>190 - Planning</b>	1,050,380.40	64,841.10	89,074.16	322,448.16	638,858.08	39	296,974.55
Activity <b>192 - Engineering</b>	1,939,783.28	55,906.21	97,967.90	372,450.43	1,469,364.95	24	351,109.36
Activity <b>650 - Golf Course</b>	.00	.00	.00	200.00	(200.00)	+++	.00
Activity <b>700 - Special Events</b>	15,000.00	2,722.50	2,034.60	8,316.50	4,648.90	69	11,671.15
Activity <b>710 - Administrative</b>	764,877.00	47,500.36	21,325.50	313,404.95	430,146.55	44	333,619.70
Activity <b>730 - Police</b>	721,383.40	44,148.64	1,016.40	272,046.05	448,320.95	38	260,814.39
Activity <b>880 - Interpretive Center/Mill</b>	297,253.90	27,297.32	6,420.04	93,745.15	197,088.71	34	78,182.75
Activity <b>991 - Joint Government Maint</b>	495,750.00	41,420.78	10,324.97	42,794.25	442,630.78	11	4,045,448.63
Location <b>100 - Administrative Office</b>	<b>\$14,519,456.99</b>	<b>\$892,545.95</b>	<b>\$893,802.12</b>	<b>\$4,453,226.34</b>	<b>\$9,172,428.53</b>	<b>37%</b>	<b>\$8,203,567.07</b>
Function <b>9 - Administration</b> Totals	<b>\$14,519,456.99</b>	<b>\$892,545.95</b>	<b>\$893,802.12</b>	<b>\$4,453,226.34</b>	<b>\$9,172,428.53</b>	<b>37%</b>	<b>\$8,203,567.07</b>
<b>EXPENSE TOTALS</b>	<b>\$72,677,344.72</b>	<b>\$4,547,512.27</b>	<b>\$4,922,376.18</b>	<b>\$28,597,031.88</b>	<b>\$39,157,936.66</b>	<b>46%</b>	<b>\$28,816,714.26</b>
Fund <b>10 - General Fund</b> Totals	<b>\$72,677,344.72</b>	<b>\$4,547,512.27</b>	<b>\$4,922,376.18</b>	<b>\$28,597,031.88</b>	<b>\$39,157,936.66</b>		<b>\$28,816,714.26</b>
Grand Totals	<b>\$72,677,344.72</b>	<b>\$4,547,512.27</b>	<b>\$4,922,376.18</b>	<b>\$28,597,031.88</b>	<b>\$39,157,936.66</b>		<b>\$28,816,714.26</b>



# Suppl Maj Mnt Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>Special Revenue Funds</b>				
Fund <b>20 - Supplemental Maj Mnt Fund</b>				
<b>ASSETS</b>				
<i>ASSETS</i>				
<i>INVESTMENTS</i>				
Comerica Restricted Funds	5,529,026.70	5,254,861.92	274,164.78	5.22
<i>INVESTMENTS Totals</i>	\$5,529,026.70	\$5,254,861.92	\$274,164.78	5.22%
<i>ASSETS Totals</i>	\$5,529,026.70	\$5,254,861.92	\$274,164.78	5.22%
<b>ASSETS TOTALS</b>	\$5,529,026.70	\$5,254,861.92	\$274,164.78	5.22%
<b>LIABILITIES AND FUND EQUITY</b>				
<b>LIABILITIES</b>				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Contract Retainage Payabl	(.01)	(.01)	.00	.00
<i>CURRENT LIABILITIES Totals</i>	(\$0.01)	(\$0.01)	\$0.00	0.00%
<i>LIABILITIES Totals</i>	(\$0.01)	(\$0.01)	\$0.00	0.00%
<b>LIABILITIES TOTALS</b>	(\$0.01)	(\$0.01)	\$0.00	0.00%
<b>FUND EQUITY</b>				
<i>FUND BALANCE</i>				
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	5,162,746.03	5,162,746.03	.00	.00
<i>UNASSIGNED FUND BALANCE Totals</i>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
<i>FUND BALANCE Totals</i>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
<b>FUND EQUITY TOTALS Prior to Current Year Changes</b>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
Prior Year Fund Equity Adjustment	(249,153.34)			
Fund Revenues	(117,127.34)			
Fund Expenses	.00			
<b>FUND EQUITY TOTALS</b>	\$5,529,026.71	\$5,162,746.03	\$366,280.68	7.09%
<b>LIABILITIES AND FUND EQUITY</b>	\$5,529,026.70	\$5,162,746.02	\$366,280.68	7.09%
Fund <b>20 - Supplemental Maj Mnt Fund Totals</b>	\$0.00	\$92,115.90	(\$92,115.90)	(100.00%)
Fund Type <b>Special Revenue Funds Totals</b>	\$0.00	\$92,115.90	(\$92,115.90)	(100.00%)
Fund Category <b>Governmental Funds Totals</b>	\$0.00	\$92,115.90	(\$92,115.90)	(100.00%)
Grand Totals	\$0.00	\$92,115.90	(\$92,115.90)	(100.00%)

# Supplemental Maj Mnt Fund Revenue Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 20 - Supplemental Maj Mnt Fund</b>								
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4500	Interest Income	.00	23,215.69	.00	117,127.34	(117,127.34)	+++	92,115.90
	<i>Revenue Totals</i>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
	<b>REVENUE TOTALS</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
	Function 9 - Administration Totals	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
	<b>Fund 20 - Supplemental Maj Mnt Fund Totals</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)		\$92,115.90
	<b>Grand Totals</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)		\$92,115.90



# Supplemental Maj Mnt Fund Revenue Budget by Organization

Through 05/31/24

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 20 - Supplemental Maj Mnt Fund</b>							
<b>REVENUE</b>							
<b>Function 9 - Administration</b>							
<b>Location 100 - Administrative Office</b>							
<b>Activity 990 - General</b>							
<b>Category 70 - Other</b>	.00	23,215.69	.00	117,127.34	(117,127.34)	+++	92,115.90
<b>Activity 990 - General Totals</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
<b>Location 100 - Administrative Office</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
<b>Function 9 - Administration Totals</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
<b>REVENUE TOTALS</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)	+++	\$92,115.90
<b>Fund 20 - Supplemental Maj Mnt Fund Totals</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)		\$92,115.90
<b>Grand Totals</b>	\$0.00	\$23,215.69	\$0.00	\$117,127.34	(\$117,127.34)		\$92,115.90

# Supplemental Maj Mnt Fund Expense Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
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# Supplemental Maj Mnt Fund Expense Budget by Organization

Through 05/31/24

Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
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# Capital Project Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>Capital Projects Funds</b>				
Fund <b>80 - Capital Projects Fund</b>				
<b>ASSETS</b>				
ASSETS				
INVESTMENTS				
Flagstar Bank/C.D.	532,934.70	510,724.63	22,210.07	4.35
Public Service Credit Union	2,625,777.09	2,567,109.03	58,668.06	2.29
CIBC Bank/C.D.	2,091,777.05	2,023,032.95	68,744.10	3.40
Comerica Bank Govt Fund	19,935,434.44	10,023,436.76	9,911,997.68	98.89
INVESTMENTS Totals	\$25,185,923.28	\$15,124,303.37	\$10,061,619.91	66.53%
OTHER ASSETS				
Due From Other Funds	.00	417,254.40	(417,254.40)	(100.00)
Due From Grants	568,227.00	250,000.00	318,227.00	127.29
OTHER ASSETS Totals	\$568,227.00	\$667,254.40	(\$99,027.40)	(14.84%)
ASSETS Totals	\$25,754,150.28	\$15,791,557.77	\$9,962,592.51	63.09%
<b>ASSETS TOTALS</b>	\$25,754,150.28	\$15,791,557.77	\$9,962,592.51	63.09%
<b>LIABILITIES AND FUND EQUITY</b>				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Vouchers Payable	.00	180,940.14	(180,940.14)	(100.00)
Due To	832,333.82	272,080.10	560,253.72	205.91
Deferred Revenue	568,227.00	250,000.00	318,227.00	127.29
CURRENT LIABILITIES Totals	\$1,400,560.82	\$703,020.24	\$697,540.58	99.22%
LIABILITIES Totals	\$1,400,560.82	\$703,020.24	\$697,540.58	99.22%
<b>LIABILITIES TOTALS</b>	\$1,400,560.82	\$703,020.24	\$697,540.58	99.22%
<b>FUND EQUITY</b>				
FUND BALANCE				
ASSIGNED FUND BALANCE				
Planned Use of Fund Balance	9,111,955.79	9,111,955.79	.00	.00
ASSIGNED FUND BALANCE Totals	\$9,111,955.79	\$9,111,955.79	\$0.00	0.00%
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	(9,111,955.79)	(9,111,955.79)	.00	.00
UNASSIGNED FUND BALANCE Totals	(\$9,111,955.79)	(\$9,111,955.79)	\$0.00	0.00%
FUND BALANCE Totals	\$0.00	\$0.00	\$0.00	+++
<b>FUND EQUITY TOTALS Prior to Current Year Changes</b>	\$0.00	\$0.00	\$0.00	+++
Prior Year Fund Equity Adjustment	(14,201,541.40)			
Fund Revenues	(11,765,764.66)			

# Capital Project Fund Balance Sheet

Through 05/31/24  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>Capital Projects Funds</b>				
Fund Expenses	1,613,716.60			
FUND EQUITY TOTALS	\$24,353,589.46	\$0.00	\$24,353,589.46	+++
LIABILITIES AND FUND EQUITY	\$25,754,150.28	\$703,020.24	\$25,051,130.04	3,563.36%
Fund <b>80 - Capital Projects Fund</b> Totals	\$0.00	\$15,088,537.53	(\$15,088,537.53)	(100.00%)
Fund Type <b>Capital Projects Funds</b> Totals	\$0.00	\$15,088,537.53	(\$15,088,537.53)	(100.00%)
Fund Category <b>Governmental Funds</b> Totals	\$0.00	\$15,088,537.53	(\$15,088,537.53)	(100.00%)
Grand Totals	\$0.00	\$15,088,537.53	(\$15,088,537.53)	(100.00%)

# Capital Project Revenue Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 80 - Capital Projects Fund</b>								
Function <b>2 - Transfer</b>								
<b>REVENUE</b>								
<i>Revenue</i>								
<b>6000</b>	<b>Transfer In - General Fund</b>							
6000.10	Transfer In - General Fund	9,014,166.00	.00	.00	9,014,166.00	.00	100	5,825,813.00
	6000 - Transfer In - General Fund	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$5,825,813.00
	<i>Revenue Totals</i>	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$5,825,813.00
	<b>REVENUE TOTALS</b>	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$5,825,813.00
	Function <b>2 - Transfer</b> Totals	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$5,825,813.00
Function <b>9 - Administration</b>								
<b>REVENUE</b>								
<i>Revenue</i>								
4400	Grant Revenue	12,269,728.07	.00	.00	2,500,000.00	9,769,728.07	20	504,503.51
4460	Foundation Support	104.08	.00	.00	.00	104.08	0	.00
4500	Interest Income	.00	75,881.10	.00	251,598.66	(251,598.66)	+++	141,557.04
	<i>Revenue Totals</i>	\$12,269,832.15	\$75,881.10	\$0.00	\$2,751,598.66	\$9,518,233.49	22%	\$646,060.55
	<b>REVENUE TOTALS</b>	\$12,269,832.15	\$75,881.10	\$0.00	\$2,751,598.66	\$9,518,233.49	22%	\$646,060.55
	Function <b>9 - Administration</b> Totals	\$12,269,832.15	\$75,881.10	\$0.00	\$2,751,598.66	\$9,518,233.49	22%	\$646,060.55
	Fund <b>80 - Capital Projects Fund</b> Totals	\$21,283,998.15	\$75,881.10	\$0.00	\$11,765,764.66	\$9,518,233.49		\$6,471,873.55
	Grand Totals	\$21,283,998.15	\$75,881.10	\$0.00	\$11,765,764.66	\$9,518,233.49		\$6,471,873.55

# Capital Project Revenue Budget by Organization

Through 05/31/24  
 Prior Fiscal Year Activity Included  
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
<b>Fund 80 - Capital Projects Fund</b>							
<b>REVENUE</b>							
<b>Function 2 - Transfer</b>							
<b>Location 100 - Administrative Office</b>							
Activity 990 - General	9,014,166.00	.00	.00	9,014,166.00	.00	100	6,215,377.31
Location 100 - Administrative Office	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$6,215,377.31
Function 2 - Transfer Totals	\$9,014,166.00	\$0.00	\$0.00	\$9,014,166.00	\$0.00	100%	\$6,215,377.31
<b>Function 5 - Capital</b>							
<b>Location 102 - Lake St. Clair</b>							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Location 102 - Lake St. Clair Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
<b>Function 9 - Administration</b>							
<b>Location 100 - Administrative Office</b>							
Activity 990 - General	12,269,832.15	75,881.10	.00	2,751,598.66	9,518,233.49	22	3,153,267.48
Location 100 - Administrative Office	\$12,269,832.15	\$75,881.10	\$0.00	\$2,751,598.66	\$9,518,233.49	22%	\$3,153,267.48
Function 9 - Administration Totals	\$12,269,832.15	\$75,881.10	\$0.00	\$2,751,598.66	\$9,518,233.49	22%	\$3,153,267.48
<b>REVENUE TOTALS</b>	\$21,283,998.15	\$75,881.10	\$0.00	\$11,765,764.66	\$9,518,233.49	55%	\$9,368,644.79
<b>Fund 80 - Capital Projects Fund Totals</b>	\$21,283,998.15	\$75,881.10	\$0.00	\$11,765,764.66	\$9,518,233.49		\$9,368,644.79
<b>Grand Totals</b>	\$21,283,998.15	\$75,881.10	\$0.00	\$11,765,764.66	\$9,518,233.49		\$9,368,644.79

# Capital Project Expense Budget Performance

Fiscal Year to Date 05/31/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 80 - Capital Projects Fund</b>								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
<b>9965</b>	<b>Transfer Out - General Fund</b>							
9965.10	Transfer Out - General Fund	.00	.00	.00	.00	.00	+++	66,358.77
	9965 - Transfer Out - General Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
	<i>Expenditures Totals</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
	<b>EXPENSE TOTALS</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$66,358.77
	Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	(\$66,358.77)
Function 5 - Capital								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	283,122.00	34,071.37	.00	167,226.53	115,895.47	59	105,132.76
9011	Full Time Overtime	.00	.00	.00	.00	.00	+++	27.47
9013	FT Benefits Pd to Emps	18,512.00	2,227.05	.00	11,034.61	7,477.39	60	7,884.53
9014	FT Benefits Pd for Emps	118,932.00	14,308.04	.00	70,893.07	48,038.93	60	49,594.27
9020	Part Time Wages	.00	.00	.00	.00	.00	+++	496.00
9024	PT Benefits Pd for Emps	.00	.00	.00	.00	.00	+++	43.80
	<i>Personnel Services Totals</i>	\$420,566.00	\$50,606.46	\$0.00	\$249,154.21	\$171,411.79	59%	\$163,178.83
<i>Contractual Services</i>								
9410	Professional Services	736,894.20	29,393.45	594,842.70	193,666.80	(51,615.30)	107	62,748.89
9420	Outside Services	33,546,476.53	690,971.41	2,080,410.63	1,170,895.59	30,295,170.31	10	379,478.33
	<i>Contractual Services Totals</i>	\$34,283,370.73	\$720,364.86	\$2,675,253.33	\$1,364,562.39	\$30,243,555.01	12%	\$442,227.22
	<b>EXPENSE TOTALS</b>	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80	12%	\$605,406.05
	Function 5 - Capital Totals	(\$34,703,936.73)	(\$770,971.32)	(\$2,675,253.33)	(\$1,613,716.60)	(\$30,414,966.80)	12%	(\$605,406.05)
	<b>Fund 80 - Capital Projects Fund Totals</b>	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80		\$671,764.82
	<b>Grand Totals</b>	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80		\$671,764.82



# Capital Project Expense Budget by Organization

Through 05/31/24  
 Prior Fiscal Year Activity Included  
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
<b>Fund 80 - Capital Projects Fund</b>							
<b>EXPENSE</b>							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	.00	.00	.00	.00	.00	+++	97,387.71
Location 100 - Administrative Office	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$97,387.71
Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$97,387.71
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 192 - Engineering	171,411.79	.00	.00	.00	171,411.79	0	.00
Activity 990 - General	100,000.00	.00	.00	.00	100,000.00	0	.00
Location 100 - Administrative Office	\$271,411.79	\$0.00	\$0.00	\$0.00	\$271,411.79	0%	\$0.00
Location 102 - Lake St. Clair							
Activity 538 - Beach	30,224.58	.00	676.58	17,000.00	12,548.00	58	78,440.10
Activity 540 - Dockage/Boat Storage	70,000.00	47,350.00	.00	47,350.00	22,650.00	68	.00
Activity 590 - Tolling	80,666.35	2,666.48	54,487.00	26,179.35	.00	100	5,440.04
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	10,963,956.36	8,984.78	374,994.82	90,351.04	10,498,610.50	4	381,958.54
Location 102 - Lake St. Clair Totals	\$11,144,847.29	\$59,001.26	\$430,158.40	\$180,880.39	\$10,533,808.50	5%	\$465,838.68
Location 104 - Kensington							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	247,000.00	.00	.00	.00	247,000.00	0	.00
Location 104 - Kensington Totals	\$247,000.00	\$0.00	\$0.00	\$0.00	\$247,000.00	0%	\$0.00
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	1,347,869.84	.00	716,750.84	.00	631,119.00	53	.00
Activity 610 - Family Camping	785,987.91	.00	2,843.30	1,387.91	781,756.70	1	906.52
Activity 650 - Golf Course	842,456.54	2,203.66	168,340.00	16,723.94	657,392.60	22	4,892.93
Activity 880 - Interpretive Center/Mill	80,320.37	2,264.47	.00	89,913.51	(9,593.14)	112	441,988.48
Activity 990 - General	2,199,545.76	6,659.70	87,757.41	172,791.35	1,938,997.00	12	509,408.29
Location 106 - Lower Huron/Will/Oakwoods Totals	\$5,256,180.42	\$11,127.83	\$975,691.55	\$280,816.71	\$3,999,672.16	24%	\$957,196.22
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	.00
Activity 650 - Golf Course	35,000.00	.00	28,075.00	.00	6,925.00	80	.00

# Capital Project Expense Budget by Organization

Through 05/31/24  
 Prior Fiscal Year Activity Included  
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
<b>Fund 80 - Capital Projects Fund</b>							
<b>EXPENSE</b>							
Function <b>5 - Capital</b>							
Location <b>108 - Hudson Mills/Dexter/Delhi</b>							
Activity <b>990 - General</b>	1,219,408.83	13,813.96	3,341.00	45,036.33	1,171,031.50	4	195,973.25
Location <b>108 - Hudson</b>	\$1,254,408.83	\$13,813.96	\$31,416.00	\$45,036.33	\$1,177,956.50	6%	\$195,973.25
Location <b>109 - Stony Creek</b>							
Activity <b>538 - Beach</b>	.00	.00	.00	.00	.00	+++	.00
Activity <b>540 - Dockage/Boat Storage</b>	.00	.00	.00	.00	.00	+++	213,122.32
Activity <b>590 - Tolling</b>	20,000.00	.00	.00	.00	20,000.00	0	.00
Activity <b>650 - Golf Course</b>	2,772,726.48	158.33	.00	888.00	2,771,838.48	0	236,664.06
Activity <b>990 - General</b>	2,455,559.12	388,507.49	625,837.21	657,579.83	1,172,142.08	52	220,115.26
Location <b>109 - Stony Creek</b> Totals	\$5,248,285.60	\$388,665.82	\$625,837.21	\$658,467.83	\$3,963,980.56	24%	\$669,901.64
Location <b>112 - Lake Erie</b>							
Activity <b>531 - Pool</b>	6,857,762.92	19,014.65	117,990.35	83,022.57	6,656,750.00	3	147,206.20
Activity <b>650 - Golf Course</b>	.00	.00	.00	.00	.00	+++	.00
Activity <b>990 - General</b>	2,045,143.47	152,114.25	283,081.70	219,774.03	1,542,287.74	25	1,278,889.77
Location <b>112 - Lake Erie</b> Totals	\$8,902,906.39	\$171,128.90	\$401,072.05	\$302,796.60	\$8,199,037.74	8%	\$1,426,095.97
Location <b>113 - Wolcott</b>							
Activity <b>880 - Interpretive Center/Mill</b>	.00	.00	.00	.00	.00	+++	.00
Activity <b>881 - Farm Learning Center</b>	1,150,000.00	.00	.00	.00	1,150,000.00	0	75.43
Activity <b>990 - General</b>	.00	.00	.00	.00	.00	+++	.00
Location <b>113 - Wolcott</b> Totals	\$1,150,000.00	\$0.00	\$0.00	\$0.00	\$1,150,000.00	0%	\$75.43
Location <b>115 - Indian Springs</b>							
Activity <b>650 - Golf Course</b>	749,223.58	36.52	20,942.72	36,706.09	691,574.77	8	187,810.26
Activity <b>990 - General</b>	479,672.83	127,197.03	190,135.40	109,012.65	180,524.78	62	455,253.03
Location <b>115 - Indian Springs</b> Totals	\$1,228,896.41	\$127,233.55	\$211,078.12	\$145,718.74	\$872,099.55	29%	\$643,063.29
Location <b>116 - Huron Meadows</b>							
Activity <b>650 - Golf Course</b>	.00	.00	.00	.00	.00	+++	.00
Activity <b>990 - General</b>	.00	.00	.00	.00	.00	+++	.00
Location <b>116 - Huron Meadows</b> Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function <b>5 - Capital</b> Totals	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80	12%	\$4,358,144.48
<b>EXPENSE TOTALS</b>	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80	12%	\$4,455,532.19
Fund <b>80 - Capital Projects Fund</b> Totals	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80		\$4,455,532.19
Grand Totals	\$34,703,936.73	\$770,971.32	\$2,675,253.33	\$1,613,716.60	\$30,414,966.80		\$4,455,532.19

# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271579	05/02/2024	Open			Accounts Payable	2 MOMs and a MOP	1,820.00	
271580	05/02/2024	Open			Accounts Payable	4imprint, Inc	2,506.87	
271581	05/02/2024	Open			Accounts Payable	Adaptive Environments Inc	405.00	
271582	05/02/2024	Open			Accounts Payable	Advanced Turf Solutions	1,744.12	
271583	05/02/2024	Open			Accounts Payable	Allied Incorporated	2,253.54	
271584	05/02/2024	Open			Accounts Payable	Applied Innovation	152.65	
271585	05/02/2024	Open			Accounts Payable	Aspen Outdoors	4,621.00	
271586	05/02/2024	Open			Accounts Payable	AT&T	19,943.14	
271587	05/02/2024	Open			Accounts Payable	AT&T	502.50	
271588	05/02/2024	Open			Accounts Payable	AT&T Mobility	36.24	
271589	05/02/2024	Open			Accounts Payable	Auto One of Brighton	251.65	
271590	05/02/2024	Open			Accounts Payable	Auto-Wares	287.00	
271591	05/02/2024	Open			Accounts Payable	Auto-Wares	99.00	
271592	05/02/2024	Open			Accounts Payable	Aventric Technologies	718.00	
271593	05/02/2024	Open			Accounts Payable	Callaway Golf Co	119.76	
271594	05/02/2024	Open			Accounts Payable	CardConnect	3,150.00	
271595	05/02/2024	Open			Accounts Payable	CDW Government	88,892.77	
271596	05/02/2024	Open			Accounts Payable	Cedar Crest Dairy Inc	538.70	
271597	05/02/2024	Open			Accounts Payable	Consumers Energy Company	4,807.75	
271598	05/02/2024	Open			Accounts Payable	DTE Energy	9,439.62	
271599	05/02/2024	Open			Accounts Payable	DTE Energy	1,804.58	
271600	05/02/2024	Open			Accounts Payable	DTE Energy	7,106.98	
271601	05/02/2024	Open			Accounts Payable	DTE Energy	2,014.58	
271602	05/02/2024	Open			Accounts Payable	DTE Energy	8,387.20	
271603	05/02/2024	Open			Accounts Payable	DTE Energy	3,584.91	
271604	05/02/2024	Open			Accounts Payable	DTE Energy	2,052.20	
271605	05/02/2024	Open			Accounts Payable	Dynamic Brands	1,275.67	
271606	05/02/2024	Open			Accounts Payable	Erie Marine Contractors LLC	1,450.00	
271607	05/02/2024	Open			Accounts Payable	Expert Automotive	4,130.94	
271608	05/02/2024	Open			Accounts Payable	Graph-X Signs and Designs, Inc	1,576.35	
271609	05/02/2024	Open			Accounts Payable	Great Lakes Hotel Supply Co	2,840.18	
271610	05/02/2024	Open			Accounts Payable	Green Arbor Supply	4,684.50	
271611	05/02/2024	Open			Accounts Payable	Harrell's LLC	9,661.27	
271612	05/02/2024	Open			Accounts Payable	Heritage Crystal Clean, LLC	449.94	
271613	05/02/2024	Open			Accounts Payable	Holcomb Enterprises LLC	281,669.40	
271614	05/02/2024	Open			Accounts Payable	Identity Source, The	4,520.00	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271615	05/02/2024	Open			Accounts Payable	Imlay City Community Schools	438.50	
271616	05/02/2024	Open			Accounts Payable	Industrial Fence & Landscaping, Inc	16,556.00	
271617	05/02/2024	Open			Accounts Payable	Javed, Arifa	600.00	
271618	05/02/2024	Open			Accounts Payable	K/E Electric Supply Corp.	190.25	
271619	05/02/2024	Open			Accounts Payable	Linde Gas & Equipment Inc.	161.82	
271620	05/02/2024	Open			Accounts Payable	Midwest Golf & Turf	1,444.76	
271621	05/02/2024	Open			Accounts Payable	Miller, Canfield, Paddock &	19,276.00	
271622	05/02/2024	Open			Accounts Payable	Navia Benefit Solutions	400.00	
271623	05/02/2024	Open			Accounts Payable	ODP Business Solutions. LLC	270.74	
271624	05/02/2024	Open			Accounts Payable	P&W Golf Supply LLC	894.97	
271625	05/02/2024	Open			Accounts Payable	Pepsi-Cola Company	5,582.54	
271626	05/02/2024	Open			Accounts Payable	Phillips, Allison	201.74	
271627	05/02/2024	Open			Accounts Payable	Pitney Bowes	132.78	
271628	05/02/2024	Open			Accounts Payable	Plante & Moran	44,200.00	
271629	05/02/2024	Open			Accounts Payable	Plante & Moran	17,150.00	
271630	05/02/2024	Open			Accounts Payable	Remer Construction	12,350.00	
271631	05/02/2024	Open			Accounts Payable	RJ Thomas Manufacturing Co	9,809.00	
271632	05/02/2024	Open			Accounts Payable	Roberts Co.	300.00	
271633	05/02/2024	Open			Accounts Payable	Russ Milne Ford Inc.	165.50	
271634	05/02/2024	Open			Accounts Payable	Safelite Fulfillment, Inc	480.39	
271635	05/02/2024	Open			Accounts Payable	SEMCO Energy	216.78	
271636	05/02/2024	Open			Accounts Payable	Service Electric Supply Inc	519.60	
271637	05/02/2024	Open			Accounts Payable	Shelby, Charter Township Of	481.04	
271638	05/02/2024	Open			Accounts Payable	Southern Truck Equipment Inc	199.36	
271639	05/02/2024	Open			Accounts Payable	Spartan Distributors Inc	18,314.64	
271640	05/02/2024	Open			Accounts Payable	T Mobile	60.25	
271641	05/02/2024	Open			Accounts Payable	Team Golf	328.11	
271642	05/02/2024	Open			Accounts Payable	TeamViewer Germany GmbH	2,758.00	
271643	05/02/2024	Open			Accounts Payable	Tec-troit Electronic Music Festival	15,000.00	
271644	05/02/2024	Open			Accounts Payable	Textron E-Z-GO LLC	186.76	
271645	05/02/2024	Open			Accounts Payable	Toter, LLC	4,453.00	
271646	05/02/2024	Open			Accounts Payable	Unmanned Vehicle Technologies	3,519.12	
271647	05/02/2024	Open			Accounts Payable	UPS	452.51	
271648	05/02/2024	Open			Accounts Payable	Van Diest Supply Company	4,639.70	
271649	05/02/2024	Open			Accounts Payable	Vance Outdoors, Inc.	3,571.20	
271650	05/02/2024	Open			Accounts Payable	Vermont Systems Inc (VSI)	4,154.14	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271651	05/02/2024	Open			Accounts Payable	Vigilante Security, Inc.	13,635.40	
271652	05/02/2024	Open			Accounts Payable	Volvik USA Inc	342.16	
271653	05/02/2024	Open			Accounts Payable	Washington Elevator Co Inc	3,003.00	
271654	05/02/2024	Open			Accounts Payable	Waste Mgmt - East	248.50	
271655	05/02/2024	Open			Accounts Payable	Wayne County	2,630.00	
271656	05/02/2024	Open			Accounts Payable	West Marine Pro	148.95	
271657	05/09/2024	Open			Accounts Payable	3Sixty Interactive, Inc	32,019.00	
271658	05/09/2024	Open			Accounts Payable	ABC Student Transportation, INC.	576.70	
271659	05/09/2024	Open			Accounts Payable	Aflac Group Insurance	11,055.96	
271660	05/09/2024	Open			Accounts Payable	Ajax Materials Corporation	743.45	
271661	05/09/2024	Voided	Incorrect	05/14/2024	Accounts Payable	Ajax Paving Industries, Inc.	781.30	
271662	05/09/2024	Open			Accounts Payable	American Awards & Engraving	10.50	
271663	05/09/2024	Open			Accounts Payable	Andersen, Les	550.00	
271664	05/09/2024	Open			Accounts Payable	Armada Area Schools	140.80	
271665	05/09/2024	Open			Accounts Payable	Aspen Outdoors	8,918.80	
271666	05/09/2024	Open			Accounts Payable	Beasley Media Group, LLC	400.00	
271667	05/09/2024	Open			Accounts Payable	Blue Water Equine Hospital	6,058.87	
271668	05/09/2024	Open			Accounts Payable	Bogie Lake Greenhouses, Inc	81.55	
271669	05/09/2024	Open			Accounts Payable	Bottiglia Hoof Care	75.00	
271670	05/09/2024	Open			Accounts Payable	CDW Government	9,600.00	
271671	05/09/2024	Open			Accounts Payable	CentralStar Cooperative	1,515.45	
271672	05/09/2024	Open			Accounts Payable	Charles E Raines Co	678.30	
271673	05/09/2024	Open			Accounts Payable	Cintas First Aid & Safety	214.36	
271674	05/09/2024	Open			Accounts Payable	Cintas First Aid & Safety	4,272.32	
271675	05/09/2024	Open			Accounts Payable	Citadel Wildlife LLC	3,120.00	
271676	05/09/2024	Open			Accounts Payable	City of Detroit	7,420.00	
271677	05/09/2024	Open			Accounts Payable	Comcast	407.85	
271678	05/09/2024	Open			Accounts Payable	Comcast	182.70	
271679	05/09/2024	Open			Accounts Payable	Comcast	9,177.60	
271680	05/09/2024	Open			Accounts Payable	Consumers Energy Company	520.24	
271681	05/09/2024	Open			Accounts Payable	Cormic Services	1,359.60	
271682	05/09/2024	Open			Accounts Payable	Cummins Inc	5,651.68	
271683	05/09/2024	Open			Accounts Payable	DC Byers Company	5,300.00	
271684	05/09/2024	Open			Accounts Payable	DeCovich Carpet Cleaning	550.00	
271685	05/09/2024	Open			Accounts Payable	Double D Electric LLC	5,100.00	
271686	05/09/2024	Open			Accounts Payable	Dryden Community Schools	255.25	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271687	05/09/2024	Open			Accounts Payable	DTE Energy	504.86	
271688	05/09/2024	Open			Accounts Payable	DTE Energy	3,937.82	
271689	05/09/2024	Open			Accounts Payable	DTE Energy	979.07	
271690	05/09/2024	Open			Accounts Payable	DTE Energy	1,646.73	
271691	05/09/2024	Open			Accounts Payable	Elusive ADC, LLC	200.00	
271692	05/09/2024	Open			Accounts Payable	Epoch Eyewear	428.85	
271693	05/09/2024	Open			Accounts Payable	Ferguson Enterprises, Inc	96.18	
271694	05/09/2024	Open			Accounts Payable	Ferry Farms	682.50	
271695	05/09/2024	Voided	Cancel invoice	06/04/2024	Accounts Payable	Fire Equipment Company, Inc	450.85	
271696	05/09/2024	Open			Accounts Payable	Fishbeck	6,882.85	
271697	05/09/2024	Open			Accounts Payable	Gallagher Fire Equipment Company	941.60	
271698	05/09/2024	Open			Accounts Payable	GEI Consultants of Michigan, P.C.	57,327.50	
271699	05/09/2024	Open			Accounts Payable	Giffels Webster	4,035.00	
271700	05/09/2024	Open			Accounts Payable	Gordon Food Service	7,968.95	
271701	05/09/2024	Open			Accounts Payable	Grainger Inc	4,303.67	
271702	05/09/2024	Open			Accounts Payable	Graph-X Signs and Designs, Inc	3,896.00	
271703	05/09/2024	Open			Accounts Payable	Great Lakes Composite LLC	154.53	
271704	05/09/2024	Open			Accounts Payable	Green Oak Tire, Inc	1,657.50	
271705	05/09/2024	Open			Accounts Payable	Harrell's LLC	9,132.46	
271706	05/09/2024	Open			Accounts Payable	Hartford , The	16,094.38	
271707	05/09/2024	Open			Accounts Payable	Home City Ice Company	214.24	
271708	05/09/2024	Open			Accounts Payable	Home Depot	600.05	
271709	05/09/2024	Open			Accounts Payable	Hornungs Pro Golf Sales, Inc.	1,248.11	
271710	05/09/2024	Open			Accounts Payable	Howell Area Chamber of Commerce	200.00	
271711	05/09/2024	Open			Accounts Payable	Huron School District	399.19	
271712	05/09/2024	Open			Accounts Payable	Huron Valley Guns LLC	209.97	
271713	05/09/2024	Open			Accounts Payable	Huron Valley Schools	376.88	
271714	05/09/2024	Open			Accounts Payable	Hutson Inc of Michigan	2,078.93	
271715	05/09/2024	Open			Accounts Payable	Imlay City Community Schools	446.25	
271716	05/09/2024	Open			Accounts Payable	Industrial Painting Contractors	24,050.00	
271717	05/09/2024	Open			Accounts Payable	John's Sanitation Inc.	1,805.00	
271718	05/09/2024	Open			Accounts Payable	Knight's Auto Supply Inc	600.24	
271719	05/09/2024	Open			Accounts Payable	Lake Trust Credit Union	533.26	
271720	05/09/2024	Open			Accounts Payable	Lakes Area Chamber Of Commerce	275.00	
271721	05/09/2024	Open			Accounts Payable	LimnoTech Inc	10,621.25	
271722	05/09/2024	Open			Accounts Payable	Lowe's	413.62	



# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271723	05/09/2024	Open			Accounts Payable	Lower Huron Supply Co.	1,690.88	
271724	05/09/2024	Open			Accounts Payable	Lyden Oil Company	1,812.25	
271725	05/09/2024	Open			Accounts Payable	Macomb County Chamber	200.00	
271726	05/09/2024	Open			Accounts Payable	Macomb County Health Dept	460.00	
271727	05/09/2024	Open			Accounts Payable	Macomb County Treasurer	251.99	
271728	05/09/2024	Open			Accounts Payable	Michigan State Industries	129.30	
271729	05/09/2024	Open			Accounts Payable	Michigan Tournament Fleet	7,673.00	
271730	05/09/2024	Open			Accounts Payable	Midwest Golf & Turf	832.15	
271731	05/09/2024	Open			Accounts Payable	MissionSquare Retirement	87.25	
271732	05/09/2024	Open			Accounts Payable	Monument Engineering Group Associates,	507.50	
271733	05/09/2024	Open			Accounts Payable	nexVortex, Inc	4,981.43	
271734	05/09/2024	Open			Accounts Payable	Occupational Health Centers of MI	700.00	
271735	05/09/2024	Open			Accounts Payable	ODP Business Solutions. LLC	822.59	
271736	05/09/2024	Open			Accounts Payable	Poseidon Pool Service	61,151.00	
271737	05/09/2024	Open			Accounts Payable	Remer Construction	2,400.00	
271738	05/09/2024	Open			Accounts Payable	Richmond New Holland	106.53	
271739	05/09/2024	Open			Accounts Payable	RKA Petroleum Co's	18,471.55	
271740	05/09/2024	Open			Accounts Payable	Roberts Dairy Service, Inc	407.37	
271741	05/09/2024	Open			Accounts Payable	Roseville Community Schools	328.54	
271742	05/09/2024	Open			Accounts Payable	Shelby, Charter Township Of	1,904.26	
271743	05/09/2024	Open			Accounts Payable	Small Wonders	556.50	
271744	05/09/2024	Open			Accounts Payable	Target Specialty Products	540.51	
271745	05/09/2024	Open			Accounts Payable	Tire Wholesalers Company Inc	3,954.53	
271746	05/09/2024	Open			Accounts Payable	TireHub, LLC	244.90	
271747	05/09/2024	Open			Accounts Payable	Titleist Golf Division	56.48	
271748	05/09/2024	Open			Accounts Payable	Toter, LLC	3,676.00	
271749	05/09/2024	Open			Accounts Payable	Uline Shipping Supplies	1,234.33	
271750	05/09/2024	Open			Accounts Payable	United Custom Distribution	210.00	
271751	05/09/2024	Open			Accounts Payable	US Bank Equipment Finance	1,232.62	
271752	05/09/2024	Open			Accounts Payable	Valmec	20,742.33	
271753	05/09/2024	Open			Accounts Payable	Warren Pipe & Supply Co	136.81	
271754	05/09/2024	Open			Accounts Payable	Washington Elevator Co Inc	10,157.61	
271755	05/09/2024	Open			Accounts Payable	Waste Mgmt - East	6,427.68	
271756	05/09/2024	Open			Accounts Payable	Watkins Septic & Drain LLC	2,845.00	
271757	05/09/2024	Open			Accounts Payable	Webster & Garner Inc.	2,491.09	
271758	05/09/2024	Open			Accounts Payable	Weingartz Supply Company	7,648.08	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271759	05/09/2024	Open			Accounts Payable	Whitmore Lake Public School District	272.89	
271760	05/09/2024	Open			Accounts Payable	Wilson Sporting Goods Company	4,002.00	
271761	05/09/2024	Open			Accounts Payable	YMCA of Metropolitan Detroit	25,000.00	
271762	05/16/2024	Open			Accounts Payable	3 DAY BLINDS LLC	5,805.33	
271763	05/16/2024	Open			Accounts Payable	4imprint, Inc	5,124.15	
271764	05/16/2024	Open			Accounts Payable	ABC Student Transportation, INC.	576.70	
271765	05/16/2024	Open			Accounts Payable	Absopure Water Company	202.45	
271766	05/16/2024	Open			Accounts Payable	Acee Deucee Porta Can Inc.	640.00	
271767	05/16/2024	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	187.20	
271768	05/16/2024	Open			Accounts Payable	Advanced Turf Solutions	1,312.09	
271769	05/16/2024	Open			Accounts Payable	AIS Construction Equipment Corp	742.92	
271770	05/16/2024	Open			Accounts Payable	Ajax Materials Corporation	781.30	
271771	05/16/2024	Open			Accounts Payable	Allen's Bowling & Trophy	10.00	
271772	05/16/2024	Open			Accounts Payable	Allie Brothers, Inc	527.92	
271773	05/16/2024	Open			Accounts Payable	American Awards & Engraving	12.50	
271774	05/16/2024	Open			Accounts Payable	American FootGolf League	385.95	
271775	05/16/2024	Open			Accounts Payable	Andersen, Les	1,166.00	
271776	05/16/2024	Open			Accounts Payable	Applied Innovation	160.00	
271777	05/16/2024	Open			Accounts Payable	Aspen Outdoors	2,968.75	
271778	05/16/2024	Open			Accounts Payable	Baker's Gas & Welding Supplies	187.31	
271779	05/16/2024	Open			Accounts Payable	Bass Pro Outdoor World, LLC/Cabella's	6,427.26	
271780	05/16/2024	Open			Accounts Payable	BBC Distributing	1,126.81	
271781	05/16/2024	Open			Accounts Payable	BBC Distributing	276.95	
271782	05/16/2024	Open			Accounts Payable	Big PDQ	912.62	
271783	05/16/2024	Open			Accounts Payable	Billotto, Frank V	262.32	
271784	05/16/2024	Open			Accounts Payable	Blue Care Network of Michigan	16,024.11	
271785	05/16/2024	Open			Accounts Payable	Blue Cross/Blue Shield Of Mich	210,636.72	
271786	05/16/2024	Open			Accounts Payable	Brighton Ford Inc.	812.43	
271787	05/16/2024	Open			Accounts Payable	Brown City Elevator, Inc	2,771.40	
271788	05/16/2024	Open			Accounts Payable	Brownstown Township Water Dept	1,651.20	
271789	05/16/2024	Open			Accounts Payable	Bush & Son Grading & Excavating, Inc	1,737.00	
271790	05/16/2024	Open			Accounts Payable	Cadillac Asphalt LLC	177.80	
271791	05/16/2024	Open			Accounts Payable	Caruso Oil Change/Valvoline Express Care	314.74	
271792	05/16/2024	Open			Accounts Payable	CDW Government	1,740.77	
271793	05/16/2024	Open			Accounts Payable	Cedar Crest Dairy Inc	580.62	
271794	05/16/2024	Open			Accounts Payable	Champion Jeep Dodge Ram of Brighton	346.50	



# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271795	05/16/2024	Open			Accounts Payable	Chelsea Lumber Company	11.98	
271796	05/16/2024	Open			Accounts Payable	Choozle, Inc	3,381.61	
271797	05/16/2024	Open			Accounts Payable	Citadel Wildlife LLC	489.00	
271798	05/16/2024	Open			Accounts Payable	Consumers Energy Company	925.17	
271799	05/16/2024	Open			Accounts Payable	Cummins Inc	1,401.60	
271800	05/16/2024	Open			Accounts Payable	Dearborn Public Schools	1,000.00	
271801	05/16/2024	Open			Accounts Payable	DTE Energy	5,145.92	
271802	05/16/2024	Open			Accounts Payable	DTE Energy	219.03	
271803	05/16/2024	Open			Accounts Payable	DTE Energy	9,040.18	
271804	05/16/2024	Open			Accounts Payable	DTE Energy	1,068.90	
271805	05/16/2024	Open			Accounts Payable	East Side Team Sports	907.90	
271806	05/16/2024	Open			Accounts Payable	Ehrlich	1,343.82	
271807	05/16/2024	Open			Accounts Payable	Environmental Consulting & Technology	149,497.83	
271808	05/16/2024	Open			Accounts Payable	Ferry Farms	1,488.75	
271809	05/16/2024	Open			Accounts Payable	Fidelity Security Life Insurance Co.	1,887.47	
271810	05/16/2024	Open			Accounts Payable	Fish Window Cleaning	575.00	
271811	05/16/2024	Open			Accounts Payable	FJF Door Sales Company	263.64	
271812	05/16/2024	Open			Accounts Payable	Fraza	499.25	
271813	05/16/2024	Open			Accounts Payable	Fulton, Doug	50.00	
271814	05/16/2024	Open			Accounts Payable	GFL Environmental USA, Inc	299.88	
271815	05/16/2024	Open			Accounts Payable	Gloworks, Inc	437.13	
271816	05/16/2024	Open			Accounts Payable	Goose Busters	4,537.00	
271817	05/16/2024	Open			Accounts Payable	Gordon Food Service	1,772.62	
271818	05/16/2024	Open			Accounts Payable	Grainger Inc	1,359.15	
271819	05/16/2024	Open			Accounts Payable	Graph-X Signs and Designs, Inc	2,116.00	
271820	05/16/2024	Open			Accounts Payable	Great Lakes Composite LLC	38,295.00	
271821	05/16/2024	Open			Accounts Payable	Great Lakes Composite LLC	6,630.00	
271822	05/16/2024	Open			Accounts Payable	Greater Brighton Area	200.00	
271823	05/16/2024	Open			Accounts Payable	Guernsey Dairy Stores, Inc.	1,073.05	
271824	05/16/2024	Open			Accounts Payable	Harmon Glass Doctor	1,284.60	
271825	05/16/2024	Open			Accounts Payable	Harrell's LLC	79,782.21	
271826	05/16/2024	Open			Accounts Payable	Heritage Crystal Clean, LLC	998.63	
271827	05/16/2024	Open			Accounts Payable	Hi-Tech Safe & Lock Company	325.00	
271828	05/16/2024	Open			Accounts Payable	Highland Wash Management LLC	96.00	
271829	05/16/2024	Open			Accounts Payable	Home Depot	358.86	
271830	05/16/2024	Open			Accounts Payable	Huron River Watershed Council	9,383.50	

# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271831	05/16/2024	Open			Accounts Payable	Identity Source, The	332.00	
271832	05/16/2024	Open			Accounts Payable	Impact Power Technologies, LLC	787.82	
271833	05/16/2024	Open			Accounts Payable	Iversons Lumber Company	1,109.98	
271834	05/16/2024	Open			Accounts Payable	Jax Kar Wash	180.00	
271835	05/16/2024	Open			Accounts Payable	Jay S. Witherell, Ph.D.	800.00	
271836	05/16/2024	Open			Accounts Payable	John's Sanitation Inc.	765.00	
271837	05/16/2024	Open			Accounts Payable	Lansing Sanitary Supply	1,498.00	
271838	05/16/2024	Open			Accounts Payable	Larry's Service and Towing	3,433.00	
271839	05/16/2024	Open			Accounts Payable	Lavin Agency Ltd, The	8,500.00	
271840	05/16/2024	Open			Accounts Payable	Leonard's Syrups	818.70	
271841	05/16/2024	Open			Accounts Payable	Livingston County Treasurer	305.11	
271842	05/16/2024	Open			Accounts Payable	Lower Huron Supply Co.	1,325.60	
271843	05/16/2024	Open			Accounts Payable	Martin, Laura L	80.00	
271844	05/16/2024	Open			Accounts Payable	Mercedes-Benz of Novi	1,687.20	
271845	05/16/2024	Open			Accounts Payable	Metro Parent Media Group	3,150.00	
271846	05/16/2024	Open			Accounts Payable	Michigan Cat	37.05	
271847	05/16/2024	Open			Accounts Payable	Michigan Counties Workers'	24,921.72	
271848	05/16/2024	Open			Accounts Payable	Michigan Tournament Fleet	870.00	
271849	05/16/2024	Open			Accounts Payable	Midstates Recreation	34,177.25	
271850	05/16/2024	Open			Accounts Payable	Midwest Golf & Turf	437.07	
271851	05/16/2024	Open			Accounts Payable	Moment Strategies	11,000.00	
271852	05/16/2024	Open			Accounts Payable	MOSS Audio Corporation	327.00	
271853	05/16/2024	Open			Accounts Payable	MP Predictive Technologies	47,350.00	
271854	05/16/2024	Open			Accounts Payable	Mr Gas, Inc.	350.00	
271855	05/16/2024	Open			Accounts Payable	Mr. C's Car Wash #4 LLC	90.00	
271856	05/16/2024	Open			Accounts Payable	Muchmore Harrington Smalley and	5,000.00	
271857	05/16/2024	Open			Accounts Payable	National Pen Corporation	762.15	
271858	05/16/2024	Open			Accounts Payable	Nature's Brush Studio LLC	168.00	
271859	05/16/2024	Open			Accounts Payable	Oakland County	84.00	
271860	05/16/2024	Open			Accounts Payable	Oakland County	50.00	
271861	05/16/2024	Open			Accounts Payable	Occupational Health Centers of MI	2,038.00	
271862	05/16/2024	Open			Accounts Payable	Original Watermen	1,634.12	
271863	05/16/2024	Open			Accounts Payable	Osburn Industries Inc	11,040.00	
271864	05/16/2024	Open			Accounts Payable	Oscar W Larson Co	239.00	
271865	05/16/2024	Open			Accounts Payable	Outfront Media Inc.	2,000.00	
271866	05/16/2024	Open			Accounts Payable	Pavement Pounders LLC	1,500.00	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271867	05/16/2024	Open			Accounts Payable	PEA Group	25,384.84	
271868	05/16/2024	Open			Accounts Payable	Pepsi-Cola Company	11,946.37	
271869	05/16/2024	Open			Accounts Payable	Petty Cash-Stony Creek	413.47	
271870	05/16/2024	Open			Accounts Payable	Piccolo, Michelle	40.00	
271871	05/16/2024	Open			Accounts Payable	Pinckney Auto Wash LLC	60.00	
271872	05/16/2024	Open			Accounts Payable	Pitney Bowes	179.46	
271873	05/16/2024	Open			Accounts Payable	Printwell, Inc.	13,991.33	
271874	05/16/2024	Open			Accounts Payable	Quest Diagnostics	177.75	
271875	05/16/2024	Open			Accounts Payable	Ray Wiegand's Nursery Inc	424.84	
271876	05/16/2024	Open			Accounts Payable	Refrigeration Service Plus	579.00	
271877	05/16/2024	Open			Accounts Payable	RJ Thomas Manufacturing Co	4,638.66	
271878	05/16/2024	Open			Accounts Payable	RKA Petroleum Co's	5,505.69	
271879	05/16/2024	Open			Accounts Payable	Roseville Community Schools	210.59	
271880	05/16/2024	Open			Accounts Payable	Rugged Steel Works, LLC	8,206.00	
271881	05/16/2024	Open			Accounts Payable	Sand Sales Company	2,634.92	
271882	05/16/2024	Open			Accounts Payable	Shafer Bros. Inc	2,841.28	
271883	05/16/2024	Open			Accounts Payable	SiteOne Landscape Co	694.10	
271884	05/16/2024	Open			Accounts Payable	Spartan Distributors Inc	8,695.91	
271885	05/16/2024	Open			Accounts Payable	Sterling Office Systems	1,065.82	
271886	05/16/2024	Open			Accounts Payable	Suburban Sewer & Septic Tank	1,120.00	
271887	05/16/2024	Voided	Cancel invoice	05/28/2024	Accounts Payable	Sumpter Township Water Dept.	180.79	
271888	05/16/2024	Open			Accounts Payable	Tacit Golf Company	495.67	
271889	05/16/2024	Open			Accounts Payable	Tire Wholesalers Company Inc	1,496.62	
271890	05/16/2024	Open			Accounts Payable	Titleist Golf Division	116.89	
271891	05/16/2024	Open			Accounts Payable	UKG Kronos Systems, LLC	2,652.97	
271892	05/16/2024	Open			Accounts Payable	US Foods	20,295.29	
271893	05/16/2024	Open			Accounts Payable	Valmec	6,313.74	
271894	05/16/2024	Open			Accounts Payable	Vermont Systems Inc (VSI)	4,154.14	
271895	05/16/2024	Open			Accounts Payable	Washtenaw County Treasurer	834.48	
271896	05/16/2024	Open			Accounts Payable	Waste Mgmt - East	248.50	
271897	05/30/2024	Open			Accounts Payable	Absopure Water Company	232.05	
271898	05/30/2024	Open			Accounts Payable	Advanced Infrared Leak Detection Services	1,000.00	
271899	05/30/2024	Open			Accounts Payable	Advanced Turf Solutions	1,737.03	
271900	05/30/2024	Open			Accounts Payable	Allen's Bowling & Trophy	30.00	
271901	05/30/2024	Open			Accounts Payable	American Awards & Engraving	350.70	
271902	05/30/2024	Open			Accounts Payable	American Red Cross	608.00	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271903	05/30/2024	Open			Accounts Payable	Aqua-Weed Control, Inc.	26,850.00	
271904	05/30/2024	Open			Accounts Payable	AT&T	11,053.11	
271905	05/30/2024	Open			Accounts Payable	AT&T	2,439.24	
271906	05/30/2024	Open			Accounts Payable	AT&T Mobility	3,435.45	
271907	05/30/2024	Open			Accounts Payable	AT&T Mobility	2,670.08	
271908	05/30/2024	Open			Accounts Payable	Authors Unbound Agency	3,750.00	
271909	05/30/2024	Open			Accounts Payable	Axon Enterprises	62,932.26	
271910	05/30/2024	Open			Accounts Payable	B&W Landscape Supply	1,300.00	
271911	05/30/2024	Open			Accounts Payable	Baaki, Rebecca	1,546.09	
271912	05/30/2024	Open			Accounts Payable	Bibby, Jason	84.42	
271913	05/30/2024	Open			Accounts Payable	Big PDQ	414.88	
271914	05/30/2024	Open			Accounts Payable	Blum, Laura	355.47	
271915	05/30/2024	Open			Accounts Payable	Bolin Jr, William Jackson	250.00	
271916	05/30/2024	Open			Accounts Payable	Braun, Tracy	500.00	
271917	05/30/2024	Open			Accounts Payable	Brighton Ford Inc.	4,499.25	
271918	05/30/2024	Open			Accounts Payable	Bundy, Tyrell	20.00	
271919	05/30/2024	Open			Accounts Payable	CDW Government	169.60	
271920	05/30/2024	Open			Accounts Payable	Cedar Crest Dairy Inc	1,091.57	
271921	05/30/2024	Open			Accounts Payable	Chippewa Valley Schools	450.80	
271922	05/30/2024	Open			Accounts Payable	Comcast	207.85	
271923	05/30/2024	Open			Accounts Payable	Comcast	407.85	
271924	05/30/2024	Open			Accounts Payable	Consumers Energy Company	2,055.59	
271925	05/30/2024	Open			Accounts Payable	Cummins Inc	1,236.04	
271926	05/30/2024	Open			Accounts Payable	Delta Dental	18,130.66	
271927	05/30/2024	Open			Accounts Payable	DHT Transportation	272.50	
271928	05/30/2024	Open			Accounts Payable	DocuSign Inc	2,702.50	
271929	05/30/2024	Open			Accounts Payable	DTE Energy	4,397.44	
271930	05/30/2024	Open			Accounts Payable	DTE Energy	19,404.65	
271931	05/30/2024	Open			Accounts Payable	DTE Energy	182.66	
271932	05/30/2024	Open			Accounts Payable	DTE Energy	2,847.39	
271933	05/30/2024	Open			Accounts Payable	DTE Energy	10,131.30	
271934	05/30/2024	Open			Accounts Payable	DTE Energy	2,222.83	
271935	05/30/2024	Open			Accounts Payable	DTE Energy	164.64	
271936	05/30/2024	Open			Accounts Payable	DTE Energy	5,894.52	
271937	05/30/2024	Open			Accounts Payable	Easy Picker Golf Products, Inc	40.14	
271938	05/30/2024	Open			Accounts Payable	Environmental Support Services	482.00	

# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271939	05/30/2024	Open			Accounts Payable	Epoch Eyewear	214.78	
271940	05/30/2024	Open			Accounts Payable	Ferguson Enterprises, Inc	1,133.02	
271941	05/30/2024	Open			Accounts Payable	Ferguson Enterprises, Inc	402.00	
271942	05/30/2024	Open			Accounts Payable	Ferry Farms	325.00	
271943	05/30/2024	Open			Accounts Payable	Fitzgerald Public Schools	637.00	
271944	05/30/2024	Open			Accounts Payable	Fraser Mechanical, Inc.	10,713.94	
271945	05/30/2024	Open			Accounts Payable	Gabriel Roeder Smith & Co	23,500.00	
271946	05/30/2024	Open			Accounts Payable	Gordon Food Service	6,915.56	
271947	05/30/2024	Open			Accounts Payable	Grainger Inc	2,031.81	
271948	05/30/2024	Open			Accounts Payable	Graph-X Signs and Designs, Inc	4,347.15	
271949	05/30/2024	Open			Accounts Payable	Green Arbor Supply	4,743.00	
271950	05/30/2024	Open			Accounts Payable	Green Oak Tire, Inc	14.00	
271951	05/30/2024	Open			Accounts Payable	H Barber & Sons, Inc.	5,657.07	
271952	05/30/2024	Open			Accounts Payable	Harrell's LLC	3,935.79	
271953	05/30/2024	Open			Accounts Payable	Harrison Township	8,303.83	
271954	05/30/2024	Open			Accounts Payable	Heritage Crystal Clean, LLC	445.83	
271955	05/30/2024	Open			Accounts Payable	Holcomb Enterprises LLC	84,655.80	
271956	05/30/2024	Open			Accounts Payable	Home City Ice Company	653.15	
271957	05/30/2024	Open			Accounts Payable	Hornungs Pro Golf Sales, Inc.	23.95	
271958	05/30/2024	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	15,092.09	
271959	05/30/2024	Open			Accounts Payable	Huron Valley Guns LLC	139.98	
271960	05/30/2024	Open			Accounts Payable	Huzzy's Car Wash	36.00	
271961	05/30/2024	Open			Accounts Payable	Identity Source, The	393.50	
271962	05/30/2024	Open			Accounts Payable	Inch Memorials	300.50	
271963	05/30/2024	Open			Accounts Payable	Jay S. Witherell, Ph.D.	400.00	
271964	05/30/2024	Open			Accounts Payable	JRTT Water Conditioning Service	240.00	
271965	05/30/2024	Open			Accounts Payable	Kennedy Industries Inc	51,935.00	
271966	05/30/2024	Open			Accounts Payable	Knight's Auto Supply Inc	1,558.73	
271967	05/30/2024	Open			Accounts Payable	Lake Trust Credit Union	533.29	
271968	05/30/2024	Open			Accounts Payable	Lincoln Aquatics	2,888.25	
271969	05/30/2024	Open			Accounts Payable	Lorius, Lisa	225.00	
271970	05/30/2024	Open			Accounts Payable	Lowe's	253.54	
271971	05/30/2024	Open			Accounts Payable	Lower Huron Supply Co.	15.68	
271972	05/30/2024	Open			Accounts Payable	Lyons Towing	350.00	
271973	05/30/2024	Open			Accounts Payable	Macomb County Department of Roads	38.14	
271974	05/30/2024	Open			Accounts Payable	Major Group, The	2,000.00	



# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
271975	05/30/2024	Open			Accounts Payable	Marans, Robert W	250.00	
271976	05/30/2024	Open			Accounts Payable	Martin, Laura L	52.16	
271977	05/30/2024	Open			Accounts Payable	Masserant's Feed & Grain Inc.	670.54	
271978	05/30/2024	Open			Accounts Payable	Midwest Golf & Turf	637.62	
271979	05/30/2024	Open			Accounts Payable	Northwest Pipe & Supply, Inc.	190.00	
271980	05/30/2024	Open			Accounts Payable	Occupational Health Centers of MI	7,028.00	
271981	05/30/2024	Open			Accounts Payable	Osburn Industries Inc	3,428.66	
271982	05/30/2024	Open			Accounts Payable	Parker, Jr, Bernard	250.00	
271983	05/30/2024	Open			Accounts Payable	PEA Group	10,184.53	
271984	05/30/2024	Open			Accounts Payable	Petty Cash-Indian Springs	208.65	
271985	05/30/2024	Open			Accounts Payable	Play Environments Design LLC	123,238.32	
271986	05/30/2024	Open			Accounts Payable	Police Officers Association Of Michigan	223.04	
271987	05/30/2024	Open			Accounts Payable	Police Officers Labor Council	1,883.42	
271988	05/30/2024	Open			Accounts Payable	Pontoni, Stephen Vincent	250.00	
271989	05/30/2024	Open			Accounts Payable	Progressive Plumbing Supply Company,	58.45	
271990	05/30/2024	Open			Accounts Payable	Quadrozzi, Jaye	250.00	
271991	05/30/2024	Open			Accounts Payable	Ralph's Wholesale Live Bait	250.00	
271992	05/30/2024	Open			Accounts Payable	Richmond Community Schools	276.48	
271993	05/30/2024	Open			Accounts Payable	RJ Thomas Manufacturing Co	934.02	
271994	05/30/2024	Open			Accounts Payable	RKA Petroleum Co's	22,888.57	
271995	05/30/2024	Open			Accounts Payable	Romeo Community Schools	684.64	
271996	05/30/2024	Open			Accounts Payable	Roseville Community Schools	424.90	
271997	05/30/2024	Open			Accounts Payable	Safelite Fulfillment, Inc	786.31	
271998	05/30/2024	Open			Accounts Payable	SEI Private Trust Company	5,617.40	
271999	05/30/2024	Open			Accounts Payable	SEMCO Energy	717.49	
272000	05/30/2024	Open			Accounts Payable	ServicePro	265.00	
272001	05/30/2024	Open			Accounts Payable	Simple Adventures	4,800.00	
272002	05/30/2024	Open			Accounts Payable	SiteOne Landscape Co	2,431.20	
272003	05/30/2024	Open			Accounts Payable	Smith, Andrew	1,454.57	
272004	05/30/2024	Open			Accounts Payable	Sumpter Township Water Dept.	275.80	
272005	05/30/2024	Open			Accounts Payable	Tapp, Quinn	85.03	
272006	05/30/2024	Open			Accounts Payable	Target Specialty Products	1,000.00	
272007	05/30/2024	Open			Accounts Payable	Taylor, Tiffany	250.00	
272008	05/30/2024	Open			Accounts Payable	TaylorMade Golf Company, Inc.	1,603.52	
272009	05/30/2024	Open			Accounts Payable	Textron E-Z-GO LLC	12,975.00	
272010	05/30/2024	Open			Accounts Payable	Tire Wholesalers Company Inc	1,614.07	

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Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
272011	05/30/2024	Open			Accounts Payable	Titleist Golf Division	544.35	
272012	05/30/2024	Open			Accounts Payable	United Custom Distribution	210.00	
272013	05/30/2024	Open			Accounts Payable	UPS	363.81	
272014	05/30/2024	Open			Accounts Payable	Verizon Wireless	40.01	
272015	05/30/2024	Open			Accounts Payable	Vermont Systems Inc (VSI)	250.00	
272016	05/30/2024	Open			Accounts Payable	Warren Pipe & Supply Co	296.58	
272017	05/30/2024	Open			Accounts Payable	Washington Elevator Co Inc	3,335.46	
272018	05/30/2024	Open			Accounts Payable	Waste Mgmt - East	248.50	
272019	05/30/2024	Open			Accounts Payable	Wayne County Health Department	294.00	
272020	05/30/2024	Open			Accounts Payable	Wayne County Health Department	882.00	
272021	05/30/2024	Open			Accounts Payable	Wayne State University	750.00	
272022	05/30/2024	Open			Accounts Payable	Weingartz Supply Company	539.60	
272023	05/30/2024	Open			Accounts Payable	Wensco Sign Supply	3,013.04	
272024	05/30/2024	Open			Accounts Payable	West Marine Pro	4,895.50	
272025	05/30/2024	Open			Accounts Payable	Whitmore Lake Public School District	3,228.00	
272026	05/30/2024	Open			Accounts Payable	Wilson Sporting Goods Company	2,273.91	
272027	05/30/2024	Open			Accounts Payable	WTA Architects, Inc	19,014.65	
272028	05/30/2024	Open			Accounts Payable	YMCA of Metropolitan Detroit	15,000.00	
Payment Type <b>Check</b> Totals <b>450</b> Payments							<b>\$2,753,544.87</b>	
Payment Type <b>EFT</b>								
5839	05/01/2024	Open			Accounts Payable	Premium Dist Of Michigan	185.05	
5840	05/03/2024	Open			Accounts Payable	Floral City Beverage, Inc	296.60	
5841	05/03/2024	Open			Accounts Payable	Rave Associates	543.50	
5842	05/03/2024	Open			Accounts Payable	O&W, INC.	413.60	
5843	05/01/2024	Open			Accounts Payable	O&W, INC.	1,205.50	
5844	05/01/2024	Open			Accounts Payable	Rave Associates	1,023.20	
5845	05/01/2024	Open			Accounts Payable	Michigan , State of	304.20	
5846	05/01/2024	Open			Accounts Payable	M4 C.I.C., LLC	510.00	
5847	05/01/2024	Open			Accounts Payable	Daniel L Jacob & Co., Inc	417.20	
5848	05/03/2024	Open			Accounts Payable	Fintech	133.56	
5849	05/06/2024	Open			Accounts Payable	Michigan , State of	153.00	
5850	05/06/2024	Open			Accounts Payable	Rave Associates	228.00	
5851	05/06/2024	Open			Accounts Payable	O&W, INC.	497.70	
5852	05/06/2024	Open			Accounts Payable	O&W, INC.	602.60	
5853	05/06/2024	Open			Accounts Payable	O&W, INC.	409.60	
5854	05/01/2024	Open			Accounts Payable	Premium Dist Of Michigan	318.00	

# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>EFT</b>								
5855	05/01/2024	Open			Accounts Payable	Michigan , State of	405.60	
5856	05/01/2024	Open			Accounts Payable	Fabiano Bros. Inc	209.75	
5857	05/01/2024	Open			Accounts Payable	Michigan , State of	224.40	
5858	05/01/2024	Open			Accounts Payable	Rave Associates	334.60	
5859	05/06/2024	Open			Accounts Payable	Rave Associates	422.40	
5860	05/06/2024	Open			Accounts Payable	O&W, INC.	428.60	
5861	05/09/2024	Open			Accounts Payable	Fabiano Bros. Inc	44.40	
5862	05/09/2024	Open			Accounts Payable	Fabiano Bros. Inc	252.05	
5863	05/09/2024	Open			Accounts Payable	Premium Dist Of Michigan	186.60	
5864	05/09/2024	Open			Accounts Payable	Rave Associates	334.60	
5865	05/10/2024	Open			Accounts Payable	Equitable - Individual	5,950.00	
5866	05/10/2024	Open			Accounts Payable	HCMA Flexible Spending	823.83	
5867	05/10/2024	Open			Accounts Payable	Health Equity Employer Services	18,553.81	
5868	05/10/2024	Open			Accounts Payable	Michigan , State of	40,678.49	
5869	05/10/2024	Open			Accounts Payable	MISDU	2,382.46	
5870	05/10/2024	Open			Accounts Payable	United States Treasury	256,812.88	
5871	05/10/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	8,991.19	
5872	05/10/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	30,134.70	
5873	05/10/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	41,950.79	
5874	05/10/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	1,144.92	
5875	05/25/2024	Open			Accounts Payable	Fifth Third Bank	156,494.65	
5876	05/13/2024	Open			Accounts Payable	Rave Associates	184.00	
5877	05/13/2024	Open			Accounts Payable	Michigan , State of	153.00	
5878	05/13/2024	Open			Accounts Payable	West Side Beer Distributing	810.25	
5879	05/01/2024	Open			Accounts Payable	O&W, INC.	472.30	
5880	05/13/2024	Open			Accounts Payable	Rave Associates	666.20	
5881	05/13/2024	Open			Accounts Payable	Floral City Beverage, Inc	812.00	
5882	05/14/2024	Open			Accounts Payable	Rave Associates	955.15	
5883	05/14/2024	Open			Accounts Payable	O&W, INC.	512.80	
5884	05/14/2024	Open			Accounts Payable	O&W, INC.	(48.00)	
5885	05/09/2024	Open			Accounts Payable	Premium Dist Of Michigan	336.75	
5886	05/13/2024	Open			Accounts Payable	Rave Associates	1,019.00	
5887	05/13/2024	Open			Accounts Payable	Daniel L Jacob & Co., Inc	520.30	
5888	05/13/2024	Open			Accounts Payable	O&W, INC.	513.80	
5889	05/13/2024	Open			Accounts Payable	Daniel L Jacob & Co., Inc	260.60	
5890	05/13/2024	Open			Accounts Payable	Rave Associates	345.60	



# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>EFT</b>								
5891	05/13/2024	Open			Accounts Payable	O&W, INC.	619.60	
5892	05/16/2024	Open			Accounts Payable	Michigan , State of	7,143.06	
5893	05/15/2024	Open			Accounts Payable	Michigan , State of	2,125.99	
5894	05/16/2024	Open			Accounts Payable	Michigan , State of	608.40	
5895	05/16/2024	Open			Accounts Payable	West Side Beer Distributing	515.40	
5896	05/16/2024	Open			Accounts Payable	Rave Associates	256.00	
5897	05/16/2024	Open			Accounts Payable	O&W, INC.	558.20	
5898	05/17/2024	Open			Accounts Payable	Rave Associates	922.50	
5899	05/17/2024	Open			Accounts Payable	Michigan , State of	204.00	
5900	05/17/2024	Open			Accounts Payable	Petitpren Inc.	246.30	
5901	05/17/2024	Open			Accounts Payable	Premium Dist Of Michigan	218.50	
5902	05/17/2024	Open			Accounts Payable	Rave Associates	512.80	
5903	05/01/2024	Open			Accounts Payable	Rave Associates	517.80	
5904	05/17/2024	Open			Accounts Payable	Tri-County Beverage	692.15	
5905	05/17/2024	Open			Accounts Payable	Tri-County Beverage	252.00	
5906	05/20/2024	Open			Accounts Payable	Floral City Beverage, Inc	820.60	
5907	05/20/2024	Open			Accounts Payable	O&W, INC.	759.80	
5908	05/20/2024	Open			Accounts Payable	O&W, INC.	(30.00)	
5909	05/16/2024	Open			Accounts Payable	Rave Associates	614.40	
5910	05/16/2024	Open			Accounts Payable	O&W, INC.	1,578.30	
5911	05/17/2024	Open			Accounts Payable	Fabiano Bros. Inc	88.80	
5912	05/17/2024	Open			Accounts Payable	Fabiano Bros. Inc	304.20	
5913	05/17/2024	Open			Accounts Payable	Michigan , State of	296.40	
5914	05/17/2024	Open			Accounts Payable	Premium Dist Of Michigan	784.00	
5915	05/17/2024	Open			Accounts Payable	Rave Associates	540.20	
5916	05/17/2024	Open			Accounts Payable	Tri-County Beverage	332.00	
5917	05/17/2024	Open			Accounts Payable	Tri-County Beverage	208.00	
5918	05/23/2024	Open			Accounts Payable	Floral City Beverage, Inc	263.60	
5919	05/24/2024	Voided	Duplicate	06/04/2024	Accounts Payable	Michigan , State of	304.20	
5920	05/21/2024	Open			Accounts Payable	Michigan , State of	204.00	
5921	05/21/2024	Open			Accounts Payable	O&W, INC.	598.20	
5922	05/24/2024	Open			Accounts Payable	Equitable - Individual	5,950.00	
5923	05/24/2024	Open			Accounts Payable	HCMA Flexible Spending	823.83	
5924	05/24/2024	Open			Accounts Payable	Health Equity Employer Services	18,209.39	
5925	05/24/2024	Open			Accounts Payable	Michigan , State of	43,702.95	
5926	05/24/2024	Open			Accounts Payable	MISDU	2,719.50	

# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>EFT</b>								
5927	05/24/2024	Open			Accounts Payable	United States Treasury	267,625.49	
5928	05/24/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	29,529.48	
5929	05/24/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	8,987.27	
5930	05/24/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	40,477.35	
5931	05/24/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	3,772.13	
5932	05/10/2024	Open			Accounts Payable	Daniel L Jacob & Co., Inc	367.50	
5933	05/09/2024	Open			Accounts Payable	Imperial Beverage	336.70	
5934	05/22/2024	Open			Accounts Payable	Fabiano Bros. Inc	472.80	
5935	05/22/2024	Open			Accounts Payable	Michigan , State of	153.00	
5936	05/16/2024	Open			Accounts Payable	Premium Dist Of Michigan	228.40	
5937	05/21/2024	Open			Accounts Payable	Rave Associates	630.10	
5938	05/23/2024	Open			Accounts Payable	Great Lakes Wine & Spirits LLC	711.00	
5939	05/21/2024	Open			Accounts Payable	Petitpren Inc.	470.10	
5940	05/20/2024	Open			Accounts Payable	Premium Dist Of Michigan	797.95	
5941	05/01/2024	Open			Accounts Payable	Michigan , State of	304.20	
5942	05/22/2024	Open			Accounts Payable	Tri-County Beverage	672.60	
5943	05/22/2024	Open			Accounts Payable	Michigan , State of	204.00	
5944	05/17/2024	Open			Accounts Payable	O&W, INC.	381.00	
5945	05/24/2024	Open			Accounts Payable	O&W, INC.	375.60	
5946	05/24/2024	Open			Accounts Payable	O&W, INC.	661.00	
5947	05/24/2024	Open			Accounts Payable	O&W, INC.	631.40	
5948	05/21/2024	Open			Accounts Payable	West Side Beer Distributing	670.95	
5949	05/28/2024	Open			Accounts Payable	O&W, INC.	449.20	
5950	05/24/2024	Open			Accounts Payable	Rave Associates	554.20	
5951	05/24/2024	Open			Accounts Payable	Michigan , State of	304.20	
5952	05/31/2024	Open			Accounts Payable	Fabiano Bros. Inc	430.05	
5953	05/31/2024	Open			Accounts Payable	Michigan , State of	549.60	
5954	05/31/2024	Open			Accounts Payable	O&W, INC.	766.60	
5955	05/31/2024	Open			Accounts Payable	Premium Dist Of Michigan	361.20	
5956	05/31/2024	Open			Accounts Payable	Premium Dist Of Michigan	472.60	
5957	05/31/2024	Open			Accounts Payable	Rave Associates	320.00	
5958	05/31/2024	Open			Accounts Payable	Rave Associates	288.40	
5959	05/31/2024	Open			Accounts Payable	Tri-County Beverage	374.40	
5960	05/31/2024	Open			Accounts Payable	West Side Beer Distributing	673.15	
5961	05/24/2024	Open			Accounts Payable	Daniel L Jacob & Co., Inc	276.40	
5962	05/24/2024	Open			Accounts Payable	M4 C.I.C., LLC	720.00	

# Payment Register

Payment Dates 05/01/24 - 05/31/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference	
Bank Account <b>1-Comerica - Comerica Bank Checking</b>									
Payment Type <b>EFT</b>									
5963	05/23/2024	Open			Accounts Payable	O&W, INC.	1,145.00		
5964	05/17/2024	Open			Accounts Payable	Rave Associates	197.40		
5965	05/21/2024	Open			Accounts Payable	Rave Associates	836.10		
Payment Type <b>EFT</b> Totals							<b>127</b> Payments	<u>\$1,043,159.37</u>	
Bank Account <b>1-Comerica - Comerica Bank Checking</b> Totals							<b>577</b> Payments	<u>\$3,796,704.24</u>	

# Payment Register

Payment Dates 05/01/24 - 05/31/24

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## Bank Account **PR - Comerica Bank Payroll**

### Payment Type **Check**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	358	148,689.81	.00
Voided	36	22,456.20	.00
Stopped	0	.00	.00
Totals	394	\$171,146.01	\$0.00

### Payment Type **EFT**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	1650	1,475,343.28	\$0.00
Voided	1	\$373.67	\$0.00
Totals	1,651	\$1,475,716.95	\$0.00

### Bank Account **PR - Comerica Bank Payroll** Totals

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	2008	1,624,033.09	.00
Voided	37	22,829.87	.00
Stopped	0	.00	.00
Totals	2,045	\$1,646,862.96	\$0.00

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Bernard Parker  
Chairman

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Amy McMillan  
Director

**HURON-CLINTON METROPOLITAN AUTHORITY**

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Approval – May Appropriation Amendments  
Date: June 10, 2024

**Action Requested: Motion to Approve**

That the Board of Commissioners approve the May 2024 Appropriation Amendments as recommended by Shedreka Miller, Chief of Finance.

**Background:** The Metroparks ERP system provides a work-flow process to facilitate departmental budget management. Requested transfers are initiated by Department staff and routed to the appropriate Department Head/District Superintendent for review and approval. Finance provides a final review of the approved requests to verify that they do not negatively impact Fund Balance.

For the month of May, \$90,329 was transferred between general fund accounts. In addition, \$2,775 of general fund expense budget increases were funded by outside donations. Transfers were also processed within the capital project fund totaling \$50,606. Tax adjustments resulted in a net increase to fund balance of \$19,118.

The result of these changes can be seen by Accounting Function and Location in the attached chart.

**Huron-Clinton Metropolitan Authority**  
**May 2024 Appropriation Transfer Summary**

Location	Expense Increase	Expense Decrease/Revenue Increase	Difference
<b>General Fund Transfers</b>			
<b>Major Maintenance</b>			
Administrative Office	-	23,143	(23,143)
Lake St. Clair	219	-	219
Kensington	-	30,605	(30,605)
Lake Erie	35,274	-	35,274
Total	\$ 35,493	\$ 53,748	\$ (18,255)
<b>Operations</b>			
Lake St. Clair	6,550	6,300	250
Kensington	17,609	9,380	8,229
Hudson Mills	193	-	193
Stony Creek	7,530	7,780	(250)
Lake Erie	3,350	3,350	-
Indian Springs	11,800	-	11,800
Huron Meadows	154	-	154
Total	\$ 47,186	\$ 26,810	\$ 20,376
<b>Adminstrative</b>	7,650	9,771	(2,121)
	\$ 7,650	\$ 9,771	\$ (2,121)
<b>Total General Fund Transfers</b>			
	\$ 90,329	\$ 90,329	\$ -
<b>Capital Project Fund Transfers</b>			
Administrative	-	50,606	(50,606)
Lake St. Clair	11,651	-	11,651
Lower Huron/Willow/Oakwoods	6,568	-	6,568
Hudson Mills	13,814	-	13,814
Stony Creek	11,962	-	11,962
Lake Erie	2,616	-	2,616
Indian Springs	3,995	-	3,995
Total	\$ 50,606	\$ 50,606	\$ 0
<b>Tax Adjustment</b>			
Tax Year	Revenue Decrease	Revenue Increase	Net
Current	241	-	241
Prior	-	19,359	(19,359)
Total	\$ 241	\$ 19,359	\$ (19,118)

## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Report – Monthly Major Maintenance Project  
Date: June 2, 2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the Major Maintenance report as submitted by Shedreka Miller and staff.

**Background:** The Metroparks track the costs associated with periodic or infrequent repairs or maintenance that do not meet the criteria for capitalization in a function of our chart of accounts known as major maintenance. We utilize a project accounting system to budget, record and report these costs. To provide the Board of Commissioners and the broader public with improved information surrounding major maintenance projects we have developed a monthly Major Maintenance Status Report.

This report is modeled after the revised Capital Project Fund report. The format includes the location, project title from the budget document, a brief description of the work, the original budget funding, the current amended budget, year-to-date transactions, life-to-date transactions, life-to-date encumbrance balance, the remaining budget and the project status.

Most major maintenance repairs are completed within one year. Occasionally projects require additional time to complete.

As of the end of May, there has been a few projects contracted or started but year-to-date expenses are less than 9.1% of the total budget.

**Attachment: May 2024 Major Maintenance Status Report**



Major Maintenance Status Report

5/31/2024

Location	Project Title	Project Description	Original	Carry Over	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status
			Budget Funding	Budget Funding						
Lake St Clair	North/South Marina Dock Electrical	Replace electrical conductors that feed the power to the pedestals for boaters at the North Marina rental slips. Current electrical has been damaged due to high water levels	-	-	261,232	7,793	32,637	234,133	(5,538)	
Lake St Clair	LSC Par 3 Maintenance Bldg Roof Replacement	Replace roof on Par 3 building	11,500	-	10,660	0	0	10,660	0	
Lake St Clair	Spray Pad-Waste Water Pump Station Repair	Unexpected Repair to Pump Station at Spray Pad	-	-	0	8,769	8,769	2,175	(10,944)	
Lake St Clair	Concrete Pool Epoxy Painting	Painting the Pool	15,000	-	14,700	24,050	24,050	0	(9,350)	
Lake St Clair	Replace Surfside Shelter with Accessible Shelter	Replace Surfside with accessible shelter	85,000	-	0	0	0	0	0	
Lake St Clair	Drainage Repairs at Pool Building		125,000	-	0	0	0	0	0	
Lake St Clair	East Boardwalk Re-Surface replacement continued-Phase 4		280,000	-	0	0	0	0	0	
Kensington	Golf Course Cart Path Milling	Grind Cart Path	-	37,781	37,781	0	2,219	0	35,562	
Kensington	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	-	64,261	64,261	0	0	64,260	1	
Kensington	Vault Latrine Installation at Disc Golf Course		11,000	-	11,000	8,278	8,278	0	2,722	
Kensington	Mulch Installation	Mulch Install throughout the Park	26,040	-	22,909	21,430	21,430	0	1,480	
Kensington	Trail Shoulder Refurbishment	Repair to Trail shoulders throughout park	90,000	-	8,776	8,727	8,727	7,860	(7,811)	
Kensington	Martindale Beach Splash N Blast PIP Surfacing		-	-	0	0	0	10,206	(10,206)	
Kensington	Trail Improvement - Martindale north to Shore Fishing	Replaces the existing failing asphalt surface on the bike trail	427,000	-	0	0	0	0	0	
Kensington	Boat Launch Building & Seawall Repairs	Repairs to the steel on the existing seawall	30,000	-	0	0	0	0	0	
Kensington	Drainage System Repair at Farm center		35,000	-	0	0	0	0	0	
Kensington	Unexpected Repairs		100,000	-	0	0	0	0	0	
Lower Huron	Turtle Cove UV Light Replacement	Replacement of ultraviolet disinfector for pool	-	9,780	9,780	0	0	9,780	0	
Lower Huron	North End Parkway Resurfacing	Resurfacing of North End roadways	-	-	1,159	1,159	1,159	0	0	
Lower Huron	Lazy River Pump & Motor Replacement		-	52,890	52,890	50,135	50,135	0	2,755	
Lower Huron	Bemis Road Gate Replacement	Replacement Gate	-	-	0	18,290	18,290	0	(18,290)	
Lower Huron	Turtle Cove Marcite Repairs - Replace remainder of Lazy River	Replace the marcite in remainder of lazy river at Turtle Cove	300,000	-	0	0	0	0	0	
Lower Huron	Old Lower Huron Park Office Demolition		50,000	-	0	0	0	0	0	
Lower Huron	Overbanding of Roadways throughout Park		35,000	-	0	0	0	0	0	
Lower Huron	Pool Playground Surface Repair		15,000	-	0	0	0	0	0	
Lower Huron	Replace & Repair Pumps at Turtle Cove		100,000	-	0	0	0	0	0	
Hudson Mills	Unexpected Repair of Walk in Cooler at Golf Course	Unexpected Repair of Walk in Cooler at Golf Course	-	-	12,750	13,000	13,000	0	(250)	
Hudson Mills	Replace Siding & Roofs at Golf Course Shop, Chem Bldg & Cart Barn	replace old t1-11 siding with steel siding and fix roof leak around windows	160,000	-	0	0	0	0	0	
Hudson Mills	Lightning Detection System at Golf Course		35,000	-	0	0	0	0	0	
					0	0	0	0	0	
Stony Creek	Small Well Replacement	New well and controller for supplemental water well	30,000	-	290	0	290	0	0	
Stony Creek	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	-	64,261	64,261	0	0	64,260	1	
Stony Creek	Installation of Generator at Park Office	Install generator at park office	30,000	-	0	0	0	0	0	
Stony Creek	Mulch Installation		16,170	-	14,226	0	0	14,226	0	
Stony Creek	Roof Replacement at Salt Barn at Maintenance yard		12,500	-	0	0	0	0	0	
Lake Erie	Dredge Marina Channel and Relocate Spoils pile	Dredging and moving of previous spoils piles	-	2,936	2,936	0	93,877	2,936	0	
Lake Erie	Museum Wall Repair	Repair of leaning portion retaining wall	250,000	-	13,965	11,679	17,412	0	2,286	
Lake Erie	Golf Course Maintenance Building - Complete Siding	Complete last side of building. Three-quarters were completed in 2021	-	61,930	15,000	0	13,070	0	1,930	
Lake Erie	Replace electric wiring at Marina boat docks	Upgrade existing wiring to marina pedestals	50,000	-	17,340	15,139	20,832	0	2,202	
Lake Erie	Golf Course Storage Buidling Siding Replacement	Reside with metal siding , current wood siding is rotting	-	74,400	74,400	74,400	74,400	0	0	
Lake Erie	Dredge Marina Channel and Remove Spoils pile	Dredging and removal of previous spoils piles	500,000	-	362,005	22,888	22,888	340,000	(883)	
Lake Erie	Boat Launch Roof Repair	Repair roof at Boat Launch	-	-	12,350	12,350	12,350	0	0	
Lake Erie	Golf Starter Building Shingle Roof Repair	Shingle repairs at golf starter buidling	-	-	6,552	6,552	6,552	0	0	
Lake Erie	Repair to Boat Launch Parking Lot		40,000	-	0	0	0	0	0	
Wolcott	Fill in Raceway at Mill	Project to look at filling in the raceway beneath the Mill	-	-	0	0	0	0	0	
Wolcott	Demo & Cleanup of new aquired Wolcott Property	Demolish existing structures on newly acquired Wolcott property	50,000	-	0	0	0	0	0	
Indian Springs	Replace Pump intakes, Electric Panel & Connections at Golf Course	Replace pump intakes, electric panel, and connections	260,000	-	0	0	0	0	0	
Huron Meadows	Pumphouse pump Repairs & Replacement		150,000	-	0	0	0	0	0	
			\$ 3,319,210	\$ 368,239	\$ 1,091,222	\$ 304,638	\$ 450,364	\$ 760,496	\$ (14,335)	
						9.18%				

## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Report – Monthly Capital Project Fund  
Date: June 3, 2024

### **Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the Capital Project Fund report as submitted by Shedreka Miller and staff.

**Background:** In 2018, the Board of Commissioners approved the creation of a capital project fund. To improve the information provided on specific capital improvement projects Finance is working on developing a monthly performance report.

The following columns of data are provided by project:

- Life-To-Date Total Project Budget
- Year-To-Date Total Project Expenditures
- Life-To-Date Total Project Expenditures
- Current Project Encumbrances (Funds committed through the purchase order process)
- Balance (Life-To-Date Budget less Life-To-Date Expenditures and Current Encumbrances)

This information has now been augmented to include the original budget. In addition, a page has been added which provides a more detailed description of the project as well as the current status of the project and the current estimate of what year the project will be completed. It is anticipated that this additional information will allow the Board of Commissioners as well as the general public to stay up-to-date on the capital project work underway throughout the Metroparks.

Expenditures during May 2024 were saw some significant expenses paid for contract work and also related to design costs of projects. The following projects had significant amounts of contracted expenses during the month:

- Lake St Clair – Transformer Replacement at Marina
- Stony Creek – Seawall Repair
- Lake Erie – Protecting Lake Erie Marsh
- Indian Springs – Playground Redevelopment at Meadow Lark
- 

**Attachment: May 2024 Capital Project Fund Update**

**Capital Project Status Report**

**As of 05/31/2024**

Location	Project Title	Original Budget	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Available Grant Funding
Admin Office	Boiler Replacement	100,000	100,000	0	0		100,000	
Lake St Clair	Electrical Grid Replacement	802,216	840,621	4,748	143,730	32,790	664,100	
Lake St Clair	Beach Restoration	400,000	484,209	17,000	470,984	677	12,548	300,000
Lake St Clair	Wood Bridge near Interpretive Center Replacement	62,000	292,236	10,284	36,558	21,168	234,511	
Lake St Clair	Rework Electrical for Permanent Tollbooths to Connect to 4th	50,000	86,106	26,179	31,619	54,487	0	
Lake St Clair	North Marina Renovation Design	600,000	608,840	54,863	54,863	321,037	232,940	294,000
Lake St Clair	Greening the Parking Lot-ELGE State High Water	1,875,000	1,895,750	20,297	20,750		1,875,000	1,500,000
Lake St Clair	North Marina Renovation Construction	6,000,000	6,000,000	0	0		6,000,000	5,000,000
Lake St Clair	West Boardwalk Redevelopment	1,000,000	1,000,000	0	0		1,000,000	500,000
Lake St Clair	MS4 Drainage Reconstruction	125,000	125,000	0	0		125,000	
Lake St Clair	Transformer Replacement at Marina	70,000	70,000	47,350	47,350	0	22,650	
Lake St Clair	Admin/Food Bar Building Roof Replacement	-	158	158	158		0	
Kesington	Accessible Path from N Hickory Shelter to Restroom	65,000	66,273	0	1,273		65,000	
Kesington	Accessible Path from S Martindale Shelter to Vault & Beach	85,000	85,954	0	954		85,000	
Kesington	Accessible Path from N Martindale Shelter to Beach	30,000	30,354	0	354		30,000	
Kesington	Install EV Charging Station	67,000	67,000	0	0		67,000	
Delhi	Delhi Launch & Take Out Renovations	306,000	671,006	40,000	49,406		621,600	306,000
Lower Huron	Iron Bell Trail Project	716,700	953,434	10,846	801,797		151,637	532,075
Lower Huron	Walnut Grove Campground Improvements	784,600	786,894	1,388	2,294	2,843	781,757	450,000
Lower Huron	Off Leash Dog Area Development	330,800	330,800	0	0		330,800	165,400
Lower Huron	New Slide Structure at Turtle Cove	1,600,000	1,637,349	0	289,479	716,751	631,119	
Lower Huron	Iron Belle Trail Guardrail Additions	29,400	29,539	25,775	25,914		3,625	
Hudson Mills	Picnic Area Development at Canoe Launch	385,500	426,351	5,036	40,851	3,341	382,159	192,700
Hudson Mills	Accessible Access to Activity Center Shelter	40,000	40,212	0	212		40,000	
Hudson Mills	Convert Gas Storage Tanks for Above Ground	150,000	127,273	0	0		127,273	
Hudson Mills	Golf Course Lightning Detection System	-	35,000	0	0	28,075	6,925	
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement	1,000,000	3,009,805	888	237,967		2,771,838	
Stony Creek	Seawall Repair & Washington Twp Fire Dept Boat Pier	570,000	1,183,431	621,946	719,979	544,922	(81,470)	
Stony Creek	Reflection Nature Trail Improvements	931,200	1,084,237	35,634	141,709	80,915	861,613	465,600
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & Mt Verni	800,000	83,937	0	3,937		80,000	
Stony Creek	Install Electricity at 4th Tollbooth	20,000	20,000	0	0		20,000	
Stony Creek	Install EV Charging Station	67,000	67,000	0	0		67,000	
Stony Creek	Shared Use Trail Bridge Main Loop	245,000	245,000	0	0		245,000	
Willow	Big Bend Shoreline Protection	501,593	785,183	285	654,267	10,539	120,377	399,010
Willow	Washago Pond Restoration	903,697	928,626	9,440	36,950		891,676	
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool	65,000	65,000	0	0		65,000	
Willow	Golf Course Pumphouse Upgrades	260,000	264,097	0	4,364		259,733	
Willow	Roof Replacement at Golf Course Clubhouse	70,000	75,423	5,423	5,423		70,000	
Willow	UST Fuel Pump Removal & Replacement at Golf Course	230,000	230,000	0	0		230,000	
Willow	Salt Storage Curtain Closure	20,000	20,000	0	0		20,000	
Willow	Install EV Charging Station	66,000	66,687	158	687		66,000	
Willow	Golf Cart Barn Electrical Retrofit	200,000	211,142	11,142	11,142	168,340	31,660	
Oakwoods	Accessible Nature Trail Development	248,000	507,685	89,914	535,044		(27,359)	124,000
Oakwoods	Flat Rock Dam Removal Feasibility	755,000	770,047	126,446	336,947	77,219	355,882	730,000
Lake Erie	Shoreline and Fish Habitat Restoration	1,600,000	2,112,191	0	1,925,661	25,139	161,390	1,923,301
Lake Erie	Accessible Kayak Launch with Area Development	245,000	245,546	0	546		245,000	122,500
Lake Erie	Cherry Island Nature Trail Improvements	870,800	1,011,528	8,482	53,189		958,339	600,000
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	657,743	807,287	211,292	431,786	197,843	177,657	483,500
Lake Erie	Wave Pool Renovation	4,000,000	7,004,969	83,023	230,229	117,990	6,656,750	1,000,000
Lake Erie	Resurface Outdoor Courts with Sport Tile	60,000	60,070	0	70	60,099	(99)	
Wolcott	Farm to Mill Trail Connector	1,000,000	1,001,033	0	1,033		1,000,000	
Wolcott	Replace Roof on Mile Barn	150,000	150,000	0	0		150,000	
Indian Springs	Golf Course Pump House Upgrades	150,000	583,710	2,113	34,309		549,401	
Indian Springs	Playground Redevelopment at Meadow Lark	600,000	619,106	96,615	429,105	190,001	0	
Indian Springs	Electrical Conversion at Golf Building	230,000	335,229	36,415	224,225	20,943	90,061	
Indian Springs	UST Removal at Golf Course	200,000	200,291	291	291		200,000	
Indian Springs	Healing the Huron River Headwaters-Tree Planting & Restoration	100,000	100,986	10,285	100,852	134	0	100,000
		32,490,249	40,639,607	1,613,717	8,138,262	2,675,254	\$ 29,826,091	\$ 15,188,086



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, Director  
Project Title: Purchases – Total Spent and Vendor Locations  
Date: June 11, 2024

**Action Requested: Receive and File**

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by Director Amy McMillan and staff.

**Background:** Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either within or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

**Attachment: Award Requests**

**Award Requests for June 2024**

Vendor	Vendor Location	Description	Park Location	Total Request	Five-County	Greater Michigan	Outside Michigan	Effect of DEI, Living Wage, and Local Preference Policies
Berger Chevrolet	Grand Rapids, MI	Chevrolet Silverado 2500 With Plow/Light Package	Willow	\$ 56,809.00		\$ 56,809.00		



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, Director  
Project Title: Update - Purchases over \$10,000  
Date: June 11, 2024

**Action Requested: Receive and File**

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by Director Amy McMillan and staff.

**Background:** On May 9, 2013, the Board approved the updated financial policy requiring the Director to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
National Sign Co.	Chicanes for Bike Lanes	\$17,855.08
Gabriel Roeder Smith	GASB 74 and 75 Audit	\$12,000.00
Gabriel Roder Smith	GASB 67 and 68 Audit	\$11,500.00
Grover Concrete	ADA Parking Spaces and Walkway	\$11,275.00
Anderson Eckstein & Westrick	LSC Nature Center Accessibility and Condition Assessment	\$19,500.00



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
Prepared By: Travis Grubb, Purchasing Supervisor  
Project No: MiDeal #071B7700177  
Project Title: Cooperative Purchase of Chevrolet Silverado  
Location: Willow Metropark  
Date: June 11, 2024

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the cooperative purchase of a 2024 Chevrolet Silverado 2500, including the installation of snowplow and light packages, for a total cost of \$56,809. This purchase will be made from Berger Chevrolet of Grand Rapids, MI, through the State of Michigan's MiDeal cooperative contract #071B7700177, as recommended by the Purchasing Department.

The new vehicle will replace a fleet vehicle that was recently totaled in an accident.

**Fiscal Impact:** This unexpected purchase will be funded from various sources:

- \$24,200 from the insurance claim related to the accident.
- \$16,311.53 from the balance in the capital equipment budget.
- \$16,297.47 from the General Fund.

**Scope of Work:** Furnish and deliver a 2024 Chevrolet Silverado 2500 including an 8' Western Plow and lighting package.

**Background:** Pricing was obtained using MiDeal cooperative contract #071B7700177. The vehicle is expected to arrive at HCMA approximately one month from the purchase order date, allowing time for transportation and the installation of the plow and light packages.

The Purchasing Department requests approval to proceed with the purchase.



To: Board of Commissioners  
From: Hilary Simmet, Interim Chief of Marketing and Communications  
Subject: Winter/Spring Swim Report  
Date: 6/11/2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file Winter/Spring Swim Report as recommended by Interim Chief of Marketing and Communications, Hilary Simmet, and staff.





# EVERYONE IN THE POOL PROGRAM WINTER/SPRING 2024 REPORT

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)

# INTRODUCTION

In 2021, the Huron-Clinton Metroparks collaborated with the consulting firm Counsilman-Hunsaker to conduct a regional survey identifying barriers to swim instruction and gaps in water safety. The findings revealed numerous obstacles, with the most significant being the prohibitively high fees associated with swim lessons. This financial burden posed a particular challenge for families of color and Detroit residents, where studies indicated that 70 percent of children had limited to no swim experience.

To address this cost barrier, the Metroparks initiated support for free water safety and swim lesson programs at partnered locations. The pilot program, in partnership with the Detroit Riverfront Conservancy and the City of Detroit Parks & Recreation's "Swim in the D" program, offered lessons at Adams Butzel Complex and Macomb Family YMCA. Additionally, free swim lessons were provided at the Lake St. Clair Metropark pool in 2021.

In 2022, the Metroparks expanded their collaboration with regional organizations to ensure that all children in the five counties they serve could safely enjoy Michigan's pools, lakes, rivers, and ponds. Through these partnerships, more than 1,000 youth were taught to swim during the summer of 2022. In 2023, partnerships were further expanded, successfully providing free water safety and swim lessons to 1,344 participants across Livingston, Oakland, Macomb, Wayne, and Washtenaw counties at eight partnered locations.

In 2024, the Metroparks aimed to further expand the impact of free swim lessons, extending their support into the winter and spring months, and expanding the program to include adult-only swim lessons. This winter/spring, free water safety and swim lessons to 721 participants across Livingston, Oakland, Macomb, and Wayne counties at 10 locations.

The Everyone In The Pool program continues to operate under the framework of the Strategic Plan's goal to listen and connect, we have taken community feedback from survey efforts and created customized partnership programs that deliver services in underserved communities and beyond, all while imparting participants with a lifelong lifesaving skill.

## Winter/Spring 2024 Everyone in the Pool Partnerships

Location	County	Partner(s)
Center Line High School	Macomb	Metropolitan Detroit- Detroit Swims
Howell Highlander Aquatic & Fitness Center	Livingston	Howell Highlander Aquatic & Fitness Center
Adams Butzel, Patton, Heilmann, Northwest community Centers	Wayne	City of Detroit Parks & Recreation, Detroit Riverfront Conservancy
Whitmore Lake Community Pool	Oakland/Livingston	Whitmore Lake Public Schools
Macomb, Birmingham, Royal Oak, Farmington, Southgate, Detroit	Wayne/Macomb/Okland	Metropolitan Detroit YMCA- adult swim lessons

The winter/spring, *Everyone in the Pool* program continued through the winter and spring months and expanded included new partnerships with Whitmore Lake Public Schools and the Metropolitan Detroit YMCA locations to offer adult swim lessons. Due to transition in staffing, swim lessons were planned to in partnership with Ann Arbor YMCA were postponed to the summer season. The partnership with Aqualyfe swim school to host swim lessons at Detroit Public Schools Community District school pools was also postponed.

The demand and interest for free swim lessons remains high, as evidenced by registration for each of the sites filling up quickly, typically within 24 hours of it opening to the public. The Metroparks continues to improve the process for registration and have improved communication advanced notices and step-by-step instructions to give more support for using the registration platform. The Metroparks continue to use a text message reminder and waitlist process to help reduce absences and no-shows and maximize attendance at full capacity of the water safety and free swim lesson program.

Additionally, to continue to determine the impact and skill progression of the participants, swim instructors utilized a standard form to collect pre-lesson and post-lesson assessments for each swimmer.





# 2024 WINTER/SPRING DATA

## Total number of students: 721 registered participants

Winter/spring swim lessons ran January to June 2024 at multiple partnered locations. We had increased capacity and participation due to adding adult swim lessons through partnerships with Metropolitan Detroit YMCA and Whitmore Lake Public Schools Community pool.

Winter/Spring 2024 Partnered Locations	Number of registered participants
Center Line High School- Detroit Swims	175
Howell Highlander Aquatic & Fitness Center	48
City of Detroit Parks & Recreation, Detroit Riverfront Conservancy	350
Whitmore Lake Public Schools	48
Metropolitan Detroit YMCA- adult swim lessons	100
<b>TOTAL</b>	<b>721</b>



# ASSESSMENT ANALYSIS

To demonstrate the skill development of our participants and provide insight into the overall impact of the Everyone in the Pool program both pre-lesson and post-lesson skill assessments were done for every swimmer. The pre-lesson assessments were filled out by the parent or guardian of each participant, while the post-lesson assessments were completed by the swim instructor. Our skill analysis is grounded in the American Red Cross (ARC) Swim Skills at level 1, forming the foundation of our evaluation process.

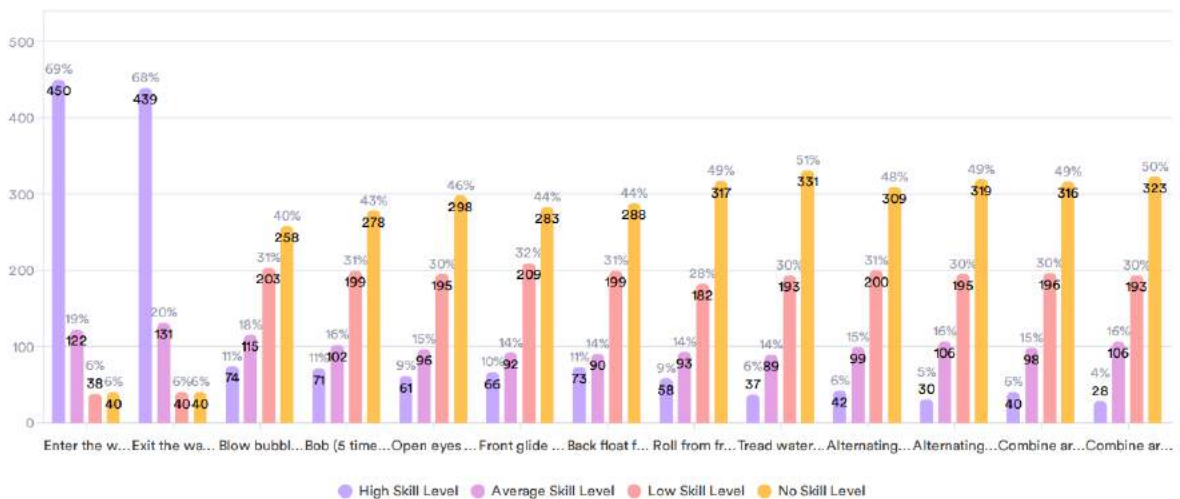
The first dataset below includes 627 intake assessments across multiple partnered locations analyzed for swim skill progression, the second dataset has 555 post lesson assessments across multiple partnered locations.

This dataset does not include the half of the participants (approx. 85 participants) from the Center Line High School- Detroit Swim location due to the timing of the final swim lesson session being in early June.

## Swim Lesson Intake Assessment

Please select your child's swim skill competence on day one of swim lessons for the following areas:

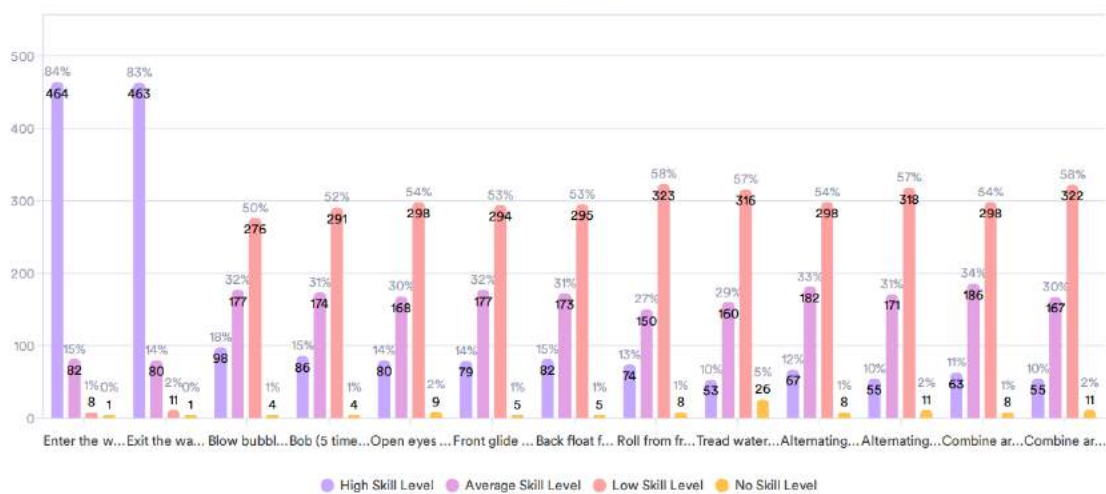
650 Responses



## Swim Lesson Post Assessment

Please select your child's swim skill competence on day one of swim lessons for the following areas:

555 Responses



## Key Analysis from Assessments

- The data shows significant improvements in students' mastery of critical water safety and swimming skills. **The ability to back float**, a critical component of water safety, has **increased by 43%**. This skill is a vital component of water safety as it allows children to keep their heads above the water and float to safety.
- **The percentage of students who can bob five times increased by 42%**. This swim skill teaches them to breathe under unexpected or accidental submersion by exhaling underwater and inhaling after they emerge.
- **Breath control, taught through the practice of blowing bubbles, saw an increase in mastery by 39%**. This swim skill helps alleviate the fear of face submersion and is critical to water safety to properly learn to inhale through your mouth when your face is above water and exhale through your mouth or nose with your face is underwater as opposed to holding your breath or aspirate.
- **Retrieving submerged objects had a 45% increase in successful students**, a skill that practices longer breath-holding and overcoming the fear of putting their face underwater.
- Finally, **students' ability to perform a front glide increased by 43%**. This swim skill plays a significant role as it a foundational skill in learning the front crawl stroke.



**HURON-CLINTON METROPOLITAN  
AUTHORITY**

To: Board of Commissioners  
From: Jennifer Jaworski, Chief of Interpretive Services  
Subject: Climate Action Plan Q2 Update & Presentation  
Date: June 6, 2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file Climate Action Plan Q2 Update & Presentation as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



# HURON-CLINTON METROPARKS

## CLIMATE ACTION PLAN Q2 UPDATE

June 2024



[METROPARKS.COM](https://www.metroparks.com)



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# QUARTER TWO SUMMARY

## **BACKGROUND:**

This Climate Action Plan ('CAP') is the Huron-Clinton Metroparks' formal plan for explicitly focusing on climate impacts the Metroparks have and how we will work toward a climate- positive future. We prioritized five goals for this plan. Each action within each goal will include an update on progress thus far.

We recognize the time and financial commitments for this CAP's efforts overall and within each goal. Overall, financial commitments will be examined and detailed early in the plan's timeline and will be a continual check-in point for action prioritization and feasibility studies. We are taking a general approach of climate progress and curiosity with this CAP, centering learning, feasibility analyses, pilot areas, and ensuing actions / redirections as we implement actions and learn about their interactions.

This CAP is a "living document," meaning that adjustments are expected and encouraged as the work progresses and we learn how to refine our efforts in future plan versions. This plan is meant to be flexible and amenable to the uncertainty of climate change in the years to come. We will monitor progress on these actions and toward these goals with continuous tracking, re-evaluation, and updates.

Progress on Metroparks staffs' overall climate-positive awareness, engagement, and behaviors will be assessed as well. Financial metrics and considerations will be tracked annually and considered in action updates. In 2027, a progress report and evaluation will be compiled to inform the direction of the 2028 Climate Action Plan, and to identify any changes or needed shifts in major areas of focus. The CAP will be updated every five years (e.g., 2028, 2033, 2038), aligning with planning standards set by the National Recreation and Park Association's Commission for Accreditation of Park and Recreation Agencies (CAPRA).

# QUARTER TWO SUMMARY

The board approved the Climate Action Plan at the October 2023 board meeting. The first steering committee was held on October 23, 2023. To execute such a large undertaking, the following structure was created, a steering committee chair and 15 additional members who were a part of the writing and research of the plan are on the steering committee. Each goal as well as the finance component has subcommittee and a chair who are members of the steering committee. Each subcommittee chair was tasked to invite/select members from a cross-section of the Metroparks; all perspectives, all districts, all departments, all levels (full time and part time), all backgrounds. A total of 50 employees are active members of this plan.

Each subcommittee meets monthly and steering committee meetings are scheduled bi-monthly. The subcommittees meetings are designed to be working meetings to prioritize and establish a task timeline, for each quarter of the current year and then each subsequent year which will be associated with budget timelines accordingly. They are also tasked with project development and engaging other Metropark employees to activate the project. The actions within this plan are designed to be shared by all Metropark employees.

The steering committee meetings are informational and collaborative meetings intended to share projects across the various goals and to identify overlaps within actions and gaps. Discussion of funding opportunities tracking of the actions have also been part of these meetings.

Staff are working together across the system incorporating employees from all departments, all parks, and all levels within the organization. As a result, ideation is occurring. New ideas are being generated and will be researched and evaluated as the Metroparks address these actions.

To establish a baseline for Metropark staff overall climate-positive awareness, engagement and practices, the Education and Engagement Committee created an employee survey. A series of questions were share via electronic survey through staff email as well as QR code posted in visible employee's areas. 110 employees responded. The next survey will be incorporated into the staff climate survey given every two years through the DEI department. See Appendix A Climate Action Plan Employees Attitudes and Practices Survey for results.

Throughout this process, staff have identified areas and the need to create standardized operating procedures. These will provide guidelines for how tasks and processes should be completed. They can help organizations improve efficiency, accuracy, and consistency, and can also help ensure safety, quality, and compliance.

To establish baselines for staff to effectively make decisions moving forward, it has been identified the need to conduct audits in various areas such as waste receptacles, water usage meters, and small equipment.

## FINANCIAL

The financial impacts of the Metroparks' climate actions are being considered across the suite of efforts, as well as for individual actions. However, significant financial considerations and detailing are needed both in this initial stage and over the five years of climate action outlined in this plan. We recognize this and will act on four main areas of financial planning to support the work of this plan in an intentional manner. These efforts will be led by the Finance Department.

First, we aim to build the capacity of the Finance department to support the CAP goals. This will include seeking training on financing climate actions and educating Metroparks staff on the connections between climate action innovation and financing.

Second, we will create a financial plan for the CAP, in winter 2023/2024. This will be based on a detailed review of the goals and actions and the estimated costs of implementing them. Doing so may highlight groups of actions within each timeline that can be supported together. These types of considerations will be communicated to the CAP Team, Metroparks governance, and staff as appropriate, for adjustments and prioritizations in implementing the actions. Budgeting efforts will be identified in support of this financial plan, such as reserving allotted amounts for climate goals, evaluating capital and major maintenance impacts resulting from this plan, and evaluating the savings/additional costs regarding climate actions to determine the net costs. Within this financial plan, we recognize the ongoing impacts of climate change and will try to account for these. For example, longer summers and shorter winters will change the needs and operating dates of facilities. We will consider the impact that changing seasons have on operations when budgeting staff and material expenses and operating revenues each year.

Third, we will explore alternate sources of funding for our climate actions. At this initial stage of exploration, examples of those sources might be revenue bonds and/or grants. It also includes evaluating the potential for subsidizing climate actions with funding from revenue-generating projects. We will consider in what ways the Metroparks might pursue alternate sources of income to offset tolling losses with increased public transportation. We will also assess investments and financial institutions for climate-related risks and take steps to mitigate those risks.

Fourth, we will revise the Metroparks' purchasing policy. This will include updates to incorporate our climate goals, partnerships in support of these, and incentives for companies with a climate-smart practice. When purchasing, we will consider and promote climate-friendly options, taking into consideration climate impacts, waste generated, and per unit costs. For example, we will encourage buying in bulk, buying low packaging options, and buying green options.

### **What has been done:**

- Researching training opportunities regarding purchasing guidelines
- Identified training that addresses grant funding towards sustainability.

- Staff is researching how to reduce carbon footprint as it pertains to warehousing and purchasing.
- Setting up a one-year trial period with Amazon Business, which will allow us to prioritize vendors with a sustainability plan.

Here are the results to date:

**Q1 2024:**

Orders: 850

Climate Pledge Vendors: 30

Percentage: 3.5%

**Q2 2024 (to date):**

Orders: 781

Climate Pledge Vendors: 38

Percentage: 4.8%

# GOAL 1. EDUCATION & ENGAGEMENT

Increase and embed climate action education across all areas of the Metroparks through sharing of knowledge, engaging with others, collaborating with partners, and forming connections with stakeholders, to make real world difference across the Metroparks and throughout our region.

**Objective 1: Beginning in 2024, provide an annual education to all Metroparks staff on issues of climate resilience, climate equity, stewardship, and adaptation.**

## Near-term Actions

- Action 1.1: Identify topics and trainers for staff training.
  - The subcommittee identified to have joint speaker for DEI/All Staff; Kyle Whyte will speak on Environmental Justice speaker at the September Board of Commissioners meeting.
- Action 1.2: Offer in-house training in collaboration with partners, opportunities to attend webinars or other local conferences, and access to climate education resources for the purpose of expanding knowledge to incorporate into daily work.
  - Survey to identify topics sent to subcommittee chairs. The intention was to have the subcommittee fill out the survey together to identify training needs within the CAP goal.
    - The identified topics include:
      - No mow areas
      - Reducing emission
      - Park connectivity projects
      - Climate Action funding
      - Transitioning to EV
      - Runoff and Storm Drains
      - Waste and Recycling
      - Plant Selection
      - Maintenance resources
      - Climate Change predictions
      - Transit opportunities
      - Metroparks role in the regional
      - Mitigating climate change on a small scale
      - How is the world being impacted
      - Best practices for communicating with the public regarding climate change
      - Other
    - These topics were used in the employee survey regarding engagement
      - Which training topic(s) would help you better understand climate action in your job?
      - What climate topics are most interesting to you?
    - Popular training topics identified in the employee survey will be incorporated into Lunch and Learns.
    - Four Lunch and Learn Sessions have been identified and scheduled
      - Tuesday, June 11<sup>th</sup> from 11:30am-12:30pm: Let It Grow Plan (Katie Carlisle)
      - Tuesday, August 13<sup>th</sup> from 11:30am-12:30pm: Green Infrastructure is key for Stormwater Management (Jay Bibby)
      - Tuesday, October 8<sup>th</sup> from 11:30am-12:30pm: Tree Plan (Katie Carlisle)
      - Date TBD: Keep It Clean Campaign

- Action 1.3: Hold workshops for staff and speaker series to educate why climate smart practices are implemented.
  - The subcommittee members crafted and provided a detailed toolkit to rollout to staff This included:
    - The Education and Engagement tool kit
    - Slides with information for supervisors to share with staff
      - One-slide for seasonal trainings
      - Slide deck for larger departmental meetings
    - Presentation at an Operation Meeting
    - Follow up email to Operation meeting attendees
    - Multiple mentions on morning Leadership calls
      - Multiple mentions to include in staff orientations
    - Positive feedback from supervisors who have used the materials
  - The subcommittee identified a way to track training across the park system. This is held on the park's internal SharePoint system where employees will be able to submit their climate action training.
    - 56 entries have occurred.
    - Communication to staff included emails, announcements at operation meetings
    - A flyer with a QRC to access the tracking system was sent to staff to display in areas where employee gather.

### Metrics of Success

- Four educational workshops (speaker series) will be provided about climate initiatives, conducted by industry leaders, and aimed to increase the knowledge of Metroparks staff, regardless of job classification.
  - One speaker has been identified to speak on environmental justice, the contract is sent to the Board of Commissioners for approval.
- Metroparks staff will participate in at least one workshop/webinar/continuing education seminar with a climate initiative focus that pertains to their department. Training will be selected by departmental lead or designated committees.
  - To track participation, a Climate Action Training log button is displayed on the internal Metroparks SharePoint page.
    - 56 entries have occurred.
- By 2025, two Learning Management System (LMS) trainings will be identified and made available for staff.
- Stormwater Pollution: Baseline Best Management Practices-every 3 years
- Other modules being considered include:
  - Environmental Awareness
  - Environmental Awareness: Land Pollution (Microlearning)
  - Environmental Awareness: Water Pollution (Microlearning)
  - Environmental Awareness: Air Pollution (Microlearning)
  - Energy Efficiency at Home
  - Energy Efficiency: General Improvements
  - Energy Efficiency: Poor Energy Efficiency Indicators
  - Energy Efficiency: Sealing and Insulating Your Home
  - Sewage/ Wastewater/ Waterline Maintenance
  - Stormwater Pollution Prevention for Industrial Operations
  - Stormwater Pollution: Advanced Best Management Practices (Microlearning)
  - Stormwater Pollution: Water Pollution Regulations (Microlearning)
  - Universal Waste Management

These are being evaluated to determine which ones will best suit the needs of

various departments.



**Objective 2: Beginning in 2024, provide collective engagement tools across every department within the Metroparks on issues of climate resilience, climate equity, stewardship, and adaptation on an annual basis.**

### Near-term Actions

- Action 2.1: Create storytelling pieces around why the Metroparks have adopted a CAP, to be shared on all communication channels. Example engagement tools include public events in underrepresented communities, blogs, surveys, story maps, and social media and traditional communication strategies. These will incorporate stories/engagements from the public and be developed by every department.
  - Writing Blog series on Environment and Climate action. This is shared over social media channels. The Metroparks are also tagging other organizations climate related posts.
    - Shared story telling posts on social media:
      - **1/3/24 Climate Actions at Home: Resolve to have a greener 2024**
      - **1/17/24 Climate Action at Home: Consider our use of plastic**
      - **1/23/24 Metroparks Announces First Formal Climate Action Plan**
      - **2/21/24 Rain Gardens – Putting Your Yard to Work for You (And Your Community)!**
      - **2/28/24 The Fiery Fix**
      - **3/5/24 Picnic Parties – Strive for sustainable events**
      - **3/13/24 No-Mow May is not just a catchy phrase... it is a mindset!**
        - March 13 – No Mow May
          - - Facebook 20 likes, 2 shares, 4 link clicks to blog post
          - - Instagram 46 likes, 1 share, 1 link click to blog post
      - **3/27/24 Parks in Partnership Highlight: Michigan Natural Shoreline Partnership**
        - March 27 – Shoreline Habitat
          - - Facebook 19 likes, 3 shares, 2 link clicks to blog post
          - - Instagram 57 likes, 3 link clicks to blog post
      - **4/3/24 The Most Beneficial Gardener Is a Lazy One!**
        - April 3 – Sustainable Gardening
          - - Facebook 46 likes, 6 shares, 2 link clicks to blog post
          - - Instagram 36 likes
      - **4/10/24 Every Day is Earth Day in the Metroparks**
        - April 10 – Earth Day & Keeping Parks Clean
          - - Facebook 7 likes, 3 shares, 3 link clicks to blog post
          - - Instagram 21 likes
      - **4/17/24 Harnessing the Potential of Lawns**
        - April 17 – Grow Zones/Native Plants
          - - Facebook 35 likes, 4 shares, 10 link clicks to blog post
          - - Instagram 22 likes, 5 link clicks to blog post



- **5/8/24 Air Quality Awareness Week: How Green Spaces Help Clean Our Air**  
May 8 – Air Quality Awareness Week
  - - Facebook 13 likes, 2 shares, 2 link clicks to blog post
  - - Instagram 26 likes, 1 share
- **5/15/24 Water Wise: Empowering Students Through Stormwater Education**  
May 15 – Empowering Students Through Stormwater Education
  - - Facebook 23 likes, 1 share, 5 link clicks to blog post
  - - Instagram 47 likes, 2 link clicks to blog post
- **5/22/24 Sustainability in the Kitchen**  
<https://www.metroparks.com/category/environment-climate/>
- Social Media posts and engagements
  - Holiday Lights Recycling (Posted on Instagram and Facebook) Post date: January 16, 2024
    - Linked to Detroit Zoo’s Holiday Light Recycling Program
    - Instagram Analytics: 121 likes, 80 shares, 6 link clicks
    - Facebook Analytics: 219 reactions, 16 comments, 100 shares, 45 link clicks
  - Roll out of Climate Action Plan to the public in January.
  - Skip the Straw Day – Post date: February 23, 2024
    - Linked to article about Skip the Straw Day
      - Instagram Analytics: 39 likes, 3 comments, 1 share
      - Facebook Analytics: 28 reactions, 10 comments, 5 shares, 3 link clicks
  - March 5 – How to Host a More Sustainable Picnic  
*“Picnic season is just around the corner and with picnic parties comes food, decorations, and a lot of waste. The Metroparks challenge you to host more sustainable picnics this spring and summer. Learn about how to host a more sustainable event...”*
    - Facebook 13 likes, 2 shares, and 10 link clicks to blog post
    - Instagram 36 likes and 3 link clicks to blog post
  - April 4 – Keep America Beautiful Month  
*“Every act of care, big or small, paints a brighter tomorrow. Celebrate Keep America Beautiful Month by nurturing our shared home, one green step at a time.”*
    - TikTok 35 likes, 333 plays
    - Instagram 50 likes, 3 shares, 997 plays
  - April 14 – Earth Day Cleanups
    - Facebook 24 likes, 17 shares, 10 link clicks to sign ups
  - April 16 – One thing you should do this earth day  
*“Earth Day cleanups are coming up and now is your chance to get involved! Help keep our parks clean and join us as we pick up litter and plastic that can be harmful to our wildlife. Also use this time to reflect on your impact on the planet and work towards more sustainable practices and efforts that support a healthy environment for all of us.”*
    - TikTok 19 likes, 269 plays
    - Instagram 27 likes, 1 share, 1304 plays

- April 22 – Happy Earth Day!
  - “Let’s celebrate Earth Day every day! 🌍 Do your part in preserving our planet’s beauty. Get educated and make small daily changes to work towards making a positive impact on our environment.”*
  - Facebook 20 likes, 9 shares
  - Instagram 60 likes, 3 shares
  
- April 26 – Arbor Day – touches on our grant with Consumers energy and the tree planting
  - “Happy Arbor Day! Guess what? Over the fall and winter, we planted over 2000 trees across 43 acres at Indian Springs Metropark. This was possible thanks to funding from the Consumers Energy Foundation through their Planet Awards grant program for the Healing the Huron River Headwaters project. We’ve got 13 different species of trees in the mix. This creates a diverse, resilient landscape that is better prepared to withstand invasive pests and potential tree diseases like oak wilt! Let’s keep planting, growing, and nurturing our green spaces together!”*
  - - Facebook o 43 likes, 1 share
  - - Instagram o 57 likes, 1 share
  
- Action 2.2: Collaborate with other departments, partners, and the community to create an annual story collection process about topics including but not limited to: Ozone Action Days, prescribed burns, burning tree debris, environmental justice, mental health and wellness, composting/food waste, recycling, Leave No Trace campaigns, and reducing energy and fuel consumption.
  - 12-month calendar of a blog post schedule is complete with the following identified: date, topic, person writing, organization partnership.
  - Writing Blog series on Environment and Climate action. This is shared over social media channels. The Metroparks are also tagging other organizations climate related posts.

### Metrics of Success

- Collaboratively create a monthly engagement, combined annually as a story collection (12 stories).
  - 100% met: 13 climate and environment blogs have been written and posted, with a goal of 21 by December 31
  - 2 community partner blogs have been written and posted, with a goal of 11 blogs by December 31.
  
- Provide four educational workshops or speaker series events about climate initiatives, conducted by industry leaders, aimed to increase the knowledge of Metroparks staff and visitors.
  - Lunch and Learn
    - Tuesday, June 11<sup>th</sup> from 11:30am-12:30pm: Let It Grow Plan (Katie Carlisle)
    - Tuesday, August 13<sup>th</sup> from 11:30am-12:30pm: Green Infrastructure is key for Stormwater Management (Jay Bibby)
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## Objective 3: Integrate concepts of climate change into existing and new programs at the Metroparks and throughout our region.

### Near-term Actions

- Action 3.1: Increase Green School participants across the five-county region by 10% by 2028.
  - First step is to determine how many green schools the Metroparks work with currently.
  - Conversations began with local STEM Teachers and Green school's coordinators.
- Action 3.2: Increase teacher training opportunities by 10% by 2028, by offering accredited continuing professional development to improve teachers' personal understanding and ability to incorporate current data and science of our changing climate and its impacts into classroom instruction.
  - Send Interpreters to Michigan Environmental Educational Curriculum Support: Climate Change training in order to lead workshops.
  - Michigan Environmental Education Curriculum Support: Climate Change Workshop for Teachers is being offered on July 15, 2024.
  - Incorporate climate component in teacher learning boxes/workshops.
  - Include climate component in early childhood teacher education programs offered with partners.
- Action 3.3: Collaboratively develop new programs by 2025, that allow students to research climate change effects (e.g., green-up/green-down, water quality, invasive species).
  - Evaluation of current programs has begun. Some processes are in place however more work will be done throughout the year.
- Action 3.4: Beginning in 2024, address climate action in exhibits and programs.
  - A process for future programs will include tagging in Rec Trac for stormwater and climate action public programming and facility programs.
- Action 3.5: Beginning in 2024, create an images-based community science project.
  - Photo Stations (chronolog) locations have been identified in three Metroparks, Stony Creek, Lk. St. Clair and Dexter Huron.
  - Conversations are occurring with the vendor of chronolog
- Action 3.6: Beginning in 2024, staff will consider climate action best practices when planning and implementing programming.

### Metrics of Success

- Number of Green School participants increased by 10%.
- Number of teacher education programming offered by 10%, and feedback received from participants.
- Internal audit conducted of interpretive programs and displays for climate relevant messaging.
- Conducted 50% programs annually as part of the center repertoire of public offerings.
- Climate change messaging incorporated in new interpretive exhibits as the feature of the exhibit or as a supplement to the core message.
- Photo station installed and activated, for visitors to take images within the parks over time.

**Objective 4: By 2028, host an Interpretive Regional Climate Action Conference, encouraging Interpreters and educators from across the region to attend and present on climate-related programming that they conduct. This would introduce staff to potentially new, innovative ways of presenting climate programming.**

### Near-term Actions

- Action 4.1: Work with partnering organizations to host a Climate Action Conference for formal and informal educators by 2028.
  - The Winter Workshop was held at the Environmental Discovery Center on January 19, 2024, with a theme of: “Interpretive Preparedness: A Focus on Resilience in Interpretation”. Billed as, “From the light-hearted to serious content, and professional development, the sessions during this workshop will have a little of everything including a foremost topic in our field: incorporating climate action”. Ninety-two participants enjoyed advice and story-sharing from peers on staying relevant during changing climates.
    - The following sessions were offered:
      - Fostering Community, Building Resiliency
      - Practical Advice for Keeping Preschool-aged Children Engaged During Programs
      - Career Cushioning, Upscaling, and Interviews
      - Elevating Interpretive Hikes
      - Effects of Climate Change on Raptors
      - When Captive Animals Pass or Move On
      - Interpreting with Citizen Science
      - Astronomy: Stories and Stars
      - Stream Tables
      - Ojibwe History and Culture
      - Threats to Our Natural Resources
      - Patterns in Flight: Hawk ID 101
      - Evictions of the Eponym
      - Building Successful School Partnerships

### Metrics of Success

- Executed partner agreements that include the date(s), time, specific location of the conference, and the roles and contribution of each partner.
- Host climate action conference by 2028.
- Conference evaluation conducted.



### Long-term Actions

- Action 4.2: Expand/ramp up Climate Action Conference based on feedback from previous conference to increase effectiveness and ensure learning-outcomes are up to date.



## GOAL 2. PRESERVATION AND CONSERVATION OF NATURAL RESOURCES

Protect and enhance natural resources to ensure longevity of important ecosystems in a changing climate, to preserve these resources for the benefit of future generations.

### Near-term Actions

- Action 5.1: Identify important habitats and determine which ecosystem types are most threatened by climate change. Habitats will be identified and ranked by 2028.
  - Staff created an inventory of the natural communities' assets in GIS.
- Action 5.2: Create a formal review process for the Natural Resources Department to assess the impact of trails and development on natural areas with multi-departmental review, to be implemented on new developments, repair work, etc., by 2028.
  - Develop a standard operating procedure that includes if this, then that type of checklist for use by other departments during project planning, expanding, construction.
    - The formal review will include identifying issues such as soil compaction, impact to trees, fragmenting habitats, disturbance bringing in invasive species.
    - Tree Standards and Site Restoration Plan will capture this effort. This plan is in an early draft form.
- Action 5.3: Identify specific tree species that are vulnerable to a changing climate and select suitable replacements (for all new plantings) that will preserve ecosystem integrity under changing conditions. These trees should be used in all landscaping, project design, and restoration efforts by 2028.
  - Research continues to identify trees vulnerable to climate change and best practices.
    - Tree and Site Restoration Plan is being written by the Natural Resources Dept.
      - This guide will include:
        - Tree restoration standards, guiding principles, best practices for planting/location, and a list of native trees.
        - A quick reference guide will be created to include as an appendix in bid documents.
        - Reference material will be included for staff (e.g. engineering, planning, purchasing, maintenance supervisors)
          - Appendices to specific department needs e.g. "I need to replace a tree" "I'm bidding a project, what is required" "A patron is wishing to donate a tree"
          - Annual, no mow areas, bioswales, include seed mixes, donation trees as an addendum.

### Metrics for Success

- A ranked list of important habitats, vulnerable to climate threat by 2028.
- Formal review process for trail development established by 2028.
- All landscaping, project design, and restoration efforts are utilizing suitable tree species by 2028.

### Long-term Actions

- Action 5.4: Create an "eyes-in-the-field" type app or program, to document presence of endangered species, by crowdsourcing data collection and helping educate staff and the

public. This would include a portal for invasive species identification and reporting, similar to the Midwest Invasive Species Information Network. Target pilot app or program for internal use and testing by 2028, and release for public use by 2033.

- Conversations included discussion on using a pre-existing app like iNaturalist, which uses citizen science to count and monitor species in specific areas. Visitors and staff can submit photos of plants, animals, fungi, etc to iNaturalist projects created by staff. Projects can be made for each park, or even sections of a park if more specific data is desired.
- Action 5.5: Develop habitat or species management plan for critical threatened and endangered species identified within the Metroparks, with a section devoted to climate change pressures and strategies to mitigate them by 2028. We will begin to address species of special concern by 2033. Each plan will be reviewed and approved by the Board of Commissioners. Actions will be identified and integrated into relevant park master plans and budgeted on a prioritized annual basis.
  - The committee has accessed current work done by the Natural Resources department. A species lists for different management areas throughout all Metroparks. Natural Resource staff annually survey for presence/absence of threatened and endangered (plant) species. In 2023, a management plan was created for the Eastern Prairie Fringed Orchid at Lake Erie Metropark, which includes information on the pressures of climate change.
  - Eastern Massasauga Rattlesnake surveys are starting at Kensington and Indian Springs Metroparks. Natural Resources staff will assist Michigan Natural Features Inventory (MNFI) in surveying likely habitat for two weeks in April. MNFI will continue surveys throughout the summer.

**Objective 6: integrate our land management best practices to align with the changing climate and adapt habitat management strategies and plans for on-the-ground work consistent with best management practices.**

Near-term Actions

- Action 6.1: Identify staff training needs associated with this objective.
  - Preservation and Conservation of Natural Resources subcommittee completed a survey for potential educational needs. CAP Education and Engagement survey completed, and results will provide better insight.
    - Results: 1. Climate change, how it affects fieldwork e.g suitable native species selection for landscaped areas. 2. Workdays to educate community partners and volunteers for best management practices. 3. Training with new equipment and why we are reducing emissions, thinking greener in general. 4. Educate best management practices for field rotation, no till farming, cover crop planting etc. 5. Composting practices. 6. Innovative carbon storage solutions. 7. Fuel assessment and carbon release, related to prescribed fires and burning tree debris; internal and park visitors.
      - Evaluation will occur to monitor need of new training opportunities.
- Action 6.2: Create and enact an Early Detection and Rapid Response (EDRR) survey protocol, to detect and respond to emerging invasive species threats, specific to each Metropark by 2028.
  - Current EDRR surveys underway:
    - Lake St Clair – Water Primrose
    - Wolcott Mill – Spotted Lanternfly/tree of heaven
    - Stony Creek – Spotted Lanternfly/TOH, Swallow-wort, Porcelainberry

- Indian Springs – Spotted Lanternfly/TOH, Swallow-wort
  - Kensington - Spotted Lanternfly/TOH, Swallow-wort
  - Huron Meadows – TOH
  - Hudson Mills – Siltgrass survey (not yet found)
  - Dexter-Huron – Stiltgrass survey (not yet found)
  - Delhi – Japanese Stiltgrass (known population)
  - Lower Huron
  - Willow
  - Oakwoods
  - Lake Erie – Frogbit, Flowering Rush
  - Staff are working on a Stiltgrass literature review and protocols to develop a Stiltgrass survey best management plan; this will hopefully translate to other locations and species.
  - Update: MSU completing research at Lower Huron and Huron Meadows to surveying tree of heaven stands and the threat of invasive new Spotted Lanternfly (SLF) in SE Michigan. SLF surveys will be continuing in 2024 by contractor (Superior Invasives), paid for by MISGP grant.
- Action 6.3: Develop and implement a framework for assessing and reviewing fieldwork, monitoring ecosystems, and identifying the need to adjust practices based on climate changes by 2028.
    - Staff are evaluating a variety of practices such as southern hardiness zones for tree plantings, reducing emissions, evaluating if the prioritization of management units will change and equipment needed (Blowers, chainsaws, mowers).
      - Staff developed a draft RFP to seek proposal for a report to analyze usage data from combustion equipment and vehicles, building utility consumption, and the impacts of park visitation. It should assess carbon storage in park ecosystems and provide recommendations for reducing greenhouse gas emissions.
        - In coordination with the Transportation committee, committee Members and the District Maintenance Supervisors and warehouse staff met to discuss developing baseline data associated with transitioning from fuel powered small equipment to battery operated and other alternatives.
          - Equipment is already entered into the faster system,
            - Asked to update information in faster to collect baseline information on fuel small equipment power hand tools. With a goal of mid-June to update.
              - Already transitioning backpack blowers and string trimmer.
          - Developed potential list for alternatives.
- Action 6.4: Seek training opportunities for Metroparks staff to learn about climate change and how it affects their fieldwork. Training will include suitable native species selection for landscaped areas.
  - The Environmental Discovery Center hosted a Winter Interpreters Workshop this January with a theme of climate change and resilience in interpretation. The EDC is hosting the workshop again in 2025. Sessions could be presented by experts in the field of Natural Resources and staff could attend to learn about this topic.
- Action 6.5: Use community partnerships and volunteer workdays to educate the public on changing best management practices and share lessons learned.
  - Continue collaboration between Natural Resources and Interpretative Services for volunteer workdays.
    - Volunteer Stats



March-May 2024 Month	# of workdays	Total event hours	# of volunteers
March	1	3	7
April	1	3	16
May	1	3	9
<b>Totals:</b>	<b>3</b>	<b>9</b>	<b>32</b>

### Work Completed:

We began the spring by cutting invasive shrubs such as autumn olive, honeysuckle, and buckthorn along the Cedar Knoll Prairie at Oakwoods Metropark. This helped prevent woody encroachment into the prairie and preserved sensitive prairie species. Throughout April and May, volunteers helped remove garlic mustard from high quality woodlands at the Kensington Nature Center trails and the Wolcott Mill Historic Center woodland near the Clinton River. By removing garlic mustard, volunteers protected native wildflowers and natural woodland ecosystems. Additionally, the Nature Conservancy hosted a volunteer event at Oakwoods Metropark in May to plant 1,000 blazing star plugs in the butterfly viewing area and surrounding grasslands.

\*The TNC blazing star volunteer stats were not included in the table since it was planned and led by TNC. They had three volunteers, and the event was three hours.

- \*There were no volunteer events in January or February.

- July-December 2024 Natural Resource volunteer workdays include themes such as "Celebrate Your Lakes day". We can include an education piece, and collaborate with interpretive when available/applicable, on best management practices and climate action. For example – Natural plantings near bodies of water at Lake St Clair help reduce stormwater runoff and improve water quality.
- Action 6.6: Develop a policy of mowing reduction on Clean Air Action Days, to include as an update to the established mowing plan. This policy should identify and suggest the mowing of select critical areas, as needed, on Clean Air Action Days, forgo regular mowing during these days, and communicate to the public why mowing may be reduced in certain areas.
  - In the 2025 update of the Mowing Plan to include procedure relevant to Clean Air Action Days and designate "critical areas" with assistance from operations. <https://www.michigan.gov/egle/newsroom/mi-environment/2024/03/01/ozone-season-starts-march-1>

### Metrics of Success

- EDRR survey protocol specific to each Metropark created.
- Framework for assessing fieldwork and adjusting practices based on climate threats developed.
- Identified staff will attend three climate-related training sessions by 2028.
- Host volunteer days specific to educating the public on the reasons for changing best management practices for ecosystem management in a changing climate.
- Policy regarding mowing on Ozone Action Days created and implemented.
- Development of a communication strategy with the Marketing Department to communicate park actions (or non-actions) to the public.

### Long-term Actions

- Action 6.7: Evaluate potential changes in equipment, reduction of 2-cycle engines, and

- guidance on more restrictive emission standards (e.g., California's).
- Action 6.8: Identify ways to address these changes in purchasing policy and vendor offers.
- Action 6.9: Seek grant funding to assist in this conversion.

## **Objective 7: Enhance, expand, and restore natural areas and strengthen the ability of ecosystems to combat pressures of climate change.**

### Near-term Actions

- Action 7.1: Improve Forest health and increase tree canopy cover to create healthy habitat, improve air filtration, and increase carbon storage in the Metroparks.
  - Staff will take thoughtful approach when assessing forest health, for example, thin maples from oak/hickory forest to encourage oak regeneration.
- Action 7.2: Review known sensitive habitats and identify the habitats with the most potential for improvement. Update ranking system and prioritize three management units per district for targeted restoration by 2028.
- Action 7.3: Enhance selected no-mow zones with pollinator-friendly grassland and savanna species.
  - Already completed – Sprayed turf grass over 4.25 acres at Lake St Clair Metropark and seeded with pollinator-friendly species in 2022 and 2023. Once established, we will continue in adjacent no-mow areas.
  - Natural Area Crew annually collects and processes seeds, in addition to seeds being purchased. For 2024, there are plans to enhance the Willow Metropark North Branch Trails (old Golf Course), which is currently designated an annual mow area.
  - Lake Erie GLRI project is creating bioswales throughout the park, where previously it was regularly mowed or annually mowed.
  - Natural Resources is working with Kensington staff to incorporate seed ball distribution into family campout, which will hopefully improve no-mow areas.

### Metrics of Success

- Expanded softened shoreline along inland lakes by 5% by 2028, up to 90% total natural shoreline makeup.
- Met a 10% increase in natural shoreline cover through restoration of great lakes shoreline by 2028, and 20% by 2033.
- Converted 100 acres of no-mow area to pollinator-friendly grassland and savanna habitats by 2028, and 200 acres by 2033.
- Updated habitat ranking system, with three management units per district prioritized for targeted restoration by 2028.

### Long-term Actions

- Action 7.4: Restoration efforts ongoing to target 2033.

**Objective 8: protect existing and acquire additional undeveloped lands as a resource to buffer ecosystems and infrastructure from the pressures of surrounding land use and effects of climate change. Consider divestment of undesired parcels and reinvestment in acquisition of critical parcels.**

Near-term Actions

- Action 8.1: Review the current land acquisition/divestment policy (conducted by the Natural Resources Department leadership), and update if needed.
- Action 8.2: Identify adjacent land managers and coordinate conservation of buffer ecosystems across boundaries, to be included in all ecosystem management plans by 2028.
  - Staff has begun making a list of potential adjacent land managers for management plans.
    - Met with partners from Ann Arbor area on surveying, monitoring, and treating Stiltgrass on landscape scale. Talked about surveying on neighboring property (Scio Twp) and creating best management plans for surveying.
- Action 8.3: Acquire an additional 1000 acres, preferring in contiguous parcels, by 2028, for the specific purpose of maintaining as undeveloped land.
- Action 8.4: Identify areas totaling 200 acres within currently developed lands that can be converted back to undeveloped areas by 2028.
- Action 8.5: Identify properties within Metroparks' ownership that are underutilized and good candidates for divestment, according to established acquisition and divestment strategy plan.
- Action 8.6: Prioritize climate resiliency of parcel acquisition.

Metrics of Success

- Review current land acquisition/divestment policy, with policy recommendation for Board of Commissioners consideration (if needed).
- List developed of adjacent land managers and conservation of buffer ecosystems.
- 1000 acres of land acquired for preservation by 2028.
- 200 acres of land converted from developed to undeveloped by 2028.
- Acres of mowed turf decreased.

Long-term Actions

- Action 8.7: Decrease regularly mowed areas within the Metroparks by 5% by 2033.
  - <https://www.metroparks.com/wp-content/uploads/2023/07/Metroparks-Mow-Plan-2023.pdf>
- Action 8.8: Implement a cover crop planting policy, field rotation, and no till farming; seek equipment needed and training for staff; and identify best management practices for staff and conditions for leased land.
  - Staff will determine how broad cover crop planting strategy will apply and create a definition for the Metroparks. For example, current farming practices within the Metroparks or if it is expanded to other areas of the parks or to leased lands. Examples could include stipulation in leasing contracts for cover crop usage, fertilizer/chemical limits, or no-till practices in order to lease lands. Additionally, other areas of the park such as beaches could benefit from cover crops in the winter to help keep sand from blowing away.

- Committee conversations include collaboration between departments to ask Ag Equipment dealers to provide demo units of specialized planters needed for cover crop and no-till planting.
- Industry professionals or MSU Extension could provide training for staff to develop a plan using the most recent science-based practices. In addition, it's possible to partner with other ag organizations to host demonstrations/field days to showcase environmentally friendly agricultural practices.
- Action 8.9: Identify potential locations for solar, wind, and other green energy generation installations.
  - Solar panel study completed at Willow Metropark Golf Course
- Action 8.10: Implement conversion of developed land back to undeveloped.

## **Objective 9: Build strategies into all “existing and future” plans to incorporate climate adaptation resilience.**

### Near-term Actions

- Action 9.1: Develop a policy with standards for selecting vegetation or trees for planting, selecting native species that are hardy or resilient to climate pressures by 2024.
  - Natural Resources staff are creating a Tree and Site Restoration guide that will include suitable replacements for new plantings, including species vulnerable to a changing climate. Additionally, native plants in gardens, rain gardens that will require less water and maintenance and will provide for pollinators.
- Action 9.2: Advocate for local climate monitoring efforts, to incorporate future climate models and projections into climate resilience planning beginning in 2023. Examples of climate monitoring data sources to be used include FEMA’s Hazard Mitigation Plan, the EPA, USGS, and the State Senate.
  - Staff is identifying potential data sources. One source is the State of Michigan historical climate change data: <https://www.michigan.gov/mdhhs/safety-injury-prev/environmental-health/topics/mitracking/climate-change>
- Action 9.3: Create regional partnerships to define mutual goals for integrating climate resilience plans and identifying funding sources by 2025.

### Metrics of Success

- Development of policy with standards for selecting vegetation or trees for planting and presented to the Board of Commissioners for consideration.
- If adopted by the Board of Commissioners, policy implemented on all internal and contracted projects by 2028.
- All lands leased by the Metroparks will hold lessee to internal standards according to the CAP by 2028.
- Development of a database of regional partners and mutual goals for integrating climate resiliency plans and funding strategies.

### Long-term Actions

- Action 9.4: Incorporate climate resilience and impact analysis into infrastructure development and maintenance planning.
- Action 9.5: Review all current natural resources plans and incorporate specific strategies to combat climate change.

## Objective 10: Increase capacity for carbon storage in natural areas and pursue projects for the intentional storage of carbon.

### Near-term Actions

- Action 10.1: Identify a consultant and/or partner to assess the level of carbon currently stored in the Metroparks.
  - Conversations have taken place with purchasing to explore direct bids for this work. Several committees and departments will be working together to develop scope of work.

The following actions have been identified to be included into scope of work.

    - Action 10.1: Identify a consultant and/or partner to assess the level of carbon currently stored in the Metroparks.
    - Action 10.3: Identify the education necessary to support innovative carbon storage solutions.
    - Action 10.5: Incorporate fuel assessment and carbon release into planning related to prescribed fire and burning of tree debris. Provide education and rationale internally and broadly to Metropark visitors on these practices.
    - Action 18.1: Establish the current carbon emissions baseline and provide recommendations on ways to reduce it.
    - Action 18.3: Calculate emissions reductions made by creating new no-mow areas.
    - Action 19.2: Conduct an analysis to understand barriers to moving to electric, unexpected costs or savings, and expected carbon emission reductions.
- Alternative consultants are being considered for this work, such as 2/20/24 - a Masters Project to complete of these actions, UM SEAS about the possibility of collaborating as they completed a similar project in the past with City of Ann Arbor Natural Area Preservation department about carbon storage model.
- Update: As a result of the analysis, it is determined to develop an RFP. A Draft RFP is complete and will be reviewed by an internal team. This RFP will address 5 different actions: 18.1, 18.3, 19.2, 10.1 and 10.5. It will also capture within the RFP, but was not originally captured in the CAP, which is the Facility Emissions Baseline.
- Action 10.2: Develop policy governing composting practices in internal operations by 2028.
- Action 10.3: Identify the education necessary to support innovative carbon storage solutions.
  - Committee participated in the Education and Engagement committee survey to identify high priority education topics. The intention is to have the subcommittee fill out the survey together to identify training needs within their CAP goal.
  - Survey to identify topics sent to subcommittee chairs. The intention is to have the subcommittee fill out the survey together to identify training needs within the CAP goal.
    - The identified topics include:
      - No mow areas
      - Reducing emission
      - Park connectivity projects
      - Climate Action funding
      - Transitioning to EV
      - Runoff and Storm Drains
      - Waste and Recycling
      - Plant Selection
      - Maintenance resources
      - Climate Change predictions

- Transit opportunities
  - Metroparks role in the regional
  - Mitigating climate change on a small scale
  - How is the world being impacted
  - Best practices for communicating with the public regarding climate change
  - Other
- Action 10.4: Partner to plant 10,000 native trees across the Metroparks' five-county area by 2028 (2,000 bare root saplings per year).
  - In 2023, through the Consumer Energy grant: Healing the Headwater 2000 trees were planted at Indian Springs Metropark.
  - 500 hazelnut shrubs planted at Willow, Hudson Mills, Kensington, Wolcott Metroparks
- Action 10.5: Incorporate fuel assessment and carbon release into planning related to prescribed fire and burning of tree debris. Provide education and rationale internally and broadly to Metropark visitors on these practices.
  - Staff are exploring the possibilities of alternatives to burning logs/brush. They are reaching out to partner organizations about their research into carbon release from prescribed burning as well as incorporate fuel load into burn prescriptions (low/medium/high) and compare to amount of carbon stored in healthy ecosystem to carbon release in prescribed fire.
  - Update: As a result of the analysis, it is determined to develop an RFP. A Draft RFP is complete and will be reviewed by an internal team. This RFP will address 5 different actions: 18.1, 18.3, 19.2, 10.1 and 10.5. It will also capture within the RFP, but was not originally captured in the CAP, which is the Facility Emissions Baseline.

#### Metrics of Success

- Create and finalize a report on current carbon levels stored in the Metroparks.
- Completed employee training(s) on carbon storage issues and strategies within the Metroparks.
- Composting policy created by 2028.
- 10,000 trees planted.
  - 2500 trees have been planted to date.
- Prescribed fire and burning plans updated by 2028.

#### Long-term Actions

- Action 10.6: Engage in carbon offsetting, provide sink for vehicles or other emissions.
- Action 10.7: Protect, expand, and improve tree canopy coverage.
- Action 10.8: Evaluate forestry management practices to selectively develop and harvest stands of timber for carbon storage initiative funding.
- Action 10.9: Address procurement policies, local sources, food operations, and materials, in an effort to reduce transportation carbon costs and footprints.
  - Staff is exploring the possibility of having Metropark farms have the ability to produce consumable goods. Strategic plans could be developed to help offset items purchased with items grown/produced in house. Examples could include vegetables, annual and perennial flowers, pumpkins, Maple Syrup, and Ice Cream.
- Action 10.10: Evaluate opportunity to purchase, or provide, Regional Carbon Banking or Credits.



# GOAL 3. WATER QUALITY

Enhance built and natural stormwater infrastructure in preparation for increasingly intense storms and promote the protection of water quality.

**Objective 11: Beginning in 2024, provide annual education opportunities to staff on issues of stormwater management and water conservation.**

## Near-term Actions

- Action 11.1: Develop methods of communication with and for Metroparks staff related to stormwater management and water conservation.
  - Water Quality committee participated in CAP Education and Engagement Survey collaboratively at Meeting #3. Survey results will provide staff training methods of communication.
- Action 11.2: Offer staff in-house training, opportunities to attend webinars or other local conferences, and access to water quality resources for the purpose of expanding knowledge to incorporate into daily work.
  - Compile list of 2024 related in-house training, webinars, local conferences, access to Water Quality resources for knowledge into daily work. Not completed until survey results provided in conjunction with staff input (system wide).

## Metrics of Success

- Four educational experiences provided by Natural Resources Department and Planning and Development for staff across the Metroparks, in coordination with education goals/objectives about climate initiatives, conducted by industry leaders, and aimed to increase the knowledge of Metroparks staff, regardless of job classification.
  - Lunch and Learn
  - Tuesday, June 11<sup>th</sup> from 11:30am-12:30pm: Let It Grow Plan (Katie Carlisle)
  - Tuesday, August 13<sup>th</sup> from 11:30am-12:30pm: Green Infrastructure is Key for Stormwater Management (Jay Bibby)
  - Tuesday, October 8<sup>th</sup> from 11:30am-12:30pm: Tree Plan (Katie Carlisle)
  - Date TBD: Keep It Clean Campaign
- Metroparks staff have participated in at least one workshop/webinar/continuing education seminar with a climate initiative focus that pertains to their department. Training will be selected by departmental lead or designated committees.
  - The subcommittee identified a way to track training across the park system. This is held on the park's internal SharePoint system where employees will be able to submit their climate action training.
  - 56 entries have occurred.
  - Communication to staff included emails, announcements at operation meetings.
  - A flyer with a QRC to access the tracking system was sent to staff to display in areas where employee gather.
- Staff can demonstrate learning by incorporating it into their work responsibilities (i.e., transfer of knowledge).
- By 2025, two Learning Management System trainings will be identified and scheduled for staff participation.
  - Stormwater Pollution: Baseline Best Management Practices-every 3 years

- Other modules being considered include:
    - Environmental Awareness
    - Environmental Awareness: Land Pollution (Microlearning)
    - Environmental Awareness: Water Pollution (Microlearning)
    - Environmental Awareness: Air Pollution (Microlearning)
    - Energy Efficiency at Home
    - Energy Efficiency: General Improvements
    - Energy Efficiency: Poor Energy Efficiency Indicators
    - Energy Efficiency: Sealing and Insulating Your Home
    - Sewage/ Wastewater/ Waterline Maintenance
    - Stormwater Pollution Prevention for Industrial Operations
    - Stormwater Pollution: Advanced Best Management Practices (Microlearning)
    - Stormwater Pollution: Water Pollution Regulations (Microlearning)
    - Universal Waste Management
- These are being evaluated to determine which ones will best suit the needs of various departments.

#### Long-term Actions

- Action 11.3: Demonstration projects for long-term living labs.



**Objective 12: Adopt innovative strategies to capture and manage stormwater in preparation for more severe storms and educate the public about these efforts.**

Near-term Actions

- Action 12.1: Identify internal education needs related to stormwater management, including financial considerations.
  - Water Quality Subcommittee completed a survey (results in meeting #2 summary) for potential educational needs. CAP Education survey completed, and results will provide better insight. Committee will discuss projects and equipment in upcoming meetings to be proactive on 2025 budget items.
  - Staff are participating the LMS training: Stormwater Pollution, Baseline Management Practices.
  
- Action 12.2: Work with partners and/or consultants to identify options and determine the viability of each.
  - Working with Don Carpenter and Brendan Cousino, Stormwater consultant's regional stormwater plan.
  - Working with consultants Six Rivers Conservancy and HRC
    - We obtained a grant from the Erb Foundation: Urban Runoff program for Stormwater Management in Wayne County
      - Developing an action plan which will identify findings of parcels to develop internal policy for acquisition for stormwater parcels.
  
- Action 12.3: Based on the findings, develop a pilot project utilizing innovative strategies (e.g., green roof, permeable pavement, bioswales, increase culverts).
  - Add green infrastructure training for Water Quality Subcommittee members in order to prioritize a list of potential pilot projects (rain garden/bioswale, shoreline stabilization, riparian buffers).
    - As part of the green infrastructure project at Lake Erie Metropark, our consultant will develop instructions for maintenance of bioswales and rain gardens. Staff will be trained.
      - Chair of the Water Quality committee participated in consultant led hands-on training.
      - Out of this process a best practices procedure will be created.
  
- Action 12.4: Create a list of 5-10 projects where innovative strategies might be employed, including financial analysis.
  - Pilot projects will be identified in the 2025 Capital Improvement, Major Maintenance and Minor projects list.
  - Prioritized this action to year 2.
  
- Action 12.5: Present pilot project to the Board of Commissioners.
  - Prioritized this action to year 3-5.

### Metrics of Success

- Provision of stormwater management education to all Metropark staff.
- Connected with partners and/or consultants to assist in the identification of suitable options.
- Development of a list of innovative stormwater management strategies.
- Strategy list presented to and approved by the Board of Commissioners.
- Development of stormwater management pilot project and assessment of efficacy.

### Long-term Actions

- Action 12.6: Plan an additional five projects with potential to innovate and provide information to the public.
- Action 12.7: Result of pilot projects communicated to public and partner agencies.

## Objective 13: Become a prominent stormwater management partner in the region.

### Near-term Actions

- Action 13.1: Identify important stormwater corridors, documenting and providing staff with locations, jurisdictions, and responsibilities by 2028. This documentation includes description of the opportunities, challenges, and possible solutions.
  - Don Carpenter and Brendan Cousino, Stormwater consultants are working on regional stormwater planning.
  - Working with consultants Six Rivers Conservancy and HRC
    - The Metroparks obtained a grant from the Erb Foundation: Urban Runoff program for Stormwater Management in Wayne County
      - Developing an action plan which will identify findings of parcels to develop internal policy for acquisition for stormwater parcels.
- Action 13.2: Actively research and identify innovative global and regional strategies for stormwater treatment methods and adapt to the Metroparks system. These strategies should be incorporated into all stormwater partnerships.
  - Don Carpenter and Brendan Cousino, Stormwater consultants are working on regional stormwater planning. SEMCOG partnerships for outside funding.
- Action 13.3: Share at least 20 articles or blog posts with the public related to stormwater climate action by 2028.
  - Four stormwater blogs have been posted.
    - **2/21/24 Rain Gardens – Putting Your Yard to Work for You (And Your Community)!**
    - **3/13/24 No-Mow May is not just a catchy phrase... it is a mindset!**
    - **3/27/24 Parks in Partnership Highlight: Michigan Natural Shoreline Partnership**
    - **5/15/24 Water Wise: Empowering Students Through Stormwater Education**



### Metrics of Success

- An internal document created that identifies stormwater corridors and related responsibilities.
- Regional standard policy created for engineering standards.
- Stormwater management partnerships created, joined, or facilitated.

### Long-term Actions

- Action 13.4: Identify existing local and regional stormwater partnerships and how the Metroparks can collaborate. Identify stormwater management gaps in the region and partnerships that need to be created to address these gaps in stormwater leadership.
- Action 13.5: Create an internal policy establishing a regional Metroparks standard for

stormwater management, adhering to or exceeding individual county engineering standards.

- Action 13.6: Develop plans or recommendations for maintenance of stormwater corridors by 2033, implementing them (e.g., resolving conflicts and reroutes) after 2033.

## Objective 14: Adopt a practice of strategic water usage that minimizes stress on and protects regional water resources.

### Near-term Actions

- Action 14.1: Determine the current level of water use in the Metroparks, including golf courses, water features, buildings, etc.
  - Currently Water Quality Subcommittee determining by meeting #4 (February 28, 2024) on a tentative schedule to complete a water inventory system wide. Staff will determine the level of effort to complete checklists for all water usage and provide a gap study of those facilities/water features/water resources that need water metering installed to determine water usage baseline in 2024.
  - Staff determined to implement a pilot project at Kensington to estimate the metering of water usage throughout the park. i.e., Water wells and including the irrigation system.
    - As part of this pilot, staff discovered the need to update the inventory of the active water well location within GIS prior to providing consultants with this data.
- Action 14.2: Identify innovative strategies and the financial viability to reduce water usage.
  - Prioritize to years 2-5.
- Action 14.3: Create an inventory of water usage (the draw of water on natural or municipal water resources) within facilities, buildings, bathrooms, splash pads, pools, etc., and install sub-meters to monitor and actively manage water usage rates by 2028.
  - Prioritize to years 2-5.
- Action 14.4: Collect rainwater runoff from buildings and store rainwater to irrigate landscaped areas.
  - Prioritize to years 2-5.
- Action 14.5: Establish targets for water use reduction.
  - Prioritize to years 2-5.
- Action 14.6: Reduce irrigation of landscapes, implementing resilient plantings and identifying areas to reduce turf.
  - Prioritize to years 2-5.
- Action 14.7: Evaluate potential for irrigation with gray water using cisterns, rain barrels, and other local stormwater storage elements.
  - Prioritize to years 2-5.
- Action 14.8: Install timer and motion sensor faucets, waterless or low volume urinals and toilets, dual flush valves (low versus full volume flush), and other water use reduction equipment on all new facilities by 2028.
  - Prioritize to years 2-5.

### Metrics of Success

- Create and measure inventory of metered water usage.
- Development of water use reduction strategies, each including a financial analysis.
- Implementation of pilot projects to collect rainwater runoff from buildings to be reused onsite;
- Installation of water saving equipment in new facilities.
- Policies created to address water usage.

### Long-term Actions

- Action 14.9. Dedicate staff and resources to maintain water utility installations and hardware. Evaluate potential for retrofit on existing facilities by 2033.
- Action 14.10: Evaluate splash pads and other aquatic facilities' ability to capture, filter, and

reuse water in operation. In new facilities or infrastructure, show preference on design of systems with reuse of water.

- Action 14.11: Develop 1) a policy to use compressed air to blow grass clippings off mowing equipment and golf carts and 2) best management practices of washing equipment off into turf areas, where water can infiltrate rather than being conveyed into storm or municipal sewer.

**Objective 15: Monitor and protect quality of water resources adjacent to and in close proximity of the Metroparks from pollution, erosion, contamination, and other detrimental effects exacerbated (i.e., accelerated or increased) by climate change.**

Near-term Actions

- Action 15.1: Actively monitor and treat algal blooms, identify trends, and establish survey protocol and areas at Kent and Stony Lakes by 2028.
  - 179 acres of Kent Lake was treated in April, 2024 to control Eurasian Watermilfoil and Curley-leaf pondweed, both invasive aquatic plants. 90 acres of Stony Creek is scheduled for treatment on June 4, 2024. Treatment at Stony Creek helps with invasive aquatic plants and is proactive in preventing harmful algal blooms.
  
- Action 15.2: Identify and evaluate potential training for staff to have certification for soil erosion and sedimentation control authority over Metroparks projects to ease administration of stormwater improvement projects.
  - SESC authority over Metroparks projects to be considered for 2025 budget. This would need to be determined with Engineering Dept. projects involving SESC Permitting and if it is to the benefit of the Metroparks to have Part 91, as amended be administered under the Huron-Clinton Metropolitan Authority.
  
- Action 15.3: Identify and design stormwater green infrastructure that will capture or filter an additional 10 million gallons annually by 2028.
  - Ongoing projects (GLRI-EPA Lake Erie Green Infrastructure Project), Stormwater Pollution Prevention Plan Initiatives implemented. Both consultant and in-house design projects will need to follow this to meet this annual goal of 10 million gallons between 2024-2028.
  - In early 2021, the Huron-Clinton Metropolitan Authority (HCMA) received a National Fish and Wildlife (NFWF) grant to provide improvements to Willow Metropark, including pavement reductions, bioswale installation, bioengineered slope stabilization, and riparian buffer.
    - Work is still occurring this spring/summer to gather water quality metrics. The final grant report with those findings will be ready to share in the quarter 3 update. The construction portion of this project is complete.
  
- Action 15.4: Create public education pieces surrounding nutrient pollution (e.g., *Escherichia coli* or *E. coli*), related closures and reasons for closures, and methods the Metroparks are pursuing to reduce nutrient loads and keep lakes open.
  - Two public blog posts scheduled June 5 and 19, 2024 on summer storms and managing beaches to discuss E.coli and algal blooms.

Metrics of Success

- Community monitoring plan for algal blooms created.
- Benchmark current stormwater capture using the EPA National Stormwater Calculator.
- Increase the gallons of stormwater treated or captured annually, including increased storage based on pre and post-construction capacity on stormwater projects.
- Published blog and/or social media posts educating about nutrient pollution and the Metroparks' efforts to reduce it.
- Based on analysis, installed and/or retrofitted stormwater infrastructure to best manage stormwater within the Metroparks.

### Long-term Actions

- Action 15.5: Address critically eroded shoreline areas identified in the Stormwater Management Plan, restoring 30% of these areas by 2028, and 60% of these areas by 2033.
- Action 15.6: Create a stormwater plan element that identifies and prioritizes facilities and proposes to capture 100% of rainfall of a two-year, 24-hour storm event in all developed areas of the parks. Target 10 projects within this element to be installed by 2033.



**Objective 16: Partner with regional organizations, including government agencies, watershed councils, non-profits, and corporate and philanthropic organizations to identify alignment and advance mutual goals of water quality protection in a changing climate.**

Near-term Actions

- Action 16.1: Identify regional organizations who share mutual goals of water quality protection and establish meaningful partnerships centered on water quality in each of our service counties.

- Water Quality subcommittee is developing a process to establish stronger relationships with existing partner or pursue new partner (one per each county) with focus on water quality.

Michigan Natural Shorelines Partnership, in collaboration with HCMA, is hosting the Annual Michigan Certified Natural Shoreline Professional (CNSP) Training at Stony Creek Metropark. This training includes in-class instruction and field day to implement a shoreline softening project near Eastwood Beach.



Planning meeting with MSUE, GEI, NR Dept, and Operations at Stony Creek in December.

- Action 16.2: Participate in professional groups, to meet potential partners and collaborate on water quality issues.
  - Identify and participate in professional groups among all staff system wide, such as American Planning Association (APA), Michigan Association of Planning (MAP). Huron River Watershed Council, Clinton River Watershed Council, Friends of the Rouge, Friends of the Detroit River.
- Action 16.3: Identify funding opportunities that support partnerships around water quality.
  - Work with grant staff and other partnerships system wide. Staff joining Advisory Committee on Ecorse Creek Watershed and Friends of Detroit River. EGLE Grant project collaboration.
- Action 16.4: Seek to be included or represented on boards pertaining to matters of water quality.
  - Committee is discussing staff or consultant to represent Metroparks on Public Advisory Councils such as Ecorse Creek Watershed Committee, Detroit River Advisory Committee.

### Metrics of Success

- Form a minimum of one partnership per county in the Metroparks service region focused of water quality.
- Identified and pursued funding opportunities to enhance partnerships.

### Long-term Actions

- Action 16.5: Create a Strategic Partnership Matrix that identifies high, medium, and low priority partners in this work. Then create the plan to engage and nurture those partnerships.
- Action 16.6: Engage with the Metroparks' lobbying firm to connect with existing and potential partnerships.

## **Objective 17: Advocate for the protection of water resources.**

### Near-term Actions

- Action 17.1: Work with our Lobbying firm to engage and inform the Metroparks Caucus on pursuing action on Metropark priorities concerning water quality.

### Metrics of Success

- Annual Metroparks Caucus letter issued.

### Long-term Actions

- Action 17.2: Seek Board of Commissioners resolutions that support goals pertaining to water quality protection, formalizing Metroparks support for internal and external water quality initiatives.

## GOAL 4. TRANSPORTATION

Reduce carbon emissions associated with transportation vehicle miles traveled and provide equitable transportation options to and within the Metroparks to help mitigate the impacts of climate change.

**Objective 18: Identify and evaluate efforts to reduce the vehicle miles traveled by Metroparks staff and reduce current levels of carbon emissions emitted.**

### Near-term Actions

- Action 18.1: Establish the current carbon emissions baseline and provide recommendations on ways to reduce it.
  - Transportation committee is discussing options for establishing a baseline and has already started collecting baseline data, such as vehicle and equipment fuel usage using our Fuel Master System. Once we have sufficient baseline data, we will work towards developing recommendations to reduce carbon emissions through a variety of options:
    - 2024- Option #1: RFP to establish our Carbon Emissions baseline and associated recommendations.
    - 2024-Option #2: Initiate as a Master Project through MSU, UofM or another University to do the same.
    - 2024- Both options will require the development of a Scope of Work Document that outlines recommendations and clarifies what our intended goals are.
    - A meeting was held in February with Planning, Natural Resources, and Transportation Committee members to discuss both options and the development of a scope.
    - Next Step- A follow-up meeting has been scheduled in March to further discuss this action and others that related.
  - As a result of this work, a draft RFP is complete and will be reviewed by an internal team. This RFP will address 5 different actions: 18.1, 18.3, 19.2, 10.1 and 10.5. It will also capture within the RFP, but was not originally captured in the CAP, which is the Facility Emissions Baseline.
- Action 18.2: Advocate, promote, and incentivize alternatives to autocentric development patterns through close coordination between state, county, and local governments.
  - B2B Trail expansion to connect Dexter-Huron and Delhi is scheduled in 2024.
  - HCMA Connectors-Phased implementation of the 5 gaps of the Metroparks Connectors
  - Great Lakes Way- Lake Erie Trail- Applying for TAP grant.
  - Livingston County Trail Connections RFP- Hiring consultant for design.
- Next Step- The committee will work with each department on the development of a comprehensive list of the many ways we are advocating, promoting, and incentivizing alternatives to autocentric development.
- Action 18.3: Calculate emissions reductions made by creating new no-mow areas.
  - Committee researched amount of reduced mowing: HCMA has reduced mowing by 561 acres from 2018 to 2023 (see mow reduction document)

- Metroparks already tracks mow acreage reductions from year to year and has a general calculation for measuring emission reductions related to creating new no-mow areas.
  - An emission calculation was developed that shows the environmental benefits of reducing mowing (1acre mowed = XXlbs carbon reduced/ 1 acre of added no-mow reduces 20lbs of carbon emission per mow or about 580 lbs/year.
  - 561 acres of no-mow reduced carbon emissions by 325,380lbs CO2 annually.
  - The identification of new areas to be enrolled in the "no-mow" program will be ongoing.
- A meeting was held in February with Planning, Natural Resources, and Transportation Committee members to discuss the implementation of the emissions calculation for tracking purposes and determine next step for considering future mow reductions. It was determined that there have been considerable reductions over the past couple of years, so the focus in 2024 will be updating our "no-mow" mapping and ensuring it aligns with current mow patterns. It was also determined that we should evaluate mower fuel usage to determine if it supports our emissions calculation. It was shared that the Eastern District has shown a reduction of 6 mow hours per week or 132 hours a season.
  - Update: As a result of this work, the committee just completed a draft RFP which has been forwarded on to Purchasing for final review and for the development of a bid timeline and panel selection. One goal of the RFP is to hire a consultant to help establish a calculation related to emissions reductions made by creating new no-mow areas.

**Metric of Success:**

- Completion of the Study and development of associated recommendations and phased implementation of those.
- Miles of trail completed.
- The number of additional acres added to the "no-mow" list per year and associated carbon emissions reduction.

**Long-term Actions**

- Action 18.4: Revise parking requirements, including reduction of parking and consideration of options for reducing reliance on single-occupancy vehicles and switching to climate-friendly travel options.
- Action 18.5: Support and participate in state, regional, and local infrastructure planning with a unified approach to planning for transportation investments.

**Objective 19: Explore the viability of using an EV fleet and developing EV charging infrastructure by 2033.**

**Near-term Actions**

- Action 19.1: Pilot program with two EVs with EV infrastructure and collect usage data.
  - There have been discussions with EV companies (Rivian) and Utilities Companies already to learn and collaborate.
  - Approximately \$65,000 has been allotted for each District for EV projects. Below are project locations that are presently being considered:
    - Willow Park Office Conduit and electrical capacity in place already.

- Willow Golf Course- Conduit, electric capacity, and pedestal is being bid for consideration. It would be an add on to the existing cart barn charging station project and funding is in place.
- Stony Creek Boat Launch- Conduit and electrical capacity is in place already and funds have been allotted for an EV Charging Station.
- Kensington Golf Course- Funds have been allotted for an EV Charging Station. The installation of conduit and an electrical upgrade would have to be a part of the project.
- The proposed locations above could be subject to change as we learn of other possibilities.
- Update: EV installation of charging stations at Willow Golf Course (visitor use) and Willow Park office (employee use) have been approved by the Board.
  - The committee is determining the specifications on charging stations to see what they provide and what else will be needed to compliment it to gather appropriate equipment for data collection.
  - The committee is seeking information on the charging stations to understand the types of data that will be collected. The committee will also work on a process to evaluate the program's success.
  - The carbon emissions RFP referenced earlier in this document will also help with evaluating program success.
- Two Mustang Mach E have been purchased which will be used by Community Outreach staff operating out of Willow Metropark.
  - Staff will create training checklist based off the vehicle manual.
  - Transportation committee will work with park mechanics to develop an employee survey.
  - Expectation on needed repairs and services will also be addressed.
- Action 19.2: Conduct an analysis to understand barriers to moving to electric, unexpected costs or savings, and expected carbon emission reductions.
  - Planning reached out to Muchmore Harrington Smalley & Associates to find relevant resources; there are consultants available that do this kind of work. Next step is to develop scope of work document.
  - This may require a consultant to do a feasibility study. If a graduate student can take 18.1, then available funds could be used for 19.2 that have already been allotted.
  - Next Step- A meeting is scheduled in February with Planning, Natural Resources, and Transportation Committee members to discuss both options and the development of a scope of work document.
  - Update: As a result of this work, the committee just completed a draft RFP which has been forwarded on to Purchasing for final review and for the development of a bid timeline and panel selection. One goal of the RFP is to hire a consultant to help establish a calculation related to emissions reductions made by creating new no-mow areas.
- Action 19.3: Replace internal combustion engine equipment such as mowers and golf carts with electric options as equipment ages out.
  - The purchase of new electric equipment and the reduction of fuel powered equipment. Turning one golf course over from fuel carts to electric carts each year until all 7 have made the transition.
  - Prior to 2024, a conversion of fuel to electric carts at two locations: Huron Meadows and Indian Springs Metroparks.
  - A fuel to electric cart conversion is planned for Willow in 2024 followed by Stony and Lake Erie in proceeding years.

- The Committee is developing a process to document current use of electric/battery equipment and opportunities to transition further.
- The Transportation Committee will develop a process to pilot EV equipment and track the outcomes. The Southern District did pilot an EV mower but found the cost to be high and capabilities limited. We will continue to investigate EV riding mower opportunities as the technology improves and cost is reduced.
- Committee Members and the District Maintenance Supervisors and warehouse staff met to discuss developing baseline data associated with transitioning from fuel powered small equipment to battery operated and other alternatives.
  - Already in faster system,
    - Asked to update information in faster to collect baseline information on fuel small equipment power hand tools. With a goal of mid-June to update.
      - Already transitioning backpack blowers and string trimmer.
  - Developed potential list for alternatives.
  - Electric pedestals will be installed at Willow's Park Office in the next couple of months for Interpretive staff vehicles, which Metroparks is in the process of purchasing.
- Action 19.4: Provide EV charging infrastructure for public use.
  - Engineering is presently working on the introduction of EV charging station at the Willow Golf Course as a pilot program.
  - The committee is seeking information on the charging stations to understand the types of data that will be collected. The committee will also work on a process to evaluate the programs success.
  - The carbon emissions RFP referenced earlier in this document will also help with evaluating program success.

#### Metrics of Success

- Initial EV usage data collected.
- Completed EV infrastructure analysis.
- Some internal combustion engine equipment has been replaced with electric options as equipment ages out.
- EV charging infrastructure in place for public use in at least one location per district by 2028.

#### Long-term Actions

- Action 19.5: Act on the findings of the pilot program, such as installing EV infrastructure for the public in all parks by 2033.
- Action 19.6: After evaluation of pilot program, transition Metroparks fleet (police, maintenance, operations, and administrative vehicles) to EV.



## Objective 20: Increase connectivity within our parks.

### Near-term Actions

- Action 20.1: Based on a trail gap study, identify connectivity options between disconnected Metroparks by 2024.
  - The Metroparks Trail Gap Study will be complete by Summer 2024. The study provides preliminary cost estimates for each gap and will break down the larger gaps into smaller sections to phase funding and construction. Planning has been leading this project since 2023.
- Action 20.2: Identify partners to address trail gaps by 2024.
  - Potential partners include, LCRC, MDOT, DNR, Brownstown Twp, Wayne County Roads, Livingston County Road Commission.
  - Additional partners will be included as part of the Metroparks Trail Gap Study.

### Metrics of Success

- Completion of the study and identification of options between Metroparks by 2024
- Development of a non-motorized infrastructure funding strategy by 2025
- Development of a trail connectivity plan that includes partners input to prioritize segments for detailed engineering design/construction.

### Long-term Actions

- Action 20.3: Complete at least one trail gap identified by 2033.
- Action 20.4: Continue to expand the length of trail networks (hike-bike, nature, and rustic trails) to increase ability for non-motorized movement within Metroparks.
- Action 20.5: Complete all trail gaps identified by 2050, and all Metroparks are connected via non-motorized trails.

## **Objective 21: Increase access to the Metroparks by centering environmental justice through every transit investment.**

### Near-term Actions

- Action 21.1: Partner with existing public transit agencies to develop efficient and equitable transportation to the Metroparks by 2026.
  - A pilot partnership between SMART and Lake St. Clair was established in 2021 to provide public transportation to the park. The bus route runs Memorial Day to Labor Day. Conversations between partners continues.
  - This year, the SMART Schedule will expand to be 7 days a week between Memorial and Labor Day, rather than just on the weekends.
- Action 21.2: Identify locations to support public transit, including strategically placed destination/origin points by 2028.
  - In 2020, a Park Access Plan was completed. This plan identified existing conditions and future recommendations. The subcommittee will use this plan to identify next steps within this action.
- Action 21.3: Explore viability for public transit discounts to and from the Metroparks, including a financial impact analysis by 2028.
  - A pilot partnership between SMART and Lake St. Clair was established in 2021 to provide public transportation to the park. The bus route runs Memorial Day to Labor Day. Conversations between partners continues.

### Metrics of Success

- Establishment of Public Transportation Service partnerships or Circulator or Commuter service in all three park districts by 2030.
- 100% of equity population zip codes within the Metroparks' five counties have access to transit service within a 10-minute walk to visiting Metroparks by 2030.
- Transit incentive programs increase visitation from community members living in equity zones by 25% by 2030.

## **Objective 22: Create an internal EV transit system within the Metroparks that have the highest vehicle counts.**

### Near-term Actions

- Action 22.1: Partner with existing public transit agencies to develop alternative vehicle transit opportunities for visitors to travel within the Metroparks by 2028.
  - The subcommittee has determined that Actions 21.1 – 21.3 need to be accomplished prior to working on this action. Therefore, this action has been moved as priority in years 2-5.
- Action 22.2: Pilot circulator services at Kensington and Stony Creek Metroparks by 2028.
  - The subcommittee has determined that Actions 21.1 – 21.3 need to be accomplished prior to working on this action. Therefore, this action has been moved as priority in years 2-5.

### Metrics of Success

- Establishment of Public Transportation Service partnerships with EV transit.
- Pilot project implemented and completed.
- Infrastructure (bus stops, charging stations, and staff) available to support an internal EV transit system.



## Objective 23: Explore the viability of micro-mobility modes of transportation within Metroparks.

### Near-term Actions

- Action 23.1: Conduct an assessment on the viability of micro-mobility options, including a financial analysis, including our own bike-rental facilities by 2025.
  - A micro-mobility Subcommittee will assess current facilities and identify gaps within the Metropark system.
    - The micro-mobility subcommittee has developed a questionnaire for Operations Managers/Supervisors to complete (3/1 deadline to develop survey & 4/1 deadline for survey completion).
    - The information will be analyzed to develop a comprehensive report by 6/1.
      - This report will include information provided by the parks that have bike rental operations. The information will be derived from the questionnaires we developed and will be sending out to operations staff soon. It will include bike quantities, rental pricing, revenue, expenses, service agreements, usage numbers, staffing, season dates, suggestions, so-on.
    - It will be used to determine needs within the existing operations and potential opportunities to expand. It will help show the value of this service and why it is important.
    - The Transportation Committee's target is to have 23.1 and 23.2 wrapped up early enough in 2024 so any parks considering expanding or adding micro-mobility opportunities can develop proposals to align with the 2025 budget cycle.
  - 3 Parks within the Metroparks already offer rental bikes (Hudson Mills, Stony, and Willow)
  - Lake St. Clair offers rental bikes through vendor: Simple Adventures.
  - Surveys have been completed and consolidated to help develop a study to help guide future expansion (internal or external) of micro-mobility opportunities.
- Action 23.2: Identify other areas in the Metroparks where it could be feasible to expand our bike-rentals by 2025.
  - A micro-mobility subcommittee will assessment current facilities and identify gaps within the Metropark system.
  - The micro-mobility subcommittee has developed a second questionnaire that will go out to parks that do not presently offer bike rentals to identify concerns and identify opportunities. (3/1 deadline to develop survey & 4/1 deadline for survey completion).
    - The information will be analyzed to develop a comprehensive report by 6/1, along with 23.1.
    - 3 Parks within HCMA already offer rental bikes (Hudson Mills, Stony, and Willow)
    - Lake St. Clair offers rental bikes through vendor: Simple Adventures.
  - Update: A survey was completed to help identify locations without rental bikes and to identify potential opportunities and a list of "draft" recommendations have been developed. A follow-up step will be to schedule discussions with those that showed an interested.
  - Metroparks Staff travelled to a will be traveling to a demo at Pedego Walled Lake to try out a variety of Segways, e-bikes, UTV's, and other non-fuel powered options available on the market for purchase or rental.
  - A second demo has been arranged at Lake Erie in June to test out Type 1 e-bikes.
- Action 23.3: Where the Metroparks do not have bike-rental facilities, if viable, partner with e-scooters, e-bikes, and other micro-mobility vendors to provide access for a more affordable mode transportation within the Metroparks.
  - The subcommittee has determined that Actions 23.1 and 23.2 need to be accomplished prior to working on this action. However, we have had conversations with perspective partners and

these conversations covered staff options as well as potential rental options for visitors. Therefore, this action has been moved as priority in years 2-5.

- Update: A survey was completed to help identify locations without rental bikes and to identify potential opportunities and a list of “draft” recommendations have been developed. A follow-up step will be to schedule discussions with those that showed an interest.
- Metroparks Staff traveled to a demo at Pedego Walled Lake to try out a variety of Segways, e-bikes, UTV's, and other non-fuel powered options available on the market for purchase or rental.
- A second demo has been arranged at Lake Erie in June to test out Type 1 e-bikes.

#### Metrics for Success

- Expanded bike-rental facilities (Metroparks owned or through vendors) throughout the Metroparks by 2028.
- 10% increase in micro-mobility rentals by 2028.

# GOAL 5. WASTE MANAGEMENT, RECYCLING, AND COMPOSTING

Decrease the amount of waste going to landfills by increasing efforts internally and with the public to refuse, reduce, reuse, repurpose, and recycle materials.

**Objective 24: Increase waste diversion rates internally, including vendors, through reducing, reusing, and recycling.**

## Near-term Actions

- Action 24.1: Determine current levels of waste as a baseline by year-end 2024 and provide options for reduction with potential financial impacts.
  - Completed benchmarking of 2017-2023 waste and recycling
  - Discouraging patrons from bringing balloons and confetti during shelter rentals
  - Pilot zero waste field trip days at Lake St. Clair Nature Center
  - Collaboration with marketing on "leave no trace" messaging.
  - Internal training system, year 1 w/new vendor (April - May)
- Action 24.2: Educate and/or share resources with staff on waste management strategies and solicit suggestions to get input across levels and departments by 2025.
  - Attending Michigan Recycling Conference April 30-May 2, and EGLE virtual conference Feb 14
- Action 24.3: Reduce dependency on single use products:
  - Increase the number of water bottle filling stations in the Metroparks by 20% by 2028. Ensure that staff have reasonable access to filling stations to avoid plastic water bottle usage (e.g., filling station needed at Kensington boat rental) by 2028.
  - Reduce the purchasing of paper by 10% annually through 2028.
  - Adopt a plan for recycling of batteries for the Metroparks fleet of EVs, equipment, etc., by 2028.
    - Water bottle filling station planned for North Marina Bathhouse renovation and Daysail trail development.
- Action 24.4: Encourage staff to identify areas where material can be reused and work with the Metroparks' farm centers to identify best management practices and opportunities to better manage waste by 2025.
  - Eastern district purchased lumber to reface existing picnic tables instead of buying new tables.
- Action 24.5: Create new recycling opportunities to reduce waste by adding recycling for aluminum by 2028.
  - New contract for waste & recycling services: New contract for waste & recycling services by April 1, 2024



- A Waste Management Audit was completed in each district, so we know where each container is, each container is marked with a number. Schedules were then revised, which brought down costs a little for the system.
- WM is now accepting mixed recycling (now live!)
- Stickers to identify container are running later than expected. Costs are high, so we are ordering one of each to test before ordering all.
- WM will set up a zoom meeting training for their dashboard.
- Employee trainings
  - Create flyer to be posted in where employee gather is coming soon!
  - A training video is being brainstormed
- Action 24.6: Update purchasing policies to improve the sustainability of purchased products:
  - When purchasing giveaway items, consider our options. Look for items that are low waste, recycled, recyclable, or reusable such as reusable straws, made from recycled plastic, carbon neutral deliveries, etc.
  - By 2025, 90% of paper products purchased should be recycled paper, and/or carbon-friendly paper products.
  - Aligned with the purchasing policy, encourage the use of sustainable construction materials, and divert 100% of demolition waste from landfills.
  - Revisit the Metroparks' green food packaging efforts through the Purchasing Department and update for compostable food packaging and bulk purchasing.
    - Glo contract will be updated to restrict individual wrappers during events.

### Metrics of Success

- Completed assessment and benchmarking of current waste and recycling.
- Vendors encouraged to use more sustainable products by sharing purchasing power, with the goal of reducing waste going to a landfill by 20% by 2028.
- Increased recycling rates. Use baselines from the 2020-2023 recycling program, with a goal of increasing recycling rates 10% every year from 2024-2028.
- Have attend or provided recycling resources/bins to at least five outreach events with our community partners by 2028 (e.g., events at Detroit Riverfront Conservancy, Detroit Zoological Society, and Detroit Parks & Recreation).
- Staff from at least two departments have attended recycling or sustainability-related conferences annually.
- Staff from at least two departments have contributed to at least five blog posts related to waste management and recycling by 2028.
- Contamination rates in recycling have been reduced by at least 10% annually.
- Landfill waste has been reduced by 20% by 2028. This is the ultimate metric of success to show the above actions are working.

### Long-term Actions

- Action 24.7: Create at least one regulated composting facility in each district, to ensure composting opportunities are an asset for park operations.
  - Next Cycle application in for composting feasibility
  - A kick-off meeting was held on the pilot composting project. The plan is to identify what we are missing in terms of staff resources and capital equipment, which would lead to a grant opportunity on needs.
  - Staff is presenting at Next Cycle workshop at EMU on June 11, 2024 on expanding composting operation and establish best practices or operating the program to crat quality compost. This project will divert materials from landfills and reduce greenhouse gas emissions.
  - Investigating EGLE recycling grant, due 3/31 for composting

- Recycling Grant was Submitted to EGLE
- Action 24.8: Add compost bins for capturing food waste by concession areas by 2030.

# MONITORING AND REVISING

This CAP is a “living document,” meaning that adjustments are expected and encouraged as the work progresses and we learn how to refine our efforts in future versions of this plan. For example, actions seen now as easily accomplishable may require more concentrated efforts than anticipated. Others seen now as large challenges may prove otherwise and thus free up capacity for a new metric of success or further work on other actions. Because this plan is wide-reaching across the breadth of the Metroparks and the benefits they provide, we may also learn along the way that actions and goals have more connections and impacts to each other than originally thought. This may mean that priorities are adjusted to account for these synergies, or ripple effects, among efforts. Finally, within the five-year timeline of this plan, changes may occur that impact the Metroparks, the region and residents they serve. We write this plan in the spirit of flexibility to our dynamic world and our current knowledge about climate change.

This has been a departments-wide, parks-wide effort, and responsibility for accomplishing goals is integrated throughout our organization. Department Heads will lead the implementation of many of these actions, while capacity-building early in the timeline will encourage all staff members to understand how this plan impacts them, and how they can assist in the implementation of appropriate actions. We will report annually and at the end of this CAP’s timeline about our achievements on each of the actions. Financial metrics and considerations will be tracked annually and considered in action updates.

The CAP will be updated every five years (e.g., 2028, 2033, 2038), aligning with planning standards set by the National Recreation and Park Association’s Commission for Accreditation of Park and Recreation Agencies (CAPRA). Similarly, to other Metroparks plans, this CAP will be continually tracked, re-evaluated, and updated in the coming years.

## Appendix A

### Climate Action Plan Employees Attitudes and Practices Survey

May 2024 Results - Key Takeaways and Next Actions

#### Overview and Background

The 2024 **Climate Action Plan (CAP) Employee Survey** was created to evaluate climate action awareness, engagement, and practices among Metroparks employees. It was designed to take less than 20 minutes to complete. This anonymous survey was open to all employees from April 10-17, 2024.

It was distributed through an email invitation to all employees with a Metropark email account, and through paper flyers with a QR code that could be scanned for access that was posted in employee common areas.

110 employees completed the survey. It took an average of 18 minutes and 4 seconds to complete. Future surveys will be built into the Employee Climate survey that DEI sends every two years (next survey in 2025).

#### Results:

##### Awareness-

The following questions were focused on assessing employee Awareness of Climate Action:

1. Are you aware that the Metroparks have a Climate Action Plan? (yes or no)
2. Do you know where to find the Climate Action Plan? (only pops up when the answer yes to #1)
3. How familiar are you with climate action? (Not familiar at all, somewhat familiar,)
4. What is your current level of interest (or knowledge) in climate action in the Metroparks? (Not interested at all, somewhat interested, very interested)

Ninety-five percent of respondents responded “yes”, they were aware that the Metroparks have a CAP, and five percent reported not knowing that the Metroparks have a CAP. In the subset of people aware of the Metroparks CAP, 69% knew where to find it. Thirty-one percent of people who knew the Metroparks have a CAP do not know where to find it.

*Takeaway: we need to educate and make it easier for people to find the cap*

When it comes to familiarity with climate action, 53% of respondents are “somewhat familiar”, 32% are “very familiar”, and 14% are “not familiar at all”. This means 85% of employees are somewhat familiar or better with climate action.

*Takeaway: steps should be taken to move employees who are “somewhat familiar” with climate action to the “very familiar” category. we also need to create opportunities to increase familiarity for those who are “not familiar at all”.*

When it comes to the current level of employee interest in climate action in the Metroparks, 42% of employees are “very interested”, 47% are “somewhat interested” and 11% are “not interested at all”. That means 89% of employees expressed interest in climate action at the Metroparks.

*Takeaway: this is an opportunity to use education and engagement to move more individuals to the “very interested” category. However, it is encouraging to see the number of employees expressing at least some interest.*



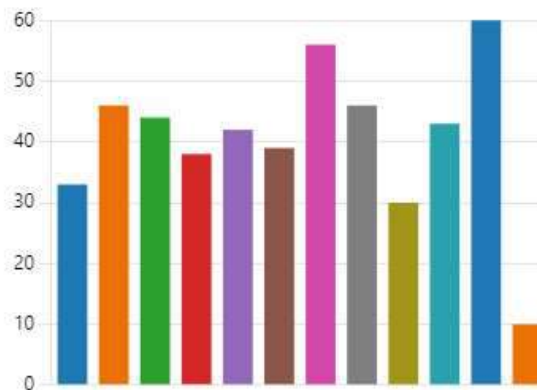
## Engagement-

The following questions were focused on assessing employee Engagement in Climate Action:

5. Which training topic(s) would help you better understand climate action in your job? Select all that apply (check the box(es) list based on Education and Engagement training responses)
6. What climate topics are most interesting to you? Select all that apply (check the box(es) list based on Education and Engagement training responses)

The top training topics reported to help employees *understand climate action in their jobs* were “Best Practices for communicating with the public regarding climate change”, “waste and recycling”, “reducing emissions”, and “plant selection”. Results are seen on the bar chart below.

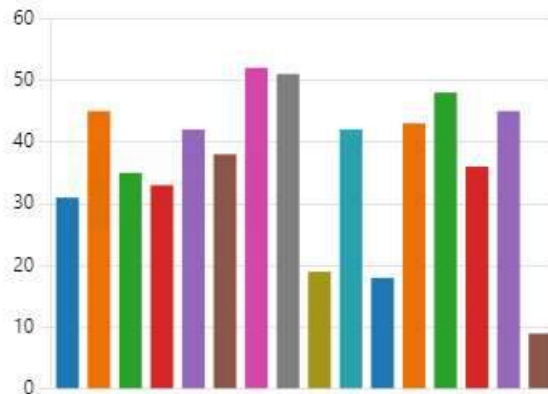
No Mow areas	33
Reducing emissions (park areas,...	46
Park connectivity projects	44
Climate action funding	38
Transitioning to EV	42
Runoff and Storm Drains	39
Waste and recycling	56
Plant selection (disease survival, ...	46
Maintenance resources	30
Climate change predictions	43
Best practices for communicatin...	60
Other	10



The most popular training topics reported to be *most interesting* to employees were “waste and recycling”, “plant selection”, “mitigating climate change on a small scale”, “best practices for communicating with public regarding climate action”, and “reducing emissions”. Results are seen on the bar chart below.



No Mow areas	31
Reducing emissions (park areas,...	45
Park connectivity projects	35
Climate action funding	33
Transitioning to EV	42
Runoff and Storm Drains	38
Waste and recycling	52
Plant selection (disease survival, ...	51
Maintenance resources	19
Climate change predictions	42
Transit opportunities	18
Metroparks role in the regional ...	43
Mitigating climate change on a ...	48
How is the world being impacte...	36
Best practices for communicatin...	45
Other	9



*Takeaway: The CAP subcommittees should use the relationship between answers in questions 5 and 6 to choose lunch and learn topics.*

Areas of overlap between job-applicability and employee interest include: Waste and Recycling, Plant Selection, Climate Change Predictions. Other popular training topics such as "mitigating climate change on a small scale" can be addressed in various lunch and learn training topics.

### **Behaviors (Practices) -**

The following questions were focused on assessing employee Practices/Behaviors in Climate Action:

7. Are climate action discussions occurring in your department/park/district?
8. Are you involved in those conversations? (yes or no – only presented if answered yes to previous question)
9. Does any of your regular work activity relate to climate action? (y/n/unsure)
10. Explain how your work relates to climate action (only pops up when answer yes to #9)

Seventy percent of employees say that climate action discussions are occurring in their department/park/district. Thirty percent say these discussions are not occurring. Of those who responded, “yes” these conversations are happening, more than two-thirds say they are involved in these discussions about climate action at work.

*Takeaway: This shows that most people who know the conversations are happening are directly involved in climate-related discussions. How do we help involve more employees who are interested in these discussions? (89% of employees who responded expressed interest in climate action at the Metroparks in Question 4.)*

Over half (51%) of employee’s report that their regular work activity relates to climate action. One-quarter of employees report that their work does not relate to climate action, and twenty-four percent are unsure.

The open-ended question “Explain how your work relates to climate action”, received 57 different responses from those who answered “yes” to number 9. Responses ranged from “I live on this

planet”, to “equipment mnt (maintenance), to “Waste and recycling”, to “Responsible for sharing information about the CAP with the public”.

## Conclusion

Key information received from this survey includes:

- The Metroparks need to educate employees on where to find the Climate Action Plan on our website. We have been doing a Climate Action Plan rollout for seasonal employees and will distribute the education calendar soon for all employees. This may increase familiarity with the climate action plan.
- Eighty-five percent of employees report being at least “somewhat familiar” with climate action. Steps should be taken for educational opportunities that would allow employees who are “somewhat familiar” with climate action to move to the “very familiar” category. We also need to create opportunities to increase familiarity for those who are “not familiar at all”.
- We have an opportunity to use education and engagement to move more individuals to the “very interested” category regarding climate action in the Metroparks. Even at the onset, it is encouraging to see that 89% of employees express at least some interest. Lunch and Learn sessions will offer an opportunity to increase interest and engagement among employees.
- The *most frequently reported* training topics to help employees understand climate action in their jobs were “Best Practices for communicating with the public regarding climate change”, “waste and recycling”, “reducing emissions”, and “plant selection”.
- The topics reported to *be most interesting to employees* were “waste and recycling”, “plant selection”, “mitigating climate change on a small scale”, “best practices for communicating with the public regarding climate action”, and “reducing emissions”.
- Areas of overlap between job applicability and employee interest include: Waste and Recycling, Plant Selection, Climate Change Predictions. These would be good areas to focus on for the initial lunch and learn sessions.
- Employees are aware that conversations about climate action are taking place in the Metroparks, however, of those people nearly 1/3 say they are not involved in those conversations. How do we help involve more employees who are interested in these discussions? (89% expressed interest in climate action at the Metroparks in question 4.)
- Over half (51%) of employees report that their regular work activity relates to climate action. One-quarter of employees report that their work does not relate to climate action, and twenty-four percent are unsure. Providing big-picture climate information that relates to day-to-day work responsibilities may help people identify how their work relates to climate action.

The Climate Action Plan Steering Committee should use these results to guide educational efforts across all the subcommittee areas.







To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Report – Monthly Financial Report  
Date: June 14, 2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file this report as recommended by Chief of Finance Shedreka Miller and staff.

**Attachment: May Financial Report**





# HURON-CLINTON METROPARKS MAY FINANCIAL RECAP

June 2024

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)





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# EXECUTIVE SUMMARY

## MAY 2024 FINANCIAL RESULTS

For the month of May 2024, operating revenue decreased \$315,027 or 7.9%. The year-to-date park operating revenue of \$8.8 million is \$391,186 higher compared to 2023 and \$1.4 million higher compared to the 5-year average.

Tax revenue collections in May were good and currently 94% of tax revenue has been collected.

Of the \$2.3 million remaining outstanding, approximately \$1.1 million is owed by Wayne County, \$641,883 is owed by Macomb County, \$356,516 is owed by Oakland County, \$124,109 is owed by Washtenaw County, and \$3,752 is owed by Livingston County.



Tolling and golf are the largest contributors to operating park revenue in May 2024. Combined, tolling and golf made up 90% of park operating revenue. Tolling generated \$1.7 million, and golf added an additional \$1.6 million. All other park operating activities produced over \$380,000.

Overall, year-to-date general fund expenditures are down \$219,682 or 0.8% compared to 2023.

In summary, the Metroparks continue to be well positioned financially. Revenues remain higher than the 2023 figures and the 5-year average. Expenditures remain within planned budgets.



# ADMINISTRATIVE REVENUE

Metroparks administrative revenue consists of all revenue sources that are not generated directly by park operations. Tax revenue accounts for the majority and is the single largest source of revenue for the Metroparks. At the end of May, total tax revenue recognized by the Metroparks increased from 2023 by \$2.6 million. The amount of revenue collected as of May month end has increased compared to 2023 May month end. In 2023 we had collected 93% of taxes owed. In 2024 that amount is higher at 94%.

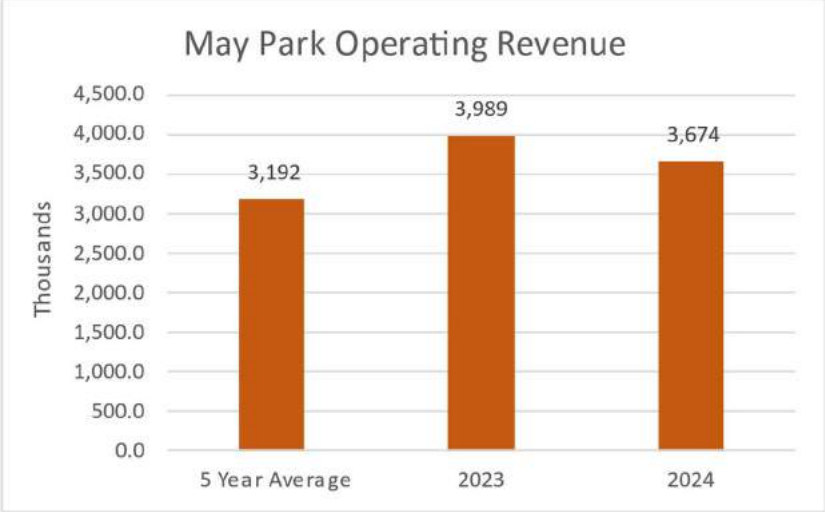


# PARK OPERATING REVENUE

## BY ACTIVITY

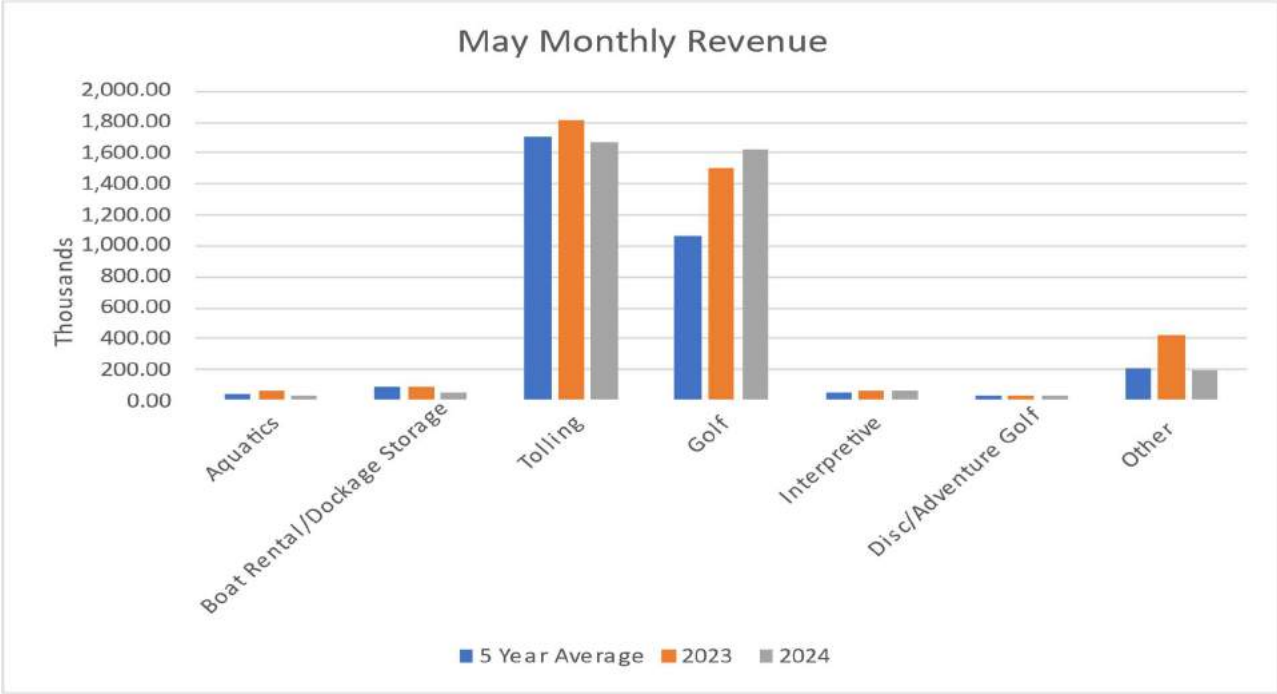
The parks generated \$3.7 million in revenue during May 2024 compared to \$4.0 million in 2023. The 5-year average for operating revenue is \$3.2 million.

May park operating revenue decreased by \$315,027 or 7.9% compared to 2023. May park operating revenue increased \$482,011 or 15.1% compared to the 5-year average.



Breaking down park operating revenue by the activity, the most significant source of revenue is tolling. The \$1.7 million generated was lower than 2023 by \$140,265 or 8% and lower than the 5-year average by \$40,514 or 2%.

Golf and other revenue were the second and third largest sources of operating revenue for the month. The other category consists of special events, camping, shelter reservations, facility rentals, and any additional leases/rentals. Golf was higher than 2023 and the 5-year average by \$118,685 or 8% and \$558,973 or 52%. Other revenue was \$217,300 or 51.9% lower than 2023 and \$11,888 or 6% lower than the 5-year average.

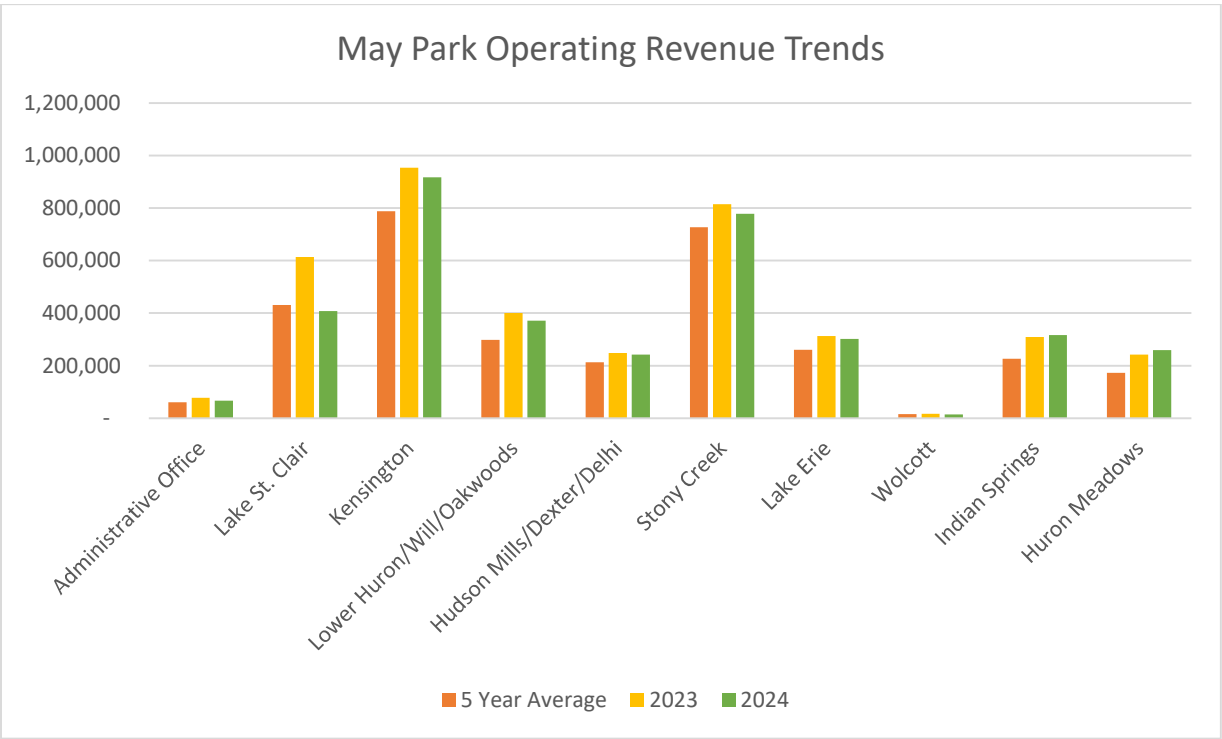


# BY LOCATION

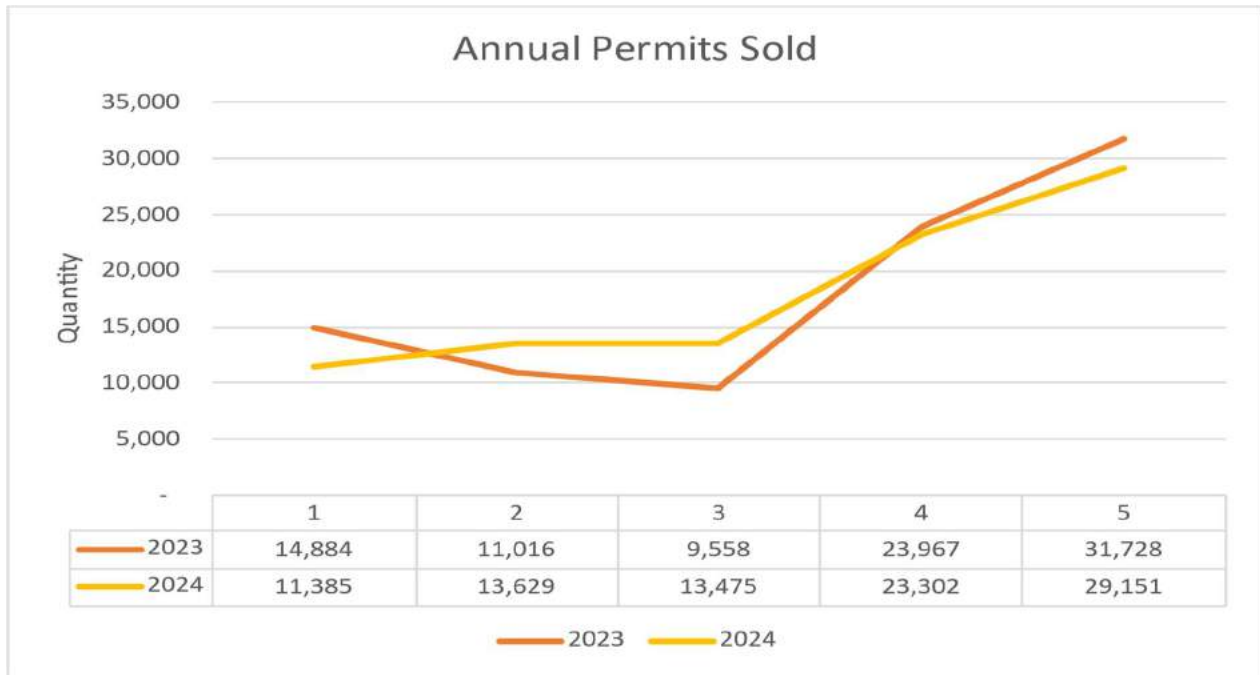
The parks generated \$3.7 million in operating revenue during May 2024 compared to \$4.0 million in 2023 and \$3.2 million for the 5-year average.

May 2024 operating revenue in total decreased compared to May 2023 by \$315,027 or 7.9% and increased compared to the 5-year average by \$482,011 or 15.1%. Kensington, Stony Creek, and Lake St. Clair generated the most revenue for May 2024. May operating revenue for Kensington, Stony Creek, and Lake St. Clair was \$916,701, \$778,545, and \$407,519.

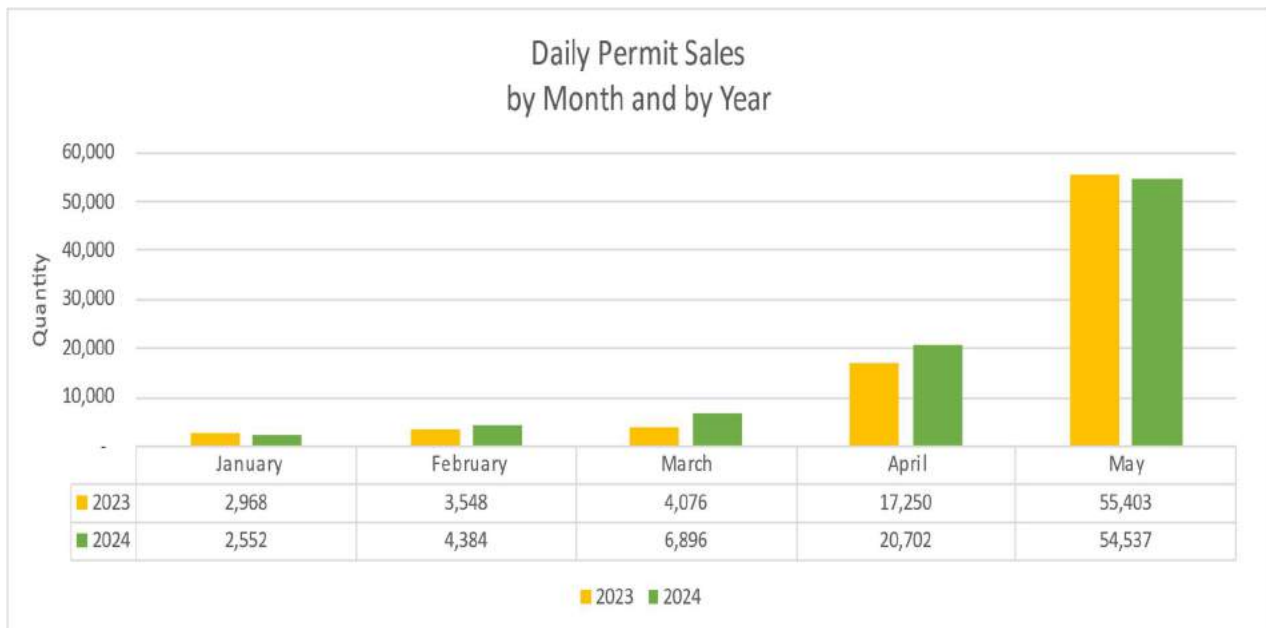
In the chart below, the variance between 2024 and 2023 figures range between an increase of \$17,428 and a decrease of \$206,597. The variance between 2024 and the 5-year average ranges between an increase of \$129,074 and a decrease of \$24,043. The changes are reflected in the chart below:



The following charts graphically represent the trends and shifts in annual and daily permit sales. Year-to-date annual permit sales for 2024 are down by 211 permits or 0.2% from 2023. Annual permit sales for May 2024 declined by 2,577 permits or 8.1% compared to 2023.

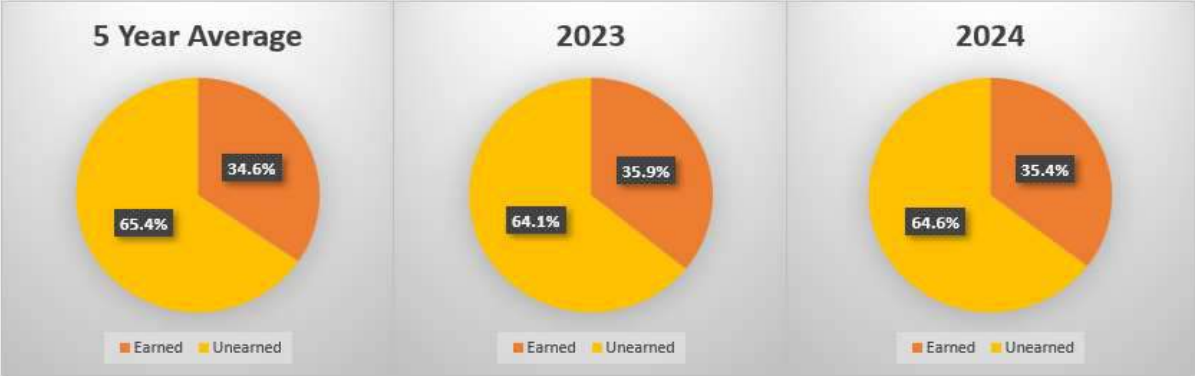


Daily permit sales in May decreased by 866 permits or 2% compared to 2023.





Considering year-to-date revenue, the parks show an increase in revenue compared to the prior year. Year to date revenue is still higher than the 5-year average. The pie charts below reflect the revenue earned at the end of May compared to the budgeted revenue not yet earned.



At the end of May 2024, we have generated 35.4% of budgeted operating revenue. We were around 35.9% and 34.6% for 2023 and the 5-year average.

# EXPENDITURES

## ADMINISTRATIVE OFFICE

Overall, year-to-date Administrative Office expenditures are lower than 2023 by \$3.8 million or 46%. Most of this decrease is related to the 2023 expenditure related to the naming rights of Ralph Wilson Park.

## MAJOR MAINTENANCE AND CAPITAL

Approximately 102% percent of planned capital equipment and land acquisition purchases have been either paid for or encumbered. Payments during the month of May totaled \$12,975 or 0.4% of the budget.

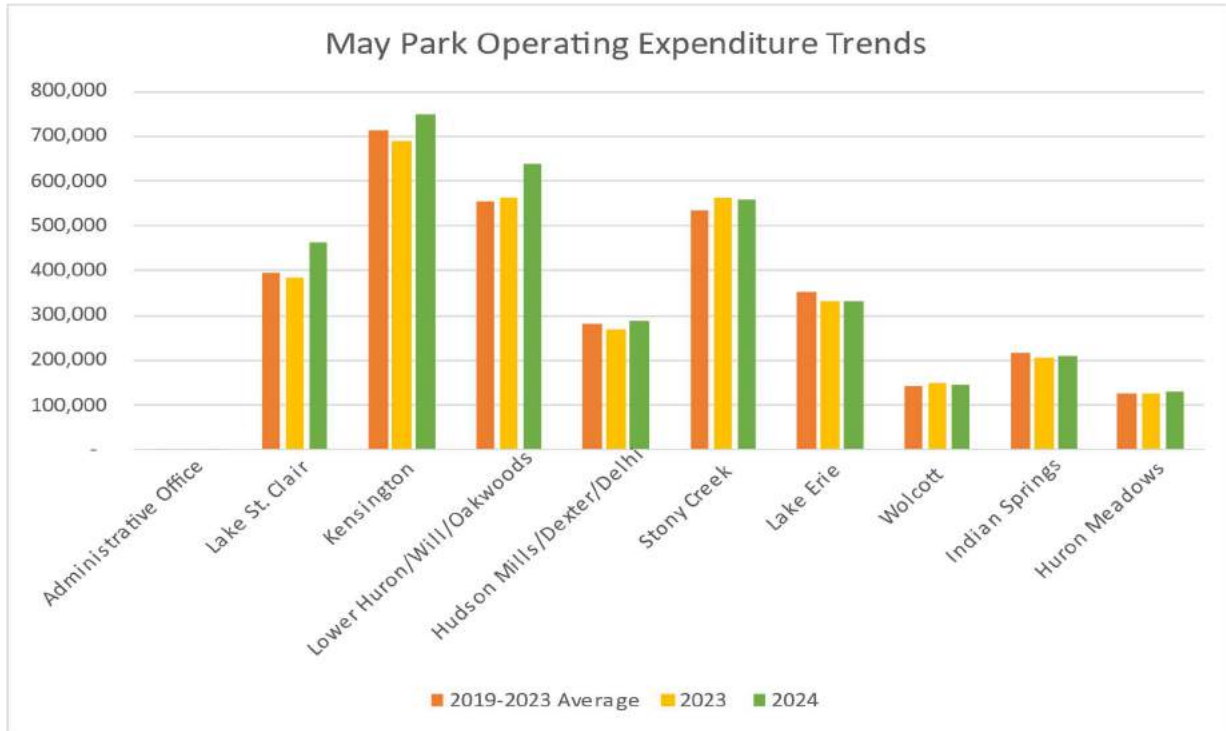
As of the end of May, 25% of major maintenance projects have been either received or contracted for. May payments for major maintenance totaled \$128,349 or 3.0% of the annual major maintenance budget.

## PARK OPERATIONS

Overall, year-to-date park operation expenditures are \$920,074 or 7.0% higher than the 2023 year-to-date level.



Looking at individual parks for the month of May, the variance in operating expenditures between 2024 and 2023 range between an increase of \$76,212 and a decrease of \$5,688.



At the end of May, we have used 33.6% of the annual budget, the amount was 32.7% for 2023 and 32.5% for the 5-year average.





# HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Shedreka Miller, Chief of Finance  
 Subject: Approval – 2024/25 Tax Levy Report  
 Date: June 13, 2024

## Action Requested: Motion to Approve

That the Board of Commissioners approve (1) the 2024 Tax Rate Request forms at .2062 mills; and (2) the inclusion of “net” tax revenues of \$41,876,642 in the 2025 Budget as recommended by Shedreka Miller and staff.

**Summary:** Final 2024 Taxable Value figures used for the calculation of the Metroparks 2025 tax revenues have been received from the county treasurer’s offices. At this time, it is necessary for the Board of Commissioners to certify the requested tax levy rate of .2062 mills for each county.

**Background:** The calculation of the Metroparks tax levy millage rate is controlled by the “Headlee” Millage Reduction Formula (Michigan Compiled Law 211.34d) and Proposal A (1994 Public Act 415). Once the Metroparks tax levy rate is calculated, it is applied to the “taxable values” throughout the five counties of Livingston, Macomb, Oakland, Washtenaw and Wayne.

The Metroparks “taxable value” for the five counties for 2024 is \$208.6 billion, an increase of \$14.4 billion (7.42 percent) from the 2023 value of \$194.2 billion. The Metroparks taxable value showed an overall positive trend, with all five counties having increased from the previous year. Oakland, Livingston Macomb & Wayne showed the largest increases, each over 7%. Washtenaw had a steady increase around 6.8%. The overall 7.4% increase is the largest we have seen over the past few years.

In applying the 2023 taxable value figures to the Headlee Millage Reduction Factor calculation formula, with the permitted inflation rate multiplier of 1.051, the Metroparks will be permitted to levy .2062 mills for 2024. This year, The Metroparks had their levy rate decrease due to the MRF calculation being under 1.000. The Metroparks is currently levying 83 percent of the original authorized millage of .2500 mills. This results in an annual loss of \$9,139,510 in tax revenue due to the Headlee Reduction.

In applying the .2062 millage rate against the district’s 2024 “taxable value” figures, anticipated “gross” tax revenues for 2025 will be \$43,026,642. The breakdown by county is as follows:

	2024/25 Levy	%	2023/24 Levy	%	Change
<b>Livingston</b>	\$ 2,596,752	6.0%	\$ 2,418,969	6.0%	7.3%
<b>Macomb</b>	\$ 7,795,755	18.1%	\$ 7,278,232	18.1%	7.1%
<b>Oakland</b>	\$ 16,532,216	38.4%	\$ 15,487,121	36.6%	6.7%
<b>Washtenaw</b>	\$ 4,758,178	11.1%	\$ 4,474,703	10.8%	6.3%
<b>Wayne</b>	\$ 11,343,742	26.4%	\$ 10,565,868	28.3%	7.4%
<b>Total</b>	\$ 43,026,642	100.0%	\$ 40,224,893	100.0%	7.0%

**2024/2025 Tax Levy Report**  
**Page Two**

As the Authority has done for the last several years, staff recommends that the Metroparks estimate the amount of “captured” tax revenues and potential tax refunds and adjust the anticipated gross tax revenues down at the start of the budget year. This is due to (1) the number of tax abatement programs which include Downtown Development Authorities (DDA), Local Development Finance Authorities (LDFA), Tax Incremental Finance Authorities (TIFA), Brownfield, and Neighborhood Enterprise Zones; (2) the large number of communities that are utilizing them; and (3) the amounts of Metroparks tax revenue that is being captured and refunded.

By booking this adjustment at the beginning of the budget year, we are able to have a more accurate picture of the actual amount of tax revenue that should ultimately be collected in 2025. Based on trends from the last five years of data from the amount of Metroparks tax revenue captured and refunded, the following breakdown details the “net” tax revenues recommended to be used for the 2025 Budget.

	2024/25	Estimated Captured Taxes	2024/25
	Gross Tax Levy		Net Tax Levy
<b>Livingston</b>	\$ 2,596,752	\$ (30,000)	\$ 2,566,752
<b>Macomb</b>	7,795,755	(45,000)	7,750,755
<b>Oakland</b>	16,532,216	(400,000)	16,132,216
<b>Washtenaw</b>	4,758,178	(70,000)	4,688,178
<b>Wayne</b>	11,343,742	(525,000)	10,818,742
<b>Tax Levy Total</b>	<b>43,026,642</b>	<b>(1,070,000)</b>	<b>41,956,642</b>

The 2024 Budget was prepared based on anticipated net tax revenues of \$39,154,893. The recommended net tax revenue for 2025 is \$41,876,642 an increase of \$2,721,749. For 2025, the Metroparks budgeted revenue will surpass the previous peak year of 2008.

The Metroparks have received confirmation of the calculations of the 2024 tax millage rate and revenues from the State Department of Treasury, Assessment and Certification Division. At this time it is necessary for the Board to certify the 2024 tax levy rate for each county.

**Attachment: 2018 – 2025 Tax Revenue Trends**

**Property Tax Levy  
Historical Data 2018-2025  
Huron-Clinton Metroparks Authority**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2,025</b>
<b>Livingston County</b>	1,776,026	1,860,156	1,950,597	2,038,199	2,118,025	2,220,172	2,388,969	2,561,752
<i>% of Total</i>	<b>5.9%</b>	<b>6.0%</b>	<b>6.0%</b>	<b>6.0%</b>	<b>6.1%</b>	<b>6.1%</b>	<b>6.1%</b>	<b>6.1%</b>
<b>Macomb County</b>	5,533,351	5,745,456	5,994,474	6,237,818	6,422,987	6,760,726	7,233,232	7,750,755
<i>% of Total</i>	<b>18.5%</b>	<b>18.4%</b>	<b>18.4%</b>	<b>18.4%</b>	<b>18.5%</b>	<b>18.5%</b>	<b>18.5%</b>	<b>18.5%</b>
<b>Oakland County</b>	11,395,116	11,901,165	12,452,525	12,941,291	13,302,827	14,027,955	15,087,121	16,107,216
<i>% of Total</i>	<b>38.1%</b>	<b>38.1%</b>	<b>38.2%</b>	<b>38.2%</b>	<b>38.4%</b>	<b>38.4%</b>	<b>38.5%</b>	<b>38.5%</b>
<b>Washtenaw County</b>	3,300,885	3,466,548	3,654,791	3,854,737	3,922,261	4,136,341	4,404,703	4,688,178
<i>% of Total</i>	<b>11.0%</b>	<b>11.1%</b>	<b>11.2%</b>	<b>11.4%</b>	<b>11.3%</b>	<b>11.3%</b>	<b>11.2%</b>	<b>11.2%</b>
<b>Wayne County</b>	7,940,852	8,249,110	8,566,222	8,817,507	8,876,422	9,363,588	10,040,868	10,768,742
<i>% of Total</i>	<b>26.5%</b>	<b>26.4%</b>	<b>26.3%</b>	<b>26.0%</b>	<b>25.6%</b>	<b>25.6%</b>	<b>25.6%</b>	<b>25.7%</b>
<b>Total Adjusted Levy</b>	<b>\$ 29,946,230</b>	<b>\$ 31,222,435</b>	<b>\$ 32,618,609</b>	<b>\$ 33,889,552</b>	<b>\$ 34,642,522</b>	<b>\$ 36,508,782</b>	<b>\$ 39,154,893</b>	<b>\$ 41,876,642</b>
	3.19%	4.26%	4.47%	3.90%	2.22%	5.39%	7.25%	6.95%



To: Board of Commissioners  
From: Artina Carter, Chief of Diversity, Equity and Inclusion  
Subject: Report – DEI Monthly Update  
Date: June 13, 2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the June 2024 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

**Attachment: DEI Report**



# HURON-CLINTON METROPARKS

## DEI MONTHLY REPORT

June 2024

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114

[METROPARKS.COM](https://www.metroparks.com)





## LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

## MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

## CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship



# STRATEGIC PLAN

## WHAT GOAL & OBJECTIVE DOES THIS MEET?

### Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
  - Danielle (Macon) is connecting with youth serving organizations in Romulus and Belleville to identify opportunities and barriers to employment in the Metroparks.
    - Wayne Youth Services
    - Romulus Library
    - Lincoln Park High School
    - Robichaud High School
    - Asher Adult Education
  - Senior Programming
    - Identified partner organization for the Senior Pilot program
    - Developed (with Interpretative Services) and administered an activities survey to Seniors at Village of University Meadows
    - Generated a name for the Senior Pilot program: S.T.E.P. Program (Seniors Together Enjoying the Parks)
    - STEP Program Partners: Village of University Meadows
- Increase transparency and accountability for progress against goals and objectives through master and department plans that benchmark and measure progress.
  - Continued work on the ADA Transition Plan update with Planning Department
    - Shared notes and resources from ADA Training with staff
  - Created and met with an ADA Compliance Team with members from DEI, Engineering, Planning, and Marketing departments
    - The goal of this committee is to standardize ADA practice across the Metropark system.
    - The creation of this team is an output from ADA training
- Increase access to Metroparks services for underserved communities with customized programming
  - Danielle (Macon) is exploring partnership opportunities in Ypsilanti to connect underserved communities with Metropark programming.
    - Connected with Ozone House to discuss internship partnership expansion for Summer 2025

### Maintain & Invest

- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.
  - Danielle has developed strategic communication maps (SCM) that will identify locations for non-traditional community communication assets not currently being utilized.
    - The focus of this process is Wayne County, because we are starting with the Southern District as they received the highest reviews from 2023's Seasonal Survey.
- Climate Action Plan (CAP); subcommittees meetings (subcommittees include)
  - Finance (Artina)
  - Preservation and Conservation of Natural Resources (Maria)
    - Developing survey to identify natural communities of Metroparks inventory
    - Developing tree and site restoration standards and best practices guide

- Education (Danielle and Maria)
  - Speakers and learning sessions are being scheduled
- Training
  - Coordinating upcoming ADA Accessibility Training for Interpretive Services and programming committee with Disability Network (Washtenaw Monroe Livingston)
  - Working with HR to develop an HR-focused ADA training to take place in June and July
- Launched the DEI Fellowship pilot (Samantha Romej)
  - Purpose: to provide a professional DEI experience to college age students from any discipline

# DEI DEPARTMENT

## MISCELLANEOUS

- Please welcome Samantha Romej, our 2024 DEI Fellow, to the team.
- DEI Speaker Series: Kyle Whyte will present on Environmental Justice in September and Eric Ward will present on Antisemitism in December
- Hosted DEI Conversation: Two Homelands, One Land: Perspectives on the War between Hamas and Israel with Professors Saeed Khan and Howard Lupovitch and attended by 50 staff.
- **ADA Training**
  - Coordinating training on accessible programming development with Will Purves of Disability Network Washtenaw Monroe Livingston
- **Finalist for the Top 100 DEI Team Award**

Finalists have been selected from the applications and nominations, and will be voted on by the public to determine award winners. Voters will vote for those finalists that they have observed one or more of the following:

- The team has made a considerable impact on their organization.
- The team has made strong contributions through thought leadership.
- The team has shown innovation in their projects.
- The team leader has distributed exceptional leadership.

**Vote from June 5<sup>th</sup>.- July 5<sup>th</sup>:** [www.onconferences.com/2024teamvote-dei](http://www.onconferences.com/2024teamvote-dei)

## COMMUNITY COLLABORATIONS

- Connected with youth serving organizations in Belleville and Romulus to identify opportunities and barriers to employment in the Metroparks.
  - Wayne Youth Services
  - Romulus Library
  - Lincoln Park High School
  - Robichaud High School
  - Asher Adult Education

- Juneteenth 2024
  - Attended Juneteenth meetings
  - Donating sensory friendly tote bags to provide in the quiet tent.
- Other
  - Attended Tec-troit Festival June 7, 8, 9. (Danielle)
- Special Park District Forum
  - Maria and Artina attended subcommittee meetings.
  - Sessions and Programs (Artina)
    - Reviewed Metroparks sessions proposals
  - Inclusion and Accessibility (Maria)

# DEI DEPARTMENT

## CROSS-DEPARTMENT COLLABORATIONS

- Developed additional ADA training in coordination with HR. This training is scheduled for June 17<sup>th</sup>, 18<sup>th</sup> and 19<sup>th</sup> and July 9<sup>th</sup>.
- Hosted first meeting of the ADA Compliance Team.
- Danielle assisted with the promotional video for the Special Park District Forum.
- Active membership on the Recreation Program Committee
- Active membership on Climate Action Committees
  - Steering committee
  - Finance
  - Education and Engagement
  - Preservation and Conservation of Natural Resources
- Served on interview panels
  - Park Maintenance Supervisor
- Working with Interpretive Services on Senior Programming pilot
  - Connected with Village of University Meadows for partnership.
  - Administered senior surveys to partnership

# COMING EVENTS



# CULTURE AWARENESS SERIES

## DEI Culture Awareness Series: Arab American Culture in Metro Detroit



- Date/Time: Thursday, July 18<sup>th</sup> at 1 pm
- Zoom: <https://metroparks.zoom.us/j/87590053884>

We invite you to join us to hear Matthew Jaber Stiffler give a presentation titled “Arab American Culture in Metro Detroit”. Matthew Stiffler will discuss immigrant experiences, culture, and stereotypes/myths about Arab communities in the Metro Detroit Area.

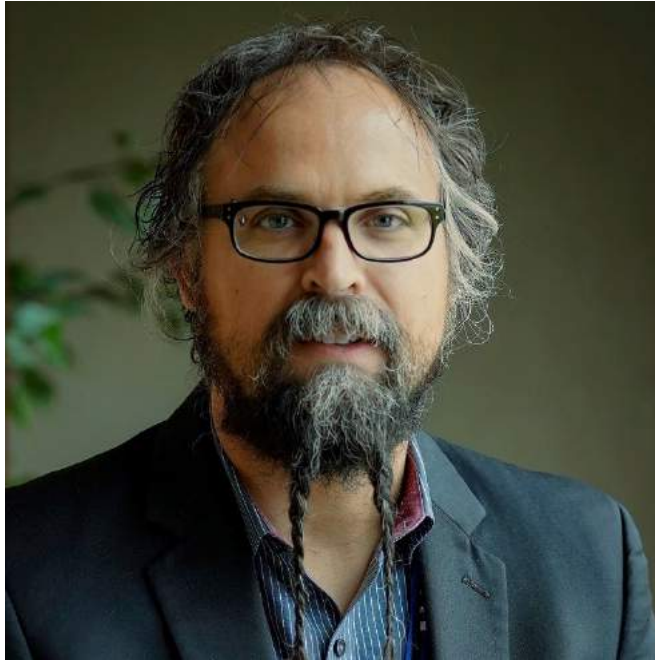
Dr. Matthew Stiffler is currently the director of CAN (Center for Arab Narratives). CAN facilitates and shares interdisciplinary and community engaged research to improve the wellbeing of Arab communities.

Before assuming the role of Director for CAN in March 2023, Matthew Jaber Stiffler served as Research and Content Manager at the Arab American National Museum (AANM) for 12 years. In this position, he worked closely with leadership and staff to ensure that content exhibits, collections and educational programming accurately reflect the diverse experiences of the Arab American community’s past and present. Matthew came to AANM after receiving his Ph.D. in American Culture and Arab & Muslim American Studies from the University of Michigan – Ann Arbor.



# DEI SPEAKER SERIES

## DEI Speaker Series: Kyle Whyte and Environmental Justice



Date/Time: Thursday, September 12<sup>th</sup> at 11 am

Zoom: <https://metroparks.zoom.us/j/83053268394>

We invite you to join us as we welcome speaker Kyle Whyte to discuss environmental justice; what does it mean, why is it important and what can we do as a park system?

Kyle Whyte is George Willis Pack Professor of Environment and Sustainability at the University of Michigan and currently serves on the White House Environmental Justice Advisory Council. He has served as an author for the U.S. Global Change Research Program and is a former member of the Advisory Committee on Climate Change and Natural Resource Science in the U.S. Department of Interior and of two environmental justice work groups convened by past state governors of Michigan. He is an enrolled member of the Citizen Potawatomi Nation.





To: Board of Commissioners  
From: Hilary Simmet, Interim Chief of Marketing and Communications  
Subject: May Marketing Report  
Date: 6/11/2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file May 2024 Marketing Report as recommended by Interim Chief of Marketing and Communications, Hilary Simmet, and staff.





# HURON-CLINTON METROPARKS MARKETING REPORT

May 2024

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



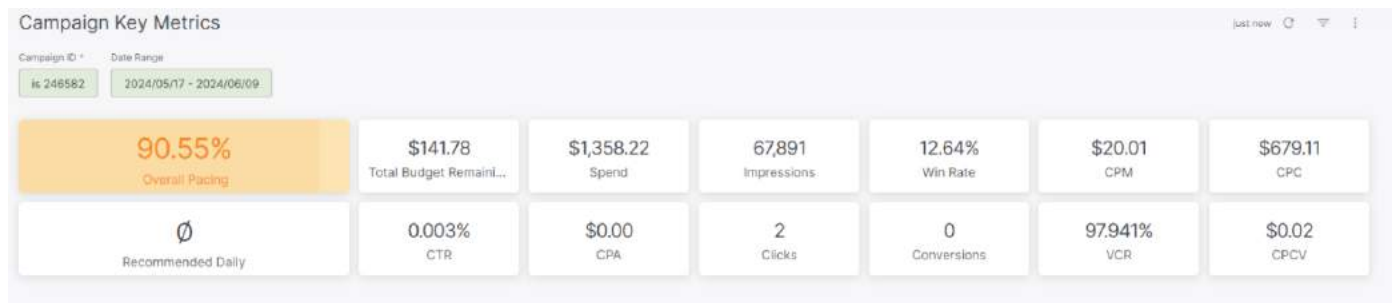
[METROPARKS.COM](https://www.metroparks.com)

# MAY 2023

## Campaign Management

### Completed Campaigns

**Tec-Troit Electroic Music Festival** – This was a partnered event with Tec-Troit and we supported the marketing side of the event by running digital and social ads, printing posters and flyers, sending emails and press release. The event ended up being well attended with an increase in families and youth participating in workshops and daytime activities.



### Ongoing Campaigns

**Trail Challenge** – In its first month open for registration it surpassed last year’s total registration number of 498. At the end of May 717 people were registered and the number continues to increase each day. There seems to be an increase of word of mouth giving an increase in participation.



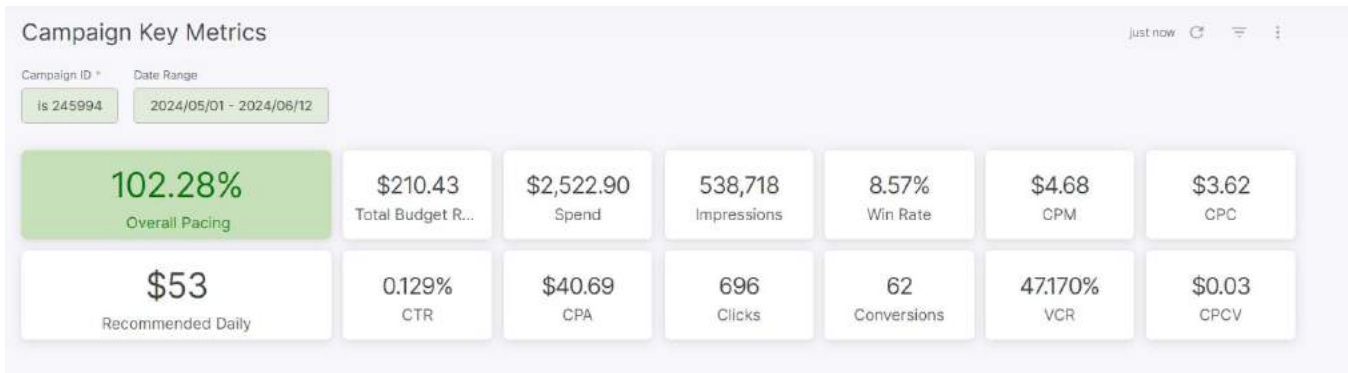




### Trail Challenge Google Analytics Report

First user source / medium ▾		+	Views	↓ Total users
			9,453 100% of total	4,865 100% of total
1	facebook / digital_ads		2,931	1,710
2	instagram / digital_ads		1,396	927
3	facebook / organic_social		1,283	663
4	cc / email		2,767	644
5	choozle / display		604	551
6	choozle / olv		381	312
7	instagram / organic_social		91	58

- What's unique about the web traffic results for this campaign is organic Facebook being above other paid ads, this speaks to the fact that a lot of people were sharing the organic posts/tagging their family and friends.



- Pacing strong
- Lower win rate (less than \$10) but pacing is good so shouldn't need to change
- CTR on both display and OLV is higher than average/performing well
- Only exception is the first ad group in list (Trail Enthusiasts – Display) which has lower CTR but most impressions of all ad groups

**Movies in the Parks** – Four Metroparks will be hosting movies this summer and we sponsored a movies series at 360 Park in Detroit. Digital and social ad will run through summer, peaking before each movie night.

**Family Campouts** – 8 in total with two new ones for 2024 at Lower Huron and Wolcott Mill Metroparks. An email went out and digital/social ads began running a few weeks before the first Family Campout, this filled Hudson Mills campout and Kensington campout is almost full.

## METROPARKS FAMILY CAMPOUTS

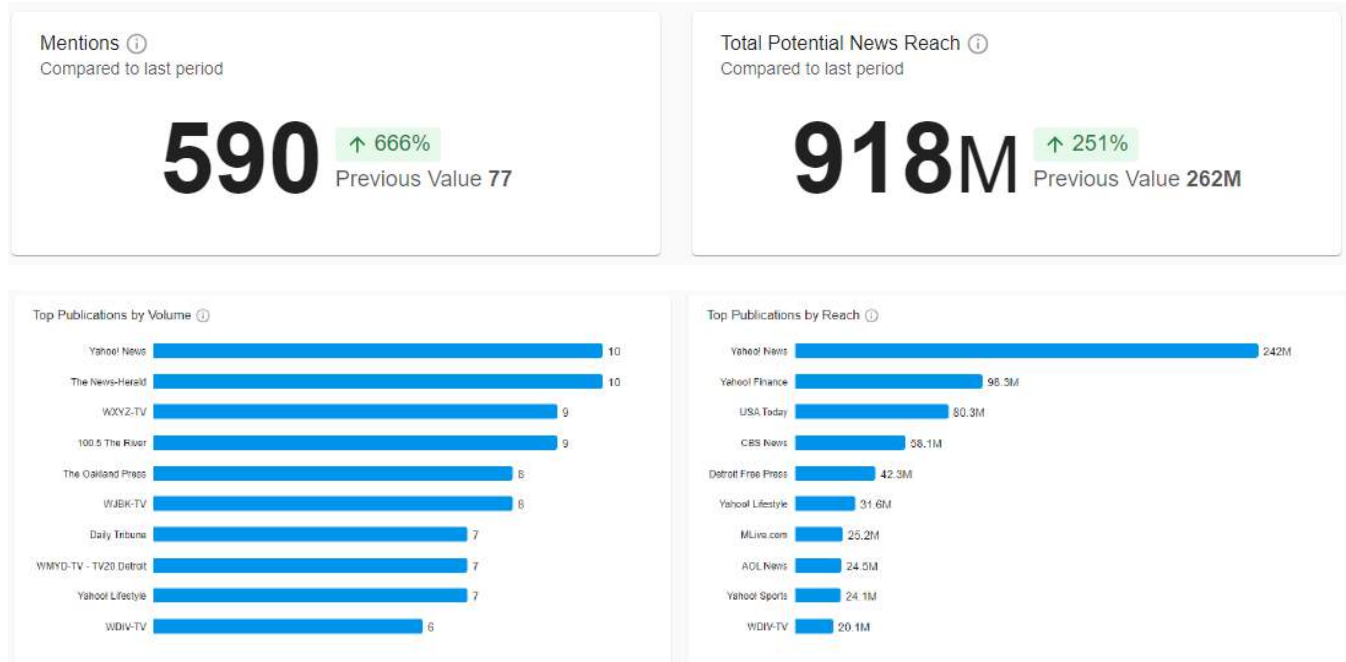
Join the Metroparks for Family Campouts this summer. We're offering weekends with special activities for families to come enjoy the nostalgia of camping. Each location has its own line-up of special family-friendly activities planned. Enjoy guided wildlife walks, fire-making basics, campfire cooking, stargazing, arts and crafts, movies, concerts and more! With plenty of time to explore the parks on your own as well. You do need to bring your own tent and equipment. Spots are limited, so register early.

Family Campout: Hudson Mills Metropark   JUNE 8 - 9	
Family Campout: Kensington Metropark   JUNE 21 - 23	
Family Campout: Lower Huron Metropark   JULY 19 - 21	
Family Campout: Wolcott Mill Metropark   JULY 19 - 21	
Family Campout: Lake Erie Metropark   JULY 26 - 28	
Family Camping: Lake St. Clair Metropark   AUGUST 1 - 14	
Family Campout: Stony Creek Metropark   AUGUST 24 - 25	
Family Campout: Historic Fort Wayne Detroit   AUGUST 24 - 25	



## Media Update

May was a high media month with the alligator story taking the lead spot.



## Social Media Data

On Instagram in May, post engagement rate was down from last month, but we gained over 340 followers which is almost double the amount gained in April. Link clicks from posts were also much higher for May than in April. Carousel posts continue to have top engagement at 7.05% and reels engagement was higher in May at 7.1%. On Facebook, engagement was up from April. Link clicks within posts tripled in May compared to April due to posting about multiple large campaigns such as Trail Challenge and Swim Lessons. TikTok was down in April, however some of our older posts, including the underwater pond dome TikTok posted last spring, continues to get engagement almost daily due to its searchability.

### Instagram

Followers gained: **347 followers – up from 185 in April**

Total Post Reach: **26,307 users – down from 28,390 in April**

Website Clicks: **275 clicks – up from 188 in April**

Post Engagements: **1,273 – down from 1,632 in April**

**May Average Engagement Rate: 5.68%** (22 in feed posts total) - **down from 6.68% in April** (26 in feed posts total)

#### Top Posts:

##### MAY-1

**Reel – Red Bud Trees Aesthetic video**

Likes: 139

Engagement rate: 13.37%

##### MAY-2

**Carousel – Red Bud Perspective Photos**

Likes: 62

Engagement rate: 10.84%

##### MAY-8

**Carousel** – Ribbon Cutting for Oakwoods Trail Improvements

Likes: 73

Engagement rate: 9.10%

Average Engagement Rate for **REELS: 7.1%**

**5 Reels**

Average Engagement Rate for **CAROUSEL: 7.05%**

**6 Carousels**

Average Engagement Rate for **STATIC IMAGES: 4.3%**

**9 Static Images**

Average Engagement Rate for **STATIC GRAPHICS: 4.23%**

**2 Static Graphics**

**Facebook**

Total Page Reach: **953,174 – up from 524,896 users in April**

Post Link Clicks: **348 – up from 94 in April**

Total Page Engagements: **0\*** - hasn't shown in Hootsuite Analytics for this month or for April

**May Average Engagement Rate: 2.9% – down from 3% in April**

**Top Posts:**

**MAY-1**

**Static Graphic**– Trail Challenge Announcement

Likes: 107

Comments: 32

Shares: 52

**Link Clicks: 126**

Engagement rate: 8.91%

**MAY-5**

**Static Photo** – Playground Improvements survey

Link Clicks: 43

Engagement rate: 5.26%

**MAY-14**

**Album** – Water Safety Month

Link Clicks: 23

Engagement rate: 5.45%

Average Engagement Rate for **ALBUMS: 3.72%**

**6 Albums**

Average Engagement Rate for **STATIC IMAGES: 2.36%**

**11 Static Images**

Average Engagement Rate for **STATIC GRAPHICS: 3.1%**

**6 Static Graphics**

**\*Very similar to April engagement**

**TIKTOK**

Followers gained: **54**

**May Average Engagement Rate: 6.06% (8 posts) – down from 8.08% (9 posts) in April**

**Top Posts:**

**MAY-2**

**Video** – Trail Challenge: CapCut dancing template

Likes: 19

Engagement rate: 7.53%

**MAY-6**

**Video** – Girl Math

Likes: 27

Engagement rate: 7.32%

**MAY-9**

**Video** – Spring Festival at Wolcott Cow Video Promotion

Likes: 67

Engagement rate: 9.6%

**\*Overall engagement down in May**

## Volunteer Update

This past month, volunteers continue to support Natural Resources efforts to remove garlic mustard during the monthly public volunteer day. In May, the Metroparks partnered with the Nature Conservancy for their blazing star borer moth habitat restoration grant effort and planted about 350 plants in the Cedar Knoll area and about 650 in the southern management unit at Oakwoods Metropark. (photo)

The Metroparks are also hosting multiple work skills volunteer groups again this summer. The work skills volunteers, led by a job coach, have a regular weekly schedule for 6-8 weeks and help out with park clean-ups and minor maintenance activities. We are happy to have a new partner, Geshner Human Services- Rehabilitation Services, helping at Lake Erie Metropark.

We continue to do specific outreach for golf course volunteers to help fulfill the need at each golf course.



*In partnership with the Nature Conservancy, volunteers help plant blazing star plugs at Oakwoods Metropark*



**HURON-CLINTON METROPOLITAN  
AUTHORITY**

To: Board of Commissioners  
From: Katie Carlisle, Chief of Natural Resources and Regulatory Compliance  
Subject: Natural Resources Monthly Report  
Date: June 6, 2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file June 2024 Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Katie Carlisle, and staff.

## LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

## MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

## CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

# DESCRIPTION

## Listen & Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Natural Resources staff has been working with City of Detroit General Services Department and Friends of Rouge Park to assist with natural resources work throughout the park system. This year, HCMA will be coordinating invasive shrub and vine management at Palmer Park in Detroit.

Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress

- We are drafting a Tree Standards and Site Restoration Plan, which will be used collaboratively between operations and other departments on projects throughout the park system. This document also helps achieve several Climate Action Goals.

## Conserve & Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Natural Areas Crew hosts monthly volunteer workdays that are open to the public. At these workdays, volunteers learn about invasive species, the importance of managing them, and some best practices for taking care of their landscape.





# NATURAL RESOURCES MONTHLY REPORT

JUNE 2024

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)



# SYSTEM-WIDE

## ADMINISTRATIVE

- Natural Areas Crew finished spring invasive plant removal, including mechanical and chemical treatment of garlic mustard and dames rocket.
- Kicked off contracts for invasive shrub and vine management throughout the park system.
- Review of Stormwater Management Plan, MS4 Permit, and Health and Safety topics with district maintenance supervisors.
- Wildland Firefighter Type 2 Certification for staff through attendance of field day with partner Huron Pines.
- Hosted Lunch and Learn on Metroparks' Mow Plan for training opportunity for staff, in support of Climate Action Plan.



*Figure 1: Natural Resources staff and class participants install natural shoreline at Stony Creek Metropark. Natural shorelines help prevent erosion through stabilization with native plants while also providing habitat for wildlife.*

# SOUTHERN DISTRICT

## OAKWOODS METROPARK

- Natural Resources Crew removed downed trees that were blocking river access to paddlers.
- Planting of 1000 blazing star plants through partnership with The Nature Conservancy.

## LOWER HURON METROPARK

- Natural Resources Crew removed downed trees that were blocking river access to paddlers.



*Figure 2: In partnership with The Nature Conservancy and with the help of volunteers, the Natural Areas crew planted 1000 blazing star plants at Oakwoods Metropark. This planting was made possible by the Green Ribbon Initiative, which is a partnership of conservation group working together to protect the natural beauty and biological diversity of the Oak Openings Region.*

# WESTERN DISTRICT

## INDIAN SPRINGS METROPARK

- Contractor began treatment of invasive swallow-wort vine throughout the park.

## KENSINGTON METROPARK

- Natural Areas Crew hosted volunteer workday with private group from Toyota.
- Lake treatment to minimize invasive aquatic plants and algae growth.
- Following spring storms, Natural Resources Crew cleaned up downed tree debris around Martindale beach and inspected area for hazardous trees in preparation for Memorial Weekend.



*Figure 2: Pale Swallowwort is an invasive vine that quickly expands and easily invades natural areas. Populations are being treated at Indian Springs, with work on deck at Kensington and Stony Creek.*



# EASTERN DISTRICT

## STONY CREEK METROPARK

- Installation of 80 feet of natural shoreline at Eastwood Beach. This installation was the field day demonstration for the contractor training facilitated by Michigan Natural Shoreline Partnership. Partners included EGLE, MSU Extension, Wildtype, and GEI.
- Natural Resources Department was awarded a \$50,250.00 grant from Phragmites Adaptive Management Framework for phragmites treatment. Natural Resources staff collected phragmites samples to confirm they are the invasive variety as part of the grant process.
- Lake treatment to minimize invasive aquatic plants and algae growth.

## LAKE ST CLAIR METROPARK

- Natural Resources Crew spent most of May and early June at Lake St Clair trimming or removing hazardous and unhealthy trees throughout the park, concentrating around high traffic areas including nature center trails and golf course.
- Pre-project meeting with representative from EGLE to plan for late summer removal of dead cottonwood trees in marsh.
- Removal of downed trees in response to spring storms.



*Natural Resources Crew removing dead cottonwood trees at Lake St Clair Metropark. Their work is focused on high traffic areas of the park including nature center trails for park user safety.*

# WHAT'S NEXT?

## SYSTEM-WIDE

- Natural Resources Crew will continue work on golf courses as dry weather allows to remove hazardous trees.
- Drafting Tree Standards and Site Restoration Plan, with assistance from Climate Action subcommittee.
- Working with purchasing to contract phragmites treatment throughout the park system.

## EASTERN DISTRICT

- With funding from Michigan Invasive Species Grant Program, surveying for spotted lanternfly will continue through fall at Stony Creek and Wolcott Mill Metroparks.
- Removal of dead cottonwood trees around nature center that pose safety risk to park users, which will be completed by Natural Resources Crew.
- Drafting updated management plan for Lake St Clair Marsh and surround area.
- Phragmites surveying at Stony Creek as part of PAMF grant.
- Invasive species treatment includes swallow-wort, Japanese knotweed, and wild parsnip at Stony Creek and Wolcott Mill Metroparks, which will be completed by Natural Areas Crew.

## WESTERN DISTRICT

- With funding from Michigan Invasive Species Grant Program, surveying for spotted lanternfly will continue through fall at Kensington and Indian Springs Metroparks.
- Drafting Vegetation Monitoring Plan for Dexter-Huron Metropark.
- Invasive species treatment includes swallow-wort, Japanese knotweed, and crown vetch at Hudson Mills, Kensington, and Indian Springs, which will be completed by Natural Areas Crew.

## HURON-CLINTON METROPOLITAN AUTHORITY



To: Board of Commissioners  
From: Janet Briles, Chief of Planning and Development  
Project Title: Planning and Development Department Monthly Update  
Date: June 20, 2024

**Action Requested: Receive and file**

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Chief of Planning and Development Janet Briles and staff.

**Executive Summary**

The following are highlights of the activities of the Planning & Development Dept for May 2024:

*Project/Initiative Implementation*

- Indian Springs Playground Update: The playground is complete! I want to recognize Jim Soraghan and Tim Phillips for their work on this project. *Supports Strategic Plan Goal: Maintain & Invest.*
- ADA Restroom Improvements: Planning staff have been working directly with maintenance to organize improvements to restrooms systemwide. Guides have been developed to help make installation and purchasing of fixtures easier. *Supports Strategic Plan Goal: Maintain & Invest.*

*Planning & Community Engagement*

- ADA Transition Plan – Planning staff hosted our first outreach event at Life Skills Center. We met with over 60 people to gather input for the ADA plan. Staff will also host a booth at Livingston County on July 12, and at Diversability Day at Lake St. Clair Metropark on August 1. *Supports Strategic Plan Goal: Listen & Connect; Maintain & Invest.*
- Property owners meeting at Willow Metropark: Held meeting on June 5<sup>th</sup> with property owners adjacent to the Flat Rock Dam. Sent out meeting notes to residents via email and mail. *Supports Strategic Plan Goal: Listen & Connect*

*Grant Applications*

- We are working on 3 grants currently to support the “Everyone in the Pool” Initiative. Grants from; CDC, Ralph C. Wilson Jr. Foundation, and the BCBS Foundation. *Supports Strategic Plan Goal: Listen & Connect, and Maintain & Invest.*
- Submitted grant to EGLE for Recycling Infrastructure. Due to an increase in expected recycling volume, we requested (3) electric Toro’s, and (2) Big Belly recycling compacters. *Supports Strategic Plan Goal: Maintain & Invest.*

**Attachment: Planning & Development Department Monthly Update which includes Monthly Grant Updates**





# PLANNING AND DEVELOPMENT MONTHLY REPORT

May 2024

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114








[METROPARKS.COM](https://www.metroparks.com)



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OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

# SYSTEM-WIDE

**Restoration** – Linear feet or acreage of project impact for shoreline protected or restored, wetlands protected or restored, floodplain protected or mitigated

**Invasive Species Management** – Linear feet or acreage of project impact treating invasive species

**Habitat and Wildlife Protected** – Linear feet or acreage of project impact for fish habitat, fish barriers removed or bypassed, species moved or avoided

**Partnerships** – Outside agency funding sources (total cost/sharing percentage)

**Volunteers** – Total number of volunteers/workdays

**Grant/Foundation Funding** – Total funding/match

**Visitor Counts** – Total number of visitors weekend/weekday








**Best practices education** – Project emphasizes educational and interpretational opportunities

**Estimated cost** – Total estimated or actual cost of project

**Accessibility** – Determine if facility or programs designed for accessibility (A) or if barriers (B) exist based on ADA checklist



**Staff time** – Total number of staff hours estimated

## Administrative






	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
SYSTEM-WIDE	Planning and Development monthly reports	Report		Monthly	Staff time	Report assembly, grant monthly updates
	Tollbooth scanning reports	Report		Seasonally	Staff time	Met with IT to discuss new dashboard
	Foundation administrative tasks	Various		Ongoing	Staff time	Approving invoices
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Actual cost	Administrative tasks – Updating Sign Manual, will be updating signage at Indian Springs and Bob White Trail at Lower Huron
	CAPRA Planning Ch. 3	Report		Ongoing	Staff time	With new CAPRA standards the planning chapter is now #3
	Commemorative trees and benches	Various		Ongoing	Staff time	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Staff time	Lead multi-department effort to track and maintain grant associated tasks
	Assisting finance with single audit for FY2023	Various	Finance	Mayil	Staff time	Ongoing, and filing 990

# SYSTEM-WIDE

## HCMA Studies/Initiatives





Description	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
Mulch contract		Annually	Various	Work is complete
ADA Transition Plan		October 2024	Staff time	On-site checklists on-going, ADA restroom improvements are happening systemwide, creating standards for ADA bathroom fixtures.
Stormwater Management Plan	Various	Ongoing	Staff Time	Hosted internal brainstorming session for project development – follow up meeting with consultants on 3/27
Visitor count program	Various	Ongoing	Staff time	Evaluating Eco-Counter quote for automatic data transmission dashboard service.
Transit Access in Parks	Various	Ongoing	Staff time	Meeting w/SMART resulted in proposed pilot with Harrison Twp to improve ridership
Climate Action Plan	Various	Ongoing	Staff Time	Janet is lead on waste/recycling, Jay is lead on Water Quality. Assisting with Transportation
ESRI ArcGIS Administration	Various	Ongoing	Staff time	Working with IT on piloting asset management software

## Grants/Fundraising

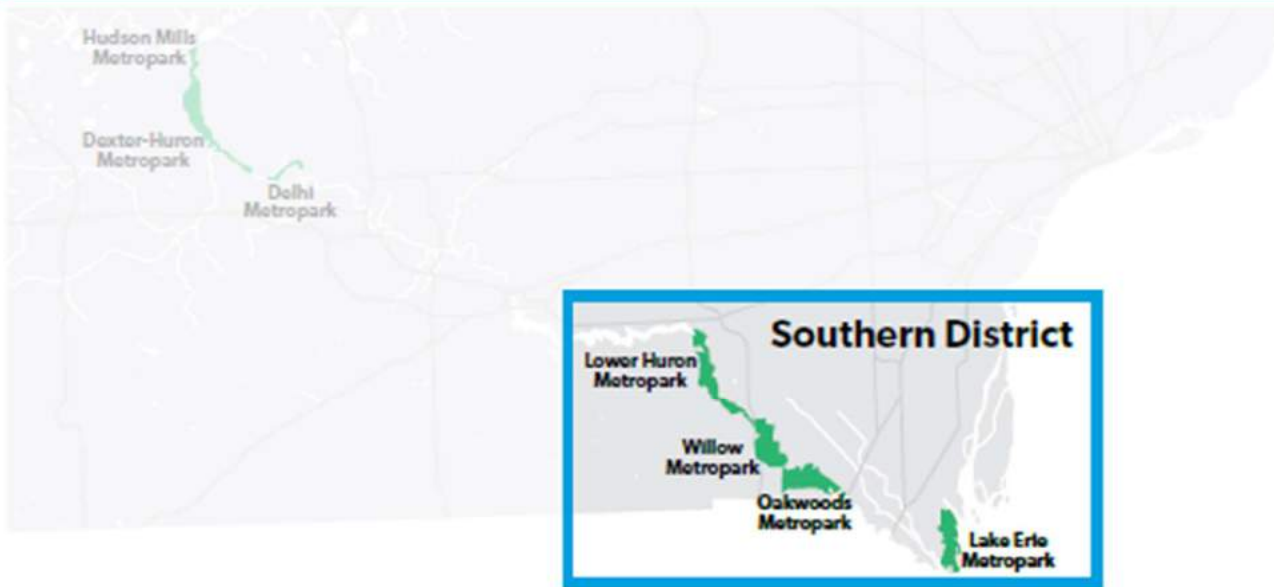
Description	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
Swim funding: RCWJFoundation, CDC, & BCBS		June 2023	Staff time	Applying for \$500,000 over 3 years through RCWJ, \$50,000 through BCBS
DTE E-Fleet Program		Ongoing	Staff time	Working on 2 rebates for Willow for \$8000
Russell Family Foundation - Teacher Training Workshops		Jan 2024	Staff time	Funding was received
Tasers	Police	Sept. 2024	Staff time	Funding was received
PNC Early Education Programs		2024	Staff time	Funding awarded, registration full
PNC Teacher Training w/DZS		2024	Staff time	Early educator training in Macomb Co.
EGLE Recycling grant	Ops	Aug 2024	Staff time	Applied for 3 electric toro vehicles and 2 big belly's for recycling

# SYSTEM-WIDE

## Project Implementation/Oversight


Description	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
Recycling Bins	Various	April-May 2024	Staff time	Drafting new stickers for public-facing recycling bins, roll out will begin in July.
Metroparks Trail Connectors	Various	Apr 2024	Staff time	Prelim engineering underway, Gaps 1,2 & 5 are complete
MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol		Ongoing	Staff time	Project underway
Livingston Co. Trail Connectors – Engineering Design	Various	Ongoing	Staff time	LCRC is contracting with selected consultant
Early Learner Education Programming		Ongoing	Staff time	Program complete; final reporting underway
GOAL Education Programming		Ongoing	Staff time	Preparing final reports to foundations
Next Cycle Composting		Ongoing	Staff time	Planning received a grant for technical support to grow composting efforts system wide. Kensington Farm Center staff are also leading this effort, as the pilot is focused at KFC.

# SOUTHERN DISTRICT






# SOUTHERN DISTRICT




## Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	May 2024 Actions
Will	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Project recommended for funding. Grant agreement likely to come in Summer 2024
LErie	MDOT TAP grant for Great Lakes Way	Large Facilities	Various	2025	No response from Brownstown Twp in months, may instead pursue LWCF funding for trail
	Fish cleaning station	Small Facilities	Ops, Eng, Maint	August 2024	Starting to gather materials for a grant submission to the Great Lakes Fisheries Trust in August




# Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
Wil	SE Michigan Resilience Fund- Big Bend Area Restoration	Large Facilities	Eng/NR	Ongoing	Staff time	Monitoring to continue
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	To be completed by 6/30/25	Staff time	Design phase underway
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	To be completed by 6/30/25	Staff time	Design phase underway following project agreement signed
Oak	NOAA Dam Removal Feasibility Study	Large Facilities		May 2024	Consultant	Feasibility study is in first draft phase
	Basketball Courts near the Great Wave Pool	Small Facilities	Various	2024	Staff time	Contractor on board, project will be complete this fall. Planning is budgeting for funds for basketballs.
LEr	2021 TF- Cherry Island Trail Improvements	Large Facilities		Ongoing	Staff time	Bids came in extremely high, leadership discussing options
	2021 GLRI-EPA Nonpoint Source Grant	Large Facilities		Ongoing	Staff time	Green infrastructure work complete, and partnership ongoing with Wyandot of Anderdon Nations



Oak	2019 LWCF - Oakwoods Accessible Nature Trail	Large Facilities		Mar 2024	Staff time	Complete
LEr	2019 LWCF - Lake Erie Accessible Boat/Kayak Launch	Large Facilities		Deadline 6/1/2024	Staff time	Project withdrawn; will resubmit in 2025
Wil	Acorn Knoll Disc Golf	Large Facility		Ongoing	Staff	Refining site plan

# SOUTHERN DISTRICT

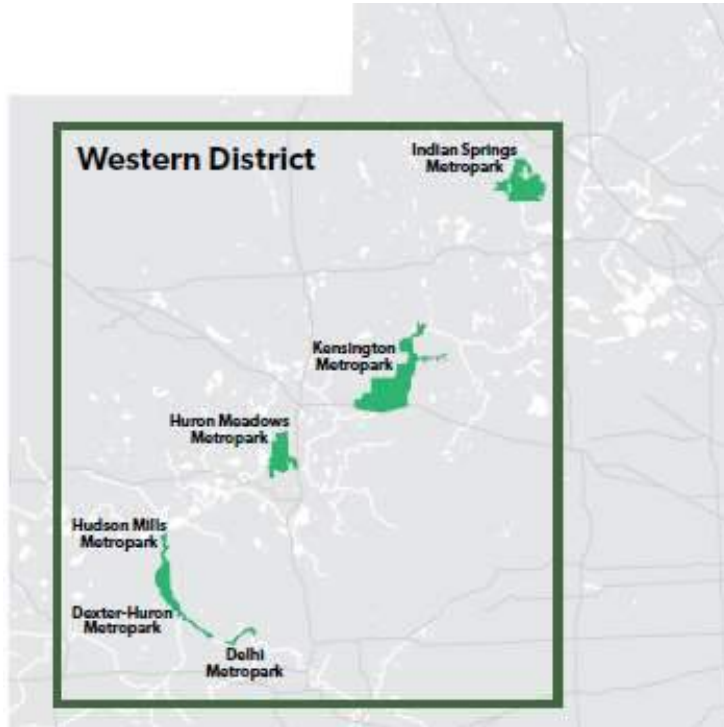
## Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
LEP	Hike-Bike Trail / Great Lakes Way Trail	Plan	Various	2025	Staff Time	Will likely be submitting under LWCF in 2025
LI	Adaptive Ballfield Concept Plan	Plan		2024+	Staff time	Conceptual planning process phase on hold

## HCMA Studies/Initiatives







	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
LEP	Marina building study	Large Facilities		2024	Consultant	Included as a potential long-term waterways grant project in 5-Year Rec Plan
	Wayne County GIS property assessment for stormwater management	Large Facilities		2024	Consultant/Six Rivers Conservancy	Six Rivers to complete project w/presentation to leadership staff on 6/25. Planning will amend the property acquisition policies

# WESTERN DISTRICT



# WESTERN DISTRICT

## Administrative




	Description	Action Type	Dept. Input	Timing	May 2024 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Concrete pads installed for B2B kiosks at HMI and Dexter-Huron
	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Attendance at regular POSAC meetings
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Represent HCMA as a participating steering committee member that meet monthly
	Huron Valley Trail quarterly meeting	Partnership		Ongoing	Represent HCMA as a participating partner
DHu	Van Curler Property	Coordination		Ongoing	Comments provided to community for consideration and future coordination
	Title IV Plaza B2B Trail	Coordination		Ongoing	Construction underway– August ribbon cutting. Reviewed sign panels.

## Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
Del	Launch/Take-out Renovation	Large Facilities		Ongoing	Staff time	Several pre-design meetings occurred to review project constraints

# WESTERN DISTRICT

## Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
DHu	2020 TF – Dex-Huron Accessible Launch	Large Facilities		Ongoing	Staff time	Second extension request made – permits received, and adjustments made to design to save 200 year old tree.
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	Staff time	Helping teachers to prepare science lab to house hydroponic equipment
	Fitness Trail Development for East Boat Launch area	Plan	Multiple	Ongoing	Staff time	Construction to continue in Summer
ISp	CE Headwaters Restoration	Partnership		Ongoing	Staff time	Late summer invasive species removal

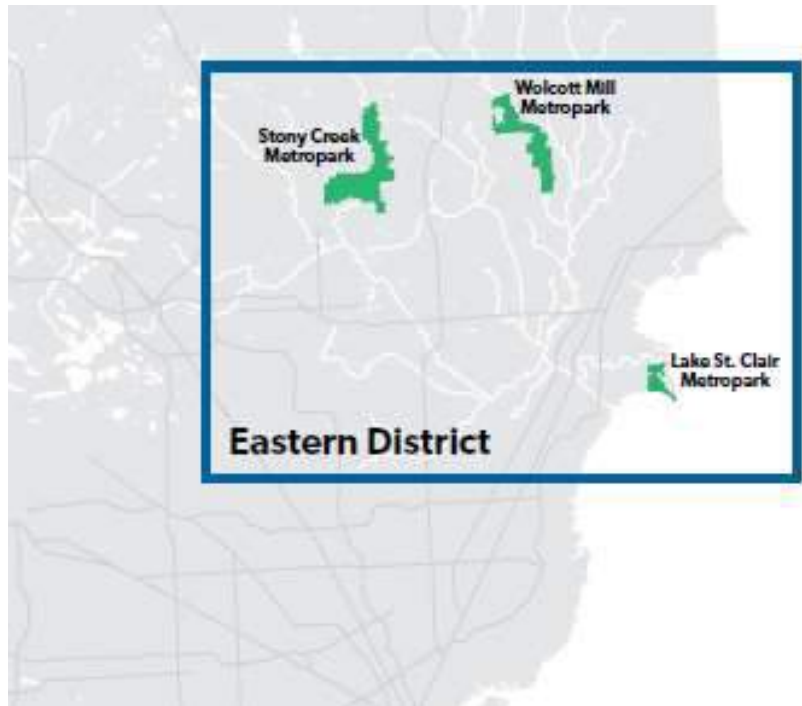
## Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
IS	New playground for 5-12 year olds	Small Facility	Various	June 2024	Staff time	Project complete

## HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
HMill	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail
Ken	Equestrian Staging and Group Camp Improvements	Large Facilities	Various	2024	Staff time	Reviewed Equestrian Group comments and will proceed with park-wide evaluation of equestrian facilities

# EASTERN DISTRICT







# EASTERN DISTRICT



## Administrative

	Description	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
	LSCNC Public Input Survey	Various	Ongoing	Staff Time	Opened up survey to the public during the Summer of 2024 regarding renovations to the LSCNC and information about the NR restoration work.

## Grants/Fundraising



	Description	Action Type	Dept. Input	Timing	May 2024 Actions
LSC	EGL High Water Grant: Greening the Parking Lot	Large Facilities		June 2025	In design
	DNR Waterways Grant: Engineering for LSC North Marina	Large Facilities	Various	Ongoing	Design Underway
	NOAA B-Wet	Interpretive programming		Feb 29, 2024	Grant received
	LWCF grant for Bathhouse Renovation	Large Facilities	Various	2024	Application submitted, Met w/DNR staff on 5/31
SC	Phragmites grant from Great Lakes Commission	NR	NR	2024/2025	Received grant for \$50,250 to control phragmites at Inwood Trails

## Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
LSC	Transit Planning for Access to LSC	Large Facilities		Ongoing	Staff time	Met with SMART and they can no longer commit to opening it up year round, and have instead proposed partnership with Harrison Twp to increase ridership
LSC	'23 TF Daysail Area Trail	Small Facilities		Ongoing	Staff time	Project agreement will be brought to the July BOC meeting

# EASTERN DISTRICT


## Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Staff time	Design and permitting underway. Comments sent on prelim design
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Staff time	Project agreement finalized

## HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
	Art in the Park	Small Facilities		2024	Staff Time	Develop program for art installations within parks

## Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	May 2024 Actions
SC	Eastwood Beach and Landing Trail Connection	Plan		2024+	Staff Time	Study link between the Landing and Eastwood beach along lakeshore
	Small playground renovations	Small Facilities	Ops, Maint	2025	Staff Time	Topo survey ordered for renovation at Winter Cove, 2 <sup>nd</sup> location pending.
	Inflatable Slide	Small Facilities	Ops	2024	Staff Time	Create survey to understand what the public would like in that space in the future

# WHAT'S NEXT?

	Description	Action Type
SYSTEM WIDE	Metroparks Connectors – Preliminary Engineering	Staff/consultants
	ADA Transition Plan Update	Staff
	CAPRA Chapter 3	Staff
	Transit Access Evaluation	Staff
	Climate Action Plan Implementation	Staff
EASTERN DISTRICT	EGLE Grant 2024 Potential Composting Pilot Project	Staff
	DZS and HCMA Strategic Partnership Plan	Staff
	Kick-off meeting with selected consultant(s) with Livingston County Road Commission	Staff/consultants
SOUTHERN DISTRICT	NOAA Dam Feasibility Study Stakeholder public meeting #2	Staff time



### Grant Updates - June 2024

#### In Progress

Grant program		JB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
CFSEM - General Grant Program		MN	Swim Program	\$77,320	-	5/15/2024	HCMA	Submitted; should hear back in August
MMRMA - CAP		MN	Police & Parks - Dispatch Training	\$3,750	\$3,750	7/10/2024	HCMA	Receive 50% for cost of training; submit in June
PNC Foundation		MN	Teacher Education w/DZS	\$36,620	-	TBD	MF	Waiting on PNC invitation to apply; LOI submitted; met w/ PNC on 12-6-23
BCBS of Michigan Foundation		LB	Swim Program	\$50,000	TBD	5/28/2024	MF	Concept papers due 5/28; if selected for full application, due August 7
Ralph C Wilson Foundation		LB	Swim Program	\$500,000	-	TBD	MF	\$500,000 over 3 years for Swim Program. Details TBD
RCWJ Foundation/Metroparks Connectors		JB	Trail Connectors/SEMTAT	TBD	TBD	TBD	MF	Preliminary engineering complete for Gaps 1 & 5
MDOT TAP		JB/LB	Lake Erie Connector Trail	TBD	TBD	6/19/2024	HCMA	Brownstown Twp included project in master plan

#### Grant Applications Awaiting Response

Grant program	Project #	JB/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
MCWCF		MN	Police - Wearable Lights	\$5,000	-	12/13/2023	HCMA	Wearable lights for safety
NOAA B-WET		MN	Watershed/Climate Education	\$77,610	-	2/29/2024	HCMA	Recommended to NOAA for funding; official award should come before August 1
MDNR LWCF		MN	LSC N. Marina Bathhouse Renovation	\$500,000	\$500,000	3/26/2024	HCMA	Fully accessible - 100% UD; actual cost anticipated to be higher; site meeting w/DNR on 5/31
MMRMA - CAP		MN	Police Training	\$3,470	\$1,720	4/2/2024	HCMA	Receive 50% for Field Training Officer and 75% for Staff & Command Executive Leadership
MMRMA - RAP		MN	Police Water Rescue Training	\$6,078	\$6,078	4/2/2024	HCMA	Training and equipment for 12 officers, 4 from each district
CDC Foundation		LB	Everyone in the Pool	\$124,729	\$0	4/12/2024	HCMA	It is likely program will receive partial funding. Amount is TBD.
EGLE Recycling Infrastructure		LB	eToro vehicles for each district	\$57,101	\$14,275	5/17/2024	HCMA	submitted 5/17

#### Grant Administration

Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	11/18/2023	MF	Final Report & request for funds balance; continuation of school support via GOAL
LWCF '19	51120.114	MN/AC	Oak Access. Nature Trails	\$124,000	\$124,000	2/29/2024	HCMA	Reimbursement approved by DNR; waiting on check
LWCF '20	50621.500	MN/JK	LH Walnut Grove Campground	\$300,000	\$150,000	6/30/2025	HCMA	Engineering design underway; readying RFP for utilities work
MNRTF '20	50821.221	MN/JK	DxH Accessible Launch	\$192,700	\$192,800	5/30/2024	HCMA	Permits received; design ready for internal review, then to DNR for approval
NFWF-SEMRF '21	51021.319	MN/TM	Wil Big Bend Area Restoration	\$250,000	\$177,859	6/30/2024	HCMA	Huron River Watershed Council to provide post-construction monitoring and analysis
Ford Volunteer Corps '21		MN/KK	Wolcott Raised Garden Beds	\$7,500	-	11/30/2021	MF	Sign installation when recognition plaque is received
NEEF-Toyota '21	90021.1156	MN/KK	Beach Wheelchairs	\$20,000	-	10/31/2023	HCMA	Project complete; final report submitted; summer promotions planned
DNR TF '21	51222.244	MN/AC	LE Cherry Island Trail	\$300,000	\$192,500	7/31/2024	HCMA	Requesting a 6-month extension; project higher than budgeted, may require redesign
GLRI-EPA Nonpoint Source	51222.247	MN	LE Green Infrastructure & Six Points	\$483,500	-	4/30/2025	HCMA	Volunteer efforts at Six Pts on 5/24; construction nearing completion
NOAA GLs Fish Habitat Restoration	51123.117	MN/MH	Flat Rock Dam Removal Feasibility	\$745,000	\$25,000	9/30/2024	GLFC	Property owners meeting 6/5; community meetings planned for August
DNR TF '22		MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	8/31/2025	HCMA	Project design nearing completion
Fed. Community Project via DOT		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	Contractor selected; work begins
Mi Invasive Species Grant Program	90023.1172	MN/TM	IS, KEN, SC, WOL	\$30,000	-	4/30/2026	HCMA	Surveying has resumed; no evidence of spotted lanternflies to date
Erb Family Foundation		MN	Wayne Co. SW Mgmt Assessment	\$45,000	-	3/31/2024	MF	Preparing Action Plan and Final Report to Erb Foundation
mParks/PlayCore		MN	KEN Outdoor Fitness Stations	\$5,104	\$8,336	12/31/2023	HCMA	Equipment installation has begun, to be completed this month
PNC Foundation		MN	MLC - Early Education Programs	\$7,500	-	10/31/2024	MF	Completed 25 programs in May (592 people); last program 6/12
Young Foundation		MN	MLC - Early Education Programs	\$2,500	-	7/31/2024	MF	Programs concluded; final report preparation
Four County Community Foundation		MN	Field Trips at SC & WM	\$10,000	-	6/30/2024	MF	Programming complete; working on final report
MDNR Trust Fund		MN	Wil - Fishing Platform	\$300,000	\$462,000		HCMA	Waiting on project agreement
Russell Family Foundation		MN	Teacher Training Workshops	\$46,100	-		MF	Some science boxes are complete; few teachers registering for training
Anonymous Foundation		MN/JJ	GOAL	\$10,000	-	6/30/2024	MF	Programming completing this month
MMRMA RAP grant		MN	Police Tasers	\$10,000	-	9/30/2024	HCMA	Collecting reimbursement documentation; submit this month
Great Lakes Commission		MN	SC - Phragmites Management Project	\$50,250	-	4/12/2024	HCMA	Phragmites treatment at SC Inwoods; award contingent on phragmites genetic testing results
LWCF '19	51220.241	JB	LE Kayak Launch	\$122,500	\$122,500	6/1/2024	HCMA	Recommended that this project is withdrawn
TAP Grant		JB	SC 26-Mile Connector Trail	\$214,455	\$43,000	12/31/2021	Macomb Co	Liquidated damages letter sent to contractor
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2025
LWCF '20	506-21-501	JB	LH Off-Leash Dog Area	\$165,400	\$165,400	6/30/2025	HCMA	Ready for design
NOAA/Great Lakes Commission		JB/TM	Lake Erie Shoreline Restoration	\$1,449,609	\$135,194	extended	HCMA	Signs have been ordered
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		JB	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Grant agreement completed
LWCF 2022		JB	Stony Creek Reflection Trail	\$500,000	\$500,000	6/30/2026	HCMA	Design underway
DNR Waterways		JB	North Marina - Engineering	\$294,000	\$306,000		HCMA	Design underway
State Appropriation		JB	North Marina - Construction	\$5,000,000	\$1,000,000	12/31/2025	HCMA	Design underway
EGLE High Water Infrastructure	50223.703	JB	LSC Parking lot	\$1,500,000	\$375,000	6/30/2025	HCMA	Design underway
LWCF '23		JB/LB	LSC Daysail Area Trail	\$500,000	\$500,000	TBD	HCMA	Actual project cost estimate is \$1,027,097. Grant Agreement pending
FEMA grant		JB/LB	LSC Electrical Grid	\$1,420,000	??	3/15/2023	HCMA	FEMA grant due 6/28
NextCycle Michigan- I2P3 Accelerator Track		LB	KEN Compost Pilot Project	TBD	-	3/26/2024	HCMA	Attending accelerator June 10/11
DTE Rebates for Willow		JB	EV Chargers at Golf Course and Park	\$8,000	-		HCMA	\$4000 approved at Golf Course, more documentation needed for Park Office



**HURON-CLINTON METROPOLITAN  
AUTHORITY**

To: Board of Commissioners  
From: Jennifer Jaworski, Chief of Interpretive Services  
Subject: Interpretive Services Monthly Report  
Date: June 6, 2024

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file June 2024 Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.





# HURON-CLINTON METROPARKS

## INTERPRETIVE SERVICES MONTHLY REPORT

June 2024

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)





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### LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

### MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

### CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

# DESCRIPTION

## **Listen and Connect**

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science

Increase engagement with Metroparks services.

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding

## **Maintain and Invest**

Increase revenue from philanthropic and public sector sources.

- PNC
- Young Foundation
- Anonymous
- Russell Family Foundation

Build a portfolio of new services for hard to reach and underserved residents.

- Michigan Activity Pass
- Library Partnerships

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

## **Conserve and Steward**

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship.

- Programming Connections to Strategic Plan & Climate Action Plan



# COMMUNITY ENGAGEMENT

## Library Network

### Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
  - 866 passes were checked out in May 2024
  - 446 redeemed in May 2024.
    - To compare to 2023 data
      - 829 were checked out in May.
      - 390 redeemed in May.



Newborn piglets at Kensington Metropark Farm Center



# COMMUNITY ENGAGEMENT

## Community Outreach Event Programming

Below is a summary of the Community Outreach Event programming for the month of May.

Date	Event Name	Location	Organization	City	County	Zip Code	Event Length/Hours	Gratis/Marketing event?	Participants	Brief Description of Event
5/3/2024	Plant Parts and Seed Dispersal	Detroit Public Library - Main Library	Library	Detroit	Wayne	48202	1	yes	15	Students learned the parts of a plant and then discovered the "7 F's" of seed dispersal
5/21/2024	Southeast Michigan Stewardship Coalition Annual Community Forum	Eastern Michigan University Student Center	University	Ypsilanti	Washtenaw	48197	1.5	yes	354	Participants learned about different animals of Michigan
5/8/2024	Cold Blooded Creatures	Detroit Public Library Douglass Branch Library for Special Services	Detroit Public Libraries	Detroit	Wayne	48208	3	yes	10	Participants learned about amphibians and reptiles adaptations in Michigan with the opportunity to see some live animals.
5/18/2024	Dexter Garden Club Plant Sale	Downtown Dexter	Dexter Garden Club	Dexter	Livingston	48130	1	yes	198	Participants learned about backyard mammals through skulls and pelts.
5/19/2024	Huron River Day	Ann Arbor Fuller Park	City of Ann Arbor	Ann Arbor	Washtenaw	48104	4	yes	250	Participants learned about animals in the Huron River Watershed
5/4/2024	Sturgeon Day	Detroit Riverfront Milliken State Park	Detroit Riverfront Conservancy	Detroit	Wayne	48207	4	Yes	265	Participants learned about the Metroparks, local wildlife by interacting with study skins and could engage in making a fish print
5/5/2024	Pollinator Party	Canton Preservation Park	Canton Leisure Services	Canton	Wayne	48187	2	Yes	38	Participants gardening education opportunities, about native plant species, children activities involving insects and viewed taxidermy of mammals and birds of southeast Michigan
5/8/2024	People of the Three Fires	Detroit Public Library-Redford Branch	Detroit Public Library	Detroit	Wayne	48219	1	Yes	7	Participants learned about People of the Three Fires technology and lifeways, through demonstrations and activities
5/14/2024	Lake Erie Water Festival	IHM Campus	River Rasin Institute	Monroe	Monroe	48162	5	Yes	109	Participants learned about the value of clean water and wetlands through hands-on activities
5/4/2024	Ribbit, Ribbit: Michigan Frogs	Grosse Ile Nature Conservancy	Grosse Ile Nature Conservancy	Grosse Ile	Wayne	48138	1.5	no	15	Participants learned about Michigan Frogs through a presentation with slides and tactile elements



Pollinator Party, Canton Leisure Services



Cesar Chavez Academy, DPSCD

# PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

## School Programming at Interpretive Center

Number of school programs hours: 706

Number of students: 18,136 students

## Public Programming

Number of programs hours: 146

Number of participants: 2,781 participants

## Out of Park Programming

Number of programs hours: 8

Number of participants: 382 participants

## Senior Programs:

Number of program hours: 11

Number of participants: 173 participants

## Scout Programs:

Number of programs hours: 10

Number of participants: 144 participants

## Outreach Programming

### School Programs

Number of school programs hours: 158

Number of students per hour: 4,187

### Events

Number of event hours: 14

Number of participants: 867

**TOTAL Programs Hours: 1,053**

**TOTAL Participants: 26,670**



4<sup>th</sup> grade DPSCD learning about fire ecology.



Let's Go Outside Club birdwatching at Lake St. Clair.



# PROGRAMMING

## Programming Connections to Strategic Plan & Climate Action Plan

Create inspirational programming/pieces that leads the participant/reader to action, which will be measured through participant surveys.

### Vegetation Monitoring

May is vegetation monitoring month in alignment with the Ecosystem and Deer Management Plan. Staff monitor inside and outside of deer exclosures to look for a pattern of higher species diversity and density where vegetation has been protected from browsing deer.

### Concepts of climate change in programming

Staff are integrating concepts of climate change into our existing programming such as Huron River Watershed and Water Quality. Participants were able to use investigative science, tools, testing strips and find macroinvertebrates to determine the quality of the water in our watershed.



### Interpretive Centers in May

Native Plant Sales and Mother's Day hikes and beautiful weather brings out many visitors to the Metroparks in May. Here is a photo on Mother's Day at Kensington Metropark Nature Center parking lot in overflow, note these vehicles are parked outside of the delineated spaces.

In addition, the 1,053 programs held during the month May, staff were busy engaging with many visitors enjoying the center itself and the nature trails.



# GRANTS

## Grants Ongoing

### 1. **PNC \$7,500, Supporting Science Discovery in Early Learners**

The project will offer early childhood teachers engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs.

A quantitative goal is to provide an average of 2 - 3 school visits per week during the school year to under-resourced schools in the Metroparks service area (Livingston, Macomb, Oakland, Washtenaw, and Wayne counties) to achieve 83 programs per year. At this level the Mobile Learning Center will reach approximately 1,500 children with programs, assuming class sizes of about 18 students based on last year's program numbers.

### 2. **Young Foundation: \$2,500, Growing Excitement for Science in Early Learners**

The project provides early childhood teachers with engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program, with a focus on Oakland County. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs. Teachers will receive a pre-visit video to prepare students for the classroom visit and a follow-up program survey.

### 3. **Anonymous: \$10,000 for Get Out and Learn Scholarships**

Get Out And Learn offers scholarships to cover transportation for in-person field trips or outreach programs at your school. All program fees are included in the scholarship in addition to the cost of transportation to and from a Metropark. Qualifying schools must have at least 50% of their students eligible to receive the federal free and reduced lunch program.

### 4. **Russell Family Foundation: \$46,100, Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science**

The Supplemental Science project is an outflow of the Supplemental Science Lessons project and is created to help teachers integrate experiential learning techniques that follow the NGSS into the classroom while sparking curiosity and excitement in their students. It meets the demand for Supplemental Science Lessons by providing teachers with no-cost training, outdoor experiences, and the tools necessary to integrate lessons into their science curriculum through a series of five workshops. Part of the project also involves the creation of "Investigation Boxes" that will include lessons and the materials needed to conduct the lessons in their classrooms or schoolyard.







**HURON-CLINTON METROPOLITAN  
AUTHORITY**



To: Board of Commissioners  
From: Janet Briles, Chief of Planning & Development  
Project Title: FEMA FY24 Pre-Disaster Mitigation Grant Program  
Date: June 20, 2024

**Action Requested: Motion to Approve**

That the Board of Commissioners approve a resolution for the U.S. Department of Homeland Security (DHS)'s Fiscal Year 2024 Pre-Disaster Mitigation (PDM) Grant Program. Grant funds will support the construction work to replace the primary switchhouse and main underground medium voltage cable at Lake St. Clair Metropark, as recommended by Chief of Planning and Development Janet Briles and staff.

**Fiscal Impact:** The proposed project total cost is estimated at \$ 1,893,334 with up to \$1,420,000 in grant funding. If awarded, matching funds of 25% of the total project cost or \$473,334 would be allocated in Capital Project Fund during the 2025, 2026, and 2027 annual budget process.

**Background:** PDM grants are administered by DHS. HCMA's proposed project will support augmenting Lake St. Clair's electrical infrastructure, which is nearing the end of its useful life and often fails. The scope of work will add resiliency to operations and includes replacing the primary switchhouse and underground medium voltage cable at the park.

**Application Timeline:**

Deadline for submission..... June 28, 2024  
Notification of award..... September 1, 2024

**Attachment: Grant Resolution**



**HURON-CLINTON METROPOLITAN AUTHORITY  
13000 HIGH RIDGE DRIVE, BRIGHTON, MICHIGAN 48114**

**U.S. DEPARTMENT OF HOMELAND SECURITY GRANT SUBMISSION FOR PRE-DISASTER MITIGATION  
WORK ON LAKE ST. CLAIR METROPARK'S ELECTRICAL GRID**

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**Resolution No. 2024-XX**

Motion made by:       Commissioner \_\_\_\_\_

Supported by:         Commissioner \_\_\_\_\_

**AT A MEETING OF THE BOARD OF COMMISSIONERS OF THE HURON-CLINTON METROPOLITAN AUTHORITY HELD ON JUNE 20, 2024, THE BOARD ADOPTED THE FOLLOWING RESOLUTION:**

**WHEREAS**, the Huron-Clinton Metropolitan Authority supports the submission of an application titled, *Lake St. Clair Metropark Electrical Grid*, to the Fiscal Year 2024 Pre-Disaster Mitigation grant program as administered by the U.S. Department of Homeland Security.; and

**WHEREAS**, the proposed improvements are identified in the Climate Action Plan for the Metroparks as a priority, adopted by the Board of Commissioners of the Authority at their regular meeting on October 12, 2023; and

**WHEREAS**, the Authority desires to support the replacement and enhancement of Lake St. Clair's electrical infrastructure, which is at the end of its useful life and often fails. This project aims to invest in park infrastructure to improve the safety, reliability, and resiliency of electrical power.

**WHEREAS**, the Planning and Development Department, under the direction of the Director, has prepared a grant request for \$1,420,000 from the Fiscal Year 2024 Pre-Disaster Mitigation grant program to assist with the \$1,893,334 cost.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners of the Huron-Clinton Metropolitan Authority does hereby authorize the commitment of 25% of the total project cost or \$473,334 in cash outlay, additional cash, and other sources of in-kind contributions as necessary, toward the completion of the proposed project during the 2025-2027 fiscal years; and

**BE IT FURTHER RESOLVED** that the Huron-Clinton Metropolitan Authority hereby authorizes submission of a Pre-Disaster Mitigation grant application to be made to the U.S. Department of Homeland Security.

701200

AYES:       Commissioners:   \_\_\_\_\_

NAYS:       Commissioners:   \_\_\_\_\_

ABSTAIN:   Commissioners:   \_\_\_\_\_

ABSENT:     Commissioners:   \_\_\_\_\_

I hereby certify that the above is a true and correct copy of the Resolution adopted by the Huron-Clinton Metropolitan Authority, on June 20, 2024.

\_\_\_\_\_  
Micaela Vasquez, Recording Secretary



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Mike Henkel, Chief of Engineering Services  
Subject: Parcel Cleanup and Restoration  
Location: Wolcott Metropark  
Date: May 2, 2024

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the proposal from April 30, 2023 from EGIS in the amount \$151,074.50. as recommended by Chief of Engineering Services, Mike Henkel and staff.

**Fiscal Impact:** Funding is available in the engineering professional services account to cover the cost of the consulting work.

**Background:** At the May 11, 2020 Board of Commissioners meeting staff was authorized to negotiate for the purchase of the Schmidt property estate a 140.2-acre farm adjacent to Wolcott Mill. The Metroparks had identified the parcel as desirable as part of its longstanding plan for the future development of Wolcott Metropark. The parcel purchase was closed in March 2021. Approximately 6 acres of the parcel housed the homestead, associated barns, small out buildings, silo, and some equipment from the farm operation. As part of the requirement for the purchase of the property a phase I and II environmental assessment was completed. As identified in the assessments there are items on the property that need to be tested and identified so a cleanup of the property can move forward. Also, there may exist unknown items; for example, possibly an underground fuel oil tank that may have been used for heating which was common during the timeframe of the farm. The current deteriorated state of the existing structures has been for some time. The existing house burned down and many of the structures are to some degree partially standing. As indicated in the environmental assessments there are numerous out buildings, some equipment and liquid containers in varying condition that need to be tested and disposed of in an approved manner.

In November of 2023, staff initiated a request for proposals for professional services for the necessary testing and associated cleanup of the property. Only one bid was received at a cost of \$221,850.00 from Vincon. Since only one bid was received and at the time was over the available budget, staff modified the request for proposal and rebid the work. The new request for proposal focused on the testing and the development of the associated contract documents necessary to procure the cleanup and restoration of the site. The upfront testing will help narrow any unknowns and scope items for integration into the contract documents for the actual cleanup work. The new request for proposal was published in April of 2024 and only one response was received from EGIS in the amount of \$151,074.50. Staff worked with EGIS to see if there was a way to phase the work. The intent was to expedite surface clean up, to try and realize any cost saving, and re-budget for the remainder of the work in a subsequent year. EGIS provided a modified proposal based on their original proposal by splitting the work up. However, the result would necessitate 2 cleanup implementation

contracts, require 2 mobilizations, and would raise the design cost by approximately \$14,000.00. The current scope of professional services will provide for design, drawings, and technical specifications, and testing, for the future cleanup of the 6 acre homestead portion of the Schmidt property.

**Attachment: Proposal EGIS  
Bid holder list**

*Bids were advertised on MITN(Michigan Inter-governmental Trade Network) bidnet direct.*



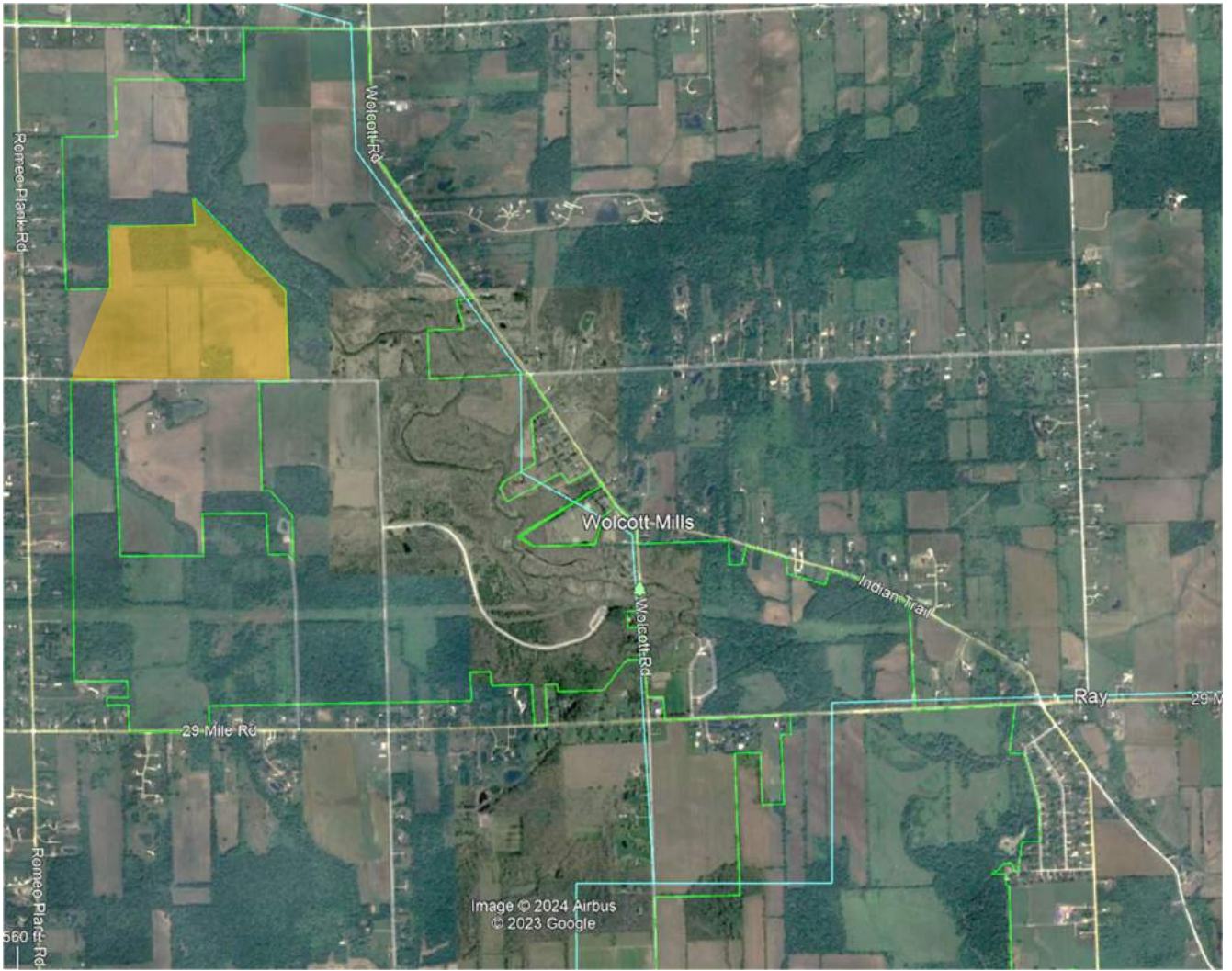
Site structures







2017



Property Location



## Document Request List

## Document Request List

Organization Name	Main Contact	Download Date	City	Province/State
BLDI	Bryan Mason	04/24/2024 05:15 PM EDT	Grand Rapids	Michigan
Redline lawnsclapes llc	Chase Pruitt	04/15/2024 08:18 PM EDT	Allen Park	Michigan
PWXPress	Mary Miller	04/15/2024 10:34 AM EDT	Jacksonville	Florida
TShayEnterprise	Tamara Shay	04/15/2024 10:33 AM EDT	Tacoma	Washington
Environmental Consulting & Technology, Inc.	Jim Ridgway	04/09/2024 11:23 AM EDT	Gainesville	Florida
GZA GeoEnvironmental, Inc.	Walter Kosinski	04/05/2024 01:37 PM EDT	Livonia	Michigan
DLZ Michigan, Inc.	Vicki Briggs, CPA	04/04/2024 01:34 PM EDT	Lansing	Michigan
Aptim	Steve Kral	04/04/2024 09:34 AM EDT	baton rouge	Louisiana
We Remove All Trash Corporation	Barnard Gill	04/03/2024 07:46 PM EDT	Southfield	Michigan
Fleis & VandenBrink Engineering, Inc.	F&V Marketing	04/03/2024 05:05 PM EDT	Grand Rapids	Michigan
Fishbeck	Nada Aouad	04/03/2024 02:48 PM EDT	Grand Rapids	Michigan
TestAmerica Laboratories, Inc.	Barbara Jo Hall	04/03/2024 02:21 PM EDT	North Canton	Ohio
Michigan Consulting & Environmental	Michael Logan	04/03/2024 12:14 PM EDT	Mt Pleasant	Michigan
Value Engineering	Jonathan Kolbasa	04/03/2024 12:08 PM EDT	Lansing	Michigan
Delta Concrete	Darwin Martindale	04/03/2024 09:33 AM EDT	Chesterfield, MI	Michigan
Environmental Testing & Consulting, Inc.	Patricia Stephen	04/03/2024 06:48 AM EDT	Romulus	Michigan
Decima LLC	Alex Baloch	04/03/2024 01:40 AM EDT	Detroit	Michigan
Construction Journal	Construction Journal	04/03/2024 12:50 AM EDT	Stuart	Florida
Geosyntec Consultants	Robert Ferree	04/02/2024 04:55 PM EDT	Ann Arbor	Michigan
NTH Consultants, Ltd.	Lisa Dilg	04/02/2024 04:37 PM EDT	Northville	Michigan
VIN-CON, INC	Vincent Howard	04/02/2024 03:32 PM EDT	Plymouth	Michigan
North America Procurement Council, Inc. PBC	Tim Loncarich	04/02/2024 02:08 PM EDT	Grand Junction	Colorado
Matrix Design Group	Celeste Werner	04/02/2024 01:47 PM EDT	Denver	Colorado
Environmental Resources Group, LLC	Robert Reichenbach	04/02/2024 01:45 PM EDT	Wixom	Michigan
Burman's Tree Services	Adam Burman	04/02/2024 01:32 PM EDT	Chelsea	Michigan
ASTI Environmental	Doug Brown	04/02/2024 01:22 PM EDT	Clarkston	Michigan
AKT Peerless Environmental Services	Robert Lambdin	04/02/2024 01:21 PM EDT	Farmington	Michigan
M.L. Chartier Excavating, Inc.	Scott Kicinski	04/02/2024 01:19 PM EDT	Fair Haven	Michigan
Toebe Construction, LLC	Andrew Standhardt	04/02/2024 01:15 PM EDT	Wixom	Michigan
Hubbell, Roth & Clark, Inc.	Daniel Mitchell	04/02/2024 12:53 PM EDT	Bloomfield Hills	Michigan
Bernco, Inc.	Bernard Cattivera	04/02/2024 12:52 PM EDT	St. Clair Shores	Michigan

Organization Name	Main Contact	Download Date	City	Province/State
PEA Group	Nicole Rihtarchik	04/02/2024 12:50 PM EDT	Auburn Hills	Michigan
Egis BLN USA, Inc.	Ryan Jones	04/02/2024 12:48 PM EDT	Wixom	Michigan



# **HURON-CLINTON METROPOLITAN AUTHORITY**

RFP No. 513-24-147DR

Parcel Environmental Clean-up & Restoration  
Phase I

April 30, 2024





**IMAGINE. CREATE. ACHIEVE.**  
*a sustainable future*

April 30, 2024

Huron-Clinton Metropolitan Authority  
Engineering Department  
13000 High Ridge Drive  
Brighton, MI 48114  
(810) 227-2757

Dear Selection Committee:

**New Name, Same Great People! Even though the name has changed from Beam, Longest and Neff, LLC to Egis BLN USA, Inc. (Egis), our commitment to you and our clients has not. You will continue working with the people you have come to know and trust. We will continue to provide exceptional quality, communication, and project delivery.**

Egis is pleased to provide a response to the Huron-Clinton Metropolitan Authority (HCMA) 2024 Request for Proposals for Parcel Environmental Clean-up and Restoration, Phase I. The following pages highlight Egis's qualifications as a company but, more importantly, our staff's collective experience, our strategies and methods for performing contracted services, and examples of our work.

Our team's purpose—and passion—is delivering thoughtful solutions that minimize environmental impacts. Egis is committed to managing essential resources and creating sustainable solutions. Project Manager Ryan Jones will provide strong leadership and hands-on project management. He will assess the assignment strategically and lead a qualified team based on your specific project needs. Egis offers a unique advantage over other firms – a deep bench of technical experts backed by a full complement of in-house services that can address all project needs. The Huron-Clinton Metropolitan Authority will benefit from a one-stop shop that capitalizes on project efficiencies and provides unparalleled quality in every project detail. By choosing Egis, you receive the following:

- ✓ Team of subject matter experts (SMEs)
- ✓ Extensive experience complying with federal, state & local regulations
- ✓ Client-focused project approach & solutions
- ✓ Comprehensive & strategic solutions
- ✓ Capacity to respond quickly to your needs
- ✓ Special expertise in solving project challenges
- ✓ Quality Control/Quality Assurance expertise

## **ACHIEVING PROJECT GOALS**

We will achieve project goals by implementing proper controls, continuous communication, experienced leadership, project accountability, and meticulous quality management. Egis recognizes that for your goals to be achieved, we must assume leadership responsibility throughout the project.

**Our proposal outlines Egis's ability to meet the requirements of the RFP. We look forward to the opportunity to work with you. We will collaborate with you as our partner in success, not just as a client.**

Sincerely,

Tom Longest  
President & COO

# **PART 1: TECHNICAL** —

## **PARCEL ENVIRONMENTAL CLEAN-UP & RESTORATION, PHASE I**

April 30, 2024



## FULL NAME & ADDRESS

**Egis BLN USA, Inc. (Egis)**  
51151 W. Pontiac Trail  
Wixom, MI 48393

Federal ID #: 35-2031487

## PRINCIPAL OF THE RESPONDENT

Tom Longest | President & COO | tom.longest@egis-group.com | 317-806-2400  
8320 Craig Street  
Indianapolis, IN 46250

## BRANCH OFFICE

### Branch Office:

313 E. Baltimore Avenue, Detroit, MI 48202 (Field Office)

## PRIMARY CONTACT PERSON FOR COMMUNICATIONS RELATED TO THIS RFP

Ryan Jones | Vice President | ryan.jones@egis-group.com | 313-682-7903

## DESCRIPTION OF ORGANIZATION

Egis is an award-winning consulting firm with more than seven decades of experience in all facets of engineering. Founded in the US in 1945, Egis is equipped with more than 1,000 engineers, project managers, and technicians across North America. Our longevity is a testament to our client's trust and reflects the commitment of our team. As we've grown to become an international, multi-disciplinary engineering firm, we remain focused on one goal – helping you with your project. Our full range of consulting engineering services and technical solutions is designed to help us find an innovative solution to any challenge, big or small.

## SUBCONSULTANTS

The subconsultants that will assist in providing the services include:

- ✓ Surveying Solutions, Inc. (Site Surveying Services)
- ✓ EMSL Analytical, Inc. (ACM Laboratory Analytical Services)
- ✓ Metiri Group (Environmental Drilling Services)
- ✓ Merit Laboratories, Inc. (Soil & Groundwater Analytical Services)

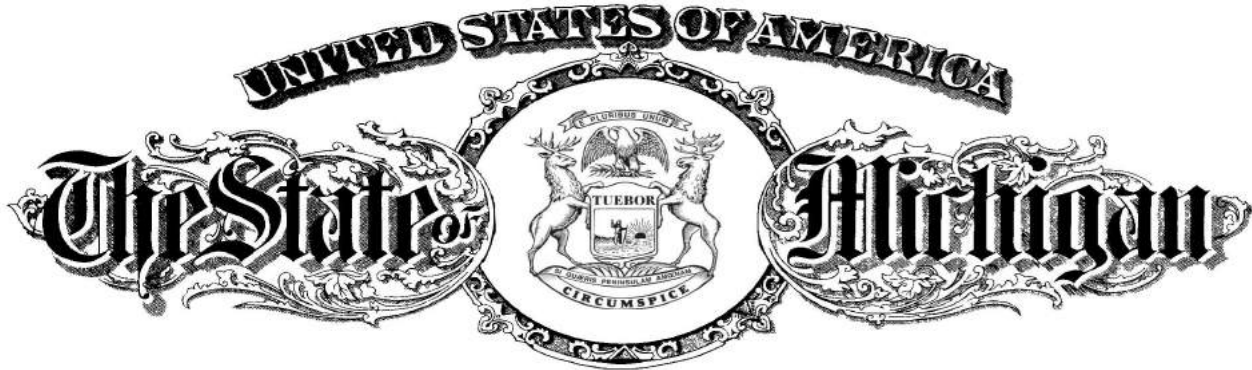


**INDIVIDUAL, PARTNERSHIP OR CORPORATION | STATE INCORPORATED**

Egis is a corporation existing under the laws of the State of Indiana.

**LICENSED TO OPERATE IN THE STATE OF MICHIGAN**

Egis is licensed to operate in the State of Michigan.



*This is to Certify That*

**EGIS BLN USA, INC.**

*a FOREIGN PROFIT CORPORATION existing under the laws of the state of Indiana*

*was validly authorized to transact business in Michigan on the 27th day of February, 2024, in conformity with 1972 PA 284.*

*Said corporation is authorized to transact in this state any business of the character set forth in its application which a domestic corporation formed under this act may lawfully conduct. The authority shall continue as long as said corporation retains its authority to transact such business in the jurisdiction of its incorporation and its authority to transact business in this state has not been surrendered, suspended or revoked.*

*This certificate is in due form, made by me as the proper officer, and is entitled to have full faith and credit given it in every court and office within the United States.*



*In testimony whereof, I have hereunto set my hand, in*

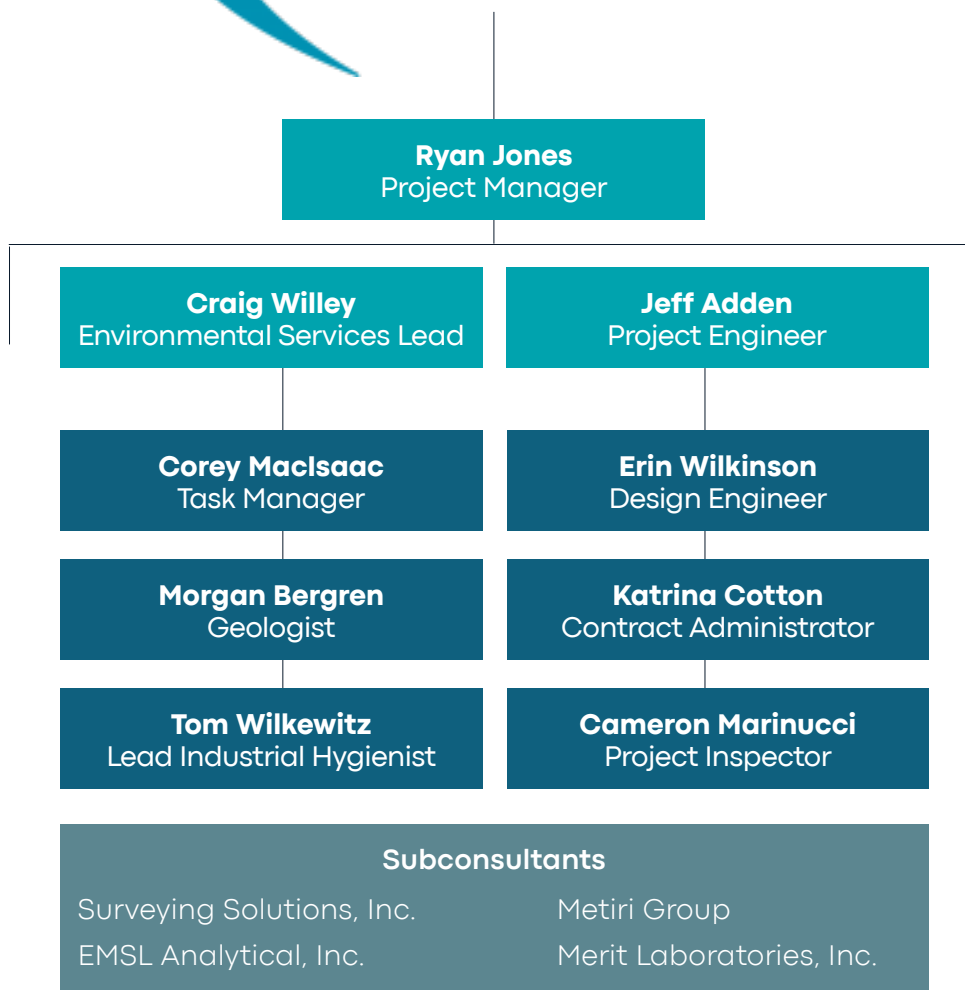
*the City of Lansing, this 27th day of February, 2024.*

*Linda Clegg, Director*

*Corporations, Securities & Commercial Licensing Bureau*

# PROJECT TEAM OVERVIEW

Achieving total client satisfaction starts with assembling the most qualified team. Egis recognizes that to achieve your goals, we must assume leadership responsibility. Egis offers an experienced team that knows how to complete projects efficiently and effectively.



## Key Personnel Physical Location

Egis's key personnel are based out of our Wixom, Michigan office and/or our Detroit, Michigan field office, making our team 100% local and available to work collaboratively.

## B. UNDERSTANDING OF PROJECTS & TASKS

Egis understands that HCMA is seeking a consultant to provide turnkey technical specification/contract development and contract administration for the cleanup and restoration of the farm homestead portion of a 30-acre property within Wolcott Mill Metropark in Macomb County. The subject portion of the property, located at 30 Mile Road and Kuntsman Road in Ray Township, is an approximate 6-acre parcel within the larger 30-acre area of Wolcott Mill Metropark and is currently occupied by various abandoned farm improvements, access roads, and vegetation. HCMA's objective is to prepare the property for farming and possible future use of the site for recreational and/or conservation purposes by clearing all improvements and vegetation, remediating any subsurface contamination, and creating tillable land.

We understand the professional services requested include two distinct phases. Phase 1 includes site investigation, design, permitting, and preparation of technical specifications and bid documents to facilitate procurement of a contractor to perform cleanup and restoration of the site. Phase 2 includes construction administration and contract QA/QC, including full-time field inspection, documentation, and reporting.

The Egis Team has extensive experience providing similar services for a variety of clients in Michigan and throughout the Midwest. Our recent and ongoing experience in Michigan includes site investigations, development of multiple contracts for remediation and site clearance projects, and contract administration/oversight for more than 400 properties in the City of Detroit on behalf of the Michigan Department of Transportation (MDOT). Egis is known as a leading provider of turnkey environmental and demolition-related professional services and is uniquely qualified to provide these services on behalf of the HCMA. Specific project details and references for these projects are provided in Section F of this proposal and a sample of services provided include, but are not limited to:

- ✓ Phase I ESAs
- ✓ Phase II ESAs
- ✓ Due Care Plan Development
- ✓ Hazardous & Regulated Materials (HRM) Inspection and Reporting
- ✓ Site Plan Design
- ✓ Demolition & Remediation Contract Development
- ✓ Procurement Assistance
- ✓ SESC Design & Permitting
- ✓ Regulatory Agency Coordination (EGLE, LARA, MIOSHA)
- ✓ Utility Disconnect Coordination
- ✓ Contract Administration & QC/QA
- ✓ Demolition & Remediation Field Inspection & Reporting
- ✓ Progress Reporting
- ✓ Contractor Payment Facilitation
- ✓ Administration & Documentation of Project Meetings
- ✓ SESC Inspection & Reporting
- ✓ Audit Compliance
- ✓ Project Closeout

## C. MANAGEMENT SUMMARY & WORK PLAN

### SITE INVESTIGATION, DATA COLLECTION & RECORDS RESEARCH

Upon award of contract and following a kickoff meeting with HCMA personnel, our team will immediately commence with site investigation and data collection activities, including Site Reconnaissance, Survey, Records Research, and Environmental Assessment tasks.

During our review of the project site, we observed that large portions of the site are currently overgrown with vegetation, some of which will require clearing to facilitate site investigation and environmental due diligence activities. Upon selection, we will procure a site clearing vendor to clear areas necessary to proceed with investigatory work. Since the specific scope and cost cannot be determined at this time, we have included a contingency budget for this scope of work in our Cost Proposal.

#### *Site Reconnaissance & Survey*

Egis personnel will mobilize to the site to perform a comprehensive site investigation. The purpose of this activity is to confirm and document existing site conditions, perform supplemental investigation of existing improvements (structures), and gather applicable information as required to support design and development of bid documents. All existing features to be removed will be precisely located and associated materials quantified to ensure the accuracy of contract documents and to reduce the risk of cost overruns during Phase 2 of the project.

In addition to hands-on site reconnaissance, subconsultant **Surveying Solutions, Inc. (SSI)** will survey the site utilizing Drone Light Detection and Ranging (LiDAR). This cutting-edge technology will provide a full topographic survey of the entire site with  $\frac{1}{2}$ " horizontal and vertical accuracy, providing detailed point information of all existing features and the adjoining areas. This method of survey has proven to be more efficient and effective than traditional topographic survey, in which elevations are obtained at

specific intervals with data interpolated between captured points. In addition to capturing horizontal and vertical data for site features, this method will also accommodate creation of a three-dimensional model of the site if deemed necessary. The survey data provided will be utilized to design various components of the project, including SESC features, removal of vegetation, demolition/removal of existing improvements, and site grading.

### **Records Research & Environmental Assessment**

A thorough records review is a vital component of any environmental assessment project. We have reviewed all documents provided as part of the RFP, including a Phase I ESA, Limited Phase II ESA, and Asbestos Inspection Report, all of which were completed in 2020/2021. Based on these initial reviews, we have identified several areas of potential concern that will require additional investigation. In addition to reviewing previously generated documents and associated records, we will also search applicable databases for any updated records since original reporting was completed to ensure all applicable data is captured and incorporated into final deliverables.

Egis recommends additional environmental investigation and/or characterization of the following items for Phase 2 design and preparation of technical specifications and bid documents.

- 1. Grain Silo** – Carbon tetrachloride was used in the past as a fumigant to control insects in grain storage bins. The potential exists for carbon tetrachloride to have been used at the property and for a release to the environment to have occurred. Egis proposes installing soil borings for discrete sampling in the area of the grain silo to collect soil and groundwater samples to evaluate for potential contamination in connection to this historical use.
- 2. Area of Removed Agricultural Building circa 1999 and Location of SB-1** – ASTI collected one soil sample from boring location SB-1 that was installed in this area to address abandoned drums observed at the site (REC 3 in ASTI Phase I ESA). Egis proposes characterizing this area of concern using incremental sampling methodology (ISM).
- 3. Historical Orchard in NE Portion of Site** – The ASTI Phase I ESA identified a small orchard (approximately 20 trees) located in the northeast portion of the site visible in aerial photographs from the 1940s into the 1980s. The potential exists for pesticides and herbicides to have been used in the management of the orchard. Egis proposes characterizing this area of concern using ISM.
- 4. Areas of Surficial Staining and Abandoned Containers** – Several areas of staining and/or discarded containers were identified in the ASTI Phase I ESA. ASTI collected one soil sample from each of these locations (SB-2, SB-3, SB-4, and SB-7). Egis proposes characterizing these areas of concern using ISM.
- 5. Trash Berm Waste Characterization** – Egis proposes conducting discrete waste characterization sampling of trash berms observed on the east side of the gravel drive and south of the remaining residential dwelling foundation. This analytical data is required to complete a waste profile in order to receive disposal approval from a licensed facility.

Egis proposes ISM for six decision units (DU) for a variety of reasons, not the least of which is that ISM provides a robust data set for decision-making. ISM is the preferred sampling approach for characterizing site soils for several reasons:

- 1.** Results provide a better estimate of mean contaminant concentration.
- 2.** Soil can have a high-level of heterogeneity, making it difficult to characterize through discrete sampling.
- 3.** Use of ISM rather than discrete sampling typically results in fewer samples submitted for laboratory analysis since three replicate samples can successfully characterize an entire decision unit.
- 4.** The IS approach uses specific field and laboratory protocols for collecting, combining, and processing samples that result in reliable and reproducible data.

Egis proposes discrete sampling for the investigation of the grain silo. The silo is an identifiable point source that is best investigated through discrete sampling. Similarly, discrete sampling is proposed for trash berms. Discrete sampling is best suited for waste characterization and is preferred by the Department of Environment, Great Lakes, and Energy (EGLE).

During our review of the project site, we observed that large portions of the site are currently overgrown with vegetation, some of which will require clearing to facilitate site investigation and environmental due diligence activities. Upon selection, we will procure a site clearing vendor to clear areas necessary to proceed with investigatory work. Since the specific scope and cost cannot be determined at this time, we have included a contingency budget for this scope of work in our Cost Proposal.

Any additional areas of environmental concern that may be identified after accessing the site will be approached similarly, with the investigative approach matched to the concern. Egis will prepare a Supplemental Phase II ESA work plan to identify investigation goals and objectives, field methodology, materials and equipment, and laboratory analytical parameters prior to mobilizing to the field. Findings will be summarized in a supplemental Phase II ESA report and data will be used to inform the limits of potential remedial excavations that will be designed for Phase 2 of the project. Given the proposed future use of the site for agriculture and recreation, a thorough evaluation of soil conditions and conservative interpretation of data best serves the project.

Before performing any intrusive site work, Egis will submit a utility locate request using the MISS DIG utility locating service and will self-perform a geophysical investigation in accessible areas of the site to identify any potential buried containers, USTs, or other deleterious material. Egis will conduct the geophysical investigation and clear and stake work areas using a LMX200 ground penetrating radar (GPR) unit and a Leica DD130 pipe and cable locator. Any anomalies detected in the course of the geophysical investigation will be marked in the field, and a soil boring will be added to the supplemental Phase II ESA work scope to investigate the anomaly, if appropriate.

The Asbestos Inspection Report prepared for HCMA in 2020 will be used for preparation of bid documents. In addition, Egis proposes to conduct a supplemental hazardous and regulated materials (HRM) survey to confirm that adequate identification and sampling of building materials was performed in the 2020 survey and to identify and quantify other regulated materials (ORM) (e.g., universal wastes, petroleum products, medical waste) that may be present at the site for inclusion in bid documents.

## PROJECT DEVELOPMENT

Project development tasks will begin immediately following the project kickoff meeting. Given the aggressive schedule, it will be necessary to execute site investigation and project development activities concurrently to the extent possible. While many contract documents cannot be finalized until site investigation/survey and environmental tasks are completed, drafting of technical specifications, SESC design, and utility disconnect coordination tasks will begin immediately.

Initial technical specifications will be drafted to address the following general scopes of work throughout the site, with placeholders entered to reference site plans and/or environmental reports that are in development:

- ✓ Removal and disposal of all vegetation.
- ✓ Removal and disposal of asbestos containing materials and/or other regulated materials.
- ✓ Removal and disposal of all above and below-grade improvements (structures, foundations, slabs, pavement, etc.).
- ✓ Removal and disposal of abandoned equipment.
- ✓ Removal and disposal of agricultural materials/debris, earthen trash berms, and other miscellaneous materials, including unknown debris encountered during removals and/or grading.
- ✓ Removal of all miscellaneous improvements, including light poles, conduit, fencing, gates, etc.
- ✓ Grading, tilling, topsoil, and seeding requirements.

Upon completion of site investigation and survey activities, Egis design personnel will develop a comprehensive plan set to identify and quantify all anticipated scopes of work. Although this project is generally straightforward, cost containment will be a primary focus of our design and development team. We will collaborate closely with HCMA personnel to identify cost-saving opportunities and confirm that any measures implemented will achieve the goals and objectives of the project. Site grading is one example of an area where cost savings may be realized. By designing earthwork (cut/fill) to balance throughout the site to the extent possible, labor, equipment, and material costs can be significantly reduced while still providing an acceptable end product.

Plan set components that are currently anticipated include:

Cover Page/Vicinity Sheet	Provides contract description and map of site location.
SESC Installation Plan	Identifies types, locations, and quantities of all SESC measures.
Removal Plan	Provides locations of all existing features to be removed, including vegetation, structures, equipment, and other features.
Remediation Plan (if applicable based on Environmental Assessment)	Identifies types, locations, and quantities of subsurface materials requiring remediation.
Grading Plan	Includes grading contours and detailed grades where necessary. Designed to reflect 1:6 transition to surrounding topography. Includes earthwork quantities for bidding purposes.
Miscellaneous Details & Note Sheet	Provides notes relative to applicable demolition and/or construction standards. Includes cross sections that identify typical backfill, tilling, topsoil, and seeding areas.

All plan sheets will be developed utilizing HCMA's preferred template. Egis can utilize a variety of CADD platforms to meet the needs of HCMA, including AutoCAD, Civil 3D, and OpenRoads Designer.

Upon completion of plan set development, we will apply for a Soil Erosion and Sedimentation Control (SESC) permit for the project. Based on the project location, the Macomb County Department of Public Works is the County Enforcing Agency (CEA) per Part 91 regulations. The permit application, accompanied by the full plan set, will be submitted via the Macomb County DPW online portal, and our team will closely monitor the approval process, following up with appropriate DPW personnel to ensure timely approval.

Egis is committed to providing the highest quality deliverables while ensuring the needs of the client and project are the top priority. As such, rigorous Quality Assurance and Quality Control (QA/QC) measures will be implemented throughout the design and contract development phase. In addition to standard procedures, our team will develop a project-specific QA/QC plan that is tailored to the scope and characteristics of this project. Our process will ensure that all design and bid package components are reviewed at various milestones, including a collaborative Final QA/QC review by supervisory and project management personnel.

Following final QA/QC of all components, the Egis Team will assist HCMA staff with compilation of a comprehensive bid package, including all contractual requirements and associated supporting documents as developed by Egis and/or supplied by HCMA. When possible, work included in the contract will be paid on a Lump Sum basis, although various unit-based items are anticipated to be required for variable quantity types of work. We understand that HCMA will be responsible for bid advertisement and administration. However, we will remain available to assist in responding to any bid inquiries and to review bids upon submission.

### **CONSTRUCTION ADMINISTRATION & CONTRACT QA/QC (PHASE II)**

We understand that Phase 2 of this service will entail turnkey management of the construction phase of the project, including full time field inspection, project engineering, contract administration, and QA/QC. The Egis Team is highly experienced in these services, having provided construction project management for numerous demolition, remediation, and construction projects in Michigan on behalf of a variety of private and public sector clients.

The primary focus of our construction management team will be to ensure that all work is performed in accordance with contractual requirements, including plans, specifications, permits, and applicable laws and regulations. All abatement or remediation activities will be overseen by experienced Industrial Hygiene personnel. Demolition, site clearance, and grading work will be supervised by a seasoned Construction Inspector who will also serve as the certified Construction Storm Water Operator. Inspection staff will generate daily reports in a format acceptable to HCMA. Each report will include, at minimum, the following components:

- ✓ Weather Conditions
- ✓ Contractor's Workforce (labor, equipment, hours on site)
- ✓ Log of visitors to the site (if applicable)
- ✓ Description of SESC measures and conditions
- ✓ Detailed summary of Contractor's operations
- ✓ Description and quantity of materials used (with supporting sketches, delivery tickets, etc.)
- ✓ Summary of pay items completed and associated quantities (as applicable)
- ✓ List of attachments associated with daily operations (sketches, delivery tickets, waste manifests, etc.)

Daily reports will be reviewed by the Egis Contract Administrator for clarity and accuracy prior to finalizing and incorporating them into the project file. All attachments and supporting documents will be digitized and transmitted to HCMA in both digital and original formats.

All project meetings, including the preconstruction meeting and regular progress meetings, will be administered and documented by The Egis Team, with meeting minutes distributed to all project stakeholders and incorporated into the project files.

Upon completion of the project, we will compile a comprehensive project file, including digital and original copies (when applicable) of all applicable project records, correspondence, and other project documentation.

### **COMMUNICATION**

Egis believes that effective, efficient, and continuous communication is paramount to the success of all projects, particularly those with stringent deadlines. As such, we will maintain regular communication with HCMA personnel throughout the life cycle of the project, from the kickoff meeting to project closeout. In addition to day-to-day correspondence, we will provide weekly status updates during both phases of the project. Any issues that arise during design will be immediately brought to the attention of designated HCMA staff, and we will work collaboratively to resolve all concerns. During the construction phase, any unknown or unexpected conditions encountered will also be promptly brought to HCMA's attention, including any potential quantity and/or cost overruns or trends of Contractor non-compliance.



## SCHEDULE

As indicated in the RFP, we understand HCMA is seeking to complete site clearance and restoration activities no later than November 30, 2024. To achieve this goal, diligent activity planning and schedule monitoring will be required, which our team is accustomed to and prepared for. Based upon our understanding of the project goals and objectives, and the levels of effort required for bid package development, we believe this schedule is fully attainable per the milestone schedule outlined on the following page.

Task	Duration from Proceeding Task	Anticipated Completion Date	Notes
Notice to Proceed		5/10/2024	
Internal Work Planning	1 Week	5/17/2024	Concurrent Tasks
Site Clearing	1 Week	5/17/2024	
Kickoff Meeting	1 Week	5/17/2024	
Site Investigations & Environmental Field Work	1 Week	5/24/2024	
Laboratory Analysis & Environmental Reporting	2 Weeks	6/7/2024	Concurrent Tasks
Technical Specification & Plan Set Development	3 Weeks	6/14/2024	
Final QA/QC	1 Week	6/21/2024	Concurrent Tasks
SESC Permitting	1 Week	6/21/2024	
Draft Bid Package to HCMA	1 Week	7/8/2024	
Advertise Bid Package	1 Week	7/15/2024	
Construction Bids Due	3 Weeks	8/5/2024	
Construction Contract Award	3 Weeks	8/19/2024	
Pre-Construction Meeting	1 Week	8/26/2024	
Start of Construction	2 Weeks	9/3/2024	
Site Clearance & Remediation Complete	7 Weeks	10/21/2024	
Site Restoration Complete	6 Weeks	11/29/2024	

## D. PERSONNEL

Egis has assembled a robust team of qualified, licensed, and experienced professionals who have provided these specific services for various federal, state, local, and private-sector clients, including the Michigan Department of Transportation (MDOT) and the City of Detroit.

**Ryan Jones** will serve as the **Project Manager** for this contract and will lead our team of engineering, environmental, inspection, and administrative personnel. He will directly supervise the Environmental Services Lead and Project Engineer and will provide QA/QC of their respective teams' work product. Mr. Jones has nearly 25 years of relevant project experience and has served in roles ranging from Inspector to Project Director. His background includes development, implementation, and management of a wide variety of transportation, infrastructure, demolition, and environmental projects, and he is accustomed to leading teams of multi-disciplinary professionals. Mr. Jones is currently serving as the project manager for demolition and environmental due diligence program management on the Gordie Howe International Bridge and MDOT I-94 Modernization Projects. In these roles, he has overseen development and execution of nearly 40 independent demolition and remediation contract packages for more than 300 residential, commercial, and industrial sites. Mr. Jones will serve as the primary point of contact for HCMA for this project and will ensure all tasks are completed on time and within budget.

**Jeff Adden** will serve as the **Project Engineer** for this project and will be involved in both Phase 1 (development) and Phase 2 (construction). During Phase 1, he will oversee site investigation and survey activities and will lead development of technical specifications and other bid package documents. During Phase 2, he will serve as the Resident Engineer and will oversee inspection and contract administration staff, provide weekly progress reports, and manage the cleanup and restoration contract. Mr. Adden has nearly 15 years of industry experience providing development, inspection, and management of a variety of project types. He is currently serving in similar roles on the Gordie Howe International Bridge and I-94 Modernization projects, where he is responsible for development of technical specifications and other bid package documents, as well as overseeing remediation, demolition, and construction activities for numerous site cleanup and clearance projects.

**Craig Willey** will serve as **Environmental Services Lead** for this project and will design and oversee Egis' environmental work activities, budgets, and schedules, and provide QA/QC for deliverables. Mr. Willey has over 19 years of experience in environmental consulting, a majority of which has been providing environmental due diligence and remediation services to a variety of public and private sector clients. Mr. Willey is well-versed in federal, state, and local regulations and credentialed in performing Phase I and II ESAs and risk-based corrective action (RBCA). Mr. Willey has extensive experience with designing and conducting Phase II ESA site investigations and site characterization investigations, groundwater sampling, remediation scoping, and cost estimating.

**Corey MacIsaac** will serve as a **Task Manager** for this project and lead environmental assessment field efforts, coordinate with subcontractors, serve as a technical advisor to Mr. Willey, provide QA/QC for field activities, and assist with generating deliverables. He has worked as an environmental consultant for more than eight years and has a thorough understanding of federal, state, and local environmental regulations. Mr. MacIsaac has extensive experience with conducting Phase II ESA site investigations, site characterization, UST removals and site assessment sampling, groundwater sampling, and overseeing remediation projects.

**Morgan Bergren** will serve as a **Geologist** for this project and will conduct field work and assist with report writing. Ms. Bergren has worked as an environmental consultant for over a year and has a thorough understanding of federal, state, and local environmental regulations. Ms. Bergren has experience performing Phase II ESA site investigations, site characterization, UST removals and site assessment sampling, and groundwater sampling.

**Tom Wilkewitz** will serve as an **Industrial Hygienist** for this contract and will conduct hazardous and regulated materials (HRM) investigatory field work and assist with report writing. Mr. Wilkewitz has worked as an Industrial Hygienist for more than 25 years and has a thorough understanding of federal, state, and local environmental regulations. He is an accredited Asbestos Building Inspector in the State of Michigan who has conducted hundreds of hazardous and regulated materials surveys on residential, commercial, and industrial structures.

**Erin Wilkinson** will serve as a **Design Engineer** for this project, responsible for design of the site grading plan and other plan set components. A graduate Civil Engineer, Ms. Wilkinson has more than 15 years of design and project development experience in Michigan and Texas and has worked on a wide range of projects of varying sizes and scopes. She has served in a similar role on the Gordie Howe International Bridge and I-94 Modernization Projects, where she is responsible for the development of site and grading plans, demolition schematics, SESC installation plans, maintenance of traffic plans, and various other bid package components.

**Katrina Cotton** will serve as the **Contract Administrator** for Phase 2 of the project. Ms. Cotton will be responsible for review of all contractor submittals, daily reports and attachments, and other construction phase documentation. She will compile and maintain comprehensive project files that will include all correspondence, submittals, reports, payment records, and other applicable documentation, which will be provided to HCMA upon completion of the project. Ms. Cotton has more than five years of contract administration experience and is currently providing these services for 4 separate site clearance projects on behalf of MDOT.

**Cameron Marinucci** will serve as the **Construction Inspector** for Phase 2 of the project, responsible for full-time supervision and documentation of the Contractor's operations. He will generate daily reports that capture all details of all activities occurring on the project site and will ensure the project is completed in accordance with contract requirements. As a certified Construction Storm Water Operator, he will also be responsible for monitoring, inspecting, and documenting SESC measures throughout the life of the project. Mr. Marinucci has more than five years of experience as a Construction Inspector and has provided these services on a variety of transportation, infrastructure, demolition, and remediation projects. He is currently serving as the Lead Inspector for demolition, remediation, and site clearance of a large industrial parcel as part of the I-94 Modernization Project and is fully aware of all applicable EPA, EGLE, LARA, and MIOSHA guidelines.

***In addition to the Key Personnel noted above, various tasks may be performed by additional supplemental Egis staff. All individuals performing work as part of this project will be supervised by Key Personnel, and the work product will be reviewed appropriately.***

# PERSONNEL

Ryan Jones

## Project Manager

24 YEARS OF EXPERIENCE



### EDUCATION

BS, Civil Engineering & Construction Management, Michigan State University

### CERTIFICATIONS/LICENSES

EGLE Certified Stormwater Operator #C-10156  
EGLE SESC Plan Review & Design Certification SE/C 01710

Ryan has extensive project management experience and coordinates with clients, contractors, governmental agencies, and other stakeholders.

### SERVICE CATEGORIES

- ✓ Project Management
- ✓ Contract Development
- ✓ Contract Administration
- ✓ Construction Phase Oversight
- ✓ Staff Supervision
- ✓ Client Communication & Stakeholder Engagement

Ryan is highly experienced in developing, implementing, and managing demolition, transportation, and infrastructure projects. He is skilled in developing demolition contract documents, schedules, and budgets and has a thorough understanding of all phases of demolition projects, including ensuring compliance with regulatory requirements.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Ryan served as Project Manager for Acquisition and Demolition Owner's Representative Consultant (ADORC) services for MDOT's I-94 Modernization project in Detroit. He is responsible for developing and implementing a turnkey demolition program, including program schedule development, environmental due diligence (EDD) planning and coordination, demolition contract development and management, regulatory agency and stakeholder coordination and communication, and audit compliance.

#### Gordie Howe International Bridge

MDOT

Ryan was the Project Manager for the Gordie Howe International Bridge Demolition Program. He was responsible for developing, implementing, and managing 10 standalone demolition contracts valued at more than \$60M and coordination and oversight of nearly 300 demolitions. Ryan was the primary point of contact for the MDOT on this project and oversaw an extensive engineering, environmental, inspection, and administrative team, including managing numerous subcontractors and third-party vendors.

#### Residential & Commercial Demolition Program Environmental Due Diligence City of Detroit

Ryan served as Project Manager for commercial and residential pre-demolition hazardous and regulated material surveys. Program tasks for commercial properties also include performing Phase I and Phase II Environmental Site Assessments, water service disconnects, waste characterization sampling, discharge permitting, and off-site disposal coordination. Project responsibilities include oversight of project team, client communication and coordination, schedule and budget monitoring, subcontractor oversight and management.

Craig Willey

## Environmental Services Lead

19 YEARS OF EXPERIENCE



### EDUCATION

MS, Forestry, Michigan State University

BS, Education, Michigan State University

### CERTIFICATIONS/LICENSES

Asbestos Inspector & Contractor Supervisor  
MI #A38608

40-Hour HAZWOPER

8-Hour HAZWOPER Refresher

Confined Space Entry

ASTM International - Phase I & II  
Environmental Service Assessments for  
Commercial Real Estate

ASTM International - Risk-based Corrective  
Action at Petroleum Release Sites

FEMA ICS for Single Resources & Initial Action  
Incident ICS-200

FEMA Intro to Incident Command System

FEMA Intro to National Incident  
Management System (NIMS)

FEMA Intro to National Response Framework

Petroleum Vapor Intrusion - Fundamentals of  
Screening, Investigation & Management

Hazardous Waste Management and  
Shipping for EPs

**Craig specializes in Phase I & II  
environmental site assessments,  
environmental site investigations,  
environmental due diligence, and  
HRM inspections.**

### SERVICE CATEGORIES

- ✓ Phase I & II Environmental Site Assessment (ESA)
- ✓ HRM Inspection

Craig is an environmental scientist and project manager with experience conducting and managing environmental projects to comply with local, state, and federal regulations. His consulting experience includes subsurface investigations, remedial activities, environmental due diligence, and hazardous and regulated materials (HRM) inspection. Craig's expertise includes client and regulatory interaction, scheduling and management of professional staff, coordination and completion of field activities, coordination of subcontractors, business development, technical data analysis, report preparation, and review of project documentation. Craig's extensive background, strong leadership skills, and diverse experience have proven beneficial in providing clients with direction and resourceful solutions. Craig has performed Phase I and II ESAs using ASTM standards and Michigan Department of Environment, Great Lakes, and Energy (EGLE) guidelines. Craig has conducted numerous Baseline Environmental Assessments and prepared Section 7a Compliance Analyses per EGLE guidelines. Craig has performed and assisted on small- to large-sized site investigation projects, including hydrogeologic, groundwater remedial investigations, and leaking underground storage tank (LUST) investigations. As part of the Gordie Howe International Bridge project, Craig designed and assisted with bid procurement for small and large scale remediation efforts, and managed contractor and consultant staff work efforts during remediation activities.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Craig served as Task Manager and Project Manager, leading all efforts related to planning, scheduling, scoping, and executing environmental due diligence on all properties planned to be acquired, including residential, commercial, industrial, and vacant lots.

#### Residential & Commercial Demolition Program Environmental Due Diligence City of Detroit

Craig serves as Environmental Services Lead for commercial and residential pre-demolition hazardous and regulated material surveys. Program tasks for commercial properties also include performing Phase I and Phase II Environmental Site Assessments, water service disconnects, waste characterization sampling, discharge permitting, and off-site disposal coordination. Project responsibilities include coordination of project work, project tracking, and quality control for project deliverables.

#### Gordie Howe International Bridge (Prior to Egis)

MDOT

Craig served as Task Manager and Project Manager whose responsibilities included coordination of project work, project tracking, fieldwork oversight, and quality control for Preliminary Site Investigations (PSI) and Due Care Plans for the environmental investigation/remediation services for more than 300 parcels. Responsibilities included stakeholder meetings with MDOT, EGLE, the Windsor Detroit Bridge Authority (WDBA), and Bridging North America (BNA), cost recovery support to MDOT, assisting with developing and implementing a project-wide Documentation of Due Care Compliance strategy, developing a soil management plan, planning and executing site characterization efforts, and remedial activities.

# Jeff Adden, EIT

## Project Engineer

9 YEARS OF EXPERIENCE



### EDUCATION

BS, Civil Engineering,  
Southern Illinois University

### REGISTRATIONS

EIT, IL #061037271

### CERTIFICATIONS/LICENSES

ACI Concrete Field Testing Technician  
OSHA 30-Hour

Jeff has extensive experience on projects of this type and has recently provided inspection services for multiple traffic signal modernization projects in recent years.

### SERVICE CATEGORIES

- ✓ Contract Development
- ✓ Contract Administration
- ✓ Quality Assurance/Quality Control
- ✓ Demolition Inspection
- ✓ Abatement Inspection
- ✓ Construction Inspection
- ✓ Remediation Inspection

Jeff is familiar with the standards and specifications associated with the work proposed by this project and has extensive experience monitoring work zone traffic operations. Jeff is highly knowledgeable in the use of Field Book/FieldManager and ProjectWise software platforms and are fully aware of MDOT and FHWA project documentation guidelines. He has succeeded in roles such as Inspector and Assistant/Resident Engineer.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Egis is serving as MDOT's Acquisition and Demolition Owner's Representative Consultant (ADORC) for the I-94 Modernization Project in the City of Detroit. In this role, we are responsible for development and implementation of a turnkey demolition program to clear a variety of residential, commercial, and industrial sites throughout the project footprint. In addition to demolition contract development and EDD activities, Egis is responsible to provide full time Field Inspection services for all abatement, remediation, and demolition activities, including comprehensive documentation and reporting in accordance with MDOT, EGLE, and FHWA guidelines.

#### Gordie Howe International Bridge DORC Services

MDOT

Egis is serving as MDOT's Demolition Owner's Representative Consultant (DORC) for the Gordie Howe International Bridge Project in the City of Detroit. In this role, we were responsible for development and implementation of 11 standalone demolition contracts, including coordination and oversight of permitting, EDD, and stakeholder/community engagement efforts. In recent years, we have provided full time Field Inspection services for abatement, remediation, and demolition of more than 300 residential, commercial, and industrial properties required to construct the project.

#### Blue Water Bridge DORC Services

MDOT

Egis is serving as MDOT's Demolition Owner's Representative Consultant (DORC) for the Blue Water Bridge Plaza Expansion in the City of Port Huron. In this role, we are responsible for parcel scoping, remediation and demolition contract development, contract administration, construction phase oversight, and project closeout.

Erin Wilkinson, EIT

## Design Engineer

15 YEARS OF EXPERIENCE



### EDUCATION

BS, Civil Engineering,  
Wayne State University

### REGISTRATIONS

EIT, TX #42258

Erin has 15 years of roadway design engineering experience, including complex geometric design and grading, ADA compliance and cross section design for Local Agencies and MDOT.

### SERVICE CATEGORIES

- ✓ Site Design
- ✓ Contract Development
- ✓ Quality Assurance/Quality Control

Erin is highly experienced in many facets of civil engineering design, including site design, utilities, transportation, and infrastructure improvements. She regularly develops plan sets for remediation, demolition, and site clearance projects and has experience reviewing technical specifications for clarity and consistency. She is also proficient in MicroStation, GEOPAK, Auto Table, Auto Turn, AutoCAD, HEC-RAS, and HY-8.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Egis is serving as MDOT's Acquisition and Demolition Owner's Representative Consultant (ADORC) for the I-94 Modernization Project in the City of Detroit. In this role, we are responsible for development and implementation of a turnkey demolition program to clear a variety of residential, commercial, and industrial sites throughout the project footprint. In addition to demolition contract development and EDD activities, Egis is responsible to provide full time Field Inspection services for all abatement, remediation, and demolition activities, including comprehensive documentation and reporting in accordance with MDOT, EGLE, and FHWA guidelines.

#### Gordie Howe International Bridge DORC Services

MDOT

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# Corey MacIsaac

## Task Manager

8 YEARS OF EXPERIENCE



### EDUCATION

BS, Environmental Science  
Eastern Michigan University

### CERTIFICATIONS/LICENSES

Asbestos Inspector & Contractor Supervisor  
MI #A51249

OSHA 10-Hour

40-Hour HAZWOPER

8-Hour HAZWOPER Refresher

Hazardous Waste Management &  
Shipping for EPs

Corey's expertise includes environmental equipment, coordination and completion of field activities, coordination of subcontractors, technical data analysis, report preparation, and review of project documentation.

### SERVICE CATEGORIES

- ✓ Phase I & II Environmental Site Assessment (ESA)
- ✓ HRM Inspections

Corey is an environmental scientist with vast experience conducting environmental projects to comply with local, state, and federal regulations. His consulting experience includes subsurface investigations, remedial activities, geophysical investigations, commercial and residential asbestos inspections, and environmental due diligence. Corey has performed Phase I and II ESAs in accordance with ASTM Standards and Michigan Department of Environment, Great Lakes, and Energy (EGLE) guidelines. Corey has been part of hundreds of HRM inspections, post-abatement air clearance projects, and post-abatement verification inspections. His responsibilities have included data evaluation and interpretation, technical document preparation, and quality assurance.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Corey served as Field Scientist performing fieldwork related to planning, scheduling, scoping, and executing environmental due diligence on all properties targeted for acquisition, including residential, commercial, industrial, and vacant lots. Responsibilities include preparation of project area contamination surveys (PACS), conducting ground penetrating radar (GPR) investigations, conducting preliminary site investigations (PSI) of sites assigned a PACS risk level of medium or high, underground storage tank (UST) removal and site assessment, and data management and figure development using ArcGIS.

#### Gordie Howe International Bridge EORC Services (Prior to Egis)

MDOT

Corey served as Field Scientist tasked with conducting PSIs, preparing Due Care Plans, and additional site characterization/remediation services for more than 300 parcels. He assisted with design and led field effort for flux chamber sampling to evaluate ambient air exposure pathway for trichloroethylene (TCE) at a former industrial site and was involved in remediation at multiple sites, including various waste streams, including TCE, polychlorinated biphenyls (PCBs), lead, cyanide, petroleum products, and asbestos-contaminated building debris. Responsibilities also included oversight of remediation contractors, Resource Conservation and Recovery Act (RCRA), hazardous waste manifesting and quantity tracking for contaminated soil and groundwater, and imported aggregate (e.g., 21AA and Type II sand) sourced from prequalified MDOT suppliers. He also helped design and implement EPA-approved Toxic Substances Control Act (TSCA) self-implementing cleanup plans, including Part 761 Subpart O Cleanup Verification Sampling. Corey provided Remediation verification sampling and contaminated soil stockpile waste characterization sampling pursuant to the Remediation and Redevelopment Division Sampling Strategies and Statistics Training Materials, 2002 (S3TM).

# Morgan Bergren

## Geologist

1 YEARS OF EXPERIENCE



### EDUCATION

BS, Professional Geology/Hydrogeology,  
Eastern Michigan University

### CERTIFICATIONS/LICENSES

40-Hour HAZWOPER

ASTM International - Phase I & II  
Environmental Site Assessment Processes  
Asbestos Awareness Training

Morgan's responsibilities include coordinating and performing field activities, data evaluation and interpretation, statistical analyses, and technical document preparation. Field activities include Geoprobe® soil and groundwater sampling, and visual sight inspections of properties. Other responsibilities include historical land use research, regulatory information review, FOIA requests, and report preparation.

### SERVICE CATEGORIES

- ✓ Phase I & II Environmental Site Assessment

Morgan is a recent graduate from Eastern Michigan University with a Bachelor of Science in Professional Geology/Hydrogeology. Her studies included GIS, QGIS, hydrology, hydrogeology, geomorphology, physics, and calculus. Morgan has assisted with Phase I and II ESAs using ASTM standards and Michigan Department of Environment, Great Lakes, and Energy (EGLE) guidelines. Morgan has performed and assisted on small and large-scale investigation projects, including leaking underground storage tank (LUST) investigation.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Morgan serves as the Field Geologist performing PACS on all properties planned to be acquired for the project, including residential, commercial, and industrial uses. Her responsibilities also included conducting preliminary PSIs for properties deemed to present an elevated level of risk to MDOT and its contractors, overseeing UST removals and conducting site assessment sampling, preparing documentation of due care compliance, and conducting perimeter demolition air sampling for asbestos and lead.

#### Residential & Commercial Demolition Program Environmental Due Diligence City of Detroit

Morgan serves as the Staff Scientist for residential and commercial pre-demolition involved with coordinating and documenting hazardous and regulated material inspections, pre-abatement walk-throughs, post-abatement air clearance sampling, and post-abatement verification. Program tasks for commercial properties also include performing Phase I and Phase II Environmental Site Assessments, water service disconnects, waste characterization sampling, discharge permitting, and off-site disposal coordination. Project responsibilities include coordination with field staff, data analysis, report assembly, and report revisions.

#### Arkansas Valley Conduit

U.S. Bureau of Reclamation

Morgan served as an Environmental Scientist for the Arkansas Valley Conduit (AVC) project in Pueblo County, CO. She conducted Phase I ESAs for properties being acquired for construction easements/right-of-ways for the infrastructure project.

Tom Wilkewitz

## Lead Industrial Hygienist

25 YEARS OF EXPERIENCE



### EDUCATION

General Studies, River Rouge High School

### CERTIFICATIONS/LICENSES

Asbestos Contractor/Supervisor  
Asbestos Inspector MI # A20877

**Tom has 25 years of experience in the oversight, inspection and removal of asbestos, lead and mold contaminants and other regulated materials by means of selective and total demolition of structures.**

### SERVICE CATEGORIES

- ✓ HAZMAT Inspection & Reporting
- ✓ Post-abatement Air Monitoring
- ✓ Post-abatement Verification Inspection
- ✓ Demolition Inspection
- ✓ Abatement Inspection
- ✓ Remediation Inspection

Tom's experience involves the inspection and oversight of residential properties, schools, universities, churches, post offices, hospitals, retail, manufacturing, power plants and transformer stations, paper mills, oil refineries, chemical plants, laboratories, airports, military bases, correctional facilities, and water treatment plants.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

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#### Gordie Howe International Bridge DORC Services

MDOT

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*Katrina Cotton*

## Contract Administrator

**5** YEARS OF EXPERIENCE



### EDUCATION

BA, Criminal Justice,  
Oakland University

**Katrina is a Certified Office Technician and has administered numerous projects of varying sizes and scopes on behalf of MDOT and Local Agency clients**

### SERVICE CATEGORIES

✓ Contract Administration

Katrina has served as a COT Course instructor and has assisted in MDOT file reviews. She is certified/trained in FieldManager, Prevailing Wage, and MDOT Materials Acceptance Process and is fully proficient in the use of LCPTracker and ProjectWise. She has experience with MDOT Documentation and project record-keeping requirements and has upheld these standards throughout her projects as an Office Technician. She is familiar with MDOT requirements and guidelines set forth by the MDOT Wiki Construction Manual, Materials Sampling Guide, Materials Quality Assurance Procedures Manual, the 2020 MDOT Standard Specifications for Construction, and other guidance documents.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

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#### Gordie Howe International Bridge DORC Services

MDOT

Egis is serving as MDOT's DORC for the Gordie Howe International Bridge Project in the City of Detroit. In this role, we were responsible for development and implementation of 11 standalone demolition contracts, including coordination and oversight of permitting, EDD, and stakeholder/community engagement efforts. In recent years, we have provided full time Field Inspection services for abatement, remediation, and demolition of more than 300 residential, commercial, and industrial properties required to construct the project.

The Egis team consists of experienced professionals who are ready to provide our services for the Huron-Clinton Metropolitan Authority.

**EXPERIENCE.  
EXCELLENCE.**

*Quality.*

Cameron Marinucci

## Inspector

4 YEARS OF EXPERIENCE



### EDUCATION

BA, Construction Management,  
Indiana State University

AS, General Studies, Oakland Community College

### CERTIFICATIONS/LICENSES

Registered Code Official & Inspector

MI #INSP01138

EGLE Stormwater Management Operator

MI #C-22604

OSHA 10-Hour

EGLE Construction Stormwater Operator

**Cameron is a highly skilled inspector and licensed Building Inspector with more than four years of experience.**

### SERVICE CATEGORIES

- ✓ Demolition Inspection
- ✓ Abatement Inspection
- ✓ Construction Inspection
- ✓ Remediation Inspection

In addition to construction inspection, Cameron has provided a variety of demolition-related services since joining Egis, including pre-demolition structural assessments/accessibility determination, site scoping and mapping, and demolition phase oversight.

### SELECT PROJECT EXPERIENCE

#### I-94 Modernization ADORC Services

MDOT

Egis is serving as MDOT's Acquisition and Demolition Owner's Representative Consultant (ADORC) for the I-94 Modernization Project in the City of Detroit. In this role, we are responsible for development and implementation of a turnkey demolition program to clear a variety of residential, commercial, and industrial sites throughout the project footprint. In addition to demolition contract development and EDD activities, Egis is responsible to provide full time Field Inspection services for all abatement, remediation, and demolition activities, including comprehensive documentation and reporting in accordance with MDOT, EGLE, and FHWA guidelines.

#### Gordie Howe International Bridge DORC Services

MDOT

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#### MDOT Construction Inspection Services

Various Projects Statewide

In addition to the demolition-specific projects above, Egis provides Construction Inspection services for a variety of roadway and bridge rehabilitation and/or reconstruction projects on behalf of MDOT. Ranging from simple resurfacing projects to large-scale freeway reconstructions, we are highly experienced in the inspection and documentation of a multitude of work types. Daily tasks include coordination and communication with contractors and MDOT personnel, inspection of ongoing activities to ensure compliance with contract specifications, completion of Inspector's Daily Reports (IDRs) to thoroughly document all operations, and preparation of supplemental attachments (forms, sketches, photographs, etc.) to ensure comprehensive documentation of all activities in accordance with MDOT and FHWA guidelines.



## F. REFERENCES

### Gordie Howe International Bridge Demolition Program

Delray Neighborhood, Detroit, MI 48209  
2015 to Present  
Budget: \$20,400,000

#### Project Type & Service

- Site Investigation
- Phase I Environmental Site Assessments
- Phase II Environmental Site Assessments
- Environmental Due Diligence
- Hazardous Material Assessments
- SESC Design & Permitting
- Utility Disconnect Coordination
- Site Design
- QA/QC
- Demolition & Site Clearance Contract Development
- Abatement Oversight & Documentation
- Remediation Inspection & Documentation
- Demolition Inspection & Documentation
- Contract Administration
- Stakeholder Engagement
- Project Closeout

#### Client

Michigan Department of Transportation  
Hussein Ibrahim, Deputy Project Manager  
1060 W. Fort Street, Detroit, MI 48226  
(248) 228-6006 | IbrahimH@michigan.gov

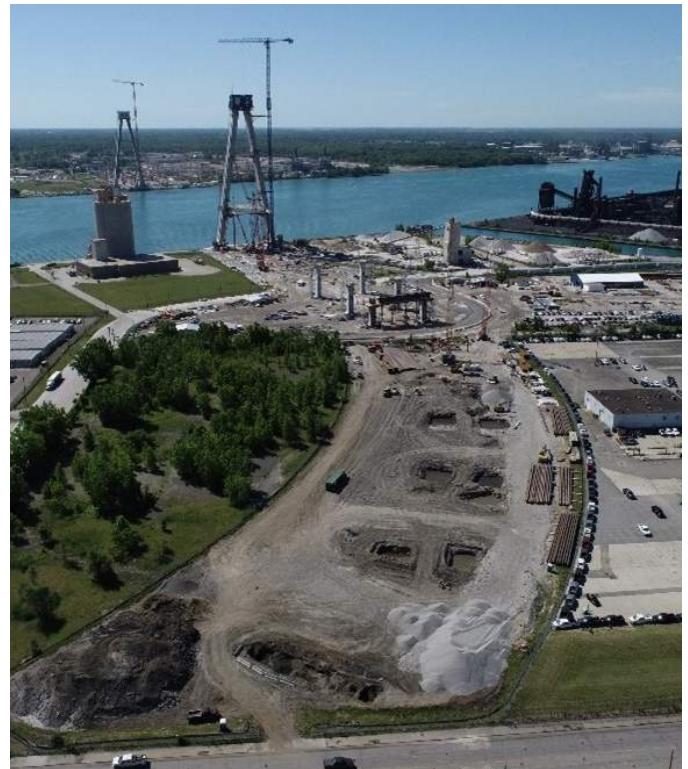
#### Key Personnel

**Ryan Jones | Craig Willey | Corey MacIsaac | Katrina Cotton | Jeff Adden | Erin Wilkinson | Tom Wilkewitz | Cameron Marinucci**

#### Description

Egis was engaged by MDOT to serve as the Demolition Owner's Representative Consultant (DORC) for the Gordie Howe International Bridge project. Egis provided demolition program development, contract administration, property management, demolition phase oversight, environmental investigation/remediation, and site clearance services for more than 300 parcels in Detroit, Michigan.

Our staff performed preliminary site investigations (PSIs) and provided oversight of PSI fieldwork at properties identified as being medium or high risk in project area contamination surveys (PACS) prepared by others. PSI activities consisted of installing soil borings, logging soil cores using the Unified Soil Classification System, field screening soil for sample collection, installing temporary wells to sample groundwater, and delivering soil and groundwater samples to an independent analytical laboratory for testing. The results of fieldwork were summarized in a PSI report and used to prepare a Due Care Plan.





# Gordie Howe International Bridge Demolition Program Continued

Egis also provided demolition and environmental remediation oversight through the Construction Manager/General Contractor (CMGC) delivery method to accelerate procurement and decrease delays. Sites of significant remediation included:

- Peerless Metal Products – a complex site that required removal and assessment of regulated underground storage tanks (USTs), and remediation of soil that was characterized as hazardous for several Resource Conservation and Recovery Act metals by the toxicity characteristic leaching procedure, as well as contaminated with polychlorinated biphenyls (PCB). PCB remediation waste (contaminated soil) was subject to the Toxic Substances Control Act (TSCA), which required implementing a U.S. EPA-approved self-implementing cleanup plan, including Part 761 Subpart O Cleanup Verification Sampling.

Remediation activities consisted of the removal of regulated USTs and collecting site assessment samples from the respective UST cavities for change in service and release reporting under Part 211, UST Regulations, and excavating and collecting verification samples pursuant to the Remediation and Redevelopment Division Sampling Strategies and Statistics Training Materials, 2002 (S3TM) and/or Part 761 Subpart O. Contaminated soil excavation and verification sampling was an iterative process that was repeated until cleanup objectives were achieved.

Oversight at this property also included abatement of regulated asbestos containing materials and other regulated materials in connection with the commercial office building and other structures at the property, as well as demolition of the building, carport, and associated paved surfaces/hardscape. The property was backfilled using imported granular material, graded to drain, and restored with topsoil, seed, and mulch blanket.

Unlike most of the GHIB project properties where regulatory liability was limited through a Covenant Not To Sue agreement between MDOT and EGLE, a BEA was prepared for Peerless Metal Products. A BEA was submitted to the State due to PCB contamination at the site and EPA's authority over issues subject to the Resource Conservation and Recovery Act (RCRA). EPA recognizes the BEA in Michigan via delegated authority to EGLE.

- Central Transport – a multi-acre parcel developed with a large truck terminal building. Land requirements were such that it was not necessary for MDOT to acquire the entire parcel for bridge-related construction. Because of this, demolition of the truck terminal building was limited to only a portion of the building, with attention placed on preserving the remnant structure for viability of future use. Project objectives were achieved through creative utility relocations and well-planned, targeted, and controlled demolition activities.

In addition to building demolition and hardscape removal, Egis provided remediation oversight for removing PCB-contaminated soils. PCBs impacted two distinct areas of the property. Remediation was conducted using the performance-based disposal option provided in Part 761. Further, we provided stormwater design services and construction oversight for drainage improvements/changes, in part necessitated by the partial property acquisition and future project needs. This work required adherence to a soil management plan that included tracking and documentation of soil relocation on the property in accordance with Part 201, Environmental Remediation regulations.

***The American Council of Engineering Companies recognized Egis's work on this project with a Michigan Engineering Honorable Conceptor Award and a National Recognition Award in 2019.***

# I-94 Modernization ADORC

Detroit, MI 48209

2020 to Present

Budget: \$14.3 Million

## Project Type & Service

- Site Investigation
- Phase I Environmental Site Assessments
- Phase II Environmental Site Assessments
- Environmental Due Diligence
- Hazardous Material Assessment
- SESC Design & Permitting
- Utility Disconnect Coordination
- Site Design
- QA/QC
- Demolition & Site Clearance Contract Development
- Abatement Oversight & Documentation
- Remediation Inspection & Documentation
- Demolition Inspection & Documentation
- Contract Administration
- Stakeholder Engagement
- Project Closeout



## Client

Michigan Department of Transportation

Tom Jay, Project Manager

18101 W. Nine Mile Road, Southfield, MI 48075

(586) 405-1430 | JayT@michigan.gov

## Key Personnel

**Ryan Jones | Craig Willey | Corey MacIsaac | Katrina Cotton | Jeff Adden | Erin Wilkinson | Morgan Bergren | Tom Wilkewitz | Cameron Marinucci**

## Description

Egis is currently serving as the Acquisition and Demolition Owner's Representative Consultant (ADORC) for the I-94 Modernization Project in Detroit. This project includes nearly seven miles of urban freeway reconstruction and widening, replacement of 67 bridges, and reconstruction of two major freeway interchanges at I-75 and M-10.

In addition to acquiring nearly 600 parcels needed for the construction of this corridor, Egis is providing turnkey demolition program management services and conducting environmental due diligence for all commercial and industrial properties targeted for acquisition.

PACs are prepared for each property, and the property is assigned a corresponding MDOT environmental risk rating. Properties assigned an MDOT risk rating of "Medium" or "High" are then subjected to an intrusive PSI that includes soil and groundwater sampling. Additional site characterization may be performed based on the PSI results. Egis then uses this data to prepare a Section 7a Compliance Analysis (Due Care Plan). The analysis focuses on mitigating potential unacceptable exposures to contractors, local residents, and visitors. Egis technicians also conduct GPR investigations for all property acquisitions for environmental and demolition purposes. This data is processed and interpreted to identify potential underground storage tanks, remnant structural components (e.g., footings, foundations), utilities, and other features that may need to be removed or require utility coordination.

As part of the demolition program management scope of services, Egis is responsible for development of parcel-specific contract packages to address abatement of hazardous and regulated materials, removal of all improvements, required environmental remediation, site clearance, and restoration. Utility disconnection and/or relocation efforts are coordinated by our team, as well as all required permitting for demolition and/or remediation activities. Following award of demolition contracts, Egis provides project management, inspection, and contract administration services for each contract package.



# **HURON-CLINTON METROPOLITAN AUTHORITY**

RFP No. 513-24-147DR

Parcel Environmental Clean-up & Restoration  
Phase I

April 30, 2024



# **PART II: COST** —

## **PARCEL ENVIRONMENTAL CLEAN-UP & RESTORATION, PHASE I**

**RFP No. 513-24-147DR**

April 30, 2024





**THEY'RE YOUR METROPARKS.  
TAKE A WALK ON OUR WILD SIDE.**

Administrative Office | 13000 High Ridge Drive, Brighton MI 48114-9058 | 810-227-2757 | metroparks.com

**HURON CLINTON METROPOLITAN AUTHORITY  
REQUEST FOR PROPOSAL STANDARD COST FORM**

(TO BE SUBMITTED WITH PROPOSAL PART II)

PROJECT TITLE: Parcel Environmental Cleanup and Restoration

PARK NAME: Wolcott Mill Metropark

RFP No.: 513-24-147DR

DUE DATE: April 30, 2024

	ESTIMATED HOURS	ESTIMATED COST
Site Investigation, Data Collection, Records Research	78.5	\$10,427.50
- Geotechnical Investigation (as needed)	36.0	\$4,988.00
- Design Survey (as needed)	8.0	\$5,692.00
- Permit Preparation and Applications	10.0	\$1,596.00
Workplan Development	206.0	\$67,280.00
Bid Drawings and Documents Preparation	196.0	\$32,273.00
Bid Letting Assistance	10.0	\$1,596.00
Review of Bids and Recommendation for Award	4.0	\$852.00
- 4 Meetings	16.0	\$3,232.00
Additional Phases/Task As Proposed		
- Vegetation Removal (BUDGET)	22.0	\$23,138.00
-		

Include estimated hours for all work performed except provided by subconsultant as lump sum.

HCMA will request proposal from Consultant for Phase 2

Proposal Cost (Not to Exceed)
<b>\$151,074.50</b>

**Fee Justification Exhibit**  
**Wolcott Mill Metropark Parcel Environmental Cleanup and Restoration, Phase I**  
**RFP No. 513-24-147DR**

Task #	Task Description	Project Manager	Environmental Services Lead	Task Manager	Geologist	Environmental Scientist	Field Inspector	Field Technician	Industrial Hygienist	Project Engineer	Project Designer	Admin Support	TASK TOTAL HOURS	TASK TOTAL COST
1	Site Investigation, Data Collection, Records Research	4.00	0.50	1.00	1.00	0.00	24.00	12.00	12.00	24.00	0.00	0.00	78.50	\$ 10,427.50
1.1	Document Existing Conditions, Obtain Measurements, Etc.	4.00					24.00			24.00				\$ 7,700.00
1.2	HRM Survey		0.50	1.00	1.00			12.00	12.00					\$ 2,727.50
1a	Geotechnical Investigation (as needed)	2.00	2.00	8.00	8.00		8.00			8.00			36.00	\$ 4,988.00
1b	Design Survey	2.00								2.00	4.00		8.00	\$ 5,692.00
1b.1	Design Survey - SSI Lump Sum Cost													\$ 4,300.00
1c	Permit Preparation And Applications	2.00								4.00	2.00	2.00	10.00	\$ 1,596.00
2	Workplan Development	1.00	27.00	52.00	52.00	30.00	0.00	40.00	0.00	4.00	0.00	0.00	206.00	\$ 67,280.00
2.1	Phase II ESA Work Plan		18.00	6.00										\$ 4,230.00
2.1a	Phase II ESA Field Work		1.00	30.00	40.00	30.00		40.00						\$ 14,831.00
2.1b	Phase II ESA Reporting		8.00	16.00	12.00									\$ 4,840.00
2.1c	Phase II ESA Drilling													\$ 2,500.00
2.1d	Phase II ESA Laboratory Analysis (BUDGET)													\$ 40,000.00
2.2	Utility Disconnect Coordination	1.00								4.00				\$ 879.00
3	Bid Drawings and Document Preparation	30.00	14.00	0.00	0.00	0.00	0.00	0.00	0.00	61.00	88.00	3.00	196.00	\$ 32,273.00
3.1	Plan Sheet Development	2.00								15.00	60.00			\$ 10,915.00
3.1a	Plan Sheet QA/QC	4.00	4.00							8.00				\$ 3,072.00
3.1b	Plan Sheet Revisions										8.00			\$ 1,080.00
3.2	Technical Specification Development	12.00								24.00	8.00			\$ 8,004.00
3.2a	Technical Specification QA/QC	4.00	4.00											\$ 1,864.00
3.2b	Technical Specification Revisions									4.00	2.00			\$ 874.00
3.3	Compile Bid Package	2.00								8.00	8.00	2.00		\$ 3,010.00
3.3a	Bid Package QA/QC	4.00	4.00											\$ 1,864.00
3.3b	Bid Package Revisions									2.00	2.00	1.00		\$ 658.00
3.4	Final QA/QC	2.00	2.00											\$ 932.00
4	Bid Letting Assistance	2.00								4.00	2.00	2.00	10.00	\$ 1,596.00
5	Review of Bids and Recommendation for Award	2.00								2.00			4.00	\$ 852.00
6	Meetings (Four)	4.00	8.00							4.00			16.00	\$ 3,232.00
7	Vegetation Removal (BUDGET)	2.00					16.00			4.00			22.00	\$ 23,138.00
7.1	Vegetation Removal Subcontractor (TBD)													\$ 20,000.00
	<b>TOTAL HOURS</b>	51.00	51.50	61.00	61.00	30.00	48.00	52.00	12.00	117.00	96.00	7.00	<b>TOTAL NOT TO EXCEED</b>	<b>\$151,074.50</b>
	<b>HOURLY RATE</b>	\$ 275.00	\$ 191.00	\$ 132.00	\$ 100.00	\$ 112.00	\$ 124.00	\$ 83.00	\$ 117.00	\$ 151.00	\$ 135.00	\$ 86.00	<b>BUDGET</b>	

Egis proposes an hourly fee structure with an established not-to-exceed budget. The levels of effort provided are estimated based upon our understanding of the project scope and our experience on previous projects. HCMA will be billed for actual labor hours spent working on the project. Hourly labor rates for all classifications anticipated to work on the project are provided in the Professional Services Billing Rates table. Surveying Solutions, Inc. will be compensated on a Lump Sum basis for design survey services. Laboratory analytical services will be billed at the unit rates provided in the Laboratory Fees table.



**Professional Services Billing Rates**  
**Wolcott Mill Metropark Environmental Cleanup and Restoration, Phase I**  
**RFP No. 513-24-147DR**

Classification	Billing Rate
Project Manager	\$ 275.00
Environmental Services Lead	\$ 191.00
Task Manager	\$ 132.00
Geologist	\$ 96.00
Environmental Scientist	\$ 112.00
Field Inspector	\$ 124.00
Field Technician	\$ 83.00
Industrial Hygienist	\$ 112.00
Project Engineer	\$ 151.00
Project Designer	\$ 135.00
Administrative Support	\$ 86.00

*The labor rates above encompass all other costs, including but not limited to, fringe benefits, paid time off, insurance, technology, overhead and profit, and other indirect costs.*

Laboratory Fees				
Wolcott Mill Metropark Parcel Environmental Cleanup and Restoration, Phase I				
RFP No. 513-24-147DR				
ICM Analysis				
Analysis	Billing Rate Per Sample	# of Samples	Extension	
ISM Prep (Metals)	\$ 90.00	18	\$ 1,620.00	
ISM Prep (SVOCs)	\$ 90.00	15	\$ 1,350.00	
ISM Prep (Pesticides)	\$ 90.00	18	\$ 1,620.00	
ISM Prep (Herbicides)	\$ 90.00	18	\$ 1,620.00	
ISM Prep (VOCs)	\$ 180.00	15	\$ 2,700.00	
VOCs analysis	\$ 120.00	15	\$ 1,800.00	
SVOCs analysis	\$ 216.00	15	\$ 3,240.00	
Pesticides analysis	\$ 96.00	15	\$ 1,440.00	
Herbicides analysis	\$ 246.00	15	\$ 3,690.00	
RCRA 8 Metals	\$ 120.00	18	\$ 2,160.00	
Sample Disposal	\$ 2.40	18	\$ 43.20	
			<i>SUB-TOTAL</i>	\$ 21,283.20
Discrete Sample Analysis				
Analysis	Billing Rate Per Sample	# of Samples	Extension	
VOCs	\$ 120.00	4	\$ 480.00	
PNAs	\$ 108.00	0	\$ -	
SVOCs	\$ 216.00	0	\$ -	
Metals	\$ 100.00	4	\$ 400.00	
Organochlorine Pesticides	\$ 96.00	4	\$ 384.00	
Herbicides	\$ 246.00	4	\$ 984.00	
			<i>SUB-TOTAL</i>	\$ 2,248.00
Waste Characterization				
Analysis	Billing Rate Per Sample	# of Samples	Extension	
TCLP w/ Herbs and Pests	\$ 870.00	9	\$ 7,830.00	
TCLP Extraction	\$ 54.00	9	\$ 486.00	
Corrosivity/pH	\$ 18.00	9	\$ 162.00	
Ignitability/Flashpoint	\$ 48.00	9	\$ 432.00	
Reactivity (Cyanide, Sulfide)	\$ 120.00	9	\$ 1,080.00	
			<i>SUB-TOTAL</i>	\$ 9,990.00
Asbestos Analysis				
Analysis	Billing Rate Per Sample	# of Samples	Extension	
PLM	\$ 9.18	20	\$ 183.60	
400-pt count (reporting limit to <.25%)	\$ 19.03	10	\$ 190.32	
NOB Prep and 400-pt count (target RL 0.5%)	\$ 22.20	6	\$ 133.20	
			<i>SUB-TOTAL</i>	\$ 507.12
			<b>TOTAL ANTICIPATED ANALYTICAL COST</b>	<b>\$ 34,028.32</b>
			<b>PROPOSED ANALYTICAL BUDGET</b>	<b>\$ 40,000.00</b>
<p><i>Egis proposes a budget of \$40,000.00 for laboratory analyses. This budget includes contingency beyond the anticipated analytical costs noted above to allow for additional sampling that may be required due to unknown site conditions. Additional analyses beyond the anticipated quantities will be invoiced using the billing rates provided. Rates provided include a 20% mark-up.</i></p>				

**HURON-CLINTON METROPARKS MONTHLY STATISTICS**

**May, 2024**

PARK	MONTHLY VEHICLE ENTRIES				MONTHLY TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	54,472	57,210	57,854	-6%	\$ 339,227	\$ 359,027	\$ 357,580	-5%
Wolcott Mill	4,929	4,977	5,548	-11%	\$ 7,722	\$ 6,884	\$ 5,681	36%
Stony Creek	145,114	115,109	89,865	61%	\$ 399,962	\$ 435,937	\$ 460,565	-13%
Indian Springs	12,651	11,943	12,090	5%	\$ 55,517	\$ 61,536	\$ 58,175	-5%
Kensington	124,442	98,396	98,641	26%	\$ 543,767	\$ 559,185	\$ 528,138	3%
Huron Meadows	13,223	12,271	12,366	7%	\$ 2,998	\$ 3,976	\$ 3,412	-12%
Hudson Mills	23,099	25,207	25,632	-10%	\$ 61,596	\$ 77,984	\$ 88,738	-31%
Lower Huron/Willow/Oakwoods	73,149	60,365	58,959	24%	\$ 131,164	\$ 164,073	\$ 155,475	-16%
Lake Erie	24,354	27,128	26,626	-9%	\$ 79,861	\$ 90,646	\$ 90,931	-12%
<b>Monthly TOTALS</b>	<b>475,433</b>	<b>412,606</b>	<b>387,582</b>	<b>23%</b>	<b>\$ 1,621,814</b>	<b>\$ 1,759,248</b>	<b>\$ 1,748,696</b>	<b>-7%</b>

PARK	Y-T-D VEHICLE ENTRIES				Y-T-D TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	152,834	145,764	161,802	-6%	\$ 782,609	\$ 756,488	\$ 841,590	-7%
Wolcott Mill	14,871	18,668	18,504	-20%	\$ 20,327	\$ 20,118	\$ 18,509	10%
Stony Creek	264,914	230,498	220,410	20%	\$ 1,038,734	\$ 1,065,802	\$ 1,187,168	-13%
Indian Springs	32,510	30,384	32,864	-1%	\$ 157,271	\$ 163,692	\$ 175,589	-10%
Kensington	324,361	286,497	305,242	6%	\$ 1,414,128	\$ 1,328,619	\$ 1,437,699	-2%
Huron Meadows	35,544	35,010	40,853	-13%	\$ 29,656	\$ 34,585	\$ 45,064	-34%
Hudson Mills	82,441	83,557	89,401	-8%	\$ 201,100	\$ 220,896	\$ 258,362	-22%
Lower Huron/Willow/Oakwoods	220,967	203,326	215,022	3%	\$ 310,414	\$ 337,117	\$ 358,667	-13%
Lake Erie	77,947	78,118	80,790	-4%	\$ 327,249	\$ 303,143	\$ 323,099	1%
<b>Monthly TOTALS</b>	<b>1,206,389</b>	<b>1,111,822</b>	<b>1,164,887</b>	<b>4%</b>	<b>\$ 4,281,488</b>	<b>\$ 4,230,460</b>	<b>\$ 4,645,748</b>	<b>-8%</b>

PARK	MONTHLY PARK REVENUE				Y-T-D PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 401,820	\$ 610,860	\$ 489,985	-18%	\$ 1,133,340	\$ 1,102,902	\$ 1,159,556	-2%
Wolcott Mill	\$ 9,974	\$ 11,534	\$ 12,701	-21%	\$ 43,917	\$ 52,828	\$ 59,176	-26%
Stony Creek	\$ 822,334	\$ 837,103	\$ 815,129	1%	\$ 1,815,054	\$ 1,775,746	\$ 1,845,960	-2%
Indian Springs	\$ 306,046	\$ 295,227	\$ 266,392	15%	\$ 582,825	\$ 542,613	\$ 524,553	11%
Kensington	\$ 911,797	\$ 941,087	\$ 880,908	4%	\$ 2,200,923	\$ 2,052,800	\$ 2,124,838	4%
Huron Meadows	\$ 259,386	\$ 242,058	\$ 210,427	23%	\$ 504,380	\$ 418,892	\$ 402,708	25%
Hudson Mills	\$ 237,377	\$ 243,386	\$ 234,547	1%	\$ 512,762	\$ 487,101	\$ 495,745	3%
Lower Huron/Willow/Oakwoods	\$ 370,284	\$ 399,967	\$ 354,594	4%	\$ 724,022	\$ 686,049	\$ 657,797	10%
Lake Erie	\$ 301,161	\$ 312,033	\$ 295,265	2%	\$ 698,269	\$ 643,413	\$ 641,202	9%
<b>Y-T-D TOTALS</b>	<b>\$ 3,620,180</b>	<b>\$ 3,893,255</b>	<b>\$ 3,559,948</b>	<b>2%</b>	<b>\$ 8,215,493</b>	<b>\$ 7,762,343</b>	<b>\$ 7,911,534</b>	<b>4%</b>

District	Y-T-D Vehicle Entries by Management Unit				Y-T-D Total Revenue by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	432,619	394,930	400,716	8%	2,992,312	2,931,476	3,064,691	-2%
Western	474,856	435,448	468,360	1%	3,800,890	3,501,406	3,547,844	7%
Southern	298,914	281,444	295,811	1%	1,422,291	1,329,462	1,298,999	9%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

May, 2024

GOLF THIS MONTH	MONTHLY ROUNDS				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	7,746	6,950	6,230	24%	\$ 275,519	\$ 250,199	\$ 226,033	22%
Indian Springs	6,161	6,140	5,618	10%	\$ 234,998	\$ 226,862	\$ 194,406	21%
Kensington	7,151	6,773	6,339	13%	\$ 263,072	\$ 239,642	\$ 221,418	19%
Huron Meadows	6,566	6,461	5,722	15%	\$ 217,102	\$ 236,568	\$ 205,583	6%
Hudson Mills	5,324	5,620	4,978	7%	\$ 162,205	\$ 152,519	\$ 132,354	23%
Willow	5,749	5,679	5,054	14%	\$ 208,864	\$ 198,402	\$ 160,221	30%
Lake Erie	5,842	5,927	5,458	7%	\$ 201,378	\$ 184,656	\$ 167,305	20%
Total Regulation	44,539	43,550	39,398	13%	\$ 1,563,138	\$ 1,488,847	\$ 1,307,320	20%
LSC Par 3	1,058	976	805	31%	\$ 10,931	\$ 938	\$ 5,707	92%
LSC Foot Golf	35	55	68	-48%	\$ 156	\$ 55	\$ 569	-73%
<b>Total Golf</b>	<b>45,632</b>	<b>44,581</b>	<b>40,270</b>	<b>13%</b>	<b>\$ 1,574,225</b>	<b>\$ 1,489,840</b>	<b>\$ 1,313,596</b>	<b>20%</b>

GOLF Y-T-D	GOLF ROUNDS Y-T-D				GOLF REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	11,593	10,218	9,355	24%	\$ 408,568	\$ 359,955	\$ 327,771	25%
Indian Springs	9,957	9,635	8,914	12%	\$ 369,175	\$ 340,733	\$ 295,644	25%
Kensington	12,108	10,266	10,184	19%	\$ 436,233	\$ 358,395	\$ 337,045	29%
Huron Meadows	11,915	10,301	9,111	31%	\$ 417,174	\$ 350,232	\$ 305,011	37%
Hudson Mills	8,727	8,187	7,392	18%	\$ 259,735	\$ 215,760	\$ 190,584	36%
Willow	9,613	7,635	7,235	33%	\$ 335,420	\$ 248,113	\$ 219,156	53%
Lake Erie	9,471	8,628	8,155	16%	\$ 314,178	\$ 266,565	\$ 244,220	29%
Total Regulation	73,384	64,870	60,346	22%	\$ 2,540,482	\$ 2,139,752	\$ 1,919,432	32%
LSC Par 3	1,275	1,146	1,071	19%	\$ 12,653	\$ 2,400	\$ 8,254	53%
LSC Foot Golf	42	77	84	-50%	\$ 224	\$ 249	\$ 683	-67%
<b>Total Golf</b>	<b>74,701</b>	<b>66,093</b>	<b>61,501</b>	<b>21%</b>	<b>\$ 2,553,359</b>	<b>\$ 2,142,401</b>	<b>\$ 1,928,368</b>	<b>32%</b>

AQUATICS THIS MONTH	PATRONS THIS MONTH				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	2,976	3,941	2,871	4%	\$ 14,904	\$ 19,601	\$ 13,972	7%
Stony Creek Rip Slide	485	1,422	1,449	-67%	\$ 3,262	\$ 8,644	\$ 8,853	-63%
KMP Splash	1,449	3,420	2,574	-44%	\$ 11,372	\$ 24,967	\$ 17,457	-35%
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	893	2,050	1,361	-34%	\$ 4,373	\$ 9,462	\$ 6,423	-32%
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
<b>TOTALS</b>	<b>5,803</b>	<b>10,833</b>	<b>8,254</b>	<b>-30%</b>	<b>\$ 33,911</b>	<b>\$ 62,674</b>	<b>\$ 46,705</b>	<b>-27%</b>

AQUATICS Y-T-D	PATRONS Y-T-D				REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	2,976	3,941	2,871	4%	\$ 14,904	\$ 19,601	\$ 13,972	7%
Stony Creek Rip Slide	485	1,422	1,449	-67%	\$ 3,262	\$ 8,644	\$ 8,853	-63%
KMP Splash	1,449	3,420	2,574	-44%	\$ 14,432	\$ 26,167	\$ 17,857	-19%
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	893	2,050	1,361	-34%	\$ 4,373	\$ 9,462	\$ 6,490	-33%
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
<b>TOTALS</b>	<b>5,803</b>	<b>10,833</b>	<b>8,254</b>	<b>-30%</b>	<b>\$ 36,971</b>	<b>\$ 63,874</b>	<b>\$ 47,172</b>	<b>-22%</b>

HURON-CLINTON METROPARKS MONTHLY STATISTICS

May, 2024

PARK	Seasonal Activities this Month				Monthly Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>								
Welsh Center	0	2	1	-	\$ -	\$ 3,100	\$ 2,183	-
Shelters	101	69	101	0%	\$ 21,180	\$ 22,680	\$ 21,858	-3%
Boat Launches	949	1,027	1,083	-12%	\$ -	\$ -	\$ -	-
Marina	75	326	482	-84%	\$ 1,829	\$ 2,339	\$ 2,250	-19%
Mini-Golf	977	579	753	30%	\$ 4,569	\$ 5,154	\$ 4,314	6%
<b>Stony Creek</b>								
Disc Golf Daily	1,707	1,518	2,082	-18%	\$ 5,629	\$ 5,151	\$ 7,098	-21%
Disc Golf Annual	26	24	20	32%	\$ 1,560	\$ 1,440	\$ 1,173	33%
Total Disc Golf	1,733	1,542	2,101	-18%	\$ 7,189	\$ 6,591	\$ 8,271	-13%
Shelters	84	85	105	-20%	\$ 18,938	\$ 19,163	\$ 23,742	-20%
Boat Rental	15,215	1,217	1,988	665%	\$ 14,053	\$ 16,538	\$ 24,832	-43%
<b>Indian Springs</b>								
Shelters	23	14	20	13%	\$ 2,825	\$ 1,675	\$ 2,750	3%
Event Room	4	1	3	50%	\$ 11,300	\$ 2,900	\$ 7,800	45%
<b>Kensington</b>								
Disc Golf Daily	2,428	3,220	3,787	-36%	\$ 7,537	\$ 9,859	\$ 11,893	-37%
Disc Golf Annual	35	36	44	-21%	\$ 2,060	\$ 2,120	\$ 2,567	-20%
Total Disc Golf	2,463	3,256	3,831	-36%	\$ 9,597	\$ 11,979	\$ 14,459	-34%
Shelters	100	96	106	-6%	\$ 19,850	\$ 20,688	\$ 22,725	-13%
Boat Rental	1,013	1,636	1,500	-32%	\$ 18,609	\$ 30,811	\$ 26,639	-30%
<b>Huron Meadows</b>								
Shelters	8	8	8	-4%	\$ 1,400	\$ 1,400	\$ 1,500	-7%
<b>Hudson Mills</b>								
Disc Golf Daily	837	761	1,351	-38%	\$ 2,511	\$ 2,283	\$ 4,053	-38%
Disc Golf Annual	18	25	18	-2%	\$ 1,080	\$ 1,480	\$ 1,080	0%
Total Disc Golf	855	786	1,369	-38%	\$ 3,591	\$ 3,763	\$ 5,133	-30%
Shelters	34	33	32	5%	\$ 4,700	\$ 5,600	\$ 5,400	-13%
Canoe Rental	0	-	808	-	\$ -	\$ -	\$ -	-
<b>Lower Huron / Willow / Oakwoods</b>								
Disc Golf Daily	45	208	216	-79%	\$ 135	\$ 237	\$ 519	-74%
Disc Golf Annual	0	4	1	-	\$ -	\$ 240	\$ 80	-
Total Disc Golf	45	212	217	-79%	\$ 135	\$ 477	\$ 599	-77%
Shelters	74	56	57	30%	\$ 14,925	\$ 17,525	\$ 17,758	-16%
<b>Lake Erie</b>								
Shelters	8	7	11	-25%	\$ 1,500	\$ 1,450	\$ 2,217	-32%
Boat Launches	2,593	3,027	2,452	6%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ 18,930	\$ 35,624	\$ 34,326	-45%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

May, 2024

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>								
Welsh Center	28	18	16	75%	\$ 35,600	\$ 23,700	\$ 29,133	22%
Shelters	246	225	239	3%	\$ 53,408	\$ 56,993	\$ 51,862	3%
Boat Launches	1,240	1,356	1,432	-13%	\$ -	\$ -	\$ -	-
Marina	76	326	483	-84%	\$ 1,863	\$ 6,339	\$ 6,110	-70%
Mini-Golf	977	579	753	30%	\$ 4,569	\$ 5,154	\$ 4,314	6%
<b>Stony Creek</b>								
Disc Golf Daily	2,440	2,117	4,437	-45%	\$ 8,022	\$ 7,056	\$ 14,783	-46%
Disc Annual	82	93	107	-23%	\$ 4,920	\$ 5,560	\$ 6,273	-22%
Total Disc Golf	2,522	2,210	4,544	-44%	\$ 12,942	\$ 12,616	\$ 21,056	-39%
Shelters	289	264	284	2%	\$ 65,063	\$ 59,625	\$ 63,969	2%
Boat Rental	15,215	1,217	1,988	665%	\$ 14,053	\$ 16,538	\$ 24,832	-43%
Boat Launches	185	245	235	-21%	\$ -	\$ -	\$ -	-
<b>Indian Springs</b>								
Shelters	44	34	40	9%	\$ 5,825	\$ 5,200	\$ 6,433	-9%
Event Room	16	10	15	9%	\$ 39,300	\$ 26,100	\$ 38,550	2%
<b>Kensington</b>								
Disc Golf Daily	5,679	6,186	8,212	-31%	\$ 18,606	\$ 18,952	\$ 26,770	-30%
Disc Annual	193	234	246	-21%	\$ 11,360	\$ 13,680	\$ 14,407	-21%
Total Disc Golf	5,872	6,420	8,458	-31%	\$ 29,966	\$ 32,632	\$ 41,177	-27%
Shelters	311	284	288	8%	\$ 63,688	\$ 64,050	\$ 63,333	1%
Boat Rental	1,013	1,636	1,500	-32%	\$ 18,609	\$ 30,811	\$ 26,639	-30%
<b>Huron Meadows</b>								
Shelters	22	19	24	-7%	\$ 4,000	\$ 3,000	\$ 4,267	-6%
<b>Hudson Mills</b>								
Disc Golf Daily	3,088	1,977	2,952	5%	\$ 9,264	\$ 5,931	\$ 8,856	5%
Disc Annual	139	124	102	37%	\$ 7,840	\$ 7,360	\$ 5,973	31%
Total Disc Golf	3,227	2,101	3,054	6%	\$ 17,104	\$ 13,291	\$ 14,829	15%
Shelters	81	74	86	-6%	\$ 13,000	\$ 13,300	\$ 14,967	-13%
Canoe Rental	0	0	538	-	\$ -	\$ -	\$ -	-
<b>Lower Huron / Willow / Oakwoods</b>								
Disc Golf Daily	189	378	513	-63%	\$ 567	\$ 747	\$ 1,511	-62%
Disc Annual	3	12	10	-70%	\$ 160	\$ 680	\$ 553	-71%
Total Disc Golf	192	390	523	-63%	\$ 727	\$ 1,427	\$ 2,064	-65%
Shelters	228	219	182	25%	\$ 46,625	\$ 50,600	\$ 45,225	3%
<b>Lake Erie</b>								
Shelters	32	20	24	32%	\$ 6,450	\$ 4,250	\$ 5,150	25%
Boat Launches	8,428	8,008	6,103	38%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ 50,564	\$ 69,068	\$ 70,172	-28%



INTERPRETIVE FACILITIES								
PARK	Monthly Patrons Served				YTD Patrons Served			
	(total program participants and non-program visitors)							
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	21,569	22,582	21,791	-1%	68,002	59,113	58,492	16%
Wolcott Mill	0	4,203	1,837	-	6,630	14,400	9,427	-30%
Wolcott Farm	10,082	7,319	7,848	28%	24,902	21,250	20,818	20%
Stony Creek	10,849	19,124	16,073	-33%	41,720	62,758	55,268	-25%
Eastern Mobile Center	1,481	1,790	1,996	-26%	6,953	6,729	6,664	4%
Indian Springs	7,835	6,013	7,106	10%	20,678	18,571	19,220	8%
Kens NC	35,190	40,654	37,456	-6%	133,985	134,223	133,117	1%
Kens Farm	28,932	31,603	30,468	-5%	94,109	90,877	94,995	-1%
Western Mobile Center	1,722	1,212	1,505	14%	4,912	4,788	4,618	6%
Hudson Mills	3,979	4,212	4,024	-1%	17,879	18,194	17,850	0%
Oakwoods	16,469	16,853	16,157	2%	66,302	63,169	61,570	8%
Lake Erie	17,508	17,603	16,816	4%	73,107	68,005	69,130	6%
Southern Mobile Center	1,248	2,101	1,740	-28%	13,209	6,994	8,797	50%
Totals	156,864	175,269	164,817	-5%	572,388	569,071	559,966	2%

PARK	Monthly Revenue				YTD Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 10,031	\$ 7,523	\$ 2,661	277%	\$ 20,153	\$ 21,489	\$ 9,704	108%
Wolcott Mill	\$ (228)	\$ (45)	\$ 18	-1344%	\$ 792	\$ 1,828	\$ 1,988	-60%
Wolcott Farm	\$ 1,395	\$ 2,552	\$ 1,262	11%	\$ 14,255	\$ 15,776	\$ 6,964	105%
Wagon Rides	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-
Livestock/Produce	\$ 1,737	\$ 2,030	\$ 1,919	-9%	\$ 8,516	\$ 16,122	\$ 15,013	-43%
FARM TOTAL	\$ 3,132	\$ 4,582	\$ 3,181	-2%	\$ 22,771	\$ 31,898	\$ 21,977	4%
Stony Creek	\$ 2,645	\$ 4,627	\$ 1,658	60%	\$ 15,683	\$ 8,964	\$ 5,107	207%
Eastern Mobile Center	\$ 2,350	\$ 1,869	\$ 623	277%	\$ 8,005	\$ 5,584	\$ 2,866	179%
Indian Springs	\$ 1,406	\$ 2,254	\$ 776	81%	\$ 11,254	\$ 6,888	\$ 4,750	137%
Kens NC	\$ 5,494	\$ 3,695	\$ 2,131	158%	\$ 21,992	\$ 25,367	\$ 11,098	98%
Kens Farm	\$ 1,960	\$ 6,379	\$ 2,640	-26%	\$ 26,976	\$ 36,937	\$ 23,038	17%
Wagon Rides	\$ 1,708	\$ 2,406	\$ 802	113%	\$ 3,894	\$ 6,530	\$ 3,244	20%
Livestock/Produce	\$ -	\$ 9	\$ 128	-	\$ 645	\$ 9	\$ 262	146%
FARM TOTAL	\$ 3,668	\$ 8,794	\$ 3,570	3%	\$ 31,515	\$ 43,476	\$ 26,543	19%
Western Mobile Center	\$ 413	\$ 1,050	\$ 350	18%	\$ 3,967	\$ 5,743	\$ 3,264	22%
Hudson Mills	\$ 3,972	\$ 1,444	\$ 981	305%	\$ 16,057	\$ 15,461	\$ 7,913	103%
Oakwoods	\$ 3,170	\$ 1,448	\$ 579	448%	\$ 6,769	\$ 3,697	\$ 2,584	162%
Lake Erie	\$ 1,400	\$ 1,670	\$ 663	111%	\$ 4,747	\$ 5,128	\$ 2,657	79%
Southern Mobile Center	\$ 1,475	\$ 650	\$ 751	96%	\$ 6,740	\$ 6,638	\$ 4,228	59%
Totals	\$ 38,928	\$ 39,560	\$ 17,942	117%	\$ 170,443	\$ 182,161	\$ 104,680	63%

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	130	2,617	74	2,320	1	32	1	200
Wolcott Mill	-	-	1	12	-	-	-	-
Wolcott Farm	132	4,103	86	1,386	-	-	1	35
Stony Creek	166	4,291	141	3,124	-	10	-	-
Eastern Mobile Center					35	1,308	32	1,644
Indian Springs	20	1,388	24	1,168	-	-	-	-
Kens NC	87	2,702	78	2,674	-	-	-	-
Kens Farm	138	2,634	130	2,380	-	-	27	591
Western Mobile Center					64	1,722	31	1,212
Hudson Mills	15	479	16	712	-	-	-	-
Oakwoods	81	1,278	75	1,114	4	210	7	509
Lake Erie	83	1,425	32	731	3	140	1	29
Southern Mobile Center					40	1,248	49	2,101
<b>Totals</b>	<b>852</b>	<b>20,917</b>	<b>657</b>	<b>15,621</b>	<b>147</b>	<b>4,670</b>	<b>149</b>	<b>6,321</b>

BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)	
	Current	Previous
Lake St Clair	18,920	20,062
Wolcott Mill	-	4,191
Wolcott Farm	5,979	5,898
Stony Creek	6,548	16,000
Indian Springs	6,447	4,845
Kens NC	32,488	37,980
Kens Farm	26,298	28,632
Hudson Mills	3,500	3,500
Oakwoods	14,981	15,230
Lake Erie	15,943	16,843
<b>Totals</b>	<b>131,104</b>	<b>153,181</b>

"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.

"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.

"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.