

Agenda
Huron-Clinton Metropolitan Authority
Board of Commission Meeting
February 8, 2024 – 1:00 p.m.
Metroparks Administrative Office and via Zoom (for the public)

<https://metroparks.zoom.us/j/83053268394>

Meeting ID: 830 5326 8394 / Passcode: 374003
Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

1. Call to Order
2. Chairman's Statement
3. Public Participation
4. Approval – January 11, 2024 Regular Meeting
5. Approval – February 8, 2024 Full Agenda

Consent Agenda

6. Approval – February 8, 2024 Consent Agenda

- A. Approval – December 2023 Financial Statements **pg. 9**
- B. Approval – December 2023 Appropriation Adjustments **pg. 59**
- C. Report – Monthly Major Maintenance **pg. 61**
- D. Report – Monthly Capital Project Fund **pg. 64**
- E. Purchases
 1. Report - Total spend and vendor locations report **pg. 69**
 2. Report - Purchases over \$10k/under \$25k report **pg. 71**
 3. Approval - Cooperative Purchase of Four Police Interceptors **pg. 72**
 4. Approval - Cooperative Purchase of a Caterpillar Backhoe **pg. 73**
 5. Approval - Eastern Massasauga Rattlesnake Survey RFP Award **pg. 74**
 6. Approval - Prescribed Burns ITB Award **pg. 76**

Regular Agenda

7. Closed Session for Director Performance Review

8. Reports

A. Administrative Department

1. Report – Annual Volunteer Report **pg. 78**
2. Approval – Programmatic Marketing Vendor **pg. 87**
3. Approval – BOC Meeting Location Change **pg. 89**

B. Financial Department

1. Report – 2023 Year End Report **pg. 90**

C. Department Updates

1. Report – Natural Resources Update **pg. 106**
2. Report – Marketing Update **pg. 115**
3. Report – Planning and Development Update **pg. 120**
4. Report – Interpretive Services Update **pg. 141**
5. Report – DEI Update **pg. 153**

D. Planning & Development

1. Approval – Lake Erie Basketball Court **pg. 162**
2. Approval – 2024 Mulch Contract **pg. 163**

9. Public Participation

10. Other Business

11. Leadership Update

12. Commissioner Comments

13. Motion to Adjourn

The next regular Metroparks Board meeting will take place
Thursday, March 14, 2024 – 1:00 p.m.
Metroparks Administrative Office

**Huron-Clinton Metropolitan Authority
Board of Commission Meeting Minutes
January 11, 2024**

A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, January 11, 2024 at Huron-Clinton Metroparks Administrative Office.

Commissioners Present:

John Paul Rea
William Bolin
Stephen Pontoni
Tiffany Taylor
Robert W. Marans

Staff Officers Present:

Director
Deputy Director
Chief of Finance

Amy McMillan
Michael Lyons
Shedreka Miller

Commissioners Absent:

Jaye Quadrozzi
Bernard Parker

Others:

Miller, Canfield, Paddock & Stone

Steve Mann

1. Call to Order

Commissioner Rea called the meeting to order at 1:01pm.

2. Chairman's Statement

Commissioner Rea reminded everyone they can submit Director performance reviews to Chairman Parker, these will be reviewed in the February meeting.

3. Public Participation

None.

4. Approval – December 14, 2023 Regular Meeting, Closed Session, Public Hearing Minutes

Motion by Commissioner Marans, support from Commissioner Pontoni that the Board of Commissioners approve the closed session and regular meeting minutes as submitted.

Motion carried unanimously.

5. Approval – January 11, 2024 Full Agenda

Motion by Commissioner Bolin, support for Commissioner Pontoni that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

Consent Agenda

6. Approval – January 11, 2024 Consent Agenda

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

Regular Agenda

7. Reports

A. Administrative Department

1. Report - Engineering Year-End Report

Discussion: Chief of Engineering Mike Henkel presented the Engineering Year-End Report.

Commissioner Marans commented on the longevity of the staff and asked how we find out when a facility requires updated or issues. Chief of Engineering Mike Henkel responded staff are in constant communication with park staff and district superintendents.

Commissioner Rea asked how conversations are evolving as our updates are not only impacting the parks, but also the communities. Chief of Engineering Mike Henkel responded we are constantly reaching out with the townships on how we can always improve utilities.

Motion by Commissioner Talyor, support from Commissioner Bolin that the Board of Commissioners receive and file the Engineering Year-End Report as submitted.

Motion carried unanimously.

2. Report - Golf Year-End Report

Discussion: Deputy Director, Mike Lyons presented the Golf Year-End Report.

Commissioner Pontoni asked about the possibility of offering Metroparks branded apparel. Deputy Director, Mike Lyons responded we are looking into it as demand has gone up.

Commissioner Marans asked about the history of the possibility of closing Hudson Mills golf course. Mike responded it was due to a survey recommendation from a third party. We are glad to see it remain open.

Commissioner Bolin asked why the courses were closed so early this year. Deputy Director, Mike Lyons responded using the land so late is damaging to the ground and will impact the courses in the long-term.

Commissioner Rea commented on the possibility of the Metroparks offering youth golf programming.

Motion by Commissioner Pontoni, support from Commissioner Marans that the Board of Commissioners receive and file the Golf Year-End Report.

Motion carried unanimously.

3. Report - Marketing Spotlight

Discussion: Chief of Marketing and Communications, Danielle Mauter presented the Marketing Spotlight.

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners receive and file Marketing Spotlight.

Motion carried unanimously.

4. Approval – Marketing Plan

Discussion: Chief of Marketing and Communications, Danielle Mauter presented the Marketing Plan.

Commissioner Taylor commented on the executive positioning and the possibility of bringing others along with partnership.

Commissioner Taylor brought up the opportunity of working with small businesses and community colleges. Commissioner Taylor asked the “park etiquette” wording be addressed. Chief of Marketing and Communications, Danielle Mauter responded the team is working on the wording and stated the word “etiquette” is only used internally.

Commissioner Bolin asked if there has been any analysis why there was 20% drop from Detroit area. Director McMillan commented that the city of Detroit has done a great job improving their local city parks, so the public doesn't have to travel as far. We celebrate the fact that communities are investing locally.

Commissioner Rea commented it is great to see that the parks are being thought more of a destination for items like special events or interpretive programming.

Commissioner Bolin asked if we have bus routes to and from the parks. Director McMillan commented that we have a partnership with SMART. It is in a pilot phase at a regional level. Commissioner Bolin asked how the pilot went, Director McMillan commented that the report will be coming soon. Commissioner Rea commented that his involvement has been great and the upcoming possibilities with the nonmotorized transportation.

Motion by Commissioner Marans, support from Commissioner Taylor that the Board of Commissioners approve the Marketing Plan as submitted.

Motion carried unanimously.

5. Report - Southern District Year-End Report

Discussion: Southern District Superintendent, Jeff Linn presented the Southern District Year-End Report.

Commissioner Marans asked what is happening with the old office building at Lower Huron. Southern District Superintendent, Jeff Linn responded it is still standing and is used for the maintenance department.

Commissioner Rea commented on the great use of the bonus program.

Motion by Commissioner Pontoni, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

6. Report - Eastern District Year-End Report

Discussion: Eastern District Superintendent, Gary Hopp presented the Eastern District Year-End Report.

Commissioner Rea commented it is great to see the pet friendly events increasing.

Motion by Commissioner Marans, support from Commissioner Pontoni that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

7. Report - Western District Year-End Report

Discussion: Western District Superintendent, Jim O'Brian presented the Western District Year-End Report.

Commissioner Pontoni asked about the possibility of bringing back fireworks at Dexter Mills. Director McMillan responded the overall attendance was not consistently great and we do not plan to bring them back to Dexter Mills, the focus on fireworks will be at Kensington for the Western District. An additional factor is the park entrance, Kensington has more point of entries.

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

8. Public Participation

None.

9. Other Business

None.

10. Leadership Update

Director McMillan commented on the great presentations today and it reminded the board of commissioner how much we are investing in infrastructure every single year, including small maintenance and major capital. Director McMillan stated that the updates from today are an entire Metroparks effort. Thank you for your support all year long.

11. Commissioner Comments

Commissioner Marans stated that there are considerable differences across the three districts, particularly in the cross-country events. Asked how the districts can cross train and share learnings how to improve which may include more marketing.

12. Motion to Adjourn

Motion by Commissioner Bolin, support from Commissioner Pontoni, that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 3:14 pm.

Respectfully submitted,

Micaela Vasquez

Micaela Vasquez
Recording Secretary

PROPOSED



HURON-CLINTON METROPOLITAN AUTHORITY

General Fund Changes in Fund Balance

	Original 2023 Budget	Amended 2023 Budget	12/31/2023	Prior Year 12/31/2022	Difference	% Change	2023 Remaining Balance
Revenues							
Property taxes	\$ 36,508,782	\$ 36,476,662	\$ 36,476,662	\$ 34,599,661	\$ 1,877,001	5.42%	\$ -
Park operations	23,363,725	23,366,115	24,805,483	24,222,352	583,131	2.41%	(1,439,368)
Administrative Office operations	153,885	166,185	502,636	198,804	303,832	152.83%	(336,451)
Grants	45,000	76,885	62,909	28,760	34,150	118.74%	13,975
State Sources	639,000	639,000	717,070	640,876	76,194	11.89%	(78,070)
Donations	6,610	21,340	82,747	152,168	(69,422)	-45.62%	(61,407)
Foundation Support	45,250	46,591	36,847	214,107	(177,261)	-82.79%	9,744
Interest	100,000	100,000	1,508,133	410,121	1,098,012	267.73%	(1,408,133)
Sale of capital assets	125,000	125,000	254,110	140,400	113,710	80.99%	(129,110)
Transfer In	-	97,388	97,388	191	97,197	50872.32%	-
Total revenues	60,987,252	61,115,165	64,543,985	60,607,440	3,936,545	6.50%	\$ (3,428,820)
Expenditures							
Capital	1,176,500	5,928,612	3,499,171	1,042,721	2,456,450	235.58%	2,429,441
Major maintenance	4,248,952	5,063,445	2,070,757	1,091,522	979,235	89.71%	2,992,688
Park operations	39,944,452	40,021,395	37,478,758	36,645,289	833,469	2.27%	2,542,637
Administrative office	17,200,107	17,584,476	14,916,927	10,201,419	4,715,508	46.22%	2,667,549
Transfer Out	5,764,288	6,215,377	6,215,377	8,408,482	(2,193,105)	-26.08%	-
Total expenditures	68,334,299	74,813,305	64,180,990	57,389,433	6,791,557	11.83%	10,632,316
Net changes in fund balance	\$ (7,347,047)	\$ (13,698,140)	\$ 362,995	\$ 3,218,007	\$ (2,855,013)	-88.72%	
Fund balance, beginning of year	48,684,569	48,684,569					
Fund balance, end of year	\$ 41,337,522	\$ 34,986,429	49,047,564		\$ (6,351,093)	-15.36%	

General Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
ASSETS				
<i>ASSETS</i>				
<i>CASH</i>				
Comerica Bank/Park Acct (LSC)	20,643.91	18,854.61	1,789.30	9.49
PNC Bank (KMP)	16,648.04	15,112.23	1,535.81	10.16
PNC Bank (W/LH)	9,595.05	7,970.00	1,625.05	20.39
PNC Bank (HM/IS)	9,743.25	13,299.40	(3,556.15)	(26.74)
Huntington Banks Of Mich (SC)	13,755.50	15,746.64	(1,991.14)	(12.64)
Comerica Bank/Park Acct (LE)	17,138.28	11,936.78	5,201.50	43.58
Comerica Bank/Operating	1,256,129.94	1,070,340.78	185,789.16	17.36
Petty Cash	3,250.00	3,250.00	.00	.00
Change Funds	30,500.00	32,500.00	(2,000.00)	(6.15)
Comerica Flexible Spending Account	30,251.29	29,944.23	307.06	1.03
<i>CASH Totals</i>	\$1,407,655.26	\$1,218,954.67	\$188,700.59	15.48%
<i>INVESTMENTS</i>				
Money Market	3,124,155.79	.00	3,124,155.79	+++
Bank of Ann Arbor/CD	3,023,105.70	3,002,450.25	20,655.45	.69
Flagstar Bank/C.D.	2,579,371.76	3,531,351.26	(951,979.50)	(26.96)
Michigan First Credit Union/C.D.	2,078,547.18	4,046,421.19	(1,967,874.01)	(48.63)
Public Service Credit Union	14,413.83	.00	14,413.83	+++
CIBC Bank/C.D.	997,714.81	2,995,448.91	(1,997,734.10)	(66.69)
1St Independ Natl Bk/C.D.	1,008,181.70	1,001,300.97	6,880.73	.69
Comerica Bank Govt Fund	7,574,029.43	7,225,335.64	348,693.79	4.83
Comerica-Business Money Market	3,383,620.00	1,297,790.62	2,085,829.38	160.72
Horizon Bank CD	4,521,460.96	1,400,000.00	3,121,460.96	222.96
Huron Valley Bank CD	3,580,737.80	3,507,678.91	73,058.89	2.08
Liberty Bank CD	3,057,231.44	3,009,841.20	47,390.24	1.57
Horizon Bank Money Market	262,015.14	256,822.16	5,192.98	2.02
U S TREASURY/AGENCIES	14,806,478.76	17,930,162.51	(3,123,683.75)	(17.42)
<i>INVESTMENTS Totals</i>	\$50,011,064.30	\$49,204,603.62	\$806,460.68	1.64%
<i>TAXES RECEIVABLE - COUNTIES</i>				
Livingston County	13,630.80	11,414.56	2,216.24	19.42
Macomb County	22,995.91	24,738.34	(1,742.43)	(7.04)
Oakland County	26,193.03	21,714.30	4,478.73	20.63
Washtenaw County	(26,296.62)	54,529.66	(80,826.28)	(148.22)

General Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
ASSETS				
<i>ASSETS</i>				
<i>TAXES RECEIVABLE - COUNTIES</i>				
Wayne County	116,682.92	59,074.94	57,607.98	97.52
Next Year Tax Levy Recv All Counties	38,877,333.18	36,508,781.97	2,368,551.21	6.49
<i>TAXES RECEIVABLE - COUNTIES Totals</i>	<u>\$39,030,539.22</u>	<u>\$36,680,253.77</u>	<u>\$2,350,285.45</u>	<u>6.41%</u>
<i>OTHER ASSETS</i>				
Long Term Receivable	3,634,430.00	3,689,921.00	(55,491.00)	(1.50)
Accounts Receivable-Other	1,108,786.72	828,810.90	279,975.82	33.78
Allowance Uncollect Taxes	(37,000.00)	(43,000.00)	6,000.00	13.95
Due From Other Funds	590,133.44	1,501,364.40	(911,230.96)	(60.69)
Due From Grants	10,000.00	12,000.00	(2,000.00)	(16.67)
Prepaid Expenditures	190,455.64	324,229.11	(133,773.47)	(41.26)
Self Insurance Retention Deposit	686,682.97	850,363.11	(163,680.14)	(19.25)
Warehouse Control	338,797.41	303,873.00	34,924.41	11.49
<i>OTHER ASSETS Totals</i>	<u>\$6,522,286.18</u>	<u>\$7,467,561.52</u>	<u>(\$945,275.34)</u>	<u>(12.66%)</u>
<i>ASSETS Totals</i>	<u>\$96,971,544.96</u>	<u>\$94,571,373.58</u>	<u>\$2,400,171.38</u>	<u>2.54%</u>
ASSETS TOTALS	<u>\$96,971,544.96</u>	<u>\$94,571,373.58</u>	<u>\$2,400,171.38</u>	<u>2.54%</u>
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Deferred Operating Revenue	125,944.37	122,157.42	3,786.95	3.10
Current Liabilities	17,748.28	.00	17,748.28	+++
Vouchers Payable	378,419.69	420,040.92	(41,621.23)	(9.91)
Deposits Payable	24,204.00	31,400.00	(7,196.00)	(22.92)
Acc Payroll/Benefits Pay	886,586.84	1,430,496.65	(543,909.81)	(38.02)
Court Ordered W/H Payable	2,637.48	.00	2,637.48	+++
Due To	71,684.12	137,000.37	(65,316.25)	(47.68)
Federal Withhold Tax Pay	81,212.78	2.66	81,210.12	3,053,012.03
Social Security Tax Pay	128,377.63	2,007.63	126,370.00	6,294.49
State Income Tax Payable	31,483.57	.00	31,483.57	+++
Union Dues Payable	1,261.89	.00	1,261.89	+++
Deferred Compensation Payable	36,754.06	(33.44)	36,787.50	110,010.47
HMCP Foundation	2,750.00	(1,650.00)	4,400.00	266.67

General Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
State Sales Tax Payable	113.29	71.22	42.07	59.07
Deferred Revenue	42,904,087.00	40,543,817.16	2,360,269.84	5.82
Flexible Spending Account-Dep Care W/H	6,911.54	7,132.54	(221.00)	(3.10)
Flexible Spending Account-Health W/H	2,816.27	2,262.42	553.85	24.48
Health Savings Account W/H	18,282.85	.00	18,282.85	+++
Emp DC Pension Contribution Payable	3,760.18	14.10	3,746.08	26,567.94
Emp DB Pension Contribution Payable	2,780.75	.00	2,780.75	+++
Voluntary Dependent Life	4,051.10	(28.00)	4,079.10	14,568.21
<i>CURRENT LIABILITIES Totals</i>	<u>\$44,731,867.69</u>	<u>\$42,694,691.65</u>	<u>\$2,037,176.04</u>	<u>4.77%</u>
<i>LIABILITIES Totals</i>	<u>\$44,731,867.69</u>	<u>\$42,694,691.65</u>	<u>\$2,037,176.04</u>	<u>4.77%</u>
LIABILITIES TOTALS	<u>\$44,731,867.69</u>	<u>\$42,694,691.65</u>	<u>\$2,037,176.04</u>	<u>4.77%</u>
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>NONSPENDABLE FUND BALANCE</i>				
Inventory	338,797.15	303,873.00	34,924.15	11.49
Prepaid	190,455.60	324,229.09	(133,773.49)	(41.26)
<i>NONSPENDABLE FUND BALANCE Totals</i>	<u>\$529,252.75</u>	<u>\$628,102.09</u>	<u>(\$98,849.34)</u>	<u>(15.74%)</u>
<i>RESTRICTED FUND BALANCE</i>				
Lake St. Clair Marina Grant Reserve	589,093.06	529,272.61	59,820.45	11.30
Hudson Mills Canoe Livery Reserve	39,996.97	40,458.97	(462.00)	(1.14)
<i>RESTRICTED FUND BALANCE Totals</i>	<u>\$629,090.03</u>	<u>\$569,731.58</u>	<u>\$59,358.45</u>	<u>10.42%</u>
<i>ASSIGNED FUND BALANCE</i>				
Compensated Balances	3,326,527.44	3,175,385.20	151,142.24	4.76
Planned Use of Fund Balance	9,150,000.00	12,447,000.00	(3,297,000.00)	(26.49)
<i>ASSIGNED FUND BALANCE Totals</i>	<u>\$12,476,527.44</u>	<u>\$15,622,385.20</u>	<u>(\$3,145,857.76)</u>	<u>(20.14%)</u>
<i>COMMITTED FUND BALANCE</i>				
Land	4,686,129.25	4,686,129.25	.00	.00
Encumbrances	2,948,290.82	4,294,334.00	(1,346,043.18)	(31.34)
Reserve For Restricted Funds	787,239.50	667,718.50	119,521.00	17.90
<i>COMMITTED FUND BALANCE Totals</i>	<u>\$8,421,659.57</u>	<u>\$9,648,181.75</u>	<u>(\$1,226,522.18)</u>	<u>(12.71%)</u>

General Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	29,820,152.14	25,408,281.31	4,411,870.83	17.36
<i>UNASSIGNED FUND BALANCE Totals</i>	\$29,820,152.14	\$25,408,281.31	\$4,411,870.83	17.36%
<i>FUND BALANCE Totals</i>	\$51,876,681.93	\$51,876,681.93	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$51,876,681.93	\$51,876,681.93	\$0.00	0.00%
Prior Year Fund Equity Adjustment	.00			
Fund Revenues	(64,878,278.92)			
Fund Expenses	64,515,283.58			
FUND EQUITY TOTALS	\$52,239,677.27	\$51,876,681.93	\$362,995.34	0.70%
LIABILITIES AND FUND EQUITY	\$96,971,544.96	\$94,571,373.58	\$2,400,171.38	2.54%
Fund 10 - General Fund Totals	\$0.00	\$0.00	\$0.00	+++
Fund Type General Fund Totals	\$0.00	\$0.00	\$0.00	+++
Fund Category Governmental Funds Totals	\$0.00	\$0.00	\$0.00	+++
Grand Totals	\$0.00	\$0.00	\$0.00	+++

General Fund Revenue Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 2 - Transfer								
REVENUE								
<i>Revenue</i>								
6000	Transfer In - Capital Project Fund							
6000.80	Transfer In - Capital Project Fund	97,387.71	27,448.80	.00	97,387.71	.00	100	191.06
	6000 - Transfer In - Capital Project Fund Totals	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
	<i>Revenue Totals</i>	<i>\$97,387.71</i>	<i>\$27,448.80</i>	<i>\$0.00</i>	<i>\$97,387.71</i>	<i>\$0.00</i>	<i>100%</i>	<i>\$191.06</i>
	REVENUE TOTALS	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
	Function 2 - Transfer Totals	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
Function 8 - Operations								
REVENUE								
<i>Revenue</i>								
4300	Revenue-Self Operated	22,872,804.00	588,602.35	.00	24,207,570.67	(1,334,766.67)	106	23,589,604.70
4301	Revenue-Concessionaire	139,461.00	.00	.00	171,964.64	(32,503.64)	123	170,470.62
4302	Non-taxable Food/Sundry sales	429,070.00	540.04	.00	428,597.17	472.83	100	446,498.07
4399	Contra Revenue	(75,220.00)	97,562.00	.00	(2,649.00)	(72,571.00)	4	15,779.00
4450	Donations	21,339.98	2,871.00	.00	76,329.08	(54,989.10)	358	151,754.21
4460	Foundation Support	45,250.00	(180.00)	.00	28,541.54	16,708.46	63	30,998.31
	<i>Revenue Totals</i>	<i>\$23,432,704.98</i>	<i>\$689,395.39</i>	<i>\$0.00</i>	<i>\$24,910,354.10</i>	<i>(\$1,477,649.12)</i>	<i>106%</i>	<i>\$24,405,104.91</i>
	REVENUE TOTALS	\$23,432,704.98	\$689,395.39	\$0.00	\$24,910,354.10	(\$1,477,649.12)	106%	\$24,405,104.91
	Function 8 - Operations Totals	\$23,432,704.98	\$689,395.39	\$0.00	\$24,910,354.10	(\$1,477,649.12)	106%	\$24,405,104.91
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4200	Property Tax-Current	36,520,452.38	(148,304.91)	.00	36,520,452.38	.00	100	34,657,296.04
4210	Property Tax Prior	(43,790.58)	(141,938.00)	.00	(43,790.58)	.00	100	(57,635.44)
4300	Revenue-Self Operated	166,185.00	145,482.49	.00	502,636.27	(336,451.27)	302	198,803.94
4400	Grant Revenue	76,884.55	13,311.97	.00	62,909.22	13,975.33	82	28,759.64
4410	State Sources	639,000.00	717,046.13	.00	717,070.22	(78,070.22)	112	640,875.84
4450	Donations	.00	5.00	.00	6,417.61	(6,417.61)	+++	414.00
4460	Foundation Support	1,341.00	.00	.00	8,305.00	(6,964.00)	619	183,108.86
4500	Interest Income	100,000.00	539,910.69	.00	1,508,132.99	(1,408,132.99)	1508	410,121.25
5000	Sale of Capital Assets	125,000.00	5,650.00	.00	254,110.00	(129,110.00)	203	140,400.00
	<i>Revenue Totals</i>	<i>\$37,585,072.35</i>	<i>\$1,131,163.37</i>	<i>\$0.00</i>	<i>\$39,536,243.11</i>	<i>(\$1,951,170.76)</i>	<i>105%</i>	<i>\$36,202,144.13</i>
	REVENUE TOTALS	\$37,585,072.35	\$1,131,163.37	\$0.00	\$39,536,243.11	(\$1,951,170.76)	105%	\$36,202,144.13

General Fund Revenue Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
	Function 9 - Administration Totals	\$37,585,072.35	\$1,131,163.37	\$0.00	\$39,536,243.11	(\$1,951,170.76)	105%	\$36,202,144.13
	Fund 10 - General Fund Totals	\$61,115,165.04	\$1,848,007.56	\$0.00	\$64,543,984.92	(\$3,428,819.88)		\$60,607,440.10
	Grand Totals	\$61,115,165.04	\$1,848,007.56	\$0.00	\$64,543,984.92	(\$3,428,819.88)		\$60,607,440.10

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	97,387.71	27,448.80	.00	97,387.71	.00	100	191.06
Activity 990 - General Totals	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
Location 100 - Administrative Office	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
Function 2 - Transfer Totals	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent							
Category 10 - Site Operations	212,323.00	110,432.45	.00	319,934.84	(107,611.84)	151	320,748.22
Activity 380 - Outside Lease/Rent Totals	\$212,323.00	\$110,432.45	\$0.00	\$319,934.84	(\$107,611.84)	151%	\$320,748.22
Activity 590 - Tolling							
Category 10 - Site Operations	615,150.00	147,181.00	.00	717,423.08	(102,273.08)	117	758,910.00
Activity 590 - Tolling Totals	\$615,150.00	\$147,181.00	\$0.00	\$717,423.08	(\$102,273.08)	117%	\$758,910.00
Activity 990 - General							
Category 30 - Sundry	.00	255.00	.00	1,261.00	(1,261.00)	+++	1.50
Activity 990 - General Totals	\$0.00	\$255.00	\$0.00	\$1,261.00	(\$1,261.00)	+++	\$1.50
Location 100 - Administrative Office	\$827,473.00	\$257,868.45	\$0.00	\$1,038,618.92	(\$211,145.92)	126%	\$1,079,659.72
Location 102 - Lake St. Clair							
Activity 531 - Pool							
Category 10 - Site Operations	240,000.00	.00	.00	275,542.48	(35,542.48)	115	279,204.33
Category 20 - Food/Beverage	800.00	(10.64)	.00	1,571.87	(771.87)	196	865.75
Activity 531 - Pool Totals	\$240,800.00	(\$10.64)	\$0.00	\$277,114.35	(\$36,314.35)	115%	\$280,070.08
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	110,000.00	9,561.96	.00	137,386.68	(27,386.68)	125	126,665.82
Category 20 - Food/Beverage	3,500.00	(46.27)	.00	3,765.26	(265.26)	108	3,463.73
Category 30 - Sundry	300.00	.00	.00	531.98	(231.98)	177	249.71
Activity 540 - Dockage/Boat Storage	\$113,800.00	\$9,515.69	\$0.00	\$141,683.92	(\$27,883.92)	125%	\$130,379.26
Activity 565 - Plaza Concession							
Category 10 - Site Operations	30,000.00	.00	.00	41,666.64	(11,666.64)	139	31,929.11
Activity 565 - Plaza Concession Totals	\$30,000.00	\$0.00	\$0.00	\$41,666.64	(\$11,666.64)	139%	\$31,929.11
Activity 590 - Tolling							
Category 10 - Site Operations	2,044,970.00	63,422.00	.00	2,033,135.97	11,834.03	99	2,090,456.00
Activity 590 - Tolling Totals	\$2,044,970.00	\$63,422.00	\$0.00	\$2,033,135.97	\$11,834.03	99%	\$2,090,456.00

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	42,500.00	(28,100.00)	.00	41,425.00	1,075.00	97	92,355.00
Activity 630 - Activity Center Rental	\$42,500.00	(\$28,100.00)	\$0.00	\$41,425.00	\$1,075.00	97%	\$92,355.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	75,250.00	(15,325.00)	.00	97,675.50	(22,425.50)	130	109,226.33
Activity 640 - Shelter Reservations	\$75,250.00	(\$15,325.00)	\$0.00	\$97,675.50	(\$22,425.50)	130%	\$109,226.33
Activity 655 - Par 3/Foot Golf							
Category 10 - Site Operations	55,900.00	.00	.00	63,411.32	(7,511.32)	113	56,839.00
Category 20 - Food/Beverage	850.00	(3.42)	.00	1,247.32	(397.32)	147	714.09
Category 30 - Sundry	900.00	.00	.00	2,286.29	(1,386.29)	254	1,310.67
Activity 655 - Par 3/Foot Golf Totals	\$57,650.00	(\$3.42)	\$0.00	\$66,944.93	(\$9,294.93)	116%	\$58,863.76
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	43,000.00	.00	.00	51,505.79	(8,505.79)	120	46,488.51
Activity 660 - Disc/Adventure Golf	\$43,000.00	\$0.00	\$0.00	\$51,505.79	(\$8,505.79)	120%	\$46,488.51
Activity 670 - Trackless Train							
Category 10 - Site Operations	1,000.00	.00	.00	286.00	714.00	29	1,668.00
Activity 670 - Trackless Train Totals	\$1,000.00	\$0.00	\$0.00	\$286.00	\$714.00	29%	\$1,668.00
Activity 700 - Special Events							
Category 10 - Site Operations	52,000.00	.00	.00	70,615.69	(18,615.69)	136	47,146.60
Activity 700 - Special Events Totals	\$52,000.00	\$0.00	\$0.00	\$70,615.69	(\$18,615.69)	136%	\$47,146.60
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	16,432.00	2,114.15	.00	39,359.91	(22,927.91)	240	22,462.57
Category 30 - Sundry	1,724.00	3.30	.00	918.35	805.65	53	610.70
Activity 880 - Interpretive Center/Mill	\$18,156.00	\$2,117.45	\$0.00	\$40,278.26	(\$22,122.26)	222%	\$23,073.27
Activity 990 - General							
Category 10 - Site Operations	3,000.00	(96.28)	.00	15,622.84	(12,622.84)	521	33,010.95
Category 20 - Food/Beverage	.00	.00	.00	273.62	(273.62)	+++	153.24
Category 70 - Other	1,000.00	.00	.00	703.75	296.25	70	2,721.00
Activity 990 - General Totals	\$4,000.00	(\$96.28)	\$0.00	\$16,600.21	(\$12,600.21)	415%	\$35,885.19
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	179,135.00	.00	.00	179,134.85	.15	100	179,135.00
Activity 991 - Joint Government Maint	\$179,135.00	\$0.00	\$0.00	\$179,134.85	\$0.15	100%	\$179,135.00
Location 102 - Lake St. Clair Totals	\$2,902,261.00	\$31,519.80	\$0.00	\$3,058,067.11	(\$155,806.11)	105%	\$3,126,676.11

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 535 - Sprayzone							
Category 10 - Site Operations	270,850.00	.00	.00	266,535.14	4,314.86	98	260,766.66
Category 20 - Food/Beverage	.00	.00	.00	816.30	(816.30)	+++	298.40
Category 30 - Sundry	3,000.00	.00	.00	3,138.28	(138.28)	105	3,229.32
Activity 535 - Sprayzone Totals	\$273,850.00	\$0.00	\$0.00	\$270,489.72	\$3,360.28	99%	\$264,294.38
Activity 538 - Beach							
Category 20 - Food/Beverage	148,000.00	.00	.00	130,499.32	17,500.68	88	130,232.97
Activity 538 - Beach Totals	\$148,000.00	\$0.00	\$0.00	\$130,499.32	\$17,500.68	88%	\$130,232.97
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	75,000.00	.00	.00	71,698.25	3,301.75	96	75,078.23
Activity 540 - Dockage/Boat Storage Totals	\$75,000.00	\$0.00	\$0.00	\$71,698.25	\$3,301.75	96%	\$75,078.23
Activity 550 - Boat Rental							
Category 10 - Site Operations	226,715.00	.00	.00	183,170.92	43,544.08	81	181,152.80
Category 20 - Food/Beverage	14,000.00	.00	.00	16,490.25	(2,490.25)	118	12,887.80
Category 30 - Sundry	1,000.00	.00	.00	751.13	248.87	75	733.20
Activity 550 - Boat Rental Totals	\$241,715.00	\$0.00	\$0.00	\$200,412.30	\$41,302.70	83%	\$194,773.80
Activity 560 - Excursion Boat							
Category 10 - Site Operations	41,200.00	.00	.00	35,400.00	5,800.00	86	35,583.00
Activity 560 - Excursion Boat Totals	\$41,200.00	\$0.00	\$0.00	\$35,400.00	\$5,800.00	86%	\$35,583.00
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	12,212.00	.00	.00	7,536.00	4,676.00	62	18,038.00
Category 20 - Food/Beverage	450.00	.00	.00	65.10	384.90	14	32.31
Category 30 - Sundry	.00	.00	.00	3.78	(3.78)	+++	.00
Activity 580 - Cross Country Skiing Totals	\$12,662.00	\$0.00	\$0.00	\$7,604.88	\$5,057.12	60%	\$18,070.31
Activity 590 - Tolling							
Category 10 - Site Operations	3,029,495.00	140,305.00	.00	2,908,802.80	120,692.20	96	2,976,646.00
Activity 590 - Tolling Totals	\$3,029,495.00	\$140,305.00	\$0.00	\$2,908,802.80	\$120,692.20	96%	\$2,976,646.00
Activity 615 - Group Camping							
Category 10 - Site Operations	8,000.00	(515.00)	.00	6,905.00	1,095.00	86	8,670.00
Category 30 - Sundry	300.00	.00	.00	247.17	52.83	82	722.17
Activity 615 - Group Camping Totals	\$8,300.00	(\$515.00)	\$0.00	\$7,152.17	\$1,147.83	86%	\$9,392.17
Activity 635 - Mobile Stage							
Category 10 - Site Operations	3,000.00	(600.00)	.00	5,625.00	(2,625.00)	188	4,200.00
Activity 635 - Mobile Stage Totals	\$3,000.00	(\$600.00)	\$0.00	\$5,625.00	(\$2,625.00)	188%	\$4,200.00

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	103,500.00	(13,275.00)	.00	113,337.50	(9,837.50)	110	113,532.00
Activity 640 - Shelter Reservations	\$103,500.00	(\$13,275.00)	\$0.00	\$113,337.50	(\$9,837.50)	110%	\$113,532.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,007,000.00	(232.10)	.00	1,125,115.53	(118,115.53)	112	1,082,863.95
Category 20 - Food/Beverage	210,000.00	.00	.00	239,041.48	(29,041.48)	114	222,194.09
Category 30 - Sundry	30,000.00	.00	.00	34,707.48	(4,707.48)	116	34,964.83
Activity 650 - Golf Course Totals	\$1,247,000.00	(\$232.10)	\$0.00	\$1,398,864.49	(\$151,864.49)	112%	\$1,340,022.87
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	93,720.00	763.00	.00	102,322.30	(8,602.30)	109	106,352.00
Category 20 - Food/Beverage	1,000.00	.00	.00	4,116.33	(3,116.33)	412	3,660.47
Category 30 - Sundry	10,000.00	.00	.00	18,950.55	(8,950.55)	190	28,900.07
Activity 660 - Disc/Adventure Golf	\$104,720.00	\$763.00	\$0.00	\$125,389.18	(\$20,669.18)	120%	\$138,912.54
Activity 700 - Special Events							
Category 10 - Site Operations	17,690.00	.00	.00	27,468.60	(9,778.60)	155	16,764.00
Category 20 - Food/Beverage	1,000.00	.00	.00	6,544.83	(5,544.83)	654	5,956.65
Category 30 - Sundry	1,300.00	.00	.00	4,800.00	(3,500.00)	369	1,300.00
Activity 700 - Special Events Totals	\$19,990.00	\$0.00	\$0.00	\$38,813.43	(\$18,823.43)	194%	\$24,020.65
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	17,870.00	1,579.00	.00	33,635.00	(15,765.00)	188	18,057.50
Category 20 - Food/Beverage	.00	.00	.00	80.13	(80.13)	+++	223.02
Category 30 - Sundry	6,000.00	140.74	.00	5,834.93	165.07	97	5,254.01
Activity 880 - Interpretive Center/Mill	\$23,870.00	\$1,719.74	\$0.00	\$39,550.06	(\$15,680.06)	166%	\$23,534.53
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	92,240.00	751.51	.00	66,175.05	26,064.95	72	95,321.61
Category 20 - Food/Beverage	98,600.00	2,348.84	.00	97,582.51	1,017.49	99	101,944.58
Category 30 - Sundry	22,500.00	238.59	.00	16,740.59	5,759.41	74	25,974.67
Activity 881 - Farm Learning Center	\$213,340.00	\$3,338.94	\$0.00	\$180,498.15	\$32,841.85	85%	\$223,240.86
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,000.00	662.50	.00	26,077.75	(16,077.75)	261	15,439.98
Activity 882 - Mobile Learning Center	\$10,000.00	\$662.50	\$0.00	\$26,077.75	(\$16,077.75)	261%	\$15,439.98
Activity 990 - General							
Category 10 - Site Operations	25,910.15	1,050.00	.00	38,369.25	(12,459.10)	148	81,058.51
Category 20 - Food/Beverage	.00	.00	.00	897.67	(897.67)	+++	278.64

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 990 - General							
Category 30 - Sundry	.00	.00	.00	.00	.00	+++	18.87
Category 70 - Other	20,000.00	.00	.00	560.00	19,440.00	3	15,829.47
Activity 990 - General Totals	\$45,910.15	\$1,050.00	\$0.00	\$39,826.92	\$6,083.23	87%	\$97,185.49
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,300.00	2,913.33	.00	2,913.33	386.67	88	5,217.85
Activity 991 - Joint Government Maint	\$3,300.00	\$2,913.33	\$0.00	\$2,913.33	\$386.67	88%	\$5,217.85
Location 104 - Kensington Totals	\$5,604,852.15	\$136,130.41	\$0.00	\$5,602,955.25	\$1,896.90	100%	\$5,689,377.63
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool							
Category 10 - Site Operations	80,000.00	.00	.00	81,599.91	(1,599.91)	102	84,516.66
Category 20 - Food/Beverage	21,000.00	.00	.00	18,749.33	2,250.67	89	17,214.13
Category 30 - Sundry	800.00	.00	.00	1,054.57	(254.57)	132	1,001.94
Activity 531 - Pool Totals	\$101,800.00	\$0.00	\$0.00	\$101,403.81	\$396.19	100%	\$102,732.73
Activity 532 - Waterpark							
Category 10 - Site Operations	550,000.00	.00	.00	651,129.34	(101,129.34)	118	497,939.16
Category 20 - Food/Beverage	32,000.00	.00	.00	35,661.84	(3,661.84)	111	13,520.89
Category 30 - Sundry	6,500.00	.00	.00	3,152.46	3,347.54	48	2,925.77
Activity 532 - Waterpark Totals	\$588,500.00	\$0.00	\$0.00	\$689,943.64	(\$101,443.64)	117%	\$514,385.82
Activity 550 - Boat Rental							
Category 10 - Site Operations	10,300.00	.00	.00	10,118.55	181.45	98	10,972.62
Category 20 - Food/Beverage	150.00	.00	.00	210.63	(60.63)	140	84.96
Activity 550 - Boat Rental Totals	\$10,450.00	\$0.00	\$0.00	\$10,329.18	\$120.82	99%	\$11,057.58
Activity 590 - Tolling							
Category 10 - Site Operations	1,118,210.00	57,518.00	.00	1,111,091.00	7,119.00	99	1,086,698.00
Activity 590 - Tolling Totals	\$1,118,210.00	\$57,518.00	\$0.00	\$1,111,091.00	\$7,119.00	99%	\$1,086,698.00
Activity 610 - Family Camping							
Category 10 - Site Operations	40,500.00	.00	.00	40,175.00	325.00	99	39,675.00
Category 30 - Sundry	2,700.00	.00	.00	3,009.60	(309.60)	111	2,666.80
Activity 610 - Family Camping Totals	\$43,200.00	\$0.00	\$0.00	\$43,184.60	\$15.40	100%	\$42,341.80
Activity 615 - Group Camping							
Category 10 - Site Operations	2,400.00	(50.00)	.00	1,820.00	580.00	76	2,260.00
Category 30 - Sundry	100.00	.00	.00	117.90	(17.90)	118	94.32
Activity 615 - Group Camping Totals	\$2,500.00	(\$50.00)	\$0.00	\$1,937.90	\$562.10	78%	\$2,354.32

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	80,000.00	(12,025.00)	.00	91,750.00	(11,750.00)	115	90,000.00
Activity 640 - Shelter Reservations	\$80,000.00	(\$12,025.00)	\$0.00	\$91,750.00	(\$11,750.00)	115%	\$90,000.00
Activity 650 - Golf Course							
Category 10 - Site Operations	695,000.00	642.00	.00	823,460.85	(128,460.85)	118	762,000.38
Category 20 - Food/Beverage	150,000.00	.00	.00	178,837.85	(28,837.85)	119	157,053.18
Category 30 - Sundry	16,250.00	.00	.00	16,801.95	(551.95)	103	15,941.45
Activity 650 - Golf Course Totals	\$861,250.00	\$642.00	\$0.00	\$1,019,100.65	(\$157,850.65)	118%	\$934,995.01
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	5,000.00	120.00	.00	3,838.00	1,162.00	77	4,857.00
Activity 660 - Disc/Adventure Golf	\$5,000.00	\$120.00	\$0.00	\$3,838.00	\$1,162.00	77%	\$4,857.00
Activity 700 - Special Events							
Category 10 - Site Operations	2,100.00	.00	.00	6,688.00	(4,588.00)	318	2,100.00
Category 20 - Food/Beverage	3,000.00	.00	.00	5,615.07	(2,615.07)	187	4,107.95
Category 30 - Sundry	1,300.00	.00	.00	1,300.00	.00	100	1,300.00
Activity 700 - Special Events Totals	\$6,400.00	\$0.00	\$0.00	\$13,603.07	(\$7,203.07)	213%	\$7,507.95
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	13,500.00	234.00	.00	16,662.68	(3,162.68)	123	11,665.00
Category 20 - Food/Beverage	150.00	.00	.00	22.84	127.16	15	6.50
Category 30 - Sundry	1,000.00	18.86	.00	746.50	253.50	75	705.05
Activity 880 - Interpretive Center/Mill	\$14,650.00	\$252.86	\$0.00	\$17,432.02	(\$2,782.02)	119%	\$12,376.55
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,000.00	450.00	.00	14,756.25	(4,756.25)	148	9,531.00
Activity 882 - Mobile Learning Center	\$10,000.00	\$450.00	\$0.00	\$14,756.25	(\$4,756.25)	148%	\$9,531.00
Activity 884 - Community Outreach Interpretive							
Category 10 - Site Operations	.00	175.00	.00	175.00	(175.00)	+++	2,949.00
Activity 884 - Community Outreach	\$0.00	\$175.00	\$0.00	\$175.00	(\$175.00)	+++	\$2,949.00
Activity 990 - General							
Category 10 - Site Operations	.00	.00	.00	60.00	(60.00)	+++	3,968.22
Category 70 - Other	500.00	711.15	.00	2,670.85	(2,170.85)	534	229.00
Activity 990 - General Totals	\$500.00	\$711.15	\$0.00	\$2,730.85	(\$2,230.85)	546%	\$4,197.22
Location 106 - Lower	\$2,842,460.00	\$47,794.01	\$0.00	\$3,121,275.97	(\$278,815.97)	110%	\$2,825,983.98

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 550 - Boat Rental							
Category 10 - Site Operations	70,000.00	.00	.00	64,004.22	5,995.78	91	70,707.36
Activity 550 - Boat Rental Totals	\$70,000.00	\$0.00	\$0.00	\$64,004.22	\$5,995.78	91%	\$70,707.36
Activity 590 - Tolling							
Category 10 - Site Operations	630,640.00	75,777.00	.00	587,933.45	42,706.55	93	617,310.00
Activity 590 - Tolling Totals	\$630,640.00	\$75,777.00	\$0.00	\$587,933.45	\$42,706.55	93%	\$617,310.00
Activity 615 - Group Camping							
Category 10 - Site Operations	2,900.00	(120.00)	.00	2,480.00	420.00	86	2,930.00
Category 30 - Sundry	1,175.00	70.74	.00	1,131.84	43.16	96	1,320.50
Activity 615 - Group Camping Totals	\$4,075.00	(\$49.26)	\$0.00	\$3,611.84	\$463.16	89%	\$4,250.50
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	31,000.00	(1,300.00)	.00	21,700.00	9,300.00	70	33,800.00
Activity 640 - Shelter Reservations	\$31,000.00	(\$1,300.00)	\$0.00	\$21,700.00	\$9,300.00	70%	\$33,800.00
Activity 650 - Golf Course							
Category 10 - Site Operations	642,000.00	(128.00)	.00	753,378.58	(111,378.58)	117	672,646.19
Category 20 - Food/Beverage	121,000.00	.00	.00	144,453.72	(23,453.72)	119	124,422.68
Category 30 - Sundry	15,175.00	.00	.00	19,408.29	(4,233.29)	128	16,549.22
Activity 650 - Golf Course Totals	\$778,175.00	(\$128.00)	\$0.00	\$917,240.59	(\$139,065.59)	118%	\$813,618.09
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	30,400.00	1,831.00	.00	30,861.00	(461.00)	102	29,684.98
Category 30 - Sundry	125.00	41.50	.00	406.57	(281.57)	325	83.95
Activity 660 - Disc/Adventure Golf	\$30,525.00	\$1,872.50	\$0.00	\$31,267.57	(\$742.57)	102%	\$29,768.93
Activity 700 - Special Events							
Category 10 - Site Operations	7,950.00	1,766.00	.00	7,600.00	350.00	96	7,376.00
Category 20 - Food/Beverage	600.00	.00	.00	728.00	(128.00)	121	697.16
Activity 700 - Special Events Totals	\$8,550.00	\$1,766.00	\$0.00	\$8,328.00	\$222.00	97%	\$8,073.16
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	13,420.00	1,073.00	.00	18,229.00	(4,809.00)	136	10,728.50
Category 30 - Sundry	3,249.00	8.00	.00	3,459.00	(210.00)	106	3,420.30
Activity 880 - Interpretive Center/Mill	\$16,669.00	\$1,081.00	\$0.00	\$21,688.00	(\$5,019.00)	130%	\$14,148.80
Activity 990 - General							
Category 10 - Site Operations	4,094.83	.00	.00	5,382.25	(1,287.42)	131	18,971.00
Category 20 - Food/Beverage	8,900.00	162.06	.00	8,124.18	775.82	91	9,309.48
Category 30 - Sundry	550.00	.00	.00	263.50	286.50	48	507.78

General Fund Revenue Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General							
Category 70 - Other	4,850.00	1,390.00	.00	4,140.00	710.00	85	4,957.55
Activity 990 - General Totals	\$18,394.83	\$1,552.06	\$0.00	\$17,909.93	\$484.90	97%	\$33,745.81
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,500.00	9,803.90	.00	9,803.90	(6,303.90)	280	3,361.13
Activity 991 - Joint Government Maint	\$3,500.00	\$9,803.90	\$0.00	\$9,803.90	(\$6,303.90)	280%	\$3,361.13
Location 108 - Hudson	\$1,591,528.83	\$90,375.20	\$0.00	\$1,683,487.50	(\$91,958.67)	106%	\$1,628,783.78
Location 109 - Stony Creek							
Activity 537 - Ripslide							
Category 10 - Site Operations	136,000.00	.00	.00	116,988.00	19,012.00	86	131,606.00
Activity 537 - Ripslide Totals	\$136,000.00	\$0.00	\$0.00	\$116,988.00	\$19,012.00	86%	\$131,606.00
Activity 538 - Beach							
Category 10 - Site Operations	85,200.00	.00	.00	98,461.26	(13,261.26)	116	86,659.20
Category 20 - Food/Beverage	110,000.00	.00	.00	145,945.57	(35,945.57)	133	89,704.64
Category 30 - Sundry	30,000.00	.00	.00	13,290.63	16,709.37	44	24,443.67
Activity 538 - Beach Totals	\$225,200.00	\$0.00	\$0.00	\$257,697.46	(\$32,497.46)	114%	\$200,807.51
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	50,200.00	200.00	.00	58,300.00	(8,100.00)	116	54,229.00
Category 20 - Food/Beverage	.00	.00	.00	.00	.00	+++	9.00
Activity 540 - Dockage/Boat Storage	\$50,200.00	\$200.00	\$0.00	\$58,300.00	(\$8,100.00)	116%	\$54,238.00
Activity 550 - Boat Rental							
Category 10 - Site Operations	170,001.00	.00	.00	145,799.15	24,201.85	86	163,037.63
Category 20 - Food/Beverage	7,001.00	.00	.00	6,776.75	224.25	97	6,449.96
Category 30 - Sundry	2,000.00	.00	.00	896.77	1,103.23	45	785.08
Activity 550 - Boat Rental Totals	\$179,002.00	\$0.00	\$0.00	\$153,472.67	\$25,529.33	86%	\$170,272.67
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	4,995.00	.00	.00	3,899.00	1,096.00	78	11,571.50
Category 20 - Food/Beverage	300.00	.00	.00	81.00	219.00	27	14.41
Activity 580 - Cross Country Skiing	\$5,295.00	\$0.00	\$0.00	\$3,980.00	\$1,315.00	75%	\$11,585.91
Activity 590 - Tolling							
Category 10 - Site Operations	2,629,997.00	126,787.00	.00	2,556,038.75	73,958.25	97	2,586,549.00
Activity 590 - Tolling Totals	\$2,629,997.00	\$126,787.00	\$0.00	\$2,556,038.75	\$73,958.25	97%	\$2,586,549.00
Activity 610 - Family Camping							
Category 10 - Site Operations	36,250.00	150.00	.00	40,761.80	(4,511.80)	112	36,949.64

General Fund Revenue Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 610 - Family Camping							
Category 20 - Food/Beverage	1,500.00	.00	.00	971.50	528.50	65	1,243.50
Category 30 - Sundry	13,000.00	.00	.00	11,286.19	1,713.81	87	9,897.24
Activity 610 - Family Camping Totals	\$50,750.00	\$150.00	\$0.00	\$53,019.49	(\$2,269.49)	104%	\$48,090.38
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	.00	.00	.00	500.00	(500.00)	+++	(220.00)
Activity 630 - Activity Center Rental Totals	\$0.00	\$0.00	\$0.00	\$500.00	(\$500.00)	+++	(\$220.00)
Activity 635 - Mobile Stage							
Category 10 - Site Operations	1,200.00	.00	.00	1,800.00	(600.00)	150	1,200.00
Activity 635 - Mobile Stage Totals	\$1,200.00	\$0.00	\$0.00	\$1,800.00	(\$600.00)	150%	\$1,200.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	107,250.00	(9,112.50)	.00	108,052.00	(802.00)	101	110,232.50
Activity 640 - Shelter Reservations Totals	\$107,250.00	(\$9,112.50)	\$0.00	\$108,052.00	(\$802.00)	101%	\$110,232.50
Activity 650 - Golf Course							
Category 10 - Site Operations	1,075,000.00	259.55	.00	1,209,271.67	(134,271.67)	112	1,107,976.81
Category 20 - Food/Beverage	235,000.00	.00	.00	266,423.24	(31,423.24)	113	245,701.62
Category 30 - Sundry	19,000.00	.00	.00	25,774.23	(6,774.23)	136	20,649.18
Activity 650 - Golf Course Totals	\$1,329,000.00	\$259.55	\$0.00	\$1,501,469.14	(\$172,469.14)	113%	\$1,374,327.61
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	42,400.00	180.00	.00	31,379.00	11,021.00	74	43,628.00
Category 20 - Food/Beverage	4,000.00	.00	.00	2,424.25	1,575.75	61	4,358.37
Category 30 - Sundry	500.00	.00	.00	427.52	72.48	86	402.69
Activity 660 - Disc/Adventure Golf Totals	\$46,900.00	\$180.00	\$0.00	\$34,230.77	\$12,669.23	73%	\$48,389.06
Activity 700 - Special Events							
Category 10 - Site Operations	7,800.00	.00	.00	28,041.00	(20,241.00)	360	813.00
Category 20 - Food/Beverage	1,000.00	.00	.00	2,124.76	(1,124.76)	212	.00
Category 30 - Sundry	1,300.00	.00	.00	1,300.00	.00	100	1,300.00
Activity 700 - Special Events Totals	\$10,100.00	\$0.00	\$0.00	\$31,465.76	(\$21,365.76)	312%	\$2,113.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	21,155.00	1,115.00	.00	44,714.83	(23,559.83)	211	39,503.73
Category 30 - Sundry	1.00	.00	.00	.00	1.00	0	.00
Activity 880 - Interpretive Center/Mill Totals	\$21,156.00	\$1,115.00	\$0.00	\$44,714.83	(\$23,558.83)	211%	\$39,503.73
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,500.00	525.00	.00	16,000.50	(5,500.50)	152	5,394.00

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 882 - Mobile Learning Center	\$10,500.00	\$525.00	\$0.00	\$16,000.50	(\$5,500.50)	152%	\$5,394.00
Activity 990 - General							
Category 10 - Site Operations	32,250.00	(3,500.00)	.00	75,900.00	(43,650.00)	235	77,447.00
Category 20 - Food/Beverage	100.00	.00	.00	107.86	(7.86)	108	67.32
Category 30 - Sundry	900.00	.00	.00	706.45	193.55	78	2,891.89
Category 70 - Other	.00	(15.89)	.00	238.56	(238.56)	+++	8,569.28
Activity 990 - General Totals	\$33,250.00	(\$3,515.89)	\$0.00	\$76,952.87	(\$43,702.87)	231%	\$88,975.49
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	18,260.00	.00	.00	18,260.00	.00	100	18,260.00
Activity 991 - Joint Government Maint Totals	\$18,260.00	\$0.00	\$0.00	\$18,260.00	\$0.00	100%	\$18,260.00
Location 109 - Stony Creek Totals	\$4,854,060.00	\$116,588.16	\$0.00	\$5,032,942.24	(\$178,882.24)	104%	\$4,891,324.86
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	205,000.00	950.00	.00	216,250.00	(11,250.00)	105	212,890.00
Category 20 - Food/Beverage	2,800.00	.00	.00	2,479.75	320.25	89	3,146.95
Category 30 - Sundry	500.00	.00	.00	.00	500.00	0	4.25
Activity 540 - Dockage/Boat Storage Totals	\$208,300.00	\$950.00	\$0.00	\$218,729.75	(\$10,429.75)	105%	\$216,041.20
Activity 590 - Tolling							
Category 10 - Site Operations	576,800.00	47,998.00	.00	575,682.00	1,118.00	100	582,112.00
Activity 590 - Tolling Totals	\$576,800.00	\$47,998.00	\$0.00	\$575,682.00	\$1,118.00	100%	\$582,112.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	11,000.00	(600.00)	.00	11,350.00	(350.00)	103	10,500.00
Activity 640 - Shelter Reservations Totals	\$11,000.00	(\$600.00)	\$0.00	\$11,350.00	(\$350.00)	103%	\$10,500.00
Activity 650 - Golf Course							
Category 10 - Site Operations	680,000.00	(420.00)	.00	812,486.80	(132,486.80)	119	765,431.38
Category 20 - Food/Beverage	165,000.00	113.21	.00	230,081.49	(65,081.49)	139	195,198.28
Category 30 - Sundry	22,200.00	.00	.00	24,538.13	(2,338.13)	111	23,363.45
Activity 650 - Golf Course Totals	\$867,200.00	(\$306.79)	\$0.00	\$1,067,106.42	(\$199,906.42)	123%	\$983,993.11
Activity 700 - Special Events							
Category 10 - Site Operations	.00	.00	.00	600.00	(600.00)	+++	.00
Category 20 - Food/Beverage	2,000.00	.00	.00	1,440.44	559.56	72	2,103.04
Category 30 - Sundry	1,300.00	.00	.00	1,300.00	.00	100	1,300.00
Activity 700 - Special Events Totals	\$3,300.00	\$0.00	\$0.00	\$3,340.44	(\$40.44)	101%	\$3,403.04

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 112 - Lake Erie							
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	14,400.00	172.80	.00	10,828.80	3,571.20	75	9,182.64
Category 20 - Food/Beverage	600.00	.00	.00	458.98	141.02	76	105.53
Category 30 - Sundry	2,600.00	91.53	.00	5,225.23	(2,625.23)	201	4,243.36
Activity 880 - Interpretive Center/Mill	\$17,600.00	\$264.33	\$0.00	\$16,513.01	\$1,086.99	94%	\$13,531.53
Activity 990 - General							
Category 10 - Site Operations	400.00	(51.93)	.00	6,807.30	(6,407.30)	1702	3,686.00
Category 20 - Food/Beverage	200.00	.00	.00	.00	200.00	0	.00
Category 70 - Other	800.00	300.00	.00	1,003.50	(203.50)	125	3,005.13
Activity 990 - General Totals	\$1,400.00	\$248.07	\$0.00	\$7,810.80	(\$6,410.80)	558%	\$6,691.13
Location 112 - Lake Erie Totals	\$1,685,600.00	\$48,553.61	\$0.00	\$1,900,532.42	(\$214,932.42)	113%	\$1,816,272.01
Location 113 - Wolcott							
Activity 590 - Tolling							
Category 10 - Site Operations	42,215.00	812.00	.00	46,394.00	(4,179.00)	110	44,178.00
Activity 590 - Tolling Totals	\$42,215.00	\$812.00	\$0.00	\$46,394.00	(\$4,179.00)	110%	\$44,178.00
Activity 615 - Group Camping							
Category 10 - Site Operations	7,050.00	(1,500.00)	.00	5,550.00	1,500.00	79	9,180.00
Activity 615 - Group Camping Totals	\$7,050.00	(\$1,500.00)	\$0.00	\$5,550.00	\$1,500.00	79%	\$9,180.00
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	17,500.00	(7,500.00)	.00	19,275.00	(1,775.00)	110	10,525.00
Activity 630 - Activity Center Rental	\$17,500.00	(\$7,500.00)	\$0.00	\$19,275.00	(\$1,775.00)	110%	\$10,525.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	12,375.00	(2,475.00)	.00	5,775.00	6,600.00	47	17,835.00
Activity 640 - Shelter Reservations	\$12,375.00	(\$2,475.00)	\$0.00	\$5,775.00	\$6,600.00	47%	\$17,835.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	5,400.00	.00	.00	3,578.96	1,821.04	66	1,093.00
Category 30 - Sundry	850.00	.00	.00	.00	850.00	0	.00
Activity 880 - Interpretive Center/Mill	\$6,250.00	\$0.00	\$0.00	\$3,578.96	\$2,671.04	57%	\$1,093.00
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	98,900.00	14,253.29	.00	134,224.74	(35,324.74)	136	140,041.50
Category 20 - Food/Beverage	1,000.00	6.00	.00	508.41	491.59	51	885.15
Category 30 - Sundry	2,000.00	9.43	.00	818.85	1,181.15	41	1,941.88
Activity 881 - Farm Learning Center	\$101,900.00	\$14,268.72	\$0.00	\$135,552.00	(\$33,652.00)	133%	\$142,868.53

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 990 - General							
Category 10 - Site Operations	1,600.00	(800.00)	.00	.00	1,600.00	0	255.00
Category 70 - Other	.00	.00	.00	.00	.00	+++	1.00
Activity 990 - General Totals	<u>\$1,600.00</u>	<u>(\$800.00)</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$1,600.00</u>	<u>0%</u>	<u>\$256.00</u>
Location 113 - Wolcott Totals	\$188,890.00	\$2,805.72	\$0.00	\$216,124.96	(\$27,234.96)	114%	\$225,935.53
Location 115 - Indian Springs							
Activity 590 - Tolling							
Category 10 - Site Operations	355,677.00	8,128.00	.00	334,261.45	21,415.55	94	360,408.00
Activity 590 - Tolling Totals	<u>\$355,677.00</u>	<u>\$8,128.00</u>	<u>\$0.00</u>	<u>\$334,261.45</u>	<u>\$21,415.55</u>	<u>94%</u>	<u>\$360,408.00</u>
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	88,600.00	(58,500.00)	.00	87,300.00	1,300.00	99	109,950.00
Activity 630 - Activity Center Rental	<u>\$88,600.00</u>	<u>(\$58,500.00)</u>	<u>\$0.00</u>	<u>\$87,300.00</u>	<u>\$1,300.00</u>	<u>99%</u>	<u>\$109,950.00</u>
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	13,340.00	(800.00)	.00	10,775.00	2,565.00	81	14,000.00
Activity 640 - Shelter Reservations	<u>\$13,340.00</u>	<u>(\$800.00)</u>	<u>\$0.00</u>	<u>\$10,775.00</u>	<u>\$2,565.00</u>	<u>81%</u>	<u>\$14,000.00</u>
Activity 650 - Golf Course							
Category 10 - Site Operations	926,723.00	1,471.07	.00	1,069,634.16	(142,911.16)	115	995,976.36
Category 20 - Food/Beverage	189,000.00	.00	.00	222,575.66	(33,575.66)	118	214,532.58
Category 30 - Sundry	25,605.00	.00	.00	30,326.64	(4,721.64)	118	30,664.97
Activity 650 - Golf Course Totals	<u>\$1,141,328.00</u>	<u>\$1,471.07</u>	<u>\$0.00</u>	<u>\$1,322,536.46</u>	<u>(\$181,208.46)</u>	<u>116%</u>	<u>\$1,241,173.91</u>
Activity 883 - Environmental Disc Center							
Category 10 - Site Operations	16,930.00	1,080.00	.00	16,517.30	412.70	98	16,149.46
Category 20 - Food/Beverage	35.00	.00	.00	34.48	.52	99	31.44
Category 30 - Sundry	.00	.00	.00	.00	.00	+++	184.89
Activity 883 - Environmental Disc	<u>\$16,965.00</u>	<u>\$1,080.00</u>	<u>\$0.00</u>	<u>\$16,551.78</u>	<u>\$413.22</u>	<u>98%</u>	<u>\$16,365.79</u>
Activity 990 - General							
Category 20 - Food/Beverage	75.00	.00	.00	171.23	(96.23)	228	16.25
Category 70 - Other	.00	.00	.00	548.29	(548.29)	+++	463.47
Activity 990 - General Totals	<u>\$75.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$719.52</u>	<u>(\$644.52)</u>	<u>959%</u>	<u>\$479.72</u>
Location 115 - Indian Springs Totals	\$1,615,985.00	(\$48,620.93)	\$0.00	\$1,772,144.21	(\$156,159.21)	110%	\$1,742,377.42
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	61,675.00	3,915.00	.00	38,634.00	23,041.00	63	70,077.00
Category 20 - Food/Beverage	3,300.00	81.96	.00	2,555.91	744.09	77	3,714.74

General Fund Revenue Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 30 - Sundry	50.00	.00	.00	.00	50.00	0	.00
Activity 580 - Cross Country Skiing	\$65,025.00	\$3,996.96	\$0.00	\$41,189.91	\$23,835.09	63%	\$73,791.74
Activity 590 - Tolling							
Category 10 - Site Operations	80,750.00	2,946.00	.00	54,175.00	26,575.00	67	81,942.00
Activity 590 - Tolling Totals	\$80,750.00	\$2,946.00	\$0.00	\$54,175.00	\$26,575.00	67%	\$81,942.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	10,000.00	(600.00)	.00	7,700.00	2,300.00	77	10,000.00
Activity 640 - Shelter Reservations	\$10,000.00	(\$600.00)	\$0.00	\$7,700.00	\$2,300.00	77%	\$10,000.00
Activity 650 - Golf Course							
Category 10 - Site Operations	986,400.00	(12.00)	.00	1,156,329.04	(169,929.04)	117	1,022,913.46
Category 20 - Food/Beverage	164,000.00	.00	.00	207,729.83	(43,729.83)	127	174,830.63
Category 30 - Sundry	13,420.00	.00	.00	17,031.74	(3,611.74)	127	15,186.04
Activity 650 - Golf Course Totals	\$1,163,820.00	(\$12.00)	\$0.00	\$1,381,090.61	(\$217,270.61)	119%	\$1,212,930.13
Activity 990 - General							
Category 10 - Site Operations	.00	50.00	.00	50.00	(50.00)	+++	.00
Category 70 - Other	.00	.00	.00	.00	.00	+++	50.00
Activity 990 - General Totals	\$0.00	\$50.00	\$0.00	\$50.00	(\$50.00)	+++	\$50.00
Location 116 - Huron Meadows Totals	\$1,319,595.00	\$6,380.96	\$0.00	\$1,484,205.52	(\$164,610.52)	112%	\$1,378,713.87
Function 8 - Operations Totals	\$23,432,704.98	\$689,395.39	\$0.00	\$24,910,354.10	(\$1,477,649.12)	106%	\$24,405,104.91
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 700 - Special Events							
Category 10 - Site Operations	12,300.00	.00	.00	11,000.00	1,300.00	89	.00
Activity 700 - Special Events Totals	\$12,300.00	\$0.00	\$0.00	\$11,000.00	\$1,300.00	89%	\$0.00
Activity 710 - Administrative							
Category 10 - Site Operations	885.00	.00	.00	.00	885.00	0	767.00
Activity 710 - Administrative Totals	\$885.00	\$0.00	\$0.00	\$0.00	\$885.00	0%	\$767.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	.00	.00	.00	8,305.00	(8,305.00)	+++	10,861.29
Activity 880 - Interpretive Center/Mill	\$0.00	\$0.00	\$0.00	\$8,305.00	(\$8,305.00)	+++	\$10,861.29

General Fund Revenue Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General							
Category 10 - Site Operations	.00	5.00	.00	6,414.61	(6,414.61)	+++	47,215.78
Category 70 - Other	37,571,887.35	1,131,158.37	.00	39,509,623.50	(1,937,736.15)	105	36,143,300.06
Activity 990 - General Totals	\$37,571,887.35	\$1,131,163.37	\$0.00	\$39,516,038.11	(\$1,944,150.76)	105%	\$36,190,515.84
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	.00	.00	.00	900.00	(900.00)	+++	.00
Activity 991 - Joint Government Maint	\$0.00	\$0.00	\$0.00	\$900.00	(\$900.00)	+++	\$0.00
Location 100 - Administrative Office	\$37,585,072.35	\$1,131,163.37	\$0.00	\$39,536,243.11	(\$1,951,170.76)	105%	\$36,202,144.13
Function 9 - Administration Totals	\$37,585,072.35	\$1,131,163.37	\$0.00	\$39,536,243.11	(\$1,951,170.76)	105%	\$36,202,144.13
REVENUE TOTALS	\$61,115,165.04	\$1,848,007.56	\$0.00	\$64,543,984.92	(\$3,428,819.88)	106%	\$60,607,440.10
Fund 10 - General Fund Totals	\$61,115,165.04	\$1,848,007.56	\$0.00	\$64,543,984.92	(\$3,428,819.88)		\$60,607,440.10
Grand Totals	\$61,115,165.04	\$1,848,007.56	\$0.00	\$64,543,984.92	(\$3,428,819.88)		\$60,607,440.10

General Fund Expense Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
9965 Transfer Out - Capital Project Fund								
9965.80	Transfer Out - Capital Project Fund	6,215,377.31	29,400.00	.00	6,215,377.31	.00	100	8,408,481.94
9965 - Transfer Out - Capital Project Fund Totals		\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
<i>Expenditures Totals</i>		<i>\$6,215,377.31</i>	<i>\$29,400.00</i>	<i>\$0.00</i>	<i>\$6,215,377.31</i>	<i>\$0.00</i>	<i>100%</i>	<i>\$8,408,481.94</i>
EXPENSE TOTALS		\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
Function 2 - Transfer Totals		(\$6,215,377.31)	(\$29,400.00)	\$0.00	(\$6,215,377.31)	\$0.00	100%	(\$8,408,481.94)
Function 5 - Capital								
EXPENSE								
<i>Contractual Services</i>								
9130	Tools/Equipment	5,928,611.72	625,216.27	2,101,023.97	3,499,170.83	328,416.92	94	1,042,721.09
<i>Contractual Services Totals</i>		<i>\$5,928,611.72</i>	<i>\$625,216.27</i>	<i>\$2,101,023.97</i>	<i>\$3,499,170.83</i>	<i>\$328,416.92</i>	<i>94%</i>	<i>\$1,042,721.09</i>
EXPENSE TOTALS		\$5,928,611.72	\$625,216.27	\$2,101,023.97	\$3,499,170.83	\$328,416.92	94%	\$1,042,721.09
Function 5 - Capital Totals		(\$5,928,611.72)	(\$625,216.27)	(\$2,101,023.97)	(\$3,499,170.83)	(\$328,416.92)	94%	(\$1,042,721.09)
Function 7 - Major Maintenance								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	116,116.54	8,461.02	.00	110,341.45	5,775.09	95	69,310.75
9013	FT Benefits Pd to Emps	8,262.00	(1,200.51)	.00	6,175.93	2,086.07	75	5,515.72
9014	FT Benefits Pd for Emps	52,258.48	(2,805.34)	.00	43,592.57	8,665.91	83	28,859.53
9020	Part Time Wages	.00	.00	.00	.00	.00	+++	386.56
9024	PT Benefits Pd for Emps	.00	.00	.00	.00	.00	+++	47.58
<i>Personnel Services Totals</i>		<i>\$176,637.02</i>	<i>\$4,455.17</i>	<i>\$0.00</i>	<i>\$160,109.95</i>	<i>\$16,527.07</i>	<i>91%</i>	<i>\$104,120.14</i>
<i>Contractual Services</i>								
9420	Outside Services	2,289,610.78	30,961.60	279,186.71	1,910,646.70	99,777.37	96	985,182.43
9450	Rents/Leases	.00	.00	.00	.00	.00	+++	2,219.00
9990	Unallocated Budget	2,597,197.00	.00	.00	.00	2,597,197.00	0	.00
<i>Contractual Services Totals</i>		<i>\$4,886,807.78</i>	<i>\$30,961.60</i>	<i>\$279,186.71</i>	<i>\$1,910,646.70</i>	<i>\$2,696,974.37</i>	<i>45%</i>	<i>\$987,401.43</i>
EXPENSE TOTALS		\$5,063,444.80	\$35,416.77	\$279,186.71	\$2,070,756.65	\$2,713,501.44	46%	\$1,091,521.57
Function 7 - Major Maintenance Totals		(\$5,063,444.80)	(\$35,416.77)	(\$279,186.71)	(\$2,070,756.65)	(\$2,713,501.44)	46%	(\$1,091,521.57)
Function 8 - Operations								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	11,142,107.48	1,310,964.49	.00	10,971,062.01	171,045.47	98	10,539,853.30
9011	Full Time Overtime	597,385.63	51,276.93	.00	560,994.42	36,391.21	94	575,155.38

General Fund Expense Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 8 - Operations								
EXPENSE								
<i>Personnel Services</i>								
9013	FT Benefits Pd to Emps	991,893.19	(139,099.80)	.00	749,679.52	242,213.67	76	1,087,172.26
9014	FT Benefits Pd for Emps	5,985,083.04	(263,411.92)	.00	5,327,036.41	658,046.63	89	5,622,416.04
9020	Part Time Wages	8,791,423.55	431,613.40	.00	8,599,311.73	192,111.82	98	8,109,017.17
9021	Part Time Overtime	85,092.37	6,868.16	.00	74,997.44	10,094.93	88	68,996.67
9023	PT Benefits Pd to Emps	19,306.11	15,411.69	.00	18,975.63	330.48	98	2,951.06
9024	PT Benefits Pd for Emps	901,731.14	237,233.83	.00	886,850.63	14,880.51	98	854,370.10
<i>Personnel Services Totals</i>		\$28,514,022.51	\$1,650,856.78	\$0.00	\$27,188,907.79	\$1,325,114.72	95%	\$26,859,931.98
<i>Contractual Services</i>								
9110	Operating Supplies	2,100,286.77	142,488.88	1,485.55	1,999,711.75	99,089.47	95	1,787,391.24
9120	Maintenance Materials	.00	.00	.00	.00	.00	+++	16.69
9130	Tools/Equipment	747,414.19	55,967.21	86,660.84	603,376.20	57,377.15	92	701,416.07
9140	Chemicals	561,840.14	13,506.08	29,843.39	524,866.68	7,130.07	99	487,549.40
9150	Equipment Fuel	629,115.68	6,260.93	.00	625,094.41	4,021.27	99	760,932.74
9160	Uniforms	109,597.28	5,218.27	.00	101,532.48	8,064.80	93	90,974.12
9170	Resale Merchandise	926,165.79	(68,130.71)	.00	888,838.67	37,327.12	96	777,190.27
9420	Outside Services	3,453,484.61	191,624.80	3,816.68	2,879,002.90	570,665.03	83	2,692,529.29
9430	Insurances	541,992.95	(260,978.71)	.00	310,969.32	231,023.63	57	291,176.81
9440	Utilities	2,108,363.97	194,540.24	.00	2,069,924.72	38,439.25	98	1,927,778.10
9450	Rents/Leases	195,429.56	21,194.95	.00	180,712.33	14,717.23	92	159,159.81
9460	Postage/Shipping	4,234.95	122.59	.00	3,329.77	905.18	79	3,070.61
9510	Memberships	10,113.75	511.99	.00	5,779.94	4,333.81	57	4,462.43
9520	Employee Development	110,115.38	7,797.05	.00	92,729.81	17,385.57	84	87,484.96
9910	Over/Under	2,979.43	(1,886.75)	.00	(1,651.43)	4,630.86	-55	814.51
9945	Inventory Gain/Loss on Adjustment	6,237.53	6,099.00	.00	5,632.52	605.01	90	13,410.34
<i>Contractual Services Totals</i>		\$11,507,371.98	\$314,335.82	\$121,806.46	\$10,289,850.07	\$1,095,715.45	90%	\$9,785,357.39
EXPENSE TOTALS		\$40,021,394.49	\$1,965,192.60	\$121,806.46	\$37,478,757.86	\$2,420,830.17	94%	\$36,645,289.37
Function 8 - Operations Totals		(\$40,021,394.49)	(\$1,965,192.60)	(\$121,806.46)	(\$37,478,757.86)	(\$2,420,830.17)	94%	(\$36,645,289.37)
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	4,867,446.59	577,775.15	.00	4,670,636.50	196,810.09	96	4,255,396.13
9011	Full Time Overtime	42,147.43	3,983.38	.00	41,998.84	148.59	100	45,834.13
9013	FT Benefits Pd to Emps	361,270.48	(42,748.63)	.00	246,226.84	115,043.64	68	343,714.36
9014	FT Benefits Pd for Emps	2,250,751.21	(69,641.25)	.00	1,748,022.24	502,728.97	78	1,776,828.59

General Fund Expense Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9020	Part Time Wages	484,126.72	28,289.90	.00	332,242.90	151,883.82	69	353,776.86
9021	Part Time Overtime	702.46	.00	.00	299.57	402.89	43	531.73
9024	PT Benefits Pd for Emps	35,894.08	6,225.45	.00	26,274.70	9,619.38	73	29,052.55
<i>Personnel Services Totals</i>		\$8,042,338.97	\$503,884.00	\$0.00	\$7,065,701.59	\$976,637.38	88%	\$6,805,134.35
<i>Contractual Services</i>								
9110	Operating Supplies	286,688.82	18,851.01	.00	190,060.06	96,628.76	66	197,074.83
9130	Tools/Equipment	304,768.19	34,680.84	1,184.26	159,442.99	144,140.94	53	192,863.88
9140	Chemicals	4,539.00	.00	.00	1,421.53	3,117.47	31	1,537.86
9150	Equipment Fuel	70,128.77	34,013.07	.00	53,662.44	16,466.33	77	52,064.35
9160	Uniforms	10,921.42	1,679.29	.00	7,415.29	3,506.13	68	2,377.86
9410	Professional Services	579,642.47	47,096.46	331,673.11	224,258.82	23,710.54	96	316,966.62
9420	Outside Services	7,738,157.16	504,832.82	98,790.41	6,811,288.20	828,078.55	89	2,326,690.69
9430	Insurances	167,925.77	(73,315.29)	.00	94,610.48	73,315.29	56	78,368.50
9440	Utilities	205,475.24	21,051.21	7,055.90	188,486.00	9,933.34	95	157,034.55
9450	Rents/Leases	2,189.66	190.20	.00	789.66	1,400.00	36	715.00
9460	Postage/Shipping	16,686.11	430.09	.00	16,540.72	145.39	99	19,268.02
9499	Miscellaneous	9,152.00	1,000.00	.00	8,296.00	856.00	91	10,371.82
9510	Memberships	31,996.00	884.89	.00	21,564.57	10,431.43	67	14,764.33
9520	Employee Development	113,866.00	1,310.64	2,570.00	73,388.75	37,907.25	67	26,212.27
9940	Inventory Variance	.00	.00	.00	(.17)	.17	+++	(26.27)
<i>Contractual Services Totals</i>		\$9,542,136.61	\$592,705.23	\$441,273.68	\$7,851,225.34	\$1,249,637.59	87%	\$3,396,284.31
EXPENSE TOTALS		\$17,584,475.58	\$1,096,589.23	\$441,273.68	\$14,916,926.93	\$2,226,274.97	87%	\$10,201,418.66
Function 9 - Administration Totals		(\$17,584,475.58)	(\$1,096,589.23)	(\$441,273.68)	(\$14,916,926.93)	(\$2,226,274.97)	87%	(\$10,201,418.66)
Fund 10 - General Fund Totals		\$74,813,303.90	\$3,751,814.87	\$2,943,290.82	\$64,180,989.58	\$7,689,023.50		\$57,389,432.63
Grand Totals		\$74,813,303.90	\$3,751,814.87	\$2,943,290.82	\$64,180,989.58	\$7,689,023.50		\$57,389,432.63

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	6,215,377.31	29,400.00	.00	6,215,377.31	.00	100	8,408,481.94
Location 100 - Administrative Office	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
Function 2 - Transfer Totals	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 100 - Director/Deputy Dir Dept	70,061.01	.00	.00	39,354.00	30,707.01	56	.00
Activity 180 - Natural Resources	303,014.75	.00	260,000.00	43,014.75	.00	100	167,157.78
Activity 192 - Engineering	35,000.00	.00	.00	31,898.00	3,102.00	91	.00
Activity 730 - Police	13,564.07	13,564.07	.00	13,564.07	.00	100	.00
Location 100 - Administrative Office	\$421,639.83	\$13,564.07	\$260,000.00	\$127,830.82	\$33,809.01	92%	\$167,157.78
Location 102 - Lake St. Clair							
Activity 531 - Pool	6,071.00	.00	.00	6,071.00	.00	100	.00
Activity 880 - Interpretive Center/Mill	11,062.77	.00	.00	11,062.77	.00	100	.00
Activity 990 - General	335,404.26	6,651.40	16,341.02	314,947.44	4,115.80	99	74,137.00
Location 102 - Lake St. Clair Totals	\$352,538.03	\$6,651.40	\$16,341.02	\$332,081.21	\$4,115.80	99%	\$74,137.00
Location 104 - Kensington							
Activity 650 - Golf Course	247,201.89	.00	.00	243,008.03	4,193.86	98	19,660.00
Activity 730 - Police	.00	.00	.00	.00	.00	+++	33,429.00
Activity 881 - Farm Learning Center	38,691.36	.00	.00	38,691.36	.00	100	.00
Activity 990 - General	562,990.88	38,573.00	278,547.33	284,443.55	.00	100	86,549.00
Location 104 - Kensington Totals	\$848,884.13	\$38,573.00	\$278,547.33	\$566,142.94	\$4,193.86	100%	\$139,638.00
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	.00	.00	.00	.00	.00	+++	10,668.80
Activity 650 - Golf Course	894,881.90	564,480.00	167,622.43	727,259.47	.00	100	5,991.17
Activity 730 - Police	158,910.00	.00	.00	121,410.00	37,500.00	76	67,313.00
Activity 882 - Mobile Learning Center	.00	.00	.00	.00	.00	+++	87,270.00
Activity 990 - General	700,583.92	.00	289,434.39	350,042.94	61,106.59	91	46,639.26
Location 106 - Lower	\$1,754,375.82	\$564,480.00	\$457,056.82	\$1,198,712.41	\$98,606.59	94%	\$217,882.23
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	200,838.33	.00	59,326.89	102,020.44	39,491.00	80	.00
Activity 730 - Police	40,470.00	.00	.00	40,470.00	.00	100	.00
Activity 990 - General	191,646.00	.00	190,000.00	.00	1,646.00	99	.00
Location 108 - Hudson	\$432,954.33	\$0.00	\$249,326.89	\$142,490.44	\$41,137.00	90%	\$0.00

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 5 - Capital							
Location 109 - Stony Creek							
Activity 650 - Golf Course	107,856.00	.00	.00	57,856.00	50,000.00	54	.00
Activity 730 - Police	.00	.00	.00	.00	.00	+++	49,471.99
Activity 990 - General	543,310.85	29,729.80	165,741.02	355,798.41	21,771.42	96	93,335.40
Location 109 - Stony Creek Totals	\$651,166.85	\$29,729.80	\$165,741.02	\$413,654.41	\$71,771.42	89%	\$142,807.39
Location 112 - Lake Erie							
Activity 650 - Golf Course	92,099.77	.00	65,984.07	23,935.50	2,180.20	98	.00
Activity 880 - Interpretive Center/Mill	30,573.36	.00	.00	30,573.36	.00	100	.00
Activity 990 - General	227,563.68	.00	227,563.68	.00	.00	100	180,600.69
Location 112 - Lake Erie Totals	\$350,236.81	\$0.00	\$293,547.75	\$54,508.86	\$2,180.20	99%	\$180,600.69
Location 113 - Wolcott							
Activity 630 - Activity Center Rental	42,218.00	42,218.00	.00	42,218.00	.00	100	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	74,933.00
Activity 990 - General	89,915.30	.00	64,936.36	23,290.29	1,688.65	98	.00
Location 113 - Wolcott Totals	\$132,133.30	\$42,218.00	\$64,936.36	\$65,508.29	\$1,688.65	99%	\$74,933.00
Location 115 - Indian Springs							
Activity 650 - Golf Course	798,786.14	(70,000.00)	222,662.14	506,124.00	70,000.00	91	.00
Location 115 - Indian Springs Totals	\$798,786.14	(\$70,000.00)	\$222,662.14	\$506,124.00	\$70,000.00	91%	\$0.00
Location 116 - Huron Meadows							
Activity 650 - Golf Course	93,925.81	.00	57,951.25	35,060.17	914.39	99	.00
Activity 990 - General	91,970.67	.00	34,913.39	57,057.28	.00	100	45,565.00
Location 116 - Huron Meadows Totals	\$185,896.48	\$0.00	\$92,864.64	\$92,117.45	\$914.39	100%	\$45,565.00
Function 5 - Capital Totals	\$5,928,611.72	\$625,216.27	\$2,101,023.97	\$3,499,170.83	\$328,416.92	94%	\$1,042,721.09
Function 7 - Major Maintenance							
Location 100 - Administrative Office							
Activity 192 - Engineering	16,527.07	.00	.00	.00	16,527.07	0	.00
Activity 710 - Administrative	.00	.00	.00	.00	.00	+++	17,957.00
Location 100 - Administrative Office	\$16,527.07	\$0.00	\$0.00	\$0.00	\$16,527.07	0%	\$17,957.00
Location 102 - Lake St. Clair							
Activity 540 - Dockage/Boat Storage	3,546.52	(112.66)	.00	3,546.52	.00	100	467.86
Activity 655 - Par 3/Foot Golf	10,660.00	.00	10,660.00	.00	.00	100	.00
Activity 990 - General	724,107.72	(1,223.21)	.00	365,696.74	358,410.98	51	259,278.97
Location 102 - Lake St. Clair Totals	\$738,314.24	(\$1,335.87)	\$10,660.00	\$369,243.26	\$358,410.98	51%	\$259,746.83
Location 104 - Kensington							
Activity 535 - Sprayzone	96,776.46	(622.63)	.00	96,776.46	.00	100	4,122.74

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 7 - Major Maintenance							
Location 104 - Kensington							
Activity 650 - Golf Course	69,425.50	.00	.00	31,644.00	37,781.50	46	101,350.10
Activity 710 - Administrative	12,871.00	.00	.00	12,781.00	90.00	99	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	1.19
Activity 990 - General	857,802.42	(848.16)	64,260.46	95,000.92	698,541.04	19	368,907.47
Location 104 - Kensington Totals	\$1,036,875.38	(\$1,470.79)	\$64,260.46	\$236,202.38	\$736,412.54	29%	\$474,381.50
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	103,720.44	.00	62,669.80	41,050.64	.00	100	109,051.63
Activity 590 - Tolling	74,110.45	(1,196.25)	.00	74,109.69	.76	100	1,216.44
Activity 990 - General	979,289.18	(2,735.69)	.00	557,889.36	421,399.82	57	27,617.75
Location 106 - Lower	\$1,157,120.07	(\$3,931.94)	\$62,669.80	\$673,049.69	\$421,400.58	64%	\$137,885.82
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	113,123.57	13,485.19	.00	113,123.49	.08	100	2,508.27
Activity 710 - Administrative	19,682.00	.00	.00	19,681.50	.50	100	.00
Activity 990 - General	141,529.00	.00	.00	.00	141,529.00	0	.00
Location 108 - Hudson	\$274,334.57	\$13,485.19	\$0.00	\$132,804.99	\$141,529.58	48%	\$2,508.27
Location 109 - Stony Creek							
Activity 538 - Beach	32,237.44	(78.44)	.00	32,237.44	.00	100	.00
Activity 650 - Golf Course	48,587.00	.00	.00	44,889.27	3,697.73	92	67,170.36
Activity 990 - General	548,573.00	.00	64,260.45	71,287.40	413,025.15	25	607.06
Location 109 - Stony Creek Totals	\$629,397.44	(\$78.44)	\$64,260.45	\$148,414.11	\$416,722.88	34%	\$67,777.42
Location 112 - Lake Erie							
Activity 531 - Pool	157,718.67	(1,321.26)	.00	157,718.67	.00	100	3,311.95
Activity 540 - Dockage/Boat Storage	2,201.54	(166.69)	.00	2,201.54	.00	100	8,906.00
Activity 650 - Golf Course	89,400.00	.00	74,400.00	13,070.00	1,930.00	98	23,350.00
Activity 880 - Interpretive Center/Mill	683.98	576.61	.00	683.98	.00	100	1,602.55
Activity 990 - General	332,983.73	30,162.48	2,936.00	131,779.92	198,267.81	40	16,337.71
Location 112 - Lake Erie Totals	\$582,987.92	\$29,251.14	\$77,336.00	\$305,454.11	\$200,197.81	66%	\$53,508.21
Location 113 - Wolcott							
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	47,212.96
Activity 990 - General	140,800.00	.00	.00	.00	140,800.00	0	.00
Location 113 - Wolcott Totals	\$140,800.00	\$0.00	\$0.00	\$0.00	\$140,800.00	0%	\$47,212.96
Location 115 - Indian Springs							
Activity 650 - Golf Course	115,536.66	.00	.00	115,536.66	.00	100	11,700.00
Activity 883 - Environmental Disc	.00	.00	.00	.00	.00	+++	2,354.14

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 7 - Major Maintenance							
Location 115 - Indian Springs							
Activity 990 - General	281,500.00	.00	.00	.00	281,500.00	0	11,975.00
Location 115 - Indian Springs Totals	\$397,036.66	\$0.00	\$0.00	\$115,536.66	\$281,500.00	29%	\$26,029.14
Location 116 - Huron Meadows							
Activity 650 - Golf Course	90,051.45	(502.52)	.00	90,051.45	.00	100	4,514.42
Location 116 - Huron Meadows Totals	\$90,051.45	(\$502.52)	\$0.00	\$90,051.45	\$0.00	100%	\$4,514.42
Function 7 - Major Maintenance Totals	\$5,063,444.80	\$35,416.77	\$279,186.71	\$2,070,756.65	\$2,713,501.44	46%	\$1,091,521.57
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent	35,098.00	.00	.00	35,097.27	.73	100	33,045.65
Activity 590 - Tolling	36,150.00	9,631.54	.00	33,950.59	2,199.41	94	30,074.72
Activity 710 - Administrative	347,087.41	.00	.00	.00	347,087.41	0	.00
Activity 730 - Police	.00	.00	.00	(7.46)	7.46	+++	.00
Location 100 - Administrative Office	\$418,335.41	\$9,631.54	\$0.00	\$69,040.40	\$349,295.01	17%	\$63,120.37
Location 102 - Lake St. Clair							
Activity 180 - Natural Resources	55,992.71	(1,507.19)	.00	52,418.19	3,574.52	94	123,146.90
Activity 531 - Pool	323,216.14	3,622.93	.00	302,379.77	20,836.37	94	325,392.53
Activity 535 - Sprayzone	14,221.24	(120.78)	.00	8,225.31	5,995.93	58	17,232.16
Activity 538 - Beach	20,671.83	295.77	.00	19,620.26	1,051.57	95	21,297.52
Activity 540 - Dockage/Boat Storage	93,260.50	1,102.60	.00	82,723.31	10,537.19	89	70,938.33
Activity 565 - Plaza Concession	9,356.71	(208.29)	.00	3,733.92	5,622.79	40	.00
Activity 590 - Tolling	137,994.32	7,518.20	.00	135,337.97	2,656.35	98	120,081.96
Activity 630 - Activity Center Rental	54,841.95	3,188.00	.00	38,115.73	16,726.22	70	46,083.56
Activity 640 - Shelter Reservations	1,000.00	.00	.00	.00	1,000.00	0	43.30
Activity 655 - Par 3/Foot Golf	145,535.74	104.57	3,816.68	119,379.41	22,339.65	85	111,737.35
Activity 660 - Disc/Adventure Golf	23,961.79	681.64	.00	19,448.21	4,513.58	81	23,096.99
Activity 670 - Trackless Train	43,954.67	594.73	.00	38,586.71	5,367.96	88	24,358.59
Activity 700 - Special Events	81,277.14	(160.82)	.00	64,265.26	17,011.88	79	48,760.66
Activity 710 - Administrative	755,897.62	34,812.53	.00	714,012.17	41,885.45	94	706,579.97
Activity 730 - Police	765,042.27	49,024.03	13,107.96	729,711.06	22,223.25	97	749,607.43
Activity 870 - Wildlife Management	25,200.00	1,742.00	.00	16,778.00	8,422.00	67	17,028.00
Activity 880 - Interpretive Center/Mill	351,298.13	17,961.44	.00	318,048.84	33,249.29	91	339,110.82
Activity 990 - General	1,972,070.13	116,330.65	7,440.62	1,869,292.22	95,337.29	95	1,902,922.00
Activity 991 - Joint Government Maint	77,781.68	2,041.30	.00	58,224.15	19,557.53	75	28,886.14
Location 102 - Lake St. Clair Totals	\$4,952,574.57	\$237,023.31	\$24,365.26	\$4,590,300.49	\$337,908.82	93%	\$4,676,304.21

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 180 - Natural Resources	202,851.31	(4,600.95)	.00	202,164.73	686.58	100	168,226.63
Activity 535 - Sprayzone	183,232.95	4,211.61	.00	181,093.84	2,139.11	99	177,213.98
Activity 538 - Beach	221,916.52	(1.06)	.00	217,033.97	4,882.55	98	185,605.24
Activity 540 - Dockage/Boat Storage	2,152.96	(346.22)	.00	1,617.23	535.73	75	3,231.90
Activity 550 - Boat Rental	139,427.44	4,255.49	.00	134,830.04	4,597.40	97	143,523.60
Activity 560 - Excursion Boat	33,623.85	1,259.20	.00	31,960.33	1,663.52	95	38,150.50
Activity 580 - Cross Country Skiing	16,098.43	3,070.26	.00	15,130.77	967.66	94	17,438.09
Activity 590 - Tolling	370,430.02	30,136.65	.00	368,943.31	1,486.71	100	386,785.99
Activity 615 - Group Camping	775.00	.00	.00	637.86	137.14	82	634.54
Activity 635 - Mobile Stage	643.43	.00	.00	242.43	401.00	38	212.50
Activity 650 - Golf Course	846,445.71	6,122.32	.00	824,783.37	21,662.34	97	839,714.49
Activity 660 - Disc/Adventure Golf	90,314.03	8,585.87	.00	88,061.29	2,252.74	98	66,701.22
Activity 700 - Special Events	76,350.66	(280.76)	.00	75,467.93	882.73	99	56,287.69
Activity 710 - Administrative	964,309.08	60,797.56	.00	941,689.79	22,619.29	98	990,747.20
Activity 730 - Police	1,219,056.07	73,148.75	13,107.95	1,179,243.32	26,704.80	98	1,148,361.02
Activity 870 - Wildlife Management	45,981.51	(141.39)	.00	44,280.26	1,701.25	96	35,242.33
Activity 880 - Interpretive Center/Mill	398,046.48	21,234.16	.00	385,330.75	12,715.73	97	365,760.62
Activity 881 - Farm Learning Center	889,794.00	71,021.98	.00	869,178.15	20,615.85	98	887,572.38
Activity 882 - Mobile Learning Center	196,602.59	9,047.80	.00	189,716.85	6,885.74	96	155,507.75
Activity 990 - General	2,562,018.26	219,244.52	5,703.25	2,465,652.31	90,662.70	96	2,414,704.21
Activity 991 - Joint Government Maint	17,806.00	(40.05)	.00	3,811.52	13,994.48	21	3,244.70
Location 104 - Kensington Totals	\$8,477,876.30	\$506,725.74	\$18,811.20	\$8,220,870.05	\$238,195.05	97%	\$8,084,866.58
Location 106 - Lower Huron/Will/Oakwoods							
Activity 180 - Natural Resources	154,599.56	(3,210.94)	.00	149,402.46	5,197.10	97	146,391.69
Activity 531 - Pool	321,943.34	3,884.69	.00	316,799.05	5,144.29	98	311,799.00
Activity 532 - Waterpark	895,451.88	9,847.09	.00	873,755.75	21,696.13	98	755,143.22
Activity 550 - Boat Rental	4,690.53	(131.48)	.00	4,689.74	.79	100	5,857.73
Activity 580 - Cross Country Skiing	.00	(316.72)	.00	.00	.00	+++	44.28
Activity 590 - Tolling	284,581.43	17,283.38	.00	284,578.93	2.50	100	283,890.96
Activity 610 - Family Camping	7,298.50	101.98	.00	7,254.68	43.82	99	5,944.43
Activity 615 - Group Camping	1,174.00	.00	.00	1,174.00	.00	100	324.00
Activity 650 - Golf Course	741,219.35	14,162.45	.00	730,457.84	10,761.51	99	648,952.80
Activity 660 - Disc/Adventure Golf	6,300.00	.00	.00	55.18	6,244.82	1	7,377.12
Activity 700 - Special Events	82,559.00	4,223.00	.00	52,548.32	30,010.68	64	49,706.93

General Fund Expense Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 710 - Administrative	833,366.97	48,363.45	.00	813,753.82	19,613.15	98	797,776.58
Activity 730 - Police	989,713.73	62,856.31	13,107.95	948,129.89	28,475.89	97	781,914.74
Activity 870 - Wildlife Management	17,176.99	(472.72)	.00	16,575.85	601.14	97	23,718.23
Activity 880 - Interpretive Center/Mill	330,754.33	21,595.46	.00	298,816.79	31,937.54	90	333,731.04
Activity 882 - Mobile Learning Center	206,835.28	14,995.27	.00	177,887.37	28,947.91	86	237,108.24
Activity 884 - Community Outreach	378,870.30	23,470.24	4,039.00	270,819.53	104,011.77	73	166,457.64
Activity 990 - General	2,364,117.08	155,378.80	5,378.92	2,246,752.92	111,985.24	95	2,254,217.75
Location 106 - Lower	\$7,620,652.27	\$372,030.26	\$22,525.87	\$7,193,452.12	\$404,674.28	95%	\$6,810,356.38
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 180 - Natural Resources	111,997.46	4,128.51	.00	106,356.72	5,640.74	95	108,040.04
Activity 537 - Ripslide	48.99	.00	.00	48.99	.00	100	.00
Activity 550 - Boat Rental	2,402.00	.00	.00	2,401.18	.82	100	11,033.40
Activity 580 - Cross Country Skiing	961.00	625.33	.00	933.39	27.61	97	2,067.97
Activity 590 - Tolling	93,332.27	6,387.28	.00	92,799.22	533.05	99	97,122.93
Activity 615 - Group Camping	640.00	.00	.00	596.92	43.08	93	580.26
Activity 650 - Golf Course	691,029.31	17,070.63	.00	649,122.67	41,906.64	94	616,514.21
Activity 660 - Disc/Adventure Golf	9,852.00	334.35	.00	8,914.85	937.15	90	10,502.79
Activity 700 - Special Events	40,659.00	224.21	.00	31,567.04	9,091.96	78	10,449.88
Activity 710 - Administrative	564,611.39	29,507.17	.00	551,656.72	12,954.67	98	583,970.45
Activity 730 - Police	664,742.26	40,348.37	13,107.95	631,118.64	20,515.67	97	556,645.02
Activity 870 - Wildlife Management	11,637.39	(574.64)	.00	9,003.59	2,633.80	77	10,974.00
Activity 880 - Interpretive Center/Mill	141,920.04	9,347.22	.00	132,326.41	9,593.63	93	131,259.43
Activity 990 - General	788,021.08	49,472.52	1,113.70	752,906.32	34,001.06	96	773,889.50
Activity 991 - Joint Government Maint	13,286.00	.00	.00	13,284.33	1.67	100	4,647.71
Location 108 - Hudson	\$3,135,140.19	\$156,870.95	\$14,221.65	\$2,983,036.99	\$137,881.55	96%	\$2,917,697.59
Location 109 - Stony Creek							
Activity 180 - Natural Resources	129,841.90	9,811.76	.00	107,205.45	22,636.45	83	83,306.17
Activity 537 - Ripslide	42,431.07	75.72	.00	41,475.40	955.67	98	42,507.11
Activity 538 - Beach	375,511.95	(3,238.04)	.00	358,316.91	17,195.04	95	315,300.66
Activity 540 - Dockage/Boat Storage	23,008.81	760.31	.00	21,963.61	1,045.20	95	33,112.55
Activity 550 - Boat Rental	97,746.02	1,913.22	.00	97,090.09	655.93	99	98,581.03
Activity 580 - Cross Country Skiing	5,251.90	(14.66)	.00	2,651.43	2,600.47	50	6,520.85
Activity 590 - Tolling	172,004.73	13,435.02	.00	165,458.99	6,545.74	96	162,249.92
Activity 610 - Family Camping	20,554.19	(191.85)	.00	18,390.79	2,163.40	89	18,264.75

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 630 - Activity Center Rental	.00	.00	.00	.00	.00	+++	65.99
Activity 635 - Mobile Stage	1,925.00	.00	.00	1,921.75	3.25	100	.00
Activity 650 - Golf Course	1,017,490.50	29,126.73	.00	991,801.60	25,688.90	97	901,207.10
Activity 660 - Disc/Adventure Golf	22,226.22	303.34	.00	20,064.95	2,161.27	90	33,015.88
Activity 700 - Special Events	93,282.28	(1,132.46)	.00	92,570.88	711.40	99	42,389.56
Activity 710 - Administrative	856,506.84	47,808.84	.00	839,528.98	16,977.86	98	793,425.11
Activity 730 - Police	822,835.54	38,102.05	13,107.80	775,616.05	34,111.69	96	832,235.34
Activity 870 - Wildlife Management	33,548.77	1,021.41	.00	26,876.94	6,671.83	80	20,317.27
Activity 880 - Interpretive Center/Mill	384,789.56	26,043.06	.00	347,053.13	37,736.43	90	371,621.25
Activity 882 - Mobile Learning Center	200,838.56	10,289.17	.00	184,009.03	16,829.53	92	163,666.11
Activity 990 - General	1,822,849.07	92,231.71	10,433.50	1,737,554.10	74,861.47	96	1,742,576.41
Activity 991 - Joint Government Maint	5,088.66	(86.46)	.00	2,786.88	2,301.78	55	3,227.46
Location 109 - Stony Creek Totals	\$6,127,731.57	\$266,258.87	\$23,541.30	\$5,832,336.96	\$271,853.31	96%	\$5,663,590.52
Location 112 - Lake Erie							
Activity 180 - Natural Resources	93,366.23	(3,480.72)	.00	82,879.32	10,486.91	89	24,814.36
Activity 531 - Pool	51,371.55	(3,446.54)	.00	46,734.51	4,637.04	91	23,815.10
Activity 540 - Dockage/Boat Storage	96,553.30	751.08	.00	91,513.86	5,039.44	95	107,241.58
Activity 590 - Tolling	81,457.58	7,100.96	.00	81,270.16	187.42	100	73,786.26
Activity 640 - Shelter Reservations	6,000.00	5,897.00	.00	5,897.00	103.00	98	249.46
Activity 650 - Golf Course	824,268.03	6,913.36	.00	798,987.68	25,280.35	97	708,540.61
Activity 700 - Special Events	48,400.00	.00	.00	42,006.20	6,393.80	87	15,507.01
Activity 710 - Administrative	647,882.26	30,968.27	.00	602,063.53	45,818.73	93	598,588.60
Activity 730 - Police	739,978.17	36,799.44	13,107.80	616,304.30	110,566.07	85	646,078.76
Activity 870 - Wildlife Management	6,496.82	(147.60)	.00	6,298.09	198.73	97	12,278.12
Activity 880 - Interpretive Center/Mill	323,818.59	11,038.52	1,059.98	290,629.03	32,129.58	90	276,878.27
Activity 990 - General	1,196,299.70	57,683.82	.00	1,103,860.64	92,439.06	92	1,154,934.17
Location 112 - Lake Erie Totals	\$4,115,892.23	\$150,077.59	\$14,167.78	\$3,768,444.32	\$333,280.13	92%	\$3,642,712.30
Location 113 - Wolcott							
Activity 180 - Natural Resources	45,293.43	(802.34)	.00	39,404.75	5,888.68	87	19,245.05
Activity 590 - Tolling	8,125.93	1,166.26	.00	7,291.43	834.50	90	13,201.69
Activity 615 - Group Camping	6,343.43	603.05	.00	6,084.69	258.74	96	6,128.72
Activity 630 - Activity Center Rental	23,748.59	1,973.43	.00	21,151.68	2,596.91	89	15,347.49
Activity 710 - Administrative	48,255.85	(1,339.57)	.00	31,972.93	16,282.92	66	31,141.40
Activity 730 - Police	141,073.20	(9,616.20)	.00	83,647.43	57,425.77	59	111,290.12

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 880 - Interpretive Center/Mill	86,607.96	367.34	.00	71,280.63	15,327.33	82	65,492.51
Activity 881 - Farm Learning Center	945,912.36	74,565.17	.00	888,542.99	57,369.37	94	890,685.91
Activity 990 - General	285,774.60	21,740.21	.00	259,182.70	26,591.90	91	279,561.19
Location 113 - Wolcott Totals	\$1,591,135.35	\$88,657.35	\$0.00	\$1,408,559.23	\$182,576.12	89%	\$1,432,094.08
Location 115 - Indian Springs							
Activity 180 - Natural Resources	107,855.51	22,143.62	.00	99,459.74	8,395.77	92	65,352.30
Activity 535 - Sprayzone	7,881.17	1,331.64	.00	7,474.09	407.08	95	12,900.42
Activity 580 - Cross Country Skiing	972.67	7.19	.00	471.32	501.35	48	105.67
Activity 590 - Tolling	68,835.53	6,693.89	.00	68,213.24	622.29	99	68,359.68
Activity 630 - Activity Center Rental	24,942.17	1,663.73	.00	24,272.35	669.82	97	39,344.01
Activity 650 - Golf Course	910,760.71	1,857.15	.00	881,840.30	28,920.41	97	886,081.34
Activity 700 - Special Events	9,349.43	50.00	.00	9,324.29	25.14	100	.00
Activity 710 - Administrative	255,684.09	22,818.80	.00	243,381.82	12,302.27	95	278,688.15
Activity 730 - Police	101,821.13	(1,755.79)	.00	36,084.32	65,736.81	35	68,063.27
Activity 870 - Wildlife Management	14,689.80	(297.59)	.00	13,927.88	761.92	95	12,957.24
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	729.81
Activity 883 - Environmental Disc	454,621.34	27,073.25	.00	427,825.50	26,795.84	94	382,289.09
Activity 990 - General	337,095.24	31,199.58	2,086.70	315,053.89	19,954.65	94	361,470.10
Location 115 - Indian Springs Totals	\$2,294,508.79	\$112,785.47	\$2,086.70	\$2,127,328.74	\$165,093.35	93%	\$2,176,341.08
Location 116 - Huron Meadows							
Activity 180 - Natural Resources	55,801.79	23,478.24	.00	55,801.79	.00	100	33,883.94
Activity 580 - Cross Country Skiing	57,190.91	6,587.14	.00	57,173.98	16.93	100	66,251.68
Activity 590 - Tolling	374.13	4.92	.00	373.55	.58	100	2,729.53
Activity 650 - Golf Course	771,159.38	10,934.29	.00	771,147.76	11.62	100	665,511.09
Activity 700 - Special Events	2,935.50	.00	.00	2,934.87	.63	100	.00
Activity 710 - Administrative	70,218.75	(668.40)	.00	70,181.65	37.10	100	76,957.27
Activity 730 - Police	64,334.52	4,748.25	.00	64,334.52	.00	100	46,761.82
Activity 870 - Wildlife Management	300.00	.00	.00	300.00	.00	100	.00
Activity 990 - General	265,232.83	20,047.08	2,086.70	263,140.44	5.69	100	286,110.93
Location 116 - Huron Meadows Totals	\$1,287,547.81	\$65,131.52	\$2,086.70	\$1,285,388.56	\$72.55	100%	\$1,178,206.26
Function 8 - Operations Totals	\$40,021,394.49	\$1,965,192.60	\$121,806.46	\$37,478,757.86	\$2,420,830.17	94%	\$36,645,289.37
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 100 - Director/Deputy Dir Dept	1,187,214.13	48,067.08	66,391.79	986,125.18	134,697.16	89	782,937.20

General Fund Expense Budget by Organization

Through 12/31/23
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 102 - Diversity, Equity &	660,389.63	27,993.13	.00	490,378.70	170,010.93	74	346,207.47
Activity 110 - Finance Department	1,094,709.58	51,474.17	.00	1,005,799.46	88,910.12	92	954,333.96
Activity 120 - Human Resource	831,895.13	44,511.56	.00	635,372.44	196,522.69	76	579,317.84
Activity 130 -	1,726,549.70	87,825.61	.00	1,535,090.79	191,458.91	89	1,514,549.39
Activity 138 - Web Design Department	20.00	20.00	.00	20.00	.00	100	.00
Activity 140 - Information Technology	1,837,191.49	163,112.07	16,665.78	1,519,282.93	301,242.78	84	1,473,114.25
Activity 150 - Purchasing Department	271,476.00	16,926.86	.00	233,174.74	38,301.26	86	138,418.29
Activity 180 - Natural Resources	823,567.68	61,140.59	.00	665,202.14	158,365.54	81	666,718.81
Activity 190 - Planning	1,068,982.54	49,241.54	175,557.20	666,572.15	226,853.19	79	806,823.49
Activity 192 - Engineering	1,366,746.27	109,126.62	174,586.61	892,590.13	299,569.53	78	1,014,591.52
Activity 700 - Special Events	26,000.00	175.00	.00	25,359.70	640.30	98	.00
Activity 710 - Administrative	902,737.84	29,129.19	.00	825,136.45	77,601.39	91	638,008.26
Activity 730 - Police	720,438.23	55,027.13	1,016.40	687,789.43	31,632.40	96	628,227.29
Activity 880 - Interpretive Center/Mill	308,122.36	21,516.68	7,055.90	227,199.89	73,866.57	76	227,353.33
Activity 991 - Joint Government Maint	4,758,435.00	331,302.00	.00	4,521,832.80	236,602.20	95	430,817.56
Location 100 - Administrative Office	<u>\$17,584,475.58</u>	<u>\$1,096,589.23</u>	<u>\$441,273.68</u>	<u>\$14,916,926.93</u>	<u>\$2,226,274.97</u>	<u>87%</u>	<u>\$10,201,418.66</u>
Function 9 - Administration Totals	<u>\$17,584,475.58</u>	<u>\$1,096,589.23</u>	<u>\$441,273.68</u>	<u>\$14,916,926.93</u>	<u>\$2,226,274.97</u>	<u>87%</u>	<u>\$10,201,418.66</u>
EXPENSE TOTALS	<u>\$74,813,303.90</u>	<u>\$3,751,814.87</u>	<u>\$2,943,290.82</u>	<u>\$64,180,989.58</u>	<u>\$7,689,023.50</u>	<u>90%</u>	<u>\$57,389,432.63</u>
Fund 10 - General Fund Totals	<u>\$74,813,303.90</u>	<u>\$3,751,814.87</u>	<u>\$2,943,290.82</u>	<u>\$64,180,989.58</u>	<u>\$7,689,023.50</u>		<u>\$57,389,432.63</u>
Grand Totals	<u>\$74,813,303.90</u>	<u>\$3,751,814.87</u>	<u>\$2,943,290.82</u>	<u>\$64,180,989.58</u>	<u>\$7,689,023.50</u>		<u>\$57,389,432.63</u>

Suppl Maj Mnt Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Special Revenue Funds				
Fund 20 - Supplemental Maj Mnt Fund				
ASSETS				
<i>ASSETS</i>				
<i>INVESTMENTS</i>				
Comerica Restricted Funds	5,411,899.36	5,162,746.02	249,153.34	4.83
<i>INVESTMENTS Totals</i>	\$5,411,899.36	\$5,162,746.02	\$249,153.34	4.83%
<i>ASSETS Totals</i>	\$5,411,899.36	\$5,162,746.02	\$249,153.34	4.83%
ASSETS TOTALS	\$5,411,899.36	\$5,162,746.02	\$249,153.34	4.83%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Contract Retainage Payabl	(.01)	(.01)	.00	.00
<i>CURRENT LIABILITIES Totals</i>	(\$0.01)	(\$0.01)	\$0.00	0.00%
<i>LIABILITIES Totals</i>	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES TOTALS	(\$0.01)	(\$0.01)	\$0.00	0.00%
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	5,162,746.03	5,162,746.03	.00	.00
<i>UNASSIGNED FUND BALANCE Totals</i>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
<i>FUND BALANCE Totals</i>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
Prior Year Fund Equity Adjustment	.00			
Fund Revenues	(249,153.34)			
Fund Expenses	.00			
FUND EQUITY TOTALS	\$5,411,899.37	\$5,162,746.03	\$249,153.34	4.83%
LIABILITIES AND FUND EQUITY	\$5,411,899.36	\$5,162,746.02	\$249,153.34	4.83%
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$0.00	\$0.00	+++
Fund Type Special Revenue Funds Totals	\$0.00	\$0.00	\$0.00	+++
Fund Category Governmental Funds Totals	\$0.00	\$0.00	\$0.00	+++
Grand Totals	\$0.00	\$0.00	\$0.00	+++

Supplemental Maj Mnt Fund Revenue Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund								
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4500	Interest Income	.00	22,957.62	.00	249,153.34	(249,153.34)	+++	59,365.13
	<i>Revenue Totals</i>	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
	REVENUE TOTALS	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
	Function 9 - Administration Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
	Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)		\$59,365.13
	Grand Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)		\$59,365.13

Supplemental Maj Mnt Fund Revenue Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	22,957.62	.00	249,153.34	(249,153.34)	+++	59,365.13
Activity 990 - General Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
Location 100 - Administrative Office	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
Function 9 - Administration Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
REVENUE TOTALS	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)	+++	\$59,365.13
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)		\$59,365.13
Grand Totals	\$0.00	\$22,957.62	\$0.00	\$249,153.34	(\$249,153.34)		\$59,365.13

Capital Project Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Fund 80 - Capital Projects Fund				
ASSETS				
ASSETS				
INVESTMENTS				
Flagstar Bank/C.D.	532,934.70	510,724.63	22,210.07	4.35
Public Service Credit Union	2,625,777.09	2,572,045.44	53,731.65	2.09
CIBC Bank/C.D.	2,091,777.05	2,023,032.95	68,744.10	3.40
Comerica Bank Govt Fund	9,586,008.70	5,974,241.03	3,611,767.67	60.46
INVESTMENTS Totals	\$14,836,497.54	\$11,080,044.05	\$3,756,453.49	33.90%
OTHER ASSETS				
Accounts Receivable-Other	46,593.54	14,666.70	31,926.84	217.68
Due From Other Funds	71,684.12	137,000.37	(65,316.25)	(47.68)
Due From Grants	568,227.00	1,081,019.39	(512,792.39)	(47.44)
OTHER ASSETS Totals	\$686,504.66	\$1,232,686.46	(\$546,181.80)	(44.31%)
ASSETS Totals	\$15,523,002.20	\$12,312,730.51	\$3,210,271.69	26.07%
ASSETS TOTALS	\$15,523,002.20	\$12,312,730.51	\$3,210,271.69	26.07%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Vouchers Payable	180,664.22	535,888.53	(355,224.31)	(66.29)
Due To	589,864.58	1,501,364.40	(911,499.82)	(60.71)
Contract Retainage Payabl	.00	353,171.37	(353,171.37)	(100.00)
Deferred Revenue	25,000.00	633,877.41	(608,877.41)	(96.06)
CURRENT LIABILITIES Totals	\$795,528.80	\$3,024,301.71	(\$2,228,772.91)	(73.70%)
LIABILITIES Totals	\$795,528.80	\$3,024,301.71	(\$2,228,772.91)	(73.70%)
LIABILITIES TOTALS	\$795,528.80	\$3,024,301.71	(\$2,228,772.91)	(73.70%)
FUND EQUITY				
FUND BALANCE				
ASSIGNED FUND BALANCE				
Planned Use of Fund Balance	9,111,955.79	9,111,955.79	.00	.00
ASSIGNED FUND BALANCE Totals	\$9,111,955.79	\$9,111,955.79	\$0.00	0.00%
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	(9,111,955.79)	(9,111,955.79)	.00	.00
UNASSIGNED FUND BALANCE Totals	(\$9,111,955.79)	(\$9,111,955.79)	\$0.00	0.00%
FUND BALANCE Totals	\$0.00	\$0.00	\$0.00	+++
FUND EQUITY TOTALS Prior to Current Year Changes	\$0.00	\$0.00	\$0.00	+++

Capital Project Fund Balance Sheet

Through 12/31/23
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Prior Year Fund Equity Adjustment	(9,288,428.80)			
Fund Revenues	(9,911,871.79)			
Fund Expenses	4,472,827.19			
FUND EQUITY TOTALS	\$14,727,473.40	\$0.00	\$14,727,473.40	+++
LIABILITIES AND FUND EQUITY	\$15,523,002.20	\$3,024,301.71	\$12,498,700.49	413.28%
Fund 80 - Capital Projects Fund Totals	\$0.00	\$9,288,428.80	(\$9,288,428.80)	(100.00%)
Fund Type Capital Projects Funds Totals	\$0.00	\$9,288,428.80	(\$9,288,428.80)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$9,288,428.80	(\$9,288,428.80)	(100.00%)
Grand Totals	\$0.00	\$9,288,428.80	(\$9,288,428.80)	(100.00%)

Capital Project Revenue Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
REVENUE								
<i>Revenue</i>								
6000	Transfer In - General Fund							
6000.10	Transfer In - General Fund	6,215,377.31	29,400.00	.00	6,215,377.31	.00	100	8,408,481.94
	6000 - Transfer In - General Fund	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
	<i>Revenue Totals</i>	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
	REVENUE TOTALS	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
	Function 2 - Transfer Totals	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4400	Grant Revenue	6,456,165.29	585,511.12	.00	2,599,965.22	3,856,200.07	40	1,333,856.26
4460	Foundation Support	49,521.25	.00	.00	475,205.92	(425,684.67)	960	.00
4500	Interest Income	.00	212,528.47	.00	621,323.34	(621,323.34)	+++	111,760.67
	<i>Revenue Totals</i>	\$6,505,686.54	\$798,039.59	\$0.00	\$3,696,494.48	\$2,809,192.06	57%	\$1,445,616.93
	REVENUE TOTALS	\$6,505,686.54	\$798,039.59	\$0.00	\$3,696,494.48	\$2,809,192.06	57%	\$1,445,616.93
	Function 9 - Administration Totals	\$6,505,686.54	\$798,039.59	\$0.00	\$3,696,494.48	\$2,809,192.06	57%	\$1,445,616.93
	Fund 80 - Capital Projects Fund Totals	\$12,721,063.85	\$827,439.59	\$0.00	\$9,911,871.79	\$2,809,192.06		\$9,854,098.87
	Grand Totals	\$12,721,063.85	\$827,439.59	\$0.00	\$9,911,871.79	\$2,809,192.06		\$9,854,098.87

Capital Project Revenue Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	6,215,377.31	29,400.00	.00	6,215,377.31	.00	100	8,408,481.94
Location 100 - Administrative Office	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
Function 2 - Transfer Totals	\$6,215,377.31	\$29,400.00	\$0.00	\$6,215,377.31	\$0.00	100%	\$8,408,481.94
Function 5 - Capital							
Location 102 - Lake St. Clair							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Location 102 - Lake St. Clair Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General	6,505,686.54	798,039.59	.00	3,696,494.48	2,809,192.06	57	1,445,616.93
Location 100 - Administrative Office	\$6,505,686.54	\$798,039.59	\$0.00	\$3,696,494.48	\$2,809,192.06	57%	\$1,445,616.93
Function 9 - Administration Totals	\$6,505,686.54	\$798,039.59	\$0.00	\$3,696,494.48	\$2,809,192.06	57%	\$1,445,616.93
REVENUE TOTALS	\$12,721,063.85	\$827,439.59	\$0.00	\$9,911,871.79	\$2,809,192.06	78%	\$9,854,098.87
Fund 80 - Capital Projects Fund Totals	\$12,721,063.85	\$827,439.59	\$0.00	\$9,911,871.79	\$2,809,192.06		\$9,854,098.87
Grand Totals	\$12,721,063.85	\$827,439.59	\$0.00	\$9,911,871.79	\$2,809,192.06		\$9,854,098.87

Capital Project Expense Budget Performance

Fiscal Year to Date 12/31/23

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
9965	Transfer Out - General Fund							
9965.10	Transfer Out - General Fund	97,387.71	27,448.80	.00	97,387.71	.00	100	191.06
	9965 - Transfer Out - General Fund	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
	<i>Expenditures Totals</i>	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
	EXPENSE TOTALS	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
	Function 2 - Transfer Totals	(\$97,387.71)	(\$27,448.80)	\$0.00	(\$97,387.71)	\$0.00	100%	(\$191.06)
Function 5 - Capital								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	300,308.50	41,016.54	.00	318,725.29	(18,416.79)	106	393,995.49
9011	Full Time Overtime	27.47	.00	.00	27.47	.00	100	.00
9013	FT Benefits Pd to Emps	16,098.42	(2,686.72)	.00	17,480.33	(1,381.91)	109	26,743.73
9014	FT Benefits Pd for Emps	114,208.32	(3,588.02)	.00	123,264.41	(9,056.09)	108	198,370.79
9020	Part Time Wages	9,021.70	.00	.00	9,021.70	.00	100	389.43
9024	PT Benefits Pd for Emps	313.79	.00	.00	313.79	.00	100	37.81
	<i>Personnel Services Totals</i>	\$439,978.20	\$34,741.80	\$0.00	\$468,832.99	(\$28,854.79)	107%	\$619,537.25
<i>Contractual Services</i>								
9410	Professional Services	772,847.48	27,823.55	736,893.90	379,850.17	(343,896.59)	144	108,691.77
9420	Outside Services	21,123,718.29	679,872.55	1,843,435.78	3,526,756.32	15,753,526.19	25	7,526,112.46
	<i>Contractual Services Totals</i>	\$21,896,565.77	\$707,696.10	\$2,580,329.68	\$3,906,606.49	\$15,409,629.60	30%	\$7,634,804.23
	EXPENSE TOTALS	\$22,336,543.97	\$742,437.90	\$2,580,329.68	\$4,375,439.48	\$15,380,774.81	31%	\$8,254,341.48
	Function 5 - Capital Totals	(\$22,336,543.97)	(\$742,437.90)	(\$2,580,329.68)	(\$4,375,439.48)	(\$15,380,774.81)	31%	(\$8,254,341.48)
	Fund 80 - Capital Projects Fund Totals	\$22,433,931.68	\$769,886.70	\$2,580,329.68	\$4,472,827.19	\$15,380,774.81		\$8,254,532.54
	Grand Totals	\$22,433,931.68	\$769,886.70	\$2,580,329.68	\$4,472,827.19	\$15,380,774.81		\$8,254,532.54

Capital Project Expense Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	97,387.71	27,448.80	.00	97,387.71	.00	100	191.06
Location 100 - Administrative Office	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
Function 2 - Transfer Totals	\$97,387.71	\$27,448.80	\$0.00	\$97,387.71	\$0.00	100%	\$191.06
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 192 - Engineering	(32,567.98)	.00	.00	.00	(32,567.98)	0	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 100 - Administrative Office	(\$32,567.98)	\$0.00	\$0.00	\$0.00	(\$32,567.98)	0%	\$0.00
Location 102 - Lake St. Clair							
Activity 538 - Beach	108,664.68	70.13	17,676.58	78,440.10	12,548.00	88	72,681.40
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	87,427.04	2,056.24	.00	22,735.04	64,692.00	26	38.19
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	1,590,418.71	(5,349.85)	405,692.72	381,958.54	802,767.45	50	1,763,438.52
Location 102 - Lake St. Clair Totals	\$1,786,510.43	(\$3,223.48)	\$423,369.30	\$483,133.68	\$880,007.45	51%	\$1,836,158.11
Location 104 - Kensington							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	247,000.00	.00	.00	.00	247,000.00	0	430,866.96
Location 104 - Kensington Totals	\$247,000.00	\$0.00	\$0.00	\$0.00	\$247,000.00	0%	\$430,866.96
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	1,347,869.84	.00	716,750.84	.00	631,119.00	53	398,741.80
Activity 610 - Family Camping	785,506.52	(68.64)	.00	906.52	784,600.00	0	.00
Activity 650 - Golf Course	630,625.53	(326.85)	.00	4,892.93	625,732.60	1	.00
Activity 880 - Interpretive Center/Mill	461,551.95	169,084.51	47,699.00	441,988.48	(28,135.53)	106	848.42
Activity 990 - General	2,535,285.95	79,527.61	268,478.93	509,408.29	1,757,398.73	31	2,063,022.32
Location 106 - Lower	\$5,760,839.79	\$248,216.63	\$1,032,928.77	\$957,196.22	\$3,770,714.80	35%	\$2,462,612.54
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	42,776.67

Capital Project Expense Budget by Organization

Through 12/31/23
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 5 - Capital							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General	1,053,210.25	10,887.21	.00	195,973.25	857,237.00	19	741,171.60
Location 108 - Hudson	\$1,053,210.25	\$10,887.21	\$0.00	\$195,973.25	\$857,237.00	19%	\$783,948.27
Location 109 - Stony Creek							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	250,913.18	(3,716.22)	.00	213,122.32	37,790.86	85	1,481,446.10
Activity 590 - Tolling	20,000.00	.00	.00	.00	20,000.00	0	.00
Activity 650 - Golf Course	1,008,502.54	1,671.00	.00	236,664.06	771,838.48	23	414.88
Activity 990 - General	2,391,923.58	13,043.35	97,069.81	220,115.26	2,074,738.51	13	371,233.83
Location 109 - Stony Creek Totals	\$3,671,339.30	\$10,998.13	\$97,069.81	\$669,901.64	\$2,904,367.85	21%	\$1,853,094.81
Location 112 - Lake Erie							
Activity 531 - Pool	4,001,826.20	29,674.76	212,393.00	147,206.20	3,642,227.00	9	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	3,022,587.92	74,814.67	429,804.91	1,278,889.77	1,313,893.24	57	887,660.79
Location 112 - Lake Erie Totals	\$7,024,414.12	\$104,489.43	\$642,197.91	\$1,426,095.97	\$4,956,120.24	29%	\$887,660.79
Location 113 - Wolcott							
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	1,150,075.43	.00	.00	75.43	1,150,000.00	0	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 113 - Wolcott Totals	\$1,150,075.43	\$0.00	\$0.00	\$75.43	\$1,150,000.00	0%	\$0.00
Location 115 - Indian Springs							
Activity 650 - Golf Course	959,920.50	20,627.89	83,245.17	187,810.26	688,865.07	28	.00
Activity 990 - General	715,802.13	350,442.09	301,518.72	455,253.03	(40,969.62)	106	.00
Location 115 - Indian Springs Totals	\$1,675,722.63	\$371,069.98	\$384,763.89	\$643,063.29	\$647,895.45	61%	\$0.00
Location 116 - Huron Meadows							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 116 - Huron Meadows Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$22,336,543.97	\$742,437.90	\$2,580,329.68	\$4,375,439.48	\$15,380,774.81	31%	\$8,254,341.48
EXPENSE TOTALS	\$22,433,931.68	\$769,886.70	\$2,580,329.68	\$4,472,827.19	\$15,380,774.81	31%	\$8,254,532.54
Fund 80 - Capital Projects Fund Totals	\$22,433,931.68	\$769,886.70	\$2,580,329.68	\$4,472,827.19	\$15,380,774.81		\$8,254,532.54
Grand Totals	\$22,433,931.68	\$769,886.70	\$2,580,329.68	\$4,472,827.19	\$15,380,774.81		\$8,254,532.54

Payment Register

Payment Dates 12/01/23 - 12/31/23

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
270177	12/07/2023	Open			Accounts Payable	Amerinet	8,939.20	
270217	12/07/2023	Open			Accounts Payable	John D Osborne Trucking Co.	2,554.98	
270224	12/07/2023	Open			Accounts Payable	Mr. C's Car Wash #4 LLC	48.00	
270261	12/14/2023	Open			Accounts Payable	Caruso Oil Change/Valvoline Express Care	213.82	
270262	12/14/2023	Open			Accounts Payable	Clarkston Community Schools	1,500.20	
270273	12/14/2023	Open			Accounts Payable	Graph-X Signs and Designs, Inc	1,583.00	
270279	12/14/2023	Open			Accounts Payable	Howell Public Schools	1,920.00	
270280	12/14/2023	Open			Accounts Payable	Identity Source, The	47.59	
270289	12/14/2023	Open			Accounts Payable	Pinckney Auto Wash LLC	35.00	
270300	12/14/2023	Open			Accounts Payable	Wayne County	1,131.63	
270301	12/14/2023	Open			Accounts Payable	Wayne County	2,630.00	
270309	12/21/2023	Open			Accounts Payable	Applied Innovation	1,071.81	
270312	12/21/2023	Open			Accounts Payable	Atomic Cleaning Systems	291.76	
270316	12/21/2023	Open			Accounts Payable	Carey and Paul Group	1,150.00	
270320	12/21/2023	Open			Accounts Payable	Classic Driving School, Inc	2,250.00	
270321	12/21/2023	Open			Accounts Payable	Consumers Energy Company	1,353.06	
270327	12/21/2023	Open			Accounts Payable	Friends of the Rouge River	456.46	
270328	12/21/2023	Open			Accounts Payable	Gallagher Fire Equip. Co.	915.00	
270333	12/21/2023	Open			Accounts Payable	HCMA Employee Association	941.00	
270336	12/21/2023	Open			Accounts Payable	Herkimer Radio Service	923.92	
270340	12/21/2023	Open			Accounts Payable	IDville	3,898.96	
270352	12/21/2023	Open			Accounts Payable	Moment Strategies	11,000.00	
270353	12/21/2023	Open			Accounts Payable	Mt Clemens Glass & Mirr Co Inc	492.00	
270355	12/21/2023	Open			Accounts Payable	Oakland County	216.00	
270357	12/21/2023	Open			Accounts Payable	Parker, Jr, Bernard	250.00	
270359	12/21/2023	Open			Accounts Payable	Petty Cash-Admin. Office	16.17	
270360	12/21/2023	Open			Accounts Payable	Petty Cash-Lake Erie	159.04	
270362	12/21/2023	Open			Accounts Payable	Pitney Bowes	190.20	
270363	12/21/2023	Open			Accounts Payable	Pitney Bowes	105.00	
270367	12/21/2023	Open			Accounts Payable	Police Officers Labor Council	1,634.77	
270370	12/21/2023	Open			Accounts Payable	Riggs, Colin	75.00	
270373	12/21/2023	Open			Accounts Payable	Rochester Regional Chamber of Commerce	150.00	
270386	12/21/2023	Open			Accounts Payable	Tri-County Int'l Trucks Inc	2,087.15	
270397	12/21/2023	Open			Accounts Payable	Weymouth, Karen	24.00	
270398	12/21/2023	Open			Accounts Payable	Whitwam, Robert	75.00	
270399	12/28/2023	Open			Accounts Payable	Absopure Water Company	99.10	

Payment Register

Payment Dates 12/01/23 - 12/31/23

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
270400	12/28/2023	Open			Accounts Payable	Acee Deucee Porta Can Div	200.00	
270401	12/28/2023	Open			Accounts Payable	Advance Auto Parts	322.80	
270402	12/28/2023	Open			Accounts Payable	Advanced Turf Solutions	881.40	
270403	12/28/2023	Open			Accounts Payable	AIS Construction Equipment Corp	1,325.64	
270404	12/28/2023	Open			Accounts Payable	Allie Brothers, Inc	719.90	
270405	12/28/2023	Open			Accounts Payable	Amerinet	11,931.97	
270406	12/28/2023	Open			Accounts Payable	Applied Innovation	246.60	
270407	12/28/2023	Open			Accounts Payable	AT&T	19,943.14	
270408	12/28/2023	Open			Accounts Payable	AT&T	2,443.32	
270409	12/28/2023	Open			Accounts Payable	AT&T Mobility	36.24	
270410	12/28/2023	Open			Accounts Payable	AT&T Mobility	3,596.66	
270411	12/28/2023	Open			Accounts Payable	AT&T Mobility	2,612.69	
270412	12/28/2023	Voided	Cancel invoice	12/31/2023	Accounts Payable	Baker's Gas & Welding Supplies	10.42	
270413	12/28/2023	Open			Accounts Payable	Beasley Media Group, LLC	4,000.00	
270414	12/28/2023	Open			Accounts Payable	Brighton Ford Inc.	222.90	
270415	12/28/2023	Open			Accounts Payable	Brownstown Township Water Dept	505.44	
270416	12/28/2023	Open			Accounts Payable	Bush & Son Grading & Excavating, Inc	2,525.00	
270417	12/28/2023	Open			Accounts Payable	Cadillac Asphalt LLC	508.20	
270418	12/28/2023	Open			Accounts Payable	Carey and Paul Group	2,600.00	
270419	12/28/2023	Open			Accounts Payable	CDW Government	11,899.00	
270420	12/28/2023	Open			Accounts Payable	City Electric Supply Co	547.50	
270421	12/28/2023	Open			Accounts Payable	CMP Distributors Inc	4,564.00	
270422	12/28/2023	Open			Accounts Payable	Commonwealth Heritage Group	2,100.00	
270423	12/28/2023	Open			Accounts Payable	Consumers Energy Company	2,017.59	
270424	12/28/2023	Open			Accounts Payable	Cribley Drilling Company	7,182.74	
270425	12/28/2023	Open			Accounts Payable	Custom Truck One Source, L.P.	9,654.12	
270426	12/28/2023	Open			Accounts Payable	Detroit Salt Company LLC	8,903.65	
270427	12/28/2023	Open			Accounts Payable	DeWolf and Associates	845.00	
270428	12/28/2023	Open			Accounts Payable	Double D Electric LLC	2,400.00	
270429	12/28/2023	Open			Accounts Payable	DTE Energy	1,585.74	
270430	12/28/2023	Open			Accounts Payable	DTE Energy	218.73	
270431	12/28/2023	Open			Accounts Payable	DTE Energy	688.96	
270432	12/28/2023	Open			Accounts Payable	DTE Energy	7,611.72	
270433	12/28/2023	Open			Accounts Payable	E-Z-GO Textron	564,480.00	
270434	12/28/2023	Open			Accounts Payable	Ferguson Enterprises, Inc	100.86	
270435	12/28/2023	Open			Accounts Payable	Fraser Mechanical, Inc.	8,501.33	

Payment Register

Payment Dates 12/01/23 - 12/31/23

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
270436	12/28/2023	Open			Accounts Payable	Giffels Webster	4,339.50	
270437	12/28/2023	Open			Accounts Payable	Goose Busters	4,537.00	
270438	12/28/2023	Open			Accounts Payable	Gordon Food Service	1,719.78	
270439	12/28/2023	Open			Accounts Payable	Grainger Inc	3,833.07	
270440	12/28/2023	Open			Accounts Payable	Heritage Crystal Clean, LLC	116.00	
270441	12/28/2023	Open			Accounts Payable	Home Depot	1,818.23	
270442	12/28/2023	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	10,678.96	
270443	12/28/2023	Open			Accounts Payable	Hutson Inc of Michigan	11.49	
270444	12/28/2023	Open			Accounts Payable	Identity Source, The	350.20	
270445	12/28/2023	Open			Accounts Payable	Izone	1,127.96	
270446	12/28/2023	Open			Accounts Payable	John D Osborne Trucking Co.	1,211.28	
270447	12/28/2023	Open			Accounts Payable	Knight's Auto Supply Inc	298.32	
270448	12/28/2023	Open			Accounts Payable	Kowalski, Katie	98.97	
270449	12/28/2023	Open			Accounts Payable	LimnoTech Inc	4,190.00	
270450	12/28/2023	Open			Accounts Payable	Linde Gas & Equipment Inc.	159.52	
270451	12/28/2023	Open			Accounts Payable	Little Guide LLC	1,500.00	
270452	12/28/2023	Open			Accounts Payable	Lower Huron Supply Co.	4,151.55	
270453	12/28/2023	Open			Accounts Payable	Lyden Oil Company	2,419.15	
270454	12/28/2023	Open			Accounts Payable	Macomb County Department of Roads	122.51	
270455	12/28/2023	Open			Accounts Payable	Mast, Daniel	980.00	
270456	12/28/2023	Open			Accounts Payable	Mauter, Danielle	76.51	
270457	12/28/2023	Open			Accounts Payable	Mechanical Heating and Cooling	1,431.50	
270458	12/28/2023	Open			Accounts Payable	Metro Environmental Services, Inc.	1,927.50	
270459	12/28/2023	Open			Accounts Payable	Metro Pavement Striping Inc	500.00	
270460	12/28/2023	Open			Accounts Payable	Mike's Farm Tractor Repair LLC	3,251.87	
270461	12/28/2023	Open			Accounts Payable	Mike's Pump Service, Inc.	396.00	
270462	12/28/2023	Open			Accounts Payable	Occupational Health Centers of MI	1,242.00	
270463	12/28/2023	Open			Accounts Payable	ODP Business Solutions. LLC	907.36	
270464	12/28/2023	Open			Accounts Payable	Pepsi-Cola Company	23.05	
270465	12/28/2023	Open			Accounts Payable	Petty Cash-Indian Springs	55.00	
270466	12/28/2023	Open			Accounts Payable	RJ Thomas Manufacturing Co	1,327.00	
270467	12/28/2023	Open			Accounts Payable	Roofman	5,897.00	
270468	12/28/2023	Open			Accounts Payable	Rosy Brothers, Inc.	29,729.80	
270469	12/28/2023	Open			Accounts Payable	Safelite Fulfillment, Inc	421.05	
270470	12/28/2023	Open			Accounts Payable	Schoolsin	1,670.88	
270471	12/28/2023	Open			Accounts Payable	SEMCO Energy	196.26	

Payment Register

Payment Dates 12/01/23 - 12/31/23

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference	
Bank Account 1-Comerica - Comerica Bank Checking									
Payment Type Check									
270472	12/28/2023	Open			Accounts Payable	Silver Lining Tire Recycling	200.00		
270473	12/28/2023	Open			Accounts Payable	SiteOne Landscape Co	833.83		
270474	12/28/2023	Open			Accounts Payable	Snow Makers, Inc.	1,828.55		
270475	12/28/2023	Open			Accounts Payable	Spartan Distributors Inc	1,308.76		
270476	12/28/2023	Open			Accounts Payable	Sterling Office Systems	592.68		
270477	12/28/2023	Open			Accounts Payable	Tire Wholesalers Company Inc	183.00		
270478	12/28/2023	Open			Accounts Payable	Unmanned Vehicle Technologies	3,960.50		
270479	12/28/2023	Open			Accounts Payable	UPS	386.96		
270480	12/28/2023	Open			Accounts Payable	US Ecology	3,495.29		
270481	12/28/2023	Open			Accounts Payable	WDIV	3,200.00		
270482	12/28/2023	Open			Accounts Payable	Webster & Garner Inc.	3,281.85		
270483	12/28/2023	Open			Accounts Payable	WTA Architects, Inc	14,712.00		
270484	12/28/2023	Open			Accounts Payable	Zoho Corporation	1,562.00		
Payment Type Check Totals							121 Payments	\$866,623.77	
Payment Type EFT									
5613	12/05/2023	Open			Accounts Payable	Fintech	122.64		
5614	12/08/2023	Open			Accounts Payable	Equitable - Individual	6,225.00		
5615	12/08/2023	Open			Accounts Payable	HCMA Flexible Spending	721.54		
5616	12/08/2023	Open			Accounts Payable	Health Equity Employer Services	10,992.76		
5617	12/08/2023	Open			Accounts Payable	Michigan , State of	29,118.46		
5618	12/08/2023	Open			Accounts Payable	MISDU	2,119.63		
5619	12/08/2023	Open			Accounts Payable	United States Treasury	200,701.98		
5620	12/08/2023	Open			Accounts Payable	Vantagepoint Transfer Agents	7,959.76		
5621	12/08/2023	Open			Accounts Payable	Vantagepoint Transfer Agents	25,364.56		
5622	12/08/2023	Open			Accounts Payable	Vantagepoint Transfer Agents	25,020.31		
5623	12/25/2023	Open			Accounts Payable	Fifth Third Bank	100,694.75		
5624	12/07/2023	Open			Accounts Payable	West Side Beer Distributing	(151.55)		
5625	12/07/2023	Open			Accounts Payable	O&W, INC.	221.00		
5626	12/01/2023	Open			Accounts Payable	Daniel L Jacob & Co., Inc	223.80		
5627	12/15/2023	Open			Accounts Payable	M4 C.I.C., LLC	(335.00)		
5628	12/12/2023	Open			Accounts Payable	O&W, INC.	(134.40)		
5629	12/20/2023	Open			Accounts Payable	Michigan , State of	14,961.87		
5630	12/01/2023	Open			Accounts Payable	O&W, INC.	(1,037.80)		
5631	12/01/2023	Open			Accounts Payable	Floral City Beverage, Inc	(613.30)		
5632	12/20/2023	Open			Accounts Payable	Equitable - Individual	6,225.00		
5633	12/20/2023	Open			Accounts Payable	HCMA Flexible Spending	721.54		

Payment Register

Payment Dates 12/01/23 - 12/31/23

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference	
Bank Account 1-Comerica - Comerica Bank Checking									
Payment Type EFT									
5634	12/20/2023	Open			Accounts Payable	Health Equity Employer Services	11,018.78		
5635	12/20/2023	Open			Accounts Payable	Michigan , State of	28,294.85		
5636	12/20/2023	Open			Accounts Payable	MISDU	2,119.63		
5637	12/20/2023	Open			Accounts Payable	United States Treasury	193,203.62		
5638	12/20/2023	Open			Accounts Payable	Vantagepoint Transfer Agents	7,962.82		
5639	12/20/2023	Open			Accounts Payable	Vantagepoint Transfer Agents	24,104.99		
5640	12/20/2023	Open			Accounts Payable	Vantagepoint Transfer Agents	25,030.90		
5641	12/31/2023	Open			Accounts Payable	Fintech	122.64		
Payment Type EFT Totals							29 Payments	<u>\$720,980.78</u>	
Bank Account 1-Comerica - Comerica Bank Checking Totals							150 Payments	<u>\$1,587,604.55</u>	

Payment Register

Payment Dates 12/01/23 - 12/31/23

Bank Account **PR - Comerica Bank Payroll**

Payment Type **Check**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	29	7,713.06	.00
Voided	1	988.52	.00
Stopped	0	.00	.00
Totals	30	\$8,701.58	\$0.00

Payment Type **EFT**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	0	.00	\$0.00
Voided	0	\$0.00	\$0.00
Totals	0	\$0.00	\$0.00

Bank Account **PR - Comerica Bank Payroll** Totals

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	29	7,713.06	.00
Voided	1	988.52	.00
Stopped	0	.00	.00
Totals	30	\$8,701.58	\$0.00

Bernard Parker
Chairman

Amy McMillan
Director

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – December Appropriation Amendments
Date: February 1, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the December 2023 Appropriation Amendments as recommended by Shedreka Miller, Chief of Finance.

Background: The Metroparks ERP system provides a work-flow process to facilitate departmental budget management. Requested transfers are initiated by Department staff and routed to the appropriate Department Head/District Superintendent for review and approval. Finance provides a final review of the approved requests to verify that they do not negatively impact Fund Balance.

For the month of December, \$2,771,943 was transferred between general fund accounts. In addition, \$27,449 of capital project fund budget was transferred to the general fund. Transfers were also processed within the capital project fund totaling \$62,190. Tax adjustments resulted in a net decrease to fund balance of \$290,243.

The result of these changes can be seen by Accounting Function and Location in the attached chart.

Huron-Clinton Metropolitan Authority
December 2023 Appropriation Transfer Summary

Location	Expense Increase/Revenue Decrease	Expense Decrease/Revenue Increase	Difference
General Fund Transfers			
Capital			
Administrative Office	19,293	19,293	-
Lake St. Clair	6,678	26	6,652
Total	\$ 25,971	\$ 19,319	\$ 6,652
Major Maintenance			
Administrative Office	9,846	14,301	(4,455)
Lake St. Clair	151	1,487	(1,336)
Kensington	9,065	1,471	7,594
Lower Huron/Willow	742	4,674	(3,932)
Hudson Mills	24,281	34,611	(10,330)
Stony Creek	30	108	(78)
Lake Erie	14,150	1,611	12,539
Wolcott	500	-	500
Huron Meadows	-	502	(502)
Total	\$ 58,765	\$ 58,765	\$ -
Operations			
Administrative Office	1,398	1,398	-
Lake St. Clair	185,078	204,169	(19,091)
Kensington	746,413	717,100	29,313
Lower Huron/Willow	372,553	355,742	16,811
Hudson Mills	234,036	211,994	22,042
Stony Creek	350,866	374,628	(23,762)
Lake Erie	197,344	213,138	(15,794)
Wolcott	72,251	83,801	(11,550)
Indian Springs	167,273	213,744	(46,471)
Huron Meadows	158,961	151,711	7,250
Total	\$ 2,486,173	\$ 2,527,425	\$ (41,252)
Administrative			
	228,483	166,434	62,049
	\$ 228,483	\$ 166,434	\$ 62,049
Total General Fund Transfers			
	\$ 2,799,392	\$ 2,771,943	\$ 27,449
Capital Project Fund Transfers			
Administrative	-	62,190	(62,190)
Lake St. Clair	2,798	6,022	(3,224)
Lower Huron/Willow/Oakwoods	21,827	7,083	14,744
Hudson Mills	12,863	1,976	10,887
Stony Creek	3,822	6,334	(2,512)
Lake Erie	6,584	3,742	2,842
Indian Springs	14,296	2,292	12,004
Total	\$ 62,190	\$ 89,639	\$ (27,449)
Tax Adjustment			
Tax Year	Revenue Decrease	Revenue Increase	Net
Current	148,305	-	148,305
Prior	141,938	-	141,938
Total	\$ 290,243	\$ -	\$ 290,243

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Major Maintenance Project
Date: February 2, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners' receive and file the Major Maintenance report as submitted by Shedreka Miller and staff.

Background: The Metroparks track the costs associated with periodic or infrequent repairs or maintenance that do not meet the criteria for capitalization in a function of our chart of accounts known as major maintenance. We utilize a project accounting system to budget, record and report these costs. To provide the Board of Commissioners and the broader public with improved information surrounding major maintenance projects we have developed a monthly Major Maintenance Status Report.

This report is modeled after the revised Capital Project Fund report. The format includes the location, project title from the budget document, a brief description of the work, the original budget funding, the current amended budget, year-to-date transactions, life-to-date transactions, life-to-date encumbrance balance, the remaining budget and the project status.

Most major maintenance repairs are completed within one year. Occasionally projects require additional time to complete.

As of the end of December, a lot of projects have been completed with a few that will carry over to 2024. The year ended with year-to-date expenses at 51.0% of the total budget.

Attachment: December 2023 Major Maintenance Status Report

Major Maintenance Status Report											
12/31/2023											
Location	Project Title	Project Description	Original	Carry Over	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status	
			Budget Funding	Budget Funding							
Lake St Clair	North/South Marina Dock Electrical	Replace electrical conductors that feed the power to the pedestals for boaters at the North Marina rental slips. Current electrical has been damaged due to high water levels	150,000	-	19,306	3,547	19,540	0	(234)		
Lake St Clair	East Boardwalk Resurface replacement - Phase 3	Continuation of decking Replacement and Repairs	350,000	-	378,866	365,697	370,987	0	7,879		
Lake St Clair	LSC Par 3 Maintenance Bldg Roof Replacement	Replace roof on Par 3 building	-	-	10,660	0	0	10,660	0		
Lake St Clair	Stormwater Drainage Repairs on Culverts	Replacement of deteriorated culverts throughout the park	45,000	-	0	0	0	0	0		
Lake St Clair	Culvert Replacemet (CUL-LSC-002, 009, 029)	Replacement of old deteriorated culverts-part of plan	26,191	-	0	0	0	0	0		
Lake St Clair	Replace Surfside Shelter with Accessible Shelter	Replace Surfside with accessible shelter	85,000	-	0	0	0	0	0		
Lake St Clair	Hike/Bike Path crack repairs throughout Park	Hike / Bike path crack repairs	55,000	-	0	0	0	0	0		
Kensington	Dam Concrete Work	Fix concrete spalling	247,000	-	3,698	0	3,698	0	0		
Kensington	Restripe roadways/crosswalks parkwide, accessible parking	Replacement of faded pavement markings	-	24,543	40,849	35,118	40,849	0	(0)	Completed	
Kensington	Repainting of Sprayzone towers and fence (at Martindale)	Painting of steel structures and fencing	-	88,600	100,899	96,776	100,899	0	(0)	Completed	
Kensington	Golf Course Cart Path Milling	Grind Cart Path	-	37,781	37,781	0	2,219	0	35,562		
Kensington	Golf Course Supplemental Irrigation Well	Replace well that supplies water to irrigate golf course	-	22,580	31,644	31,644	31,644	0	0	Completed	
Kensington	Park Office Well Repair	Unexpected repair of Well at the Park office	-	-	12,871	12,781	12,781	0	90	Completed	
Kensington	East Boat Launch Pump 2 Repair	Unexpected repair of Pump at East Boat Launch	-	-	13,995	13,995	13,995	0	0	Completed	
Kensington	Mulch Installation	Mulch installation parkwide	21,450	-	23,563	23,563	23,563	0	0	Completed	
Kensington	East Boat Launch Pump 1 repair	Emergency Repair to Pump at East Boat Launch	-	-	22,325	22,325	22,325	0	0	Completed	
Kensington	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	92,500	-	64,261	0	0	64,261	0		
Kensington	Trail Improvement - Martindale north to Shore Fishing	Replaces the existing failing asphalt surface on the bike trail	427,000	-	0	0	0	0	0		
Kensington	Boat Launch Building & Seawall Repairs	Repairs to the steel on the existing seawall	30,000	-	0	0	0	0	0		
Kensington	Replace culverts (CUL-Ken-041,85,89)	Replacement of old deteriorated culverts	17,000	-	0	0	0	0	0		
Kensington	Upgrades to Kensington Park Office	Upgrade Kensington Park Office	20,000	-	7,129	0	0	0	7,129		
Lower Huron	Turtle Cove UV Light Replacement	Replacement of ultraviolet disinfection for pool	-	14,299	15,080	5,261	5,261	9,780	40		
Lower Huron	Lower Huron North End Parkway Resurfacing	Roadway surface repairs	650,000	-	604,674	557,889	557,889	0	46,784		
Lower Huron	Pump Motor Replacemet at Turtle Cove	Lazy River Pump & Motor Replacement	-	-	35,790	35,790	35,790	0	0	Completed	
Lower Huron	Lower Huron Drainage/Culvert Replacement	Replacement of old deteriorated culverts	12,090	-	0	0	0	0	0		
Lower Huron	Turtle Cove Marcite Repairs - Replace remainder of Lazy River	Replace the marcite in remainder of lazy river at Turtle Cove	300,000	-	0	0	0	0	0		
Willow	Upgrades Signage for new Park Office	New Signs for park office located at Willow	15,000	-	0	0	0	0	0	Transferred to Operations	
Hudson Mills	Golf Starter Building Roof Replacement	Replacement of flat roof section	-	80,000	91,572	88,843	91,571	0	0	Completed	
Hudson Mills	Well Replacement at Park Office/Activity Center	Emergency replacement of well	-	-	19,682	19,682	19,682	0	0	Completed	
Hudson Mills	Golf Coure Water Heater Replacement	Emergency replacement of water heater	-	-	10,031	10,031	10,031	0	0	Completed	
Hudson Mills	Golf Course Walk-In Cooler & Freezer Replaceme	Emergency replacement of freezer & walk in cooler	-	-	14,250	14,250	0	0	14,250		
Hudson Mills	Replace Siding & Roofs at Golf Course Shop, Chem Bldg & Cart Barn	replace old t1-11 siding with steel siding and fix roof leak around windows	160,000	-	0	0	0	0	0		
Hudson Mills	Replace Outfalls (SDC-HUD-001, 009, 016) per Storm Mgmt Plan	Replacement of stormwater discharge culvert SDC outfalls	14,000	-	0	0	0	0	0		
Stony Creek	Restripping of park roads, hike-bike paths & crosswalks	Restripping of pavement markings	-	35,020	35,367	35,050	35,367	0	0	Completed	
Stony Creek	Small Well Replacement	New well and controller for supplimental water well	30,000	-	290	0	290	0	0		
Stony Creek	Eastwood Beach-Boiler Replacement	Repalce Boiler at Eastwood Beach	40,000	-	32,237	32,237	32,237	0	0	Completed	

12/31/2023			Original	Carry Over							
Location	Project Title	Project Description	Budget Funding	Budget Funding	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status	
Stony Creek	Trail Maintenance throughout Park	Trail Maintenance throughout Park	25,000		25,000	25,000	25,000	0	0	Completed	
Stony Creek	Mulch Installation	Mulch installation parkwide	10,230	-	11,238	11,238	11,238	0	0	Completed	
Stony Creek	Golf Course Bunker Repairs	Bunkers have failed, need to rebuild	15,000	-	15,000	11,303	11,303	0	3,697		
Stony Creek	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	92,500	-	64,261	0	0	64,261	0		
Stony Creek	Golf Course Water Drainage Phase 3	Cut cart path/install culverts as needed - Phase 3	40,000		33,586	33,586	33,586	0	(0)	Completed	
Stony Creek	Bikepath Bridge between Winter Cove & MT Vernon	Repair bridge on bike path	80,000		0	0	0	0	0		
Stony Creek	Stormwater Drainage Repairs on Culverts	Replacement of deteriorated culverts	50,000		0	0	0	0	0		
Stony Creek	Replace Water Line to Eastwood Beach Restrooms	Current water lines are at the end of lifespan	60,000		0	0	0	0	0		
Stony Creek	Electrical Upgrades at Eastwood Beach from Transformer	Repairs made in the past, replacement of line needs to be done	120,000		0	0	0	0	0		
Stony Creek	Update Signage throughout Park	Update Signage	15,000		0	0	0	0	0		
Stony Creek	Installation of Generator at Park Office	Install generator at park office	30,000		0	0	0	0	0		
Oakwoods	Tollbooth Electrical	Electrical connection to tollbooth	-	40,470	75,326	74,110	75,326	0	0	Completed	
Lake Erie	Boat Launch Sanitary Updates	Replacement of nonfunctioning sewer line and pumps	-		66,102	66,000	66,102	0	0	Completed	
Lake Erie	Dredge Marina Channel and Relocate Spoils pile	Dredging and moving of previous spoils piles	150,000		76,614	65,780	85,155	2,936	(11,478)		
Lake Erie	Museum Wall Repair	Repair of leaning patio retaining wall	-	100,000	2,386	684	2,287	0	99		
Lake Erie	Nature trail boardwalk repairs of Northern Trapper run	Replacement of deteriorated wooded boardwalk	35,000		0	0	0	0	0		
Lake Erie	Wave Pool Plaza Cement Work	Various sections of cement around wave pool plaza; to include a section of the hike bike path behind pool mechanical building. New Vendor-replaces 71221.136	-	118,492	158,215	157,719	158,215	0	(0)	Completed	
Lake Erie	Golf Course Maintenance Building - Complete Siding	Complete last side of building. Three-quarters were completed in 2021	15,000	-	75,000	13,070	13,070	0	61,930		
Lake Erie	Replace electric wiring at Marina boat docks	Upgrade existing wiring to marina pedestals	50,000		2,202	2,202	2,202	0	0		
Lake Erie	Golf Course Storage Building Siding Replacement	Reside with metal siding, current wood siding is rotting	60,000		74,400	0	0	74,400	0		
Lake Erie	SWMP Projects-Drainage/Culvert Replacement-LE036, 005, 006, 015	Replacement of deteriorated culverts	16,354		0	0	0	0	0		
Lake Erie	Relocate Spoils Pile at Marina	Relocate to restricted covenant area	60,000		0	0	0	0	0	Combined with 71221.134	
Wolcott	Fill in Raceway at Mill	Project to look at filling in the raceway beneath the Mill	-	80,000	0	0	0	0	0		
Wolcott	Furnace Replacement at Cow Barn	Two failing furnaces, no longer able to find repair parts	20,000		10,800	0	0	0	10,800	Moved to Operations, under \$10k	
Wolcott	Demo & Cleanup of new acquired Wolcott Property	Demolish existing structures on newly acquired Wolcott property	50,000		0	0	0	0	0		
Indian Springs	Replace Irrigation Head control system at Golf Course	Replacement of irrigation head control system	-	105,537	105,537	105,537	105,537	0	0		
Indian Springs	Install Irrigation Head control system at Golf Course	Install Irrigation Controllers	15,000	-	10,000	10,000	10,000	0	0		
Indian Springs	Replace Pump intakes, Electric Panel & Connections at Golf Course	Replace pump intakes, electric panel, and connections	260,000		0	0	0	0	0		
Indian Springs	Replace Culverts (CUL-IND-22,29,34)	Replace deteriorated culverts	16,000		0	0	0	0	0		
Huron Meadows	Golf Starter Building Roof Replacement	Replacement of the existing shingle roof on the starter building	-	83,270	120,446	90,051	120,142	0	303		
			\$ 4,072,315		\$ 2,605,820	\$ 2,070,757	\$ 2,149,781	\$ 279,187	\$ 176,852		

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Capital Project Fund
Date: February 2 , 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners' receive and file the Capital Project Fund report as submitted by Shedreka Miller and staff.

Background: In 2018, the Board of Commissioners approved the creation of a capital project fund. To improve the information provided on specific capital improvement projects Finance is working on developing a monthly performance report.

The following columns of data are provided by project:

- Life-To-Date Total Project Budget
- Year-To-Date Total Project Expenditures
- Life-To-Date Total Project Expenditures
- Current Project Encumbrances (Funds committed through the purchase order process)
- Balance (Life-To-Date Budget less Life-To-Date Expenditures and Current Encumbrances)

This information has now been augmented to include the original budget. In addition, a page has been added which provides a more detailed description of the project as well as the current status of the project and the current estimate of what year the project will be completed. It is anticipated that this additional information will allow the Board of Commissioners as well as the general public to stay up-to-date on the capital project work underway throughout the Metroparks.

Expenditures during December 2023 were primarily related to design & construction costs of projects. The following projects had significant amounts of contracted expenses during the month:

- Oakwoods – Accessible Nature Trail Development
- Oakwoods – Flat Rock Dam Removal Feasibility
- Indian Springs – Playground Redevelopment
- Indian Springs – Electrical Conversion at Golf Building

Attachment: December 2023 Capital Project Fund Update

December Capital Project Fund Report - Project Summary

Location	Original Project Title	Project Description	Amended Budget	Available Grant Funding	Project Status	Estimated Completion Year
		A natural shoreline project which will remove rip-rap, regrade slope and install native vegetation which will improved filtration of water entering the marsh and improve habitat as well as reducing erosion.			Almost Completed	2023
Lake St Clair	Black Creek Marsh Wetland Filtration Enhancement		327,103	160,000		
Lake St Clair	Accessible Kayak Launch & Power Installation	Accessible Kayak Launch & Power Installation	56,151		Completed	2024
Lake St Clair	Backup Internet Fiber Installation	Comcast installation of underground fiber network	21,113		Completed	2023
		Assessments, cost estimates, and project development for future projects to address electrical power infrastructure upgrades and repairs.			In Design	2026
Lake St Clair	Electrical Grid Replacement		837,580			
		Multi-year EGLE grant project through 2023. Plantings and bird deterrents installation to improve water quality funding includes follow up water quality monitoring.			In Construction	2023
Lake St Clair	Beach Restoration		484,366	292,167		
		Accessible Kayak Launch - grant application has been made to Michigan Coastal Management Program.			In Construction	2023
Lake St Clair	Michigan Coastal Management Program-Accessible Launch	Michigan Coastal Management Program.	631,384	196,425		
Lake St Clair	Entrance/Office Road Reconstruction	Reconstruction of deteriorating Entrance Road, Office road	1,533,448		In Construction	2024
		Replace 70'-long wood structure damaged over past 3 years due to high water. Requires permits.			In Design	2024
Lake St Clair	Wood Bridge near Interpretive Center Replacement		66,622			
		Purchase new portable booth. Directional bore power to unit for RecTrac system.			In Construction	2023
Lake St Clair	Upgrade 4th Tollbooth		27,538			
		Install a unistrut assembly with the associated disconnects and then make the necessary hookups			In Design	2024
Lake St Clair	Rework Electrical for Permanent Tollbooths to Connect to 4th		60,094			
Lake St Clair	North Marina Renovation Design		0			2025
Lake St Clair	Greening the Parking Lot	Grant Funded Project for Parking Lot Improvements	488	0	In Design	2026
		Pave 580 lf path from shelter to restrooms per the ADA Transition Plan.			In Design	2024
Kensington	Accessible Path from N Hickory Shelter to Restroom		66,273			
		Pave 950 lf path from shelter to restrooms and beach area per the ADA Transition Plan. Include concrete work needed for access mat across beach sand.			In Design	2024
Kensington	Accessible Path from S Martindale Shelter to Vault & Beach		85,954			
		Pave 250 lf path section along parking lot to connect shelter with beach area, food bar, and bathhouse.			In Design	2024
Kensington	Accessible Path from N Martindale Shelter to Beach		30,354			
Kensington	Install EV Charging Station	Install EV Charging Station at Kensington Golf Course	67,000		Budgeted	2024
Dexter	Delhi Launch & Take Out Renovations	Renovation of launch area at Delhi.	315,406	153,000	In Design	2024
Lower Huron	Backup Internet Fiber Installation	Comcast installation of underground fiber network	300,000		In Construction	2023
		Toll Booth replacement on existing pedestal at Oakwoods and Lower Huron - Beemis Road entrance.			In Construction	2023
Lower Huron	Toll Booth Replacement and Paving		51,038			
		Michigan Natural Resources Trust Fund grant funded project to extend the Iron Bell trail from its current terminus to the north park entrance (Huron River Drive)			In Construction	2023
Lower Huron	Iron Bell Trail Project		953,434	488,742		
		Land and Water Conservation Fund grant funded project to improve accessibility and site amenities at the Walnut Grove Campground.			Awaiting Grant Agreement	2024
Lower Huron	Walnut Grove Campground Improvements		785,575	450,000		
		Land and Water Conservation Fund grant funded project to develop a new fenced in area for off leash dog activities			Awaiting Grant Agreement	2023
Lower Huron	Off Leash Dog Area Development		330,800	165,400		
Lower Huron	New Slide Structure at Turtle Cove	Install new slide at Turtle Cover water park.	1,637,349		Project on hold	2024
		Pave 1,285 lf path from shelter to restrooms and Turtle Cove area per the ADA Transition Plan.			Budgeted	2024
Lower Huron	Accessible Path from Hawthorne Glade N Shelter to Turtle Cove		813			
		Pave 330 lf path from shelter to restrooms per the ADA Transition Plan; this area is not included in the Walnut Grove campground LWCF grant project.			Budgeted	2024
Lower Huron	Accessible Path from Tulip Tree Shelter to Restrooms		1,838			
Lower Huron	Iron Bell Trail Guardrail Addition	Addition of guardrail on Iron Bell Trail	29,539			2024

Hudson Mills	Rapids View area Development	Michigan Natural Resources Trust Fund grant funded project to develop an accessible kayak launch and associated site amenities at Rapids View	696,025	226,900	Project Completed, awaiting grant money	2023
Hudson Mills	Picnic Area Development at Canoe Launch	Michigan Natural Resources Trust Fund grant funded project to develop an accessible kayak launch and associated site amenities at Dexter-Huron	422,268	192,700	Awaiting Grant Agreement	2023
Hudson Mills	Replace Vault Toilet with CXT	Replace curren vault toilet with CXT.	245,018		In Construction	2024
Hudson Mills	Accessible Access to Activity Center Shelter	Pave 320 lf path from bike trail to AC shelter to make it ADA compliant. Include accessible tables/grill & concrete pad as part of project.	40,212		Budgeted	2024
Hudson Mills	Convert Gas Storage Tanks for Above Ground	Conversion of gas storage tanks	127,273		In Construction	2023
Stony Creek	Boat Launch Building Redevelopment	Construction of a new restroom and shade structure at the boat lauch facility	2,193,188		Substantially Completed	2023
Stony Creek	Backup Internet Fiber Installation	Comcast installation of underground fiber network	80,000		Completed	2023
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement	Replacement of intakes, pumps, controls, piping and heads. One year of design before construction.	1,009,525		In Design	2024
Stony Creek	Accessible Path from Winter Cove N to Winter Cove S Shelters	Pave 625 lf in asphalt paths connecting both Wintercove shelters to lot, restroom and playground areas per the ADA Transition Plan.	215,864		In Design	2024
Stony Creek	Develop Shelter in former Banquet Tent Area	Replace Banquet Tent with shelter.	0		Budgeted	2024
Stony Creek	Seawall Repair & Washington Twp Fire Dept Boat Pier	Repair the seawall at the Boat Launch / update parking lot lighting. Incorporate pier for Washington Twp. FD & Metroparks police boat.	1,134,911		In Design	2024
Stony Creek	Reflection Nature Trail Improvements	Removal and realignment of 1/2 mile of 6' wide asphalt path, 284 lf of 8' wide boardwalk, replacement of three existing footbridges, a 400sf overlook structure and pond dipping platform.	1,080,232	465,600	Budgeted	2026
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & Mt Verno	Replace with precast bridge between Wintercove and Mt. Vernon, original structure (15' x 40) is failing, uneven decking and enrty, exit points. Leading to injuries from cyclists and rollerbladers. It is no longer safe to plow during the winter. Requires permits.	84,192		Budgeted	2024
Stony Creek	Install Electricity at 4th Tollbooth	Directional bore power to unit for RecTrac system.	20,000		Budgeted	2024
Stony Creek	Install EV Charging Station	Install EV Charging Station at Stony Creek Golf Course	67,000		Budgeted	2024
Willow	Park Office Replacement	Construction of a new park office building at the north end of Willow Metropark to replace the sub-standard legacy facility at Lower Huron Metroparks.	2,802,201		Completed	2023
Willow	Big Bend Shoreline Protection	National Fish and Wildlife Foundation SE MI Resilience Fund grant project to mitigate Huron River streambank erosion and improve habitat	637,050	250,000	Design Started	2023
Willow	Washago Pond Restoration	Removal of that dam structure, sheet pile walls and docks and subsequent site restoration.	921,773		Budgeted	2024
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool	Pave 650 lf asphalt paths connecting both Fox Meadows shelters to the restroom and to the pool activity area/playground per the ADA Transition Plan.	65,000		Budgeted	2024
Willow	Golf Course Pumphouse Upgrades	Needed upgrades for the pumphouse to work efficiently for the course irrigation (Control system, VFD's, lift pipes/pumps)	264,387		In Design	2024
Willow	Roof Replacement at Golf Course Clubhouse	Clubhouse Roof Replacement	70,000		Budgeted	2024
Willow	UST Fuel Pump Removal & Replacement at Golf Course	Removal/replacement of current WGC UST Fuel pumps	230,000		Budgeted	2024
Willow	Salt Storage Curtain Closure	Add curtain to the salt storage area	20,000		Budgeted	2023
Willow	Install EV Charging Station	Install EV Charging Station at either Willow Golf Course	66,566		Budgeted	2024
Oakwoods	Accessible Nature Trail Development	Land and Water Conservation Fund grant funded project to develop an accessible nature trail and make associated site improvements	468,000	124,000	Grant Received, In Design	2023

Oakwoods	Flat Rock Dam Study	Grant Project to Study area associated with Flat Rock Dam This shoreline project will regrade the existing shoreline, install native vegetation as well as creating near-shore shoals. Channels and pools will also be created in the nearby marsh. This work will improve fish spawning habitat.	765,886	730,000	In Construction In Construction	2025 2024
Lake Erie	Shoreline and Fish Habitat Restoration		1,689,164	1,404,353	Budgeted	2024
Lake Erie	Boat Launch Fish Cleaning Station	Installation of an onsite fish cleaning station at the boat launch facility	0	122,500	In Design	2024
Lake Erie	Accessible Kayak Launch with Area Development	Land and Water Conservation Fund grant funded project to develop an accessible kayak launch and associated site amenities at the Boat Launch	245,546		Grant Received, In Design	2024
Lake Erie	Cherry Island Nature Trail Improvements	Trail Improvements including aggregate trail from parking lot to new trail head and accessible amenities.	906,105	600,000	In Construction	2024
Lake Erie	Cove Point Vault Toilet Replacements	Cove Point vaults -removal/replacement of 2 vaults with CXTs.	165,161		Completed	2023
Lake Erie	Sewer Line Replacement at Boat Launch Building	Install new sewer line to service Boat Launch building, including pump upgrades and controls.	12,216			
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	Grant Project to protect marshland	804,047	483,500	Budgeted	2024
Lake Erie	Wave Pool Mertha Liner and Updates	Wave Pool Mertha Liner and updates	4,001,914	1,000,000	Budgeted	2024
Lake Erie	Resurface Outdoor Courts with Sport Tile	Two courts needing surfacing near Pool Complex	60,070		Budgeted	2024
Wolcott	Farm to Mill Trail Connector	Development of a connector trail from the Farm to the Mill. Multi year project design and construction	1,001,033		Budgeted	2024
Wolcott	Replace Roof on Mile Barn	Replace / repair roof	150,000		Budgeted	2024
Indian Springs	Golf Course Pump House Upgrades	Upgrades to Golf Course pumhouse	433,900		Budgeted	2024
Indian Springs	Playground Redevelopment at Meadow Lark	Redevelopment of Meadow Lark Playground	613,117		Budgeted	2024
Indian Springs	Electrical Conversion at Golf Building	Convert building electric for electric golf carts and add generator hook up to run essential equipment	330,998		In Construction	2024
Indian Springs	UST Removal at Golf Course	Remove underground fuel tank	200,000		Budgeted	2024
Indian Springs	Healing the Huron River Headwaters-Tree Planting & Restoration	Grant Funded Restoration work at Huron River Headwaters	100,000	100,000	Grant Received, In Design	2023
			33,141,101	7,605,287		

Capital Project Status Report

As of 12/31/2023

Location	Project Title	Original Budget	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Available Grant Funding
Lake St Clair	Black Creek Marsh Wetland Filtration Enhancement	253,000	327,103	43,706	152,229	0	174,873	160,000
Lake St Clair	Accessible Kayak Launch & Power Installation	50,000	56,151	0	0	0	56,151	
Lake St Clair	Backup Internet Fiber Installation	40,000	21,113	0	0	0	21,113	
Lake St Clair	Electrical Grid Replacement	802,216	837,580	16,802	138,982	7,998	690,600	
Lake St Clair	Beach Restoration	400,000	484,366	78,440	453,984	17,677	12,705	292,167
Lake St Clair	Michigan Coastal Management Program-Accessible Launch	392,850	631,384	6,734	630,874	0	510	196,425
Lake St Clair	Entrance/Office Road Reconstruction	1,100,000	1,533,448	288,591	1,357,972	0	175,477	
Lake St Clair	Wood Bridge near Interpretive Center Replacement	62,000	66,622	25,672	26,273	30,635	9,714	
Lake St Clair	Upgrade 4th Tollbooth	27,500	27,538	17,295	17,333	0	10,205	
Lake St Clair	Rework Electrical for Permanent Tollbooths to Connect to 4th	50,000	60,094	5,440	5,440	0	54,654	
Lake St Clair	North Marina Renovation Design	-	0	0	0	367,060	(367,060)	
Lake St Clair	Greening the Parking Lot	-	488	453	453	0	34	
Kensington	Accessible Path from N Hickory Shelter to Restroom	65,000	66,273	0	1,273	0	65,000	
Kensington	Accessible Path from S Martindale Shelter to Vault & Beach	85,000	85,954	0	954	0	85,000	
Kensington	Accessible Path from N Martindale Shelter to Beach	30,000	30,354	0	354	0	30,000	
Kensington	Install EV Charging Station	67,000	67,000	0	0	0	67,000	
Dexter	Delhi Launch & Take Out Renovations	306,000	315,406	9,406	9,406	0	306,000	153,000
Lower Huron	Backup Internet Fiber Installation	205,000	300,000	150,000	300,000	0	0	
Lower Huron	Toll Booth Replacement and Paving	30,000	51,038	26,453	50,675	0	363	
Lower Huron	Iron Bell Trail Project	716,700	953,434	10,752	790,951	76,393	86,090	488,742
Lower Huron	Walnut Grove Campground Improvements	784,600	785,575	907	907	0	784,669	450,000
Lower Huron	Off Leash Dog Area Development	330,800	330,800	0	0	0	330,800	165,400
Lower Huron	New Slide Structure at Turtle Cove	1,600,000	1,637,349	0	289,479	716,751	631,119	
Lower Huron	Accessible Path from Hawthorne Glade N Shelter to Turtle Cove	110,000	813	0	813	0	0	
Lower Huron	Accessible Path from Tulip Tree Shelter to Restrooms	30,000	1,838	0	1,838	0	0	
Lower Huron	Iron Belle Trail Guardrail Addition	-	29,539	139	139	0	0	
Hudson Mills	Rapids View area Development	453,800	696,025	0	696,025	0	0	226,900
Hudson Mills	Picnic Area Development at Canoe Launch	385,500	422,268	16,400	35,815	0	386,454	192,700
Hudson Mills	Replace Vault Toilet with CXT	110,000	245,018	170,168	245,018	0	(0)	
Hudson Mills	Accessible Access to Activity Center Shelter	40,000	40,212	0	212	0	40,000	
Hudson Mills	Convert Gas Storage Tanks for Above Ground	150,000	127,273	0	0	0	127,273	
Stony Creek	Boat Launch Building Redevelopment	1,750,000	2,193,188	213,122	2,151,681	0	41,507	50,000
Stony Creek	Backup Internet Fiber Installation	80,000	80,000	0	0	0	80,000	
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement	1,000,000	1,009,525	236,664	237,079	0	772,446	
Stony Creek	Accessible Path from Winter Cove N to Winter Cove S Shelters	55,000	215,864	17,574	200,426	0	15,438	
Stony Creek	Develop Shelter in former Banquet Tent Area	500,000	0	0	0	0	0	
Stony Creek	Seawall Repair & Washington Twp Fire Dept Boat Pier	570,000	1,134,911	93,307	98,033	0	1,036,878	
Stony Creek	Reflection Nature Trail Improvements	931,200	1,080,232	105,793	106,075	97,070	877,087	465,600
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & Mt Verno	800,000	84,192	3,441	3,937	0	80,255	
Stony Creek	Install Electricity at 4th Tollbooth	20,000	20,000	0	0	0	0	
Stony Creek	Install EV Charging Station	67,000	67,000	0	0	0	0	
Willow	Park Office Replacement	2,121,300	2,802,201	8,122	2,795,074	0	7,127	
Willow	Big Bend Shoreline Protection	501,593	637,050	81,552	653,983	10,539	(27,471)	250,000
Willow	Washago Pond Restoration	903,697	921,773	21,890	27,511	0	894,262	
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool	65,000	65,000	0	0	0	65,000	
Willow	Golf Course Pumphouse Upgrades	260,000	264,387	4,364	4,364	0	260,023	
Willow	Roof Replacement at Golf Course Clubhouse	70,000	70,000	0	0	0	70,000	
Willow	UST Fuel Pump Removal & Replacement at Golf Course	230,000	230,000	0	0	0	230,000	
Willow	Salt Storage Curtain Closure	20,000	20,000	0	0	0	20,000	
Willow	Install EV Charging Station	66,000	66,566	529	529	0	66,037	
Oakwoods	Accessible Nature Trail Development	248,000	468,000	441,988	445,131	47,699	(24,830)	124,000
Oakwoods	Flat Rock Dam	755,000	765,886	210,501	210,501	196,623	358,763	
Lake Erie	Shoreline and Fish Habitat Restoration	1,600,000	1,689,164	890,621	1,925,661	25,139	(261,636)	1,404,353
Lake Erie	Boat Launch Fish Cleaning Station	45,000	0	0	0	0	0	
Lake Erie	Accessible Kayak Launch with Area Development	245,000	245,546	0	546	0	245,000	122,500
Lake Erie	Cherry Island Nature Trail Improvements	870,800	906,105	44,707	44,707	0	861,398	600,000
Lake Erie	Cove Point Vault Toilet Replacements	100,000	165,161	123,359	174,768	0	(9,606)	
Lake Erie	Sewer Line Replacement at Boat Launch Building	150,000	12,216	0	8,594	0	3,622	
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	-	804,047	220,132	220,494	404,666	178,888	
Lake Erie	Wave Pool Mertha Liner and Updates	4,000,000	4,001,914	147,206	147,206	212,393	3,642,315	
Lake Erie	Resurface Outdoor Courts with Sport Tile	60,000	60,070	70	70	0	60,000	
Wolcott	Farm to Mill Trail Connector	1,000,000	1,001,033	75	1,033	0	1,000,000	
Wolcott	Replace Roof on Mile Barn	150,000	150,000	0	0	0	150,000	
Indian Springs	Golf Course Pumphouse Upgrades	-	433,900	32,196	32,196	0	401,704	
Indian Springs	Playground Redevelopment at Meadow Lark	600,000	613,117	332,490	332,490	313,240	(32,613)	
Indian Springs	Electrical Conversion at Golf Building	230,000	330,998	187,810	187,810	61,105	82,083	
Indian Springs	UST Removal at Golf Course	200,000	200,000	0	0	0	200,000	
Indian Springs	Healing the Huron River Headwaters-Tree Planting & Restoration	-	100,000	90,567	90,567	10,419	(986)	
		28,941,556	33,141,101	4,375,439	15,307,866	2,580,330	\$ 14,471,243	\$ 5,341,787



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, Director
Project Title: Purchases – Total Spent and Vendor Locations
Date: February 1, 2024

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by Director Amy McMillan and staff.

Background: Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either within or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

Attachment: Award Requests



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, Director
Project Title: Update - Purchases over \$10,000
Date: February 1, 2024

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by Director Amy McMillan and staff.

Background: On May 9, 2013, the Board approved the updated financial policy requiring the Director to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
Revels Turf and Tractor	Buffalo Turbine Blower	\$21,018.00
Faster Asset Solutions	Fleet Management System, Annual Support/Upgrades	\$16,042.27
2 Moms and a Mop	Administrative Office Cleaning	\$20,020.00
Weingartz Supply	Exmark Lazer X-Series Mower	\$13,359.00
MP Predictive Technologies	LSC South Marina Transformer, Inspection & FR3 Oil	\$16,800.00
Oakland County Treasurer	CLEMIS Fees	\$13,943.25
Superior Invasive Plant Solutions	Spotted Lanternfly Survey	\$10,000.00
Deere & Company	Gator XUV560E-LH	\$14,975.76
Industrial Fence & Landscaping	Bemis Road Gate Replacement	\$16,556.00



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
Prepared By: Neil Eby, Buyer
Project No: MiDeal #071B7700177
Project Title: Cooperative Purchase of Four Police Interceptors
Location: Police - Lower Huron, Kensington, Hudson Mills, and Lake St. Clair
Date: January 25, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the cooperative purchase of four 2024 Police Package Chevrolet Tahoes, for a total cost of \$211,588 from Berger Chevrolet of Grand Rapids, MI, through the State of Michigan's MiDeal cooperative contract #071B7700177 as recommended by the Purchasing Department.

The new vehicles will replace existing police vehicles in Police Department fleets at Lower Huron, Kensington, Hudson Mills, and Lake St. Clair Metroparks.

Fiscal Impact: Funds will come from the 2024 Board-approved Capital Equipment Budget. The purchase is \$31,588 over budget. Due to the finalized MiDeal contract being published after the HCMA capital equipment budget deadline, exact costs were not known and were estimated based upon previous year purchases, as well as feedback from the sales group at Berger Chevrolet. Various savings have been identified from already purchased 2024 capital equipment items to cover this overage.

Scope of Work: Furnish and deliver four 2024 Police Package Chevrolet Tahoes.

Background: Pricing was obtained using MiDeal cooperative contract #071B7700177. The vehicles are currently on order with GM, with no target production date. It is recommended to submit orders as early as possible to assure that these four vehicles will be allocated to the Metroparks.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
Prepared By: Neil Eby, Buyer
Project No: MiDeal # 240000000165
Project Title: Cooperative Purchase of a Caterpillar Backhoe Loader
Location: Hudson Mills
Date: January 25, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the cooperative purchase of a Caterpillar 420 Backhoe Loader for \$152,003.66 from Michigan Cat of Novi, MI through the State of Michigan's MiDeal cooperative contract #240000000165 as recommended by the Purchasing Department.

The new Backhoe Loader will replace existing equipment at Hudson Mills Metropark.

Fiscal Impact: Funds will come from the 2024 Board-approved Capital Equipment Budget. The purchase price of \$152,003.66 is \$996.34 in favor of the budget.

Scope of Work: Furnish and deliver one Caterpillar 420 Backhoe Loader.

Background: HCMA is eligible to participate in the MiDeal vehicle and equipment purchasing program. Through MiDeal cooperative contract #240000000165 a quote was solicited from Michigan Cat. The equipment has a current delivery estimate of mid-March 2024.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
Prepared By: Travis Grubb, Purchasing Supervisor
Project No: 2024-003
Project Title: Eastern Massasauga Rattlesnake Survey
Location: Kensington, Indian Springs
Date: February 1, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the award of RFP 2024-003 to Michigan State University, Michigan Natural Features Inventory (MNFI) of East Lansing, MI for an Eastern Massasauga Rattlesnake Survey at Kensington, and Indian Springs in the estimated amount of \$229,979.97 over a five-year period as recommended by the Purchasing Department.

Fiscal Impact: Funds for year one will come from the Board-approved 2024 budget, which allowed a total of \$40,000 for these services. Estimates for years two through five are included in this request based on figures provided in MNFI's proposal; however, funds for those years are contingent upon adoption of the respective fiscal year budgets with final costs being determined through the contract renewal process. The estimated total cost of the five-year contract is summarized below:

Contract Year	Budget Year	Cost
Year 1	2024	\$ 39,979.97
Year 2	2025	\$ 45,000.00
Year 3	2026	\$ 45,000.00
Year 4	2027	\$ 50,000.00
Year 5	2028	\$ 50,000.00
Total Cost:		\$ 229,979.97

Scope of Work: MNFI will conduct a survey for the Eastern Massasauga Rattlesnake, covering approximately 400 acres at Indian Springs Metropark and 350 acres at Kensington Metropark. Both areas are designated as Tier 1 Habitat. The contractor is required to follow the Michigan Invasive Species Decontamination for Field Operations protocol to minimize the spread of invasive species during the survey work.

Year one involves developing a five-year survey plan, with the first year scheduled for completion in 2024. The survey plan will outline methodology and timelines for assessing Eastern Massasauga Rattlesnake relative abundance, demographics, population, and habitat conditions. It will also include identifying hibernacula and gestation/parturition areas. MNFI is expected to submit a written report with survey findings and raw data for year one to HCMA by November 15, 2024, which will help determine the need for future work.

Process: HCMA issued RFP 2024-003 on January 4, 2024. The solicitation documents were posted on the Michigan Intergovernmental Trade Network (MITN) website, which provided notice to 46 vendors. 15 vendors downloaded the solicitation and three submitted a proposal.

The three proposals were evaluated in depth by an evaluation committee consisting of the Chief of Natural Resources, the Western District Superintendent, and other staff relevant to the project. After completing the evaluation process, the evaluation committee reached consensus that Michigan State University, Michigan Natural Features Inventory submitted the most responsive and responsible proposal.

The Purchasing Department requests approval to proceed with the contract award.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
Prepared By: Neil Eby, Buyer
Project No: 2024-004
Project Title: Prescribed Burns
Location: Lake St. Clair, Wolcott, Stony Creek, Indian Springs, Kensington, Huron Meadows, Hudson Mills, Oakwoods, and Lake Erie
Date: January 26, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the award of ITB 2024-004 to Plantwise (\$22,770) and David Borneman, LLC. (\$11,700) of Ann Arbor, Michigan totaling \$34,470 for the purchase of prescribed burns in 2024 at multiple locations as recommended by the Purchasing Department.

Fiscal Impact: Funds will come from the Board-approved 2024 budget, which allowed a total of \$41,500 for these services. The total cost of \$34,470 is \$7,030 in favor of the budget.

Scope of Work: The objectives of these prescribed burns are to help achieve ecological goals and objectives as identified by the Authority including but not limited to reducing the population of undesirable exotic plants and woody vegetation and promoting growth of native vegetation.

A Burn Plan (prescription) must be prepared in accordance with the Michigan Prescribed Fire Council's Best Management Practices, written to safely accomplish ecological burn objectives identified by the Authority, and be included in the bid prices. One week prior to a burn taking place, the Contractor shall submit to the Authority a burn plan which shall include but not be limited to; site description and location, total acreage, existing plant or animal concerns, a smoke management plan, the weather conditions under which a burn will take place, a listing of burn personnel, crew assignments, safety precautions, communication and equipment, firing technique and ignition pattern, a photo monitoring and site visitor location, road closure requirements and an emergency assistance plan.

The prescribed burn must follow the Burn Plan's written prescription. The Contractor must furnish the appropriate personnel and equipment to effectively and safely conduct the burn as described in the Burn Plan. The Contractor must contact the local Fire Department in advance of the burn date and provide all necessary documents to obtain a burn permit. In accordance with the Burn Plan, the Contractor must identify all appropriate safety measures and smoke mitigation processes to ensure the safety of Authority property facilities and to minimize the disruption of park activities. It is the Contractor's responsibility to ensure the burn unit is 100% extinguished following the mop up phase, which is to be confirmed the following day with an after check with the Chief of Natural Resources and Regulatory Compliance or delegate.

Process: HCMA issued ITB 2024-004 on January 9, 2024. The ITB was posted on the Michigan Intergovernmental Trade Network (MITN) site which provided notice of the solicitation to 137 vendors, from which 14 vendors downloaded the ITB. Three bids were received and are summarized below:

Location	Plantwise	Stantec	David Borneman
1. Dexter Huron - 5 acres	\$ 1,145.00*	\$ 4,390.58	\$ 2,500.00
2. Huron Meadows - 22 acres	\$ 2,675.00*	\$ 4,933.53	\$ 5,000.00
3. Indian Springs - 2 acres	\$ 2,545.00*	\$ 5,220.89	\$ 3,800.00
4. Kensington High Ridge - 16 acres	\$ 2,725.00*	\$ 5,150.71	\$ 6,000.00
5. Kensington Milford Grassland - 15 acres	\$ 3,440.00*	\$ 4,499.17	\$ 3,600.00
6. Lake Erie - 22 acres	\$ 10,240.00*	\$ 5,367.89	\$ 3,800.00
7. Oakwoods Butterfly Viewing - 16 acres	\$	\$ 4,607.76	\$ 3,500.00
8. Oakwoods Equestrian Grassland South - 53 acres	\$	\$ 5,367.89	\$ 6,000.00
9. Oakwoods Salamander Grassland South - 13 acres	\$	\$ 4,933.53	\$ 3,300.00
10. Stony Creek - 22 acres	\$ 4,725.00	\$ 5,585.07	\$ 4,300.00*
11. Willow - 1.8 acres	\$	\$ 4,281.99	\$ 1,994.00
12. Wolcott Mill - North of 29-mile rd. - 16 acres	\$ 4,225.00	\$ 5,150.71	\$ 7,400.00*
13. Wolcott Mill - South of 29-mile rd. - 80 acres	\$ 6,970.00	\$ 6,975.50	\$
Total Awards:	\$ 22,770.00*	\$ -	\$ 11,700.00*

* Indicates recommended award – note that the award was split to avoid any capacity/scheduling issues and to ensure successful/timely completion of all burns. Items shown in gray highlighting indicate awarded bundled pricing.

The Purchasing Department requests approval to proceed with the contract awards.



To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: Annual Volunteer Report 2023
Date: 2/5/2024

Action Requested: Motion to Receive and File

That the Board of Commissioners' receive and file the 2023 Annual Volunteer Report as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff.

HURON-CLINTON METROPARKS VOLUNTEER SERVICES ANNUAL REPORT

2023

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)

OVERVIEW

The Metroparks Volunteer Program supports the Metroparks mission, vision and Strategic Plan by engaging individual and group volunteers in meaningful activities and projects that help sustain the parks.

In 2023, volunteers assisted Metroparks staff with various needs across the Metroparks – from land management and invasive species removal, to lending support to Interpretive Centers' programs and recreation events, on the golf courses, and through Eagle Scout service projects.

Dedicated volunteers play a vital role in helping the Metroparks remain a distinguished and treasured regional destination.



Volunteers from UMAISE lead adaptive kayak clinics at Kensington Metropark West Boat Launch

BY THE NUMBERS

In 2023, the Metroparks engaged **1608** volunteers who put in **8,932** hours of work.

When valued at an entry level wage, volunteer work represents **\$103,164 worth of labor benefit** (\$11.55/hour).

When valued at independent sector wages, this work provides a **\$284,037 labor benefit** (\$31.80/hour).



Volunteers from Nordic Ski Racers lead cross country field trips for DPSCD students

PROGRAM HIGHLIGHTS

Metroparks volunteers support a wide variety of programs and activities throughout the year. Individuals, groups, one-time and regular volunteers support staff in a variety of capacities. Some examples from this past year include:

Events and Projects

Avian-Count volunteers: The avian-count volunteers have been assisting the Metroparks since April 2021 to count the population of geese and gulls in 6 different zones along the beach at Lake St. Clair Metropark. These volunteers help supplement staff-time to conduct these counts at least 3x/week from April 1 – November 30th, since 2021. The purpose of this program is following our quality assurance project plan from EGLE on our Non-point source pollution grant to deter avian populations from settling on the beach. This program helps support the goal to improve water quality at Lake St Clair Metropark’s beach, by reducing E. coli from avian sources.

Cross Country ski field trips with Detroit Public Schools Community District: In partnership with the Nordic Ski Racer ski club, volunteers taught high school students basic country ski skills and led them on the Buck’s Run loop for winter field trips at Huron Meadows Metropark.

DiversAbility Days & Adaptive Recreation Clinics (Lake St. Clair, Stony Creek, Kensington, and Lower Huron Metroparks): In partnership with the Disability Network of Eastern Michigan, Oakland County Parks, RIM Foundation- SportAbility, and UMAISE, DiversAbility days and adaptive recreation clinics were held throughout the summer to offer recreation activities for participants with disabilities. Participants were able to enjoy adaptive sports such as kayaking, cycling, and pontoon boat rides. Volunteers helped with all activities on-site and making sure the events were a positive experience for participants.

Eagle Scout Projects: Multiple scouts chose to do their community service project at the Metroparks as part of their rank certification. Scouts are responsible for the planning, fundraising, and building of the project using volunteers under park supervision. One such project was Sam Ferrell, who completed the renovated backstop at Huron Meadows Metropark for his Eagle Scout Project.



Natural Resources volunteer days: The Natural Areas Crew hosted monthly public volunteer days, as well as group volunteer days for corporate and community organizations. Volunteers helped with the removal of invasive species such as garlic mustard and autumn olive throughout the Metroparks. Volunteers also assisted with native seed collection that will be planted in habitat restoration efforts and plug and tree plantings in various park areas throughout the year.

New Recreation programs & events: The Metroparks partnered with multiple organizations and company volunteers to provide support on-site at the event for the newly established recreation-focused programs and events. Volunteer partners included local National Honor Society members, Fjallraven, Moosejaw, Black to the Land Coalition, and Detroit Outdoors.

Planet Award Grant to heal the headwaters of the Huron River: The Metroparks received grant funding from the Consumers Energy Foundation through their Planet Awards grant program to complete work to heal the headwaters of the Huron River. The work included invasive species removal, tree plantings, and native prairie/meadow plugs and seed plantings at the river's headwaters at Indian Springs Metropark. This restoration effort will substantially improve important habitats that have been impacted by the loss of ash and oak trees and the subsequent expansion of invasive species to replace them. Volunteers helped with seed collection, invasive species removal and plantings.



Shelden Mountain Bike Fest (Stony Creek Metropark): In collaboration with local mountain bike organizations, CRAMBA, MiSCA-BRAVE, and REI Co-Op, Stony Creek Metropark held its annual Shelden Mountain Bike Fest and offered beginner mountain bike lessons and group rides. This year's event held the biggest attendance yet, estimating over 1,500 attendees.

Community Partnerships

FAIR Play Coalition: The FAIR (Fun Accessible Inclusive Recreation) Play Coalition, is a volunteer advisory committee developed by the Metroparks that advocates for accessibility in recreation. It has supported the design and marketing for ongoing project developments for accessibility throughout the Metroparks since 2019.

New Horizon Rehabilitation Services & Work Skills Corporation: The Metroparks was pleased to partner again with both New Horizons Rehabilitation Services (Michigan Rehabilitation Services- Macomb Co) and Work Skills Corporation, organizations that works with people with disabilities to help them develop the skills they need to find full and lasting employment. Volunteers from Work Skills Corporation helped at Hudson Mills Metropark, volunteers from New Horizon Rehabilitation Services at Lake St. Clair Metropark and Wolcott Mill Metropark Farm Center. Volunteers worked on minor maintenance activities, invasive species removal, and farm chores.

National Honor Society: The National Honor Society members at multiple high schools throughout the five-county region support programs, events, and Natural Resources through volunteer efforts to help fill their community service requirement.

Warren Astronomy Society: The Warren Astronomy Society hosts stargazing programming regularly at Wolcott Mill Camp Rotary on the 4th Saturday of the month. In 2023, members from WAS supported multiple recreation programs to provide the event attendees with guided stargazing opportunities at other events.



Volunteers from Disability Network of Eastern Michigan assist participants at DiversAbility Days held at Lake St. Clair Metropark and Kensington Metropark

LOOKING FORWARD

We will continue to work to expand the volunteer opportunities and create a stronger volunteer services program in 2024. We will continue to implement new programs, partnerships and ideas, such as:

Communication: Increase regular communication to the public about volunteer opportunities and needs within the Metroparks through a monthly Volunteer e-newsletter and other efforts.

Community and Corporate Partnerships: Continue to expand partnerships with community and corporate groups to support volunteer services, grant funded projects, and recreation programming.

Inclusion: Identify and outreach to organizations and schools in the five counties with the goal to engage new volunteers of diverse backgrounds and all abilities.

Natural Resources: Strategically expand community partnerships and regular engagement activities to increase the total area serviced by volunteers throughout the Metroparks.



National Honor Society volunteers help in the craft area at Holiday Lights at Wolcott Metropark





To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: Metroparks Major Media Buy: Choozle
Date: 2/8/2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the following major media buy from Choozle as recommended by Chief of Marketing and Communications, Danielle Mauter and staff.

PRICING/BUDGET BREAKDOWN:

Asking to approve spending with Choozle for up to \$280,000 for 2024.

Fiscal Impact: Budgeted. This amount includes budget from multiple ad type line items in the previously approved marketing budget and plan.

Background:

As noted in the 2024 Marketing Plan, a big shift planned for the Huron-Clinton Metroparks Marketing Department in 2024 is to focus more advertising spend on connected TV and to revitalize how the Metroparks buys and targets these ads. The evolution of AI has exponentially impacted marketing technologies over the last two years. One of the results is a more strategic and targeted way of placing advertising buys like TV/video. There now exist technology platforms that allow marketers to set campaign budgets overall and then target MULTIPLE ad buy types (streaming, video, digital ads, digital audio, etc.) to a specific interest and geographic target group and hit most channels/placement platforms all from one spend location. The resulting benefit is less budget split from having to meet ad minimums with multiple ad providers and improved reach and reporting. It also allows for more “digital like” targeting on streaming and digital audio services to ensure messaging is reaching your intended target audience and allows you to follow video ads up with digital ad placements to the same viewers creating verified multiple touch points with the same consumer and ultimately better tracking conversion.

In early 2024, marketing staff began researching, evaluating and comparing connected tv and programmatic advertising platforms. During this process, staff met with representatives from 4 different companies: Tradedesk, Ventura, MNTN and Choozle. 2-3 meetings were held with each platform to explore their capabilities to determine if they would be a good fit for the Metroparks’ needs. Platforms were evaluated based on the following criteria:

- Pricing and monthly spend minimums: Pricing was evaluated based on management fees, if any existed, if a contract commitment was required and monthly spend minimums. The overall ad spend would be the same at any vendor based on available budget, but any management fees would cut into that total budget. A lower monthly spend minimum allows Metroparks to be more flexible with their campaign plans.
- Local Audience: could the platform reach locally to members of our 5 counties

- Targeting: Does the platform have comprehensive targeting options with audiences segments that would fit our needs including interest targets, 3rd party data and geographic targets.
- Reporting: is detailed reporting available and can we regularly access the reports to complete real-time analysis on current campaigns.
- Consolidation: how many different ad types can we consolidate the booking process for by working with the platform and managing in-house.

After the evaluation process, the marketing department has selected Choozle as the connected TV platform they would like to place with in 2024. Choozle was selected over the other companies for the following reasons:

- Pricing: Choozle offered not only competitive ad pricing with no monthly management or subscription fees, but also a unique Ramp Plan that allows us to receive guided assistance from Choozle in the beginning of our partnership that will help us learn how to use the platform on our own. This will allow marketing staff to be able to complete real-time reporting of our campaigns and make changes as needed without having to pay for an account manager to make those adjustments. Choozle also does not require a time/contract commitment so the Metroparks has the flexibility to exit at any time if the platform does not serve us well.
- Local Audience and Targeting: Advertisements booked through Choozle can reach the Metroparks' local audience in their homes, on their phones and out-of-home in physical digital out of home locations. The platform also has very comprehensive targeting segments that were easy to understand and apply to campaigns.
- Reporting: Choozle has a customizable reporting dashboard that features detailed metrics the marketing staff has not been able to see/access on a real-time basis in the past. Reports can also be regularly scheduled to send so staff can keep up to date on performance. This reporting dashboard will also have metrics for various different ad types in one location, something else the Metroparks have not had before.
- Consolidation: With Choozle, the Metroparks can book connected TV, video streaming, audio (streaming radio & podcasts), display ads, native ads and digital out-of-home ads. This will save time by consolidating these bookings into one internally managed platform compared to working with and paying multiple vendors. It will also allow us to potentially stretch our budgets a little farther.
- Full Funnel Campaigns: In Choozle, the Metroparks will have the ability to create and pull reports on full funnel marketing campaigns which is something they have never been able to do before.
- Supporting software: Choozle is a partner and software solution that uses the industry leading Tradedesk software to deliver their targeting and 3rd party data to clients with smaller budgets.

Once approved, the marketing staff plan to begin onboarding and working with Choozle to set up advertising campaigns in mid-February with the first campaigns to launch in March.



To: Board of Commissioners
From: Amy McMillan, Director
Subject: Approval – BOC Meeting Location Change
Date: January 30, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the BOC meeting location change as recommended by Director McMillan and staff.

Background: Director McMillan and staff recommend changing the meeting locations as noted below to accommodate the ribbon cuttings of Oakwoods Nature Trail and Indian Springs playground.

Current Schedule:

May 9 – Indian Springs
June 20 – Oakwoods

Proposed Schedule:

May 9 – Oakwoods
June 20 – Indian Springs



To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – 2023 Yearend Financial Review
Date: February 1, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file this report as recommended by Chief of Finance Shedreka Miller and staff.

Attachment: 2023 Yearend Financial Review



HURON-CLINTON METROPARKS YEAR END FINANCIAL RECAP

DECEMBER 2023

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)



TABLE OF CONTENTS

Executive Summary	4
Administrative Revenue	5
Park Operating Revenue	6
Administrative Expense	9
Capital Expense	10
Major Maintenance Expense	11
Park Operating Expense	12
Fund Balance	14

EXECUTIVE SUMMARY

2023 GENERAL FUND FINANCIAL RESULTS

Total general fund revenue exceeded 2022 figures by \$3.9 million or 6.5%. Park operating revenue was higher than the 2022 amount by \$505,000 or 2.1%. Golf and aquatics were the largest contributors to the increase in operating revenue. These activities alone provided an additional \$869,000 in revenue.

Total general fund expenditures were \$6.8 million or 11.8% higher than 2022 figures. Park operating expenses increased \$833,000 (2.3%) and administration expenses increased \$4.7 million (46.2%) compared to 2022. Seasonal employees earned almost \$563,000 in bonus funds in 2023.

The net result is an increase of \$363,000 for the year. This is a \$14.1 million increase compared to the budgeted use of fund balance of \$13.7 million. This significant change in fund balance is due to a \$3.4 million increase in revenue and a \$10.6 million decrease in expenses. Expenses related to wages/benefits, capital equipment, and major maintenance came in \$7.6 million or 72% lower than the amended budget for 2023. The resulting Unassigned Fund Balance is \$30.2 million or 49.4% of 2023 budgeted revenue. Overall, 2023 was a good year for the Metroparks.



ADMINISTRATIVE REVENUE

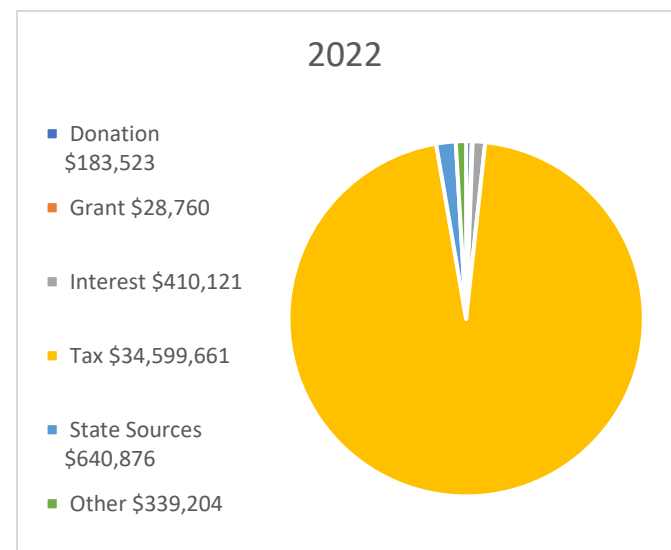
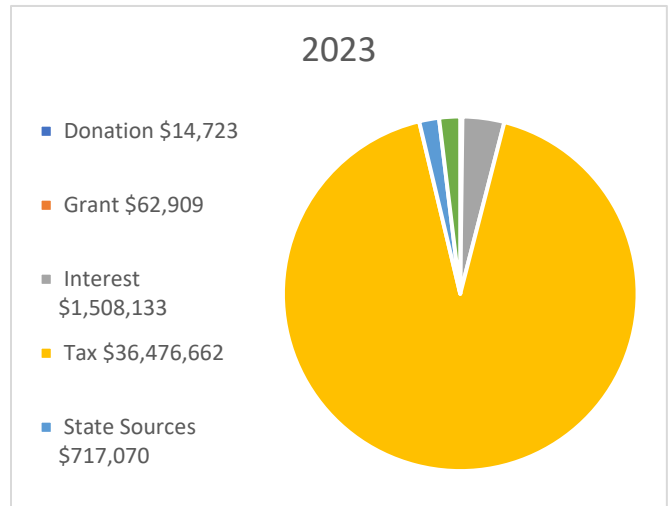
Metroparks administrative revenue consists of all revenue sources that are not generated directly by park operations. Tax revenue produces approximately 92% of this. Interest, grants, donations, sale of surplus, state funding, rebate programs and proceeds from agreements related to insurance generate the remaining funding.

In 2023, tax revenue exceeded the original budget by \$12,000. It also exceeded 2022 figures by \$1.9 million or 5.4%. All other areas exceeded the budget.

Interest earnings increased by \$1.1 million compared to 2022 and revenue received from the State of Michigan related to industrial personal property taxes increased by \$76,200. Donations increased by \$6,000 and Foundation Support declined \$175,000 compared to 2022.

Grant revenue earned in 2023 came in \$34,000 higher than 2022.

The net result is an increase of \$3.3 million or 9.2%.



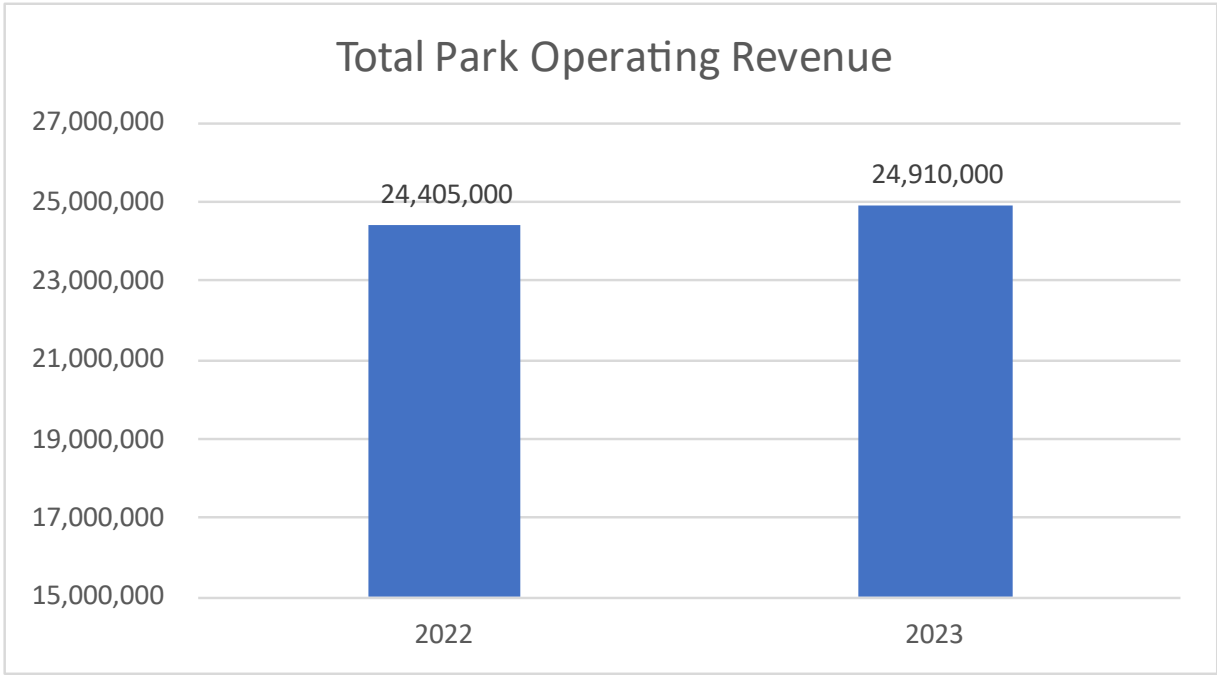
PARK OPERATING REVENUE

BY LOCATION

The Metroparks track operating revenue by three districts and nine distinct park locations within those districts as well as the administrative office which processes on-line sales.

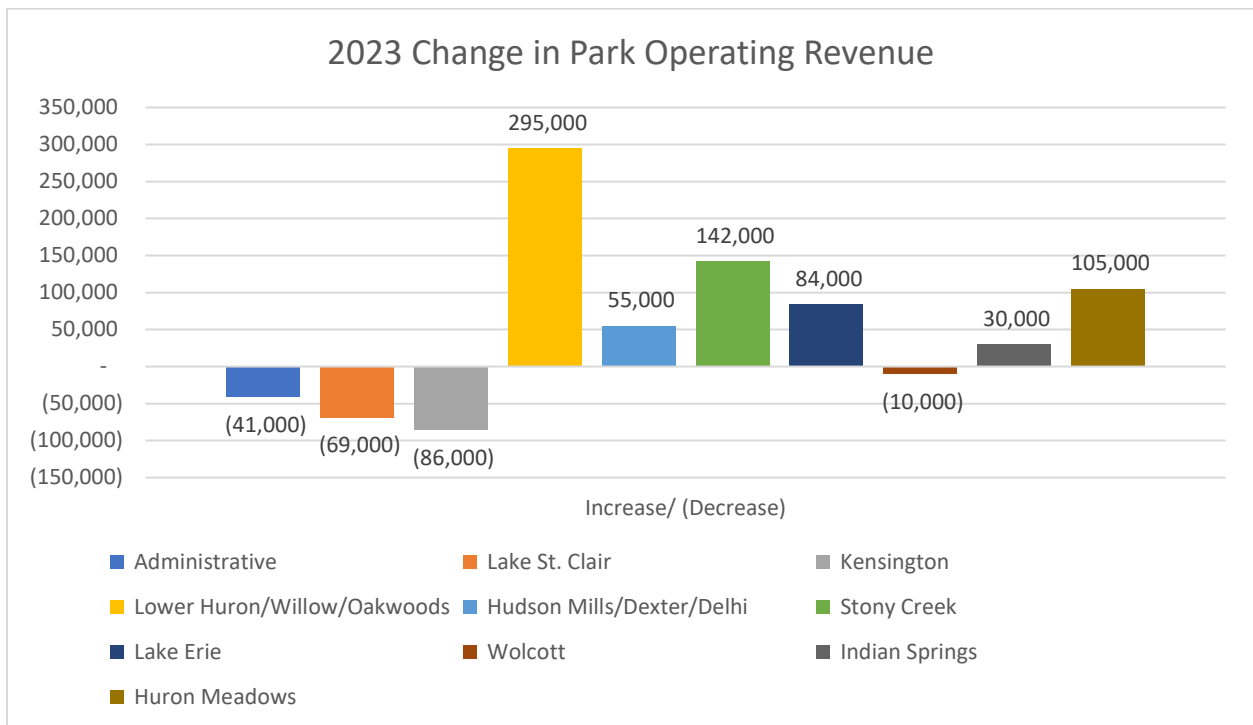
Each location varies in size and amenities offered but all locations are primarily large, day-use parks located adjacent to the Huron or Clinton Rivers or one of their tributaries.

During 2023 park operating revenue increased \$505,000 or 2.1% compared to 2022.



Drilling into revenue by location, the variance between 2023 and 2022 figures range between an increase of \$295,000 and a decrease of \$86,000.

Lower Huron, Willow and Oakwoods produced the highest change in revenue of \$295,000. Stony Creek came in second with an increase of \$142,000. Kensington and Lake St. Clair reflect a decrease of (\$86,000) and (\$69,000).



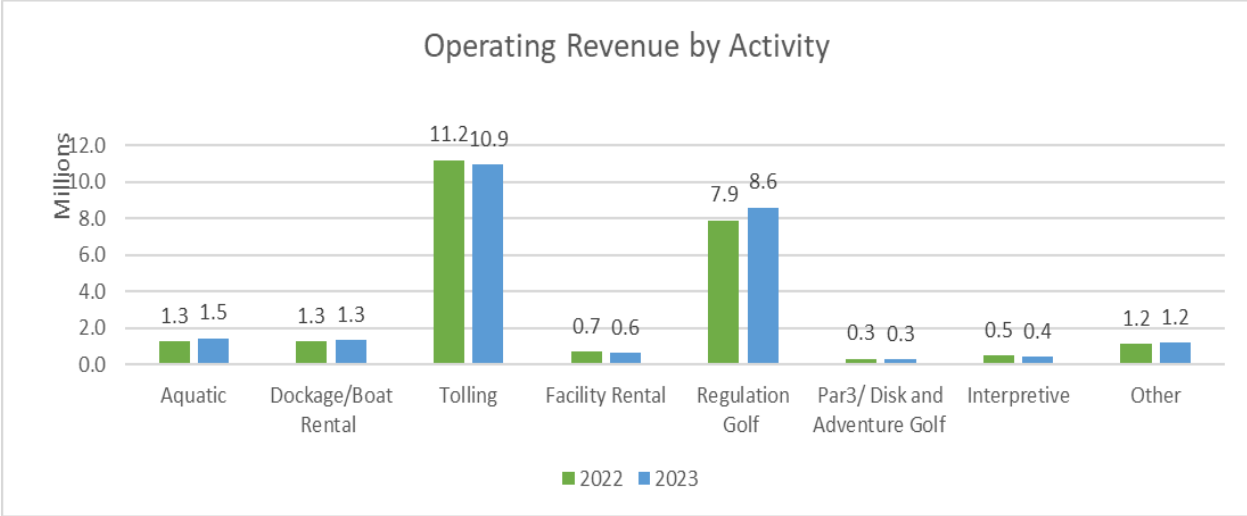
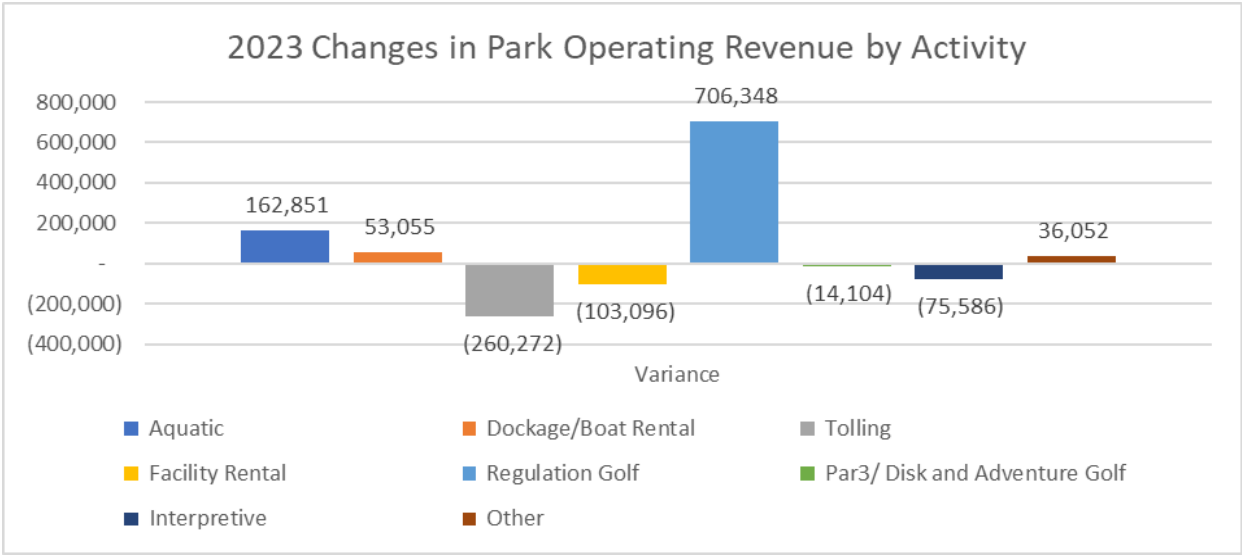
BY ACTIVITY

In addition to tracking revenue by location, Metroparks also track revenue (and expenditures) by specific cost centers known as activities. Some activities have both revenue and expenditures associated with their operations, such as pools, golf courses or interpretive facilities. Some only have expenditures such as police or administrative. While it is expected that some activities will cover their direct expenses it is recognized that many do not but are intended to be supported by tax revenue or other sources as a service to the greater public.

The most significant source of operating revenue for 2023 is tolling. Tolling revenue was \$10.9 million or \$260,000 lower than 2022.

The second largest source of operating revenue is golf. Golf revenue increased in 2023. The revenue across all courses generated \$8.6 million and outperformed the 2022 results by over \$706,000. Golf revenue also exceeded the 2023 budget by over \$1.2 million.

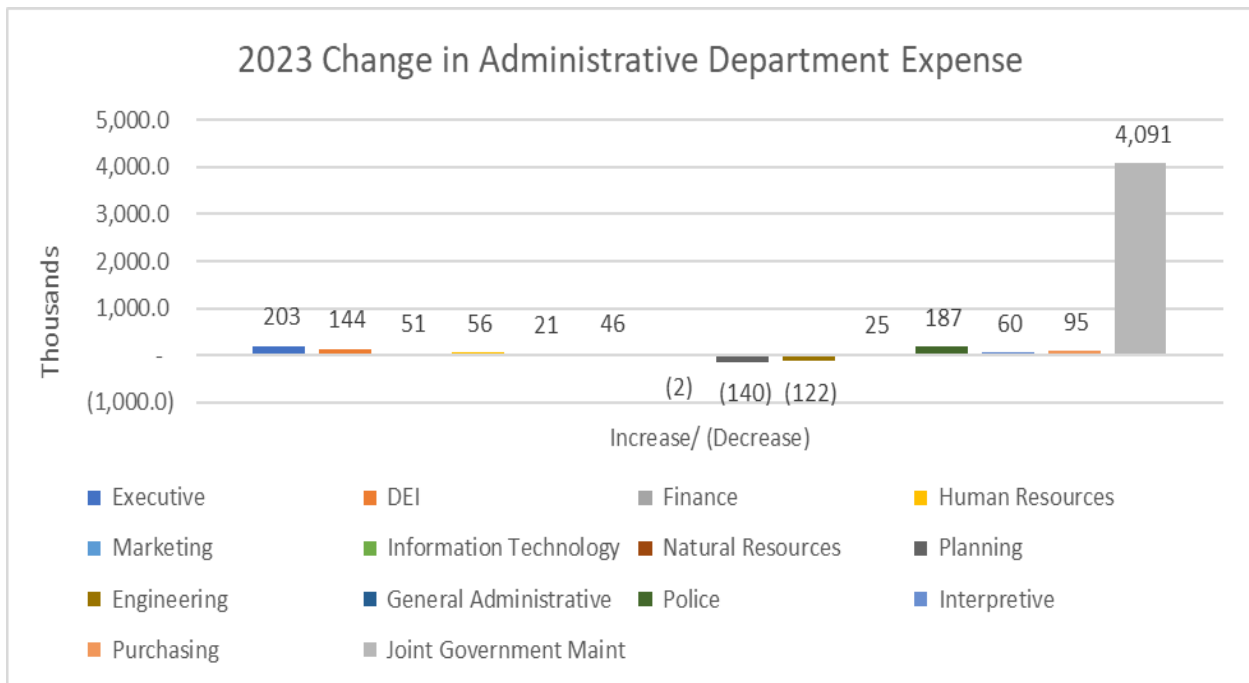
Aquatic, dockage/boat rental, and other revenue increased by \$163,000, \$53,000 and \$36,000 compared to 2022 figures.



ADMINISTRATIVE EXPENSE

Moving into a review of the expense side of the ledger, the Administrative Office expenses for 2023 rose by \$4.7 million or 46.2% compared to 2022. The original 2023 budget expected an overall increase in the Administrative Office expenses of \$7.0 million compared to 2022, however, the actual results showed an increase of \$4.7 million.

The main drivers related to the change in administrative expenses are joint government, executive, and police. The \$4 million expense for the naming rights of the water garden at Ralph Wilson Park makes up 85% of the total increase.

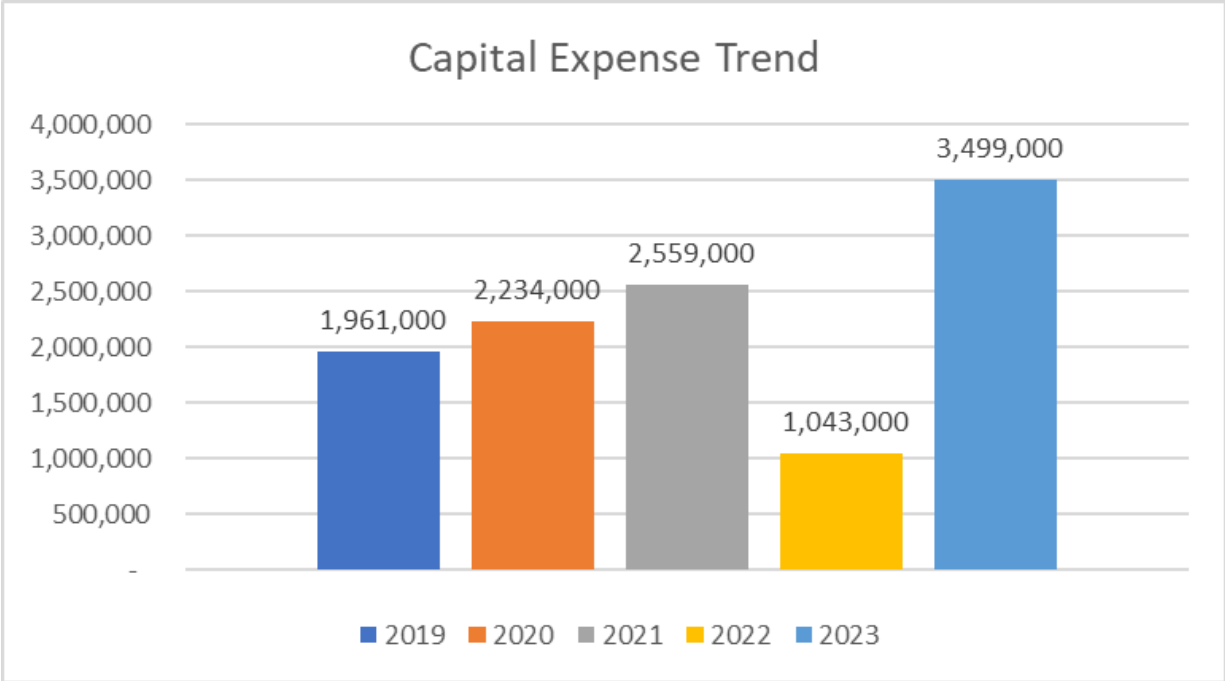


CAPITAL EXPENSE

Revenue and expense related to Capital Improvement Projects are tracked in the Capital Project Fund. Capital Expenses tracked within the General Fund are limited to land acquisition and the purchase of moveable equipment which has a unit price more than \$5,000.

There were no land acquisitions completed in 2023. Currently there is just under \$4.7 million committed for land acquisitions. Per Board direction, all land sale proceeds are committed for future land acquisition.

Capital Equipment purchases in 2023 totaled \$3.5 million, which came in lower than the amended budget figure. This amount also reflects an increase of \$2.5 million or 235.6% compared to 2022 expenditures. It is also higher than the five-year average of \$2.3 million spent annually.



MAJOR MAINTENANCE

Major Maintenance Projects are projects that exceed \$10,000, are generally expected to be completed within an operating calendar, are not frequent in nature and may maintain but do not create a new or extend the life of a capital asset. A good example is a roof replacement. It is needed every 25 years or so for a building to reach its expected life, but it does not extend the useful life of the building beyond what the building would normally have.

These costs are part of operations, in a financial sense, but are segregated so that the more typical annual operating costs may be analyzed and managed more readily.

In 2023 \$2.1 million was spent on thirty-eight separate projects. The 2023 project work was \$979 thousand or 90.0% higher than the 2022 project expenditures of \$1.1 million. The increase in project expenditures primarily relates to more projects being completed by the parks and supply chain issues easing up. Some of the more significant projects worked on in 2023 were:

- | | |
|---|-----------|
| 1. Lower Huron – North End Parkway Resurfacing | \$557,889 |
| 2. Lake St Clair – Boardwalk Decking Replacement-Phase II | \$365,697 |
| 3. Lake Erie – Wave Pool Plaza Concrete Repairs | \$157,719 |
| 4. Indian Springs – Golf Course Irrigation Controllers | \$105,537 |
| 5. Kensington – Repainting of Spray Zone Towers | \$96,776 |
| 6. Huron Meadows – Golf Starter Building Roof | \$90,051 |
| 7. Hudson Mills – Golf Starter Building Roof Replacement | \$88,843 |
| 8. Oakwoods – Tollbooth Electrical | \$74,110 |
| 9. | |

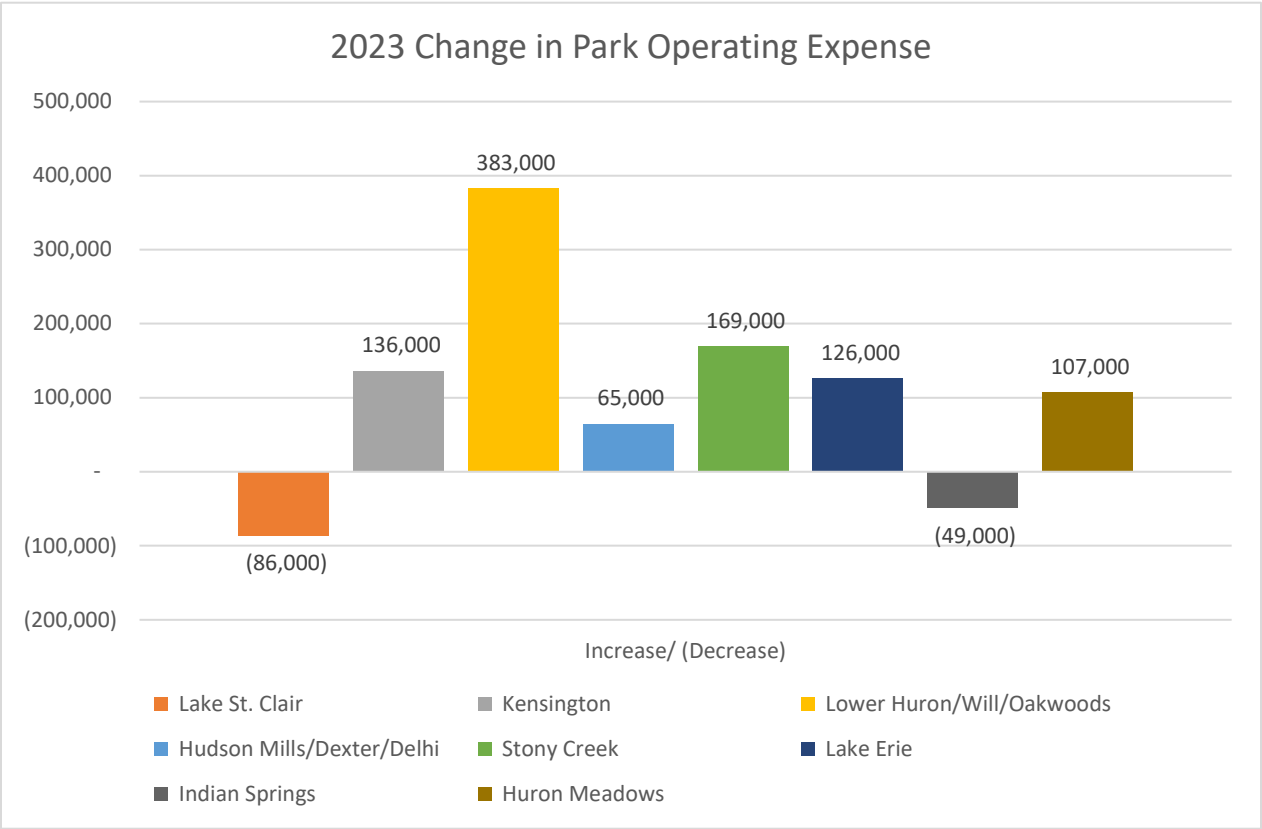


PARK OPERATING EXPENSE

BY LOCATION

2023 park operating expenses in total increased \$833,000 or 2.3% compared to 2022. Lower Huron, Willow and Oakwoods has the largest increase in expenses compared to 2022. Park operating expenses at Lake St. Clair declined \$86,000 compared to 2022 figures.

The chart below displays the variance in park operating expense between 2023 and 2022 for the parks with a significant change. The following parks had a minor change and were not included to make the chart easier to read, they are the Administration Office, and Wolcott Mill.



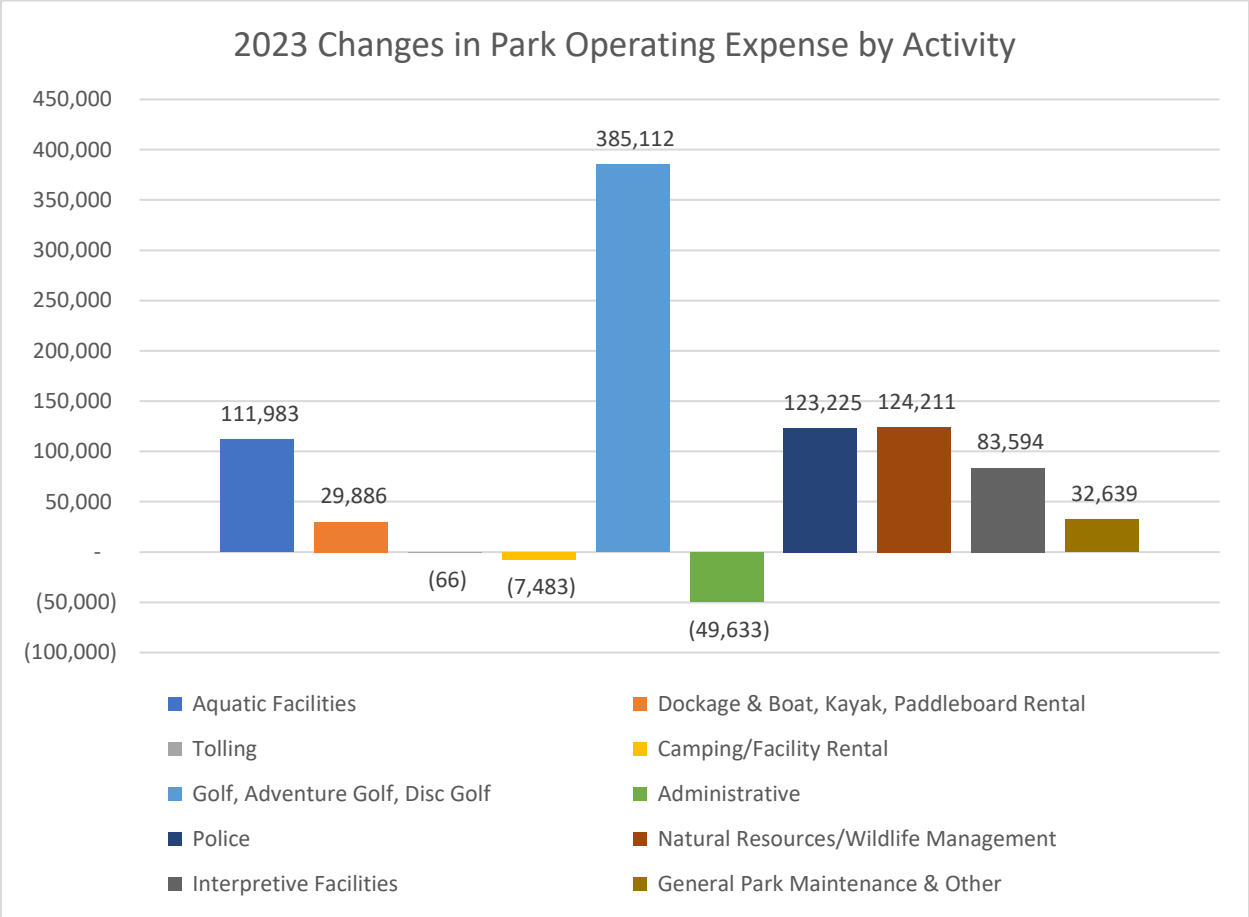
BY ACTIVITY

As discussed earlier, the Metroparks uses a cost center known as an activity to track and report both revenue and expense. Looking at park operating expenses by these activity centers illuminates some of the impacts of the pandemic on expense.

Looking at activities for 2023, the variance in operating expenditures between 2023 and 2022 ranges between an increase of \$385,000 and a decrease of \$50,000.

The golf category shows the highest increase in expenses compared to 2022. The revenue for golf increased in 2023 and we would expect for related expenses to increase as well.

The administrative department shows the largest decrease in expenses compared to 2022.



FUND BALANCE

The Metroparks Board policy for unassigned fund balance created a target range of 25% to 30% of budgeted general fund revenue. At 12/31/2023 the 2024 budgeted general fund revenue totals \$65.4 million. This produces a range of roughly \$16.4 to \$19.6 million. The policy provides that unassigned fund balance outside of that target range will have further review.

The unassigned fund balance has exceeded the target range since the policy was approved. At the beginning of 2023 it totaled \$25.4 million. The adopted 2023 budget was estimated to use \$7.4 million of fund balance. During 2023 there were two significant changes to fund balance.

1. The Board of Commissioners approved to use \$4.1 million of fund balance for the 2024 budget year.
2. The revenue generated by the general fund exceeded the expenses charged to the general fund by \$363,000.

The result is an unassigned fund balance of \$30.2 as of 12/31/2023, an increase of \$4.8 million.







**HURON-CLINTON METROPOLITAN
AUTHORITY**

To: Board of Commissioners
From: Tyler Mitchell, Chief of Natural Resources and Regulatory Compliance
Subject: Natural Resources Monthly Report
Date: February 1, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file February 2024 Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Tyler Mitchell, and staff.

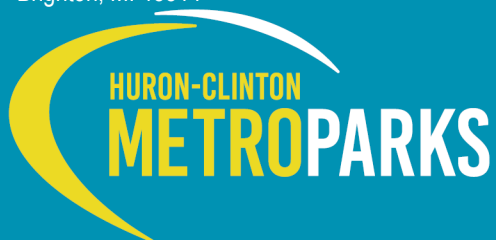
An aerial photograph of a winding river flowing through a winter forest. The ground is covered in snow, and the trees are mostly bare. The river is dark and reflects the sky. A white box with the text '8-C-1' is in the top right corner of the image.

8-C-1

NATURAL RESOURCES MONTHLY REPORT

FEBRUARY 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)

LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

The Natural Resources Department is partnering with Detroit Parks and the Friends of Rouge Park to create a systematic plan for the restoration of various habitats within the Rouge Park prairie. Part of this work engages the community, and staff at the City of Detroit to build stewardship skills and listen to the needs of the communities in Detroit.

Additionally, the Natural Resources Department is working with the City of Detroit to enhance several habitats in other parks through the targeted control of invasive species, and application of prescribed fire. Metroparks NR staff will also be assisting in the planning and execution of a prairie grassland restoration, including a prescribed fire regime, and biodiversity improvements provided by seeding and plugging efforts.

Metroparks Natural Resources staff have solicited bids and secured contractors for prescribed fire units at the Metroparks, and will be engaging with those same contractors to burn units at Detroit Parks based on their established priorities, and our available funding in our annual partnership budget.

In addition to Spring 2024 prescribed fire projects, HCMA staff are meeting with City of Detroit staff and Rouge Park stakeholder groups in the coming weeks to discuss the potential of collaborating on joint volunteer days at Rouge park, to help control invasive species, work on trail improvements, and collect and spread native prairie seed.

SYSTEM-WIDE

ADMINISTRATIVE

- Natural Resources staff is preparing burn prescriptions for several projects for review and submission to local fire departments for permit approval.
- Early season compliance administration is underway, including updating of records related to hazardous material storage in Metroparks facilities, and preparing for submission of annual reports
- Natural Resources staff is preparing for early season wildlife projects including pre-emergency rattlesnake survey, and Canada Goose nesting season.



Figure 1: A picturesque winter vista at the edge of the Huron River at Huron Meadows Metropark. Staff were on site evaluating trail conditions and determining potential concerns relating to utilization of this informal trail for an event passing through the park.

SOUTHERN DISTRICT

LAKE ERIE METROPARK

- Natural Resources department staff is work with our planning department on green infrastructure improvement projects to begin construction in early 2024. This project will also support the control of invasive species on the property of our project partners, the Wyandot of Anderdon Nation at Six Points.

OAKWOODS METROPARK

- The Natural Resources Crew is preparing to begin an access improvement project in our easement on the north side of the river at Oakwoods Metropark. This improvement will ensure that we maintain secure access to important ecosystems in that floodplain, and that staff can safely park and access these sites.



Figure 2: At Lake Erie Metropark, staff perform annual wildlife flyover survey, in accordance to our established Deer Herd and Ecosystem Management Plan. These surveys were performed over each park, aside from Wolcott Mill and Lake St. Clair Metroparks.

WESTERN DISTRICT

KENSINGTON METROPARK

- Natural Resources Crew staff have been busy performing trimming and management of trees on the golf course, taking advantage of frozen ground conditions. Additional work has been completed on oak species during the cold weather, in an effort to reduce the spread of Oak Wilt.

INDIAN SPRINGS METROPARK

- Preparing for spring 2024 burns in a number of units including prairie areas around the Environmental Discovery Center, and in the Timberland fen wetland.

DEXTER-HURON METROPARK

- Natural Resources staff is working with Interpretive department staff to develop a plan to assess floral community characteristics across several priority habitats beginning in 2024, with the goal of assessing changes in these communities potentially attributed to herbivore browse pressure.



Figure 3: At Indian Springs, several hundred sapling trees were planted in priority habitats under the Consumer Energy sponsored “Healing the Huron Headwaters” grant project. These trees were planted in fall of 2023, and are protected by a biodegradable mesh barrier that will prevent them from being browsed by herbivores, namely deer.

EASTERN DISTRICT

STONY CREEK METROPARK

- Natural Resources staff will utilize a specialized mower to remove Phragmites from a wetland at Inwood in Stony Creek Metropark. This work will clear the way for herbicide treatments in fall of 2024. We hope to accomplish this work in late February, and are currently preparing the equipment for use.

LAKE ST. CLAIR METROPARK

- Natural Resources staff are working with park maintenance staff to protect or replace a number of recently planted trees that have suffered beaver damage this winter.

WOLCOTT MILL METROPARK

- Continued planning and assessment for restoration of the former golf course grounds, to include plans for strategic mowing, seeding, and prescribed burning of management units. Seed is being prepared for sowing in Fall 2024, with mowing and prep to begin this winter.



Figure 4: Natural Resources Staff are planning to conduct winter Phragmites mowing at Lake St. Clair and Stony Creek Metroparks. This site at Lake St. Clair will be mowed to reduce Phragmites on this parcel owned by HCMA. This project will improve visibility and sight lines within the canal system, and is the first step to a multi-year restoration effort to remove this Phragmites in the long term.

WHAT'S NEXT?

SYSTEM-WIDE

- Planning for 2024 invasive species treatment programs has begun. Utilizing staff and contracted treatment, the Natural Resources department will treat thousands of acres in 2024.
- Partnership with the City of Detroit parks staff continues, with upcoming work to be informed by plans currently under development and review.
- Stormwater and water quality improvement planning with internal staff and partners, cooperation with consultant. Review of partner input sessions forthcoming.

SOUTHERN DISTRICT

- The EPA funded Green Infrastructure project at Lake Erie is set to begin construction in spring of 2024. Many areas have been pre-treated, where turf grass was killed off to make way for seeding with native grassland species. Invasive species treatments will occur overwinter and into spring.

WESTERN DISTRICT

- While golf courses are closed and ground is hardened, the tree crew will spend a majority of their winter months on these courses addressing any needs for trimming and removal of trees.
- Wildlife surveys to begin early in 2024, focusing on Eastern Massasauga Rattlesnake

EASTERN DISTRICT

- At Lake St. Clair, the Natural Resources Crew will begin a multi-year effort to remove downed trees from the nature center woodland. Many of the trees in the woodland are cottonwood species, which have suffered from high Great Lakes water levels, and have reached the end of their natural life span. Our staff will remove many of these trees, while retaining some for habitat, and will plant thousands of native floodplain trees in this woodland over the next 3-5 years.



To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: January Marketing Report
Date: 2/5/2024

Action Requested: Motion to Receive and File

That the Board of Commissioners' receive and file January 2024 Marketing Report as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff.



HURON-CLINTON METROPARKS MARKETING REPORT

January 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)

JANUARY 2024

January Campaigns

Winter

In the month of January, Metroparks typically runs a winter campaign to promote all types of winter activities. Ads are targeted at both winter lovers and those who tend to stay inside all winter. With the mild and unpredictable winter we've had, marketing staff have stayed nimble, creating new ad artwork that portray winter activities and views that don't include snow and ice and starting and pausing snow related ads in the brief windows we've had snow.

Preparing for other 2024 Campaigns

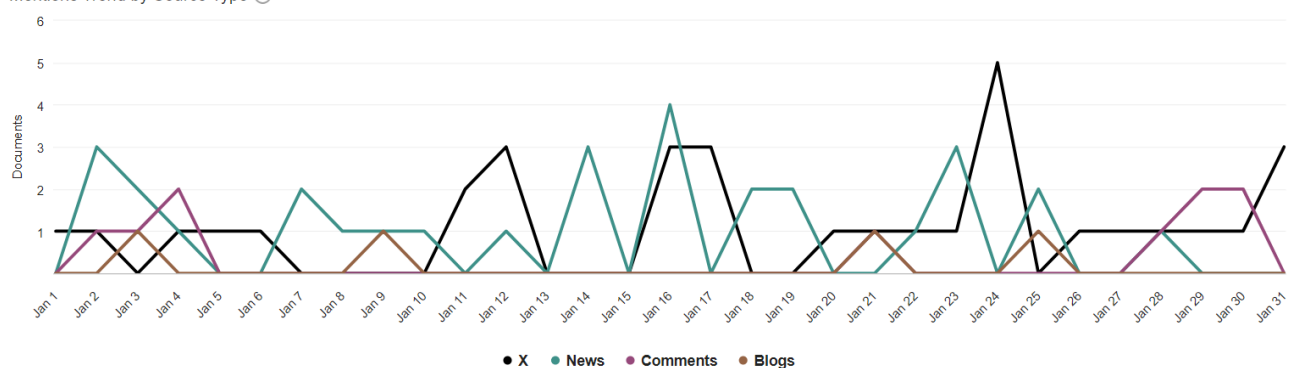
January and February each year are busy preparation months in the marketing department where staff are reviewing reporting from the previous year, setting up and planning campaigns for the coming year and coordinating event and program information proofing, submission and posting on the website and calendar.

January Media

In the Month of January marketing staff sent public announcements about the **Climate Action Plan**. A Landing page was added to the website, the announcement was included in the physical New Years cards mailed to partners and stakeholders, an announcement was included in our public monthly e-newsletter to 80,000+ subscribers and a press release was sent. At least one media mention was picked up from Planet Detroit <https://planetdetroit.org/2024/01/metroparks-launches-inaugural-climate-action-plan/> and media calls were answered as recent at 2/2/24 with those articles not yet seen.

In total in January we were mentioned 84 times in the media with a potential news reach of 163million.

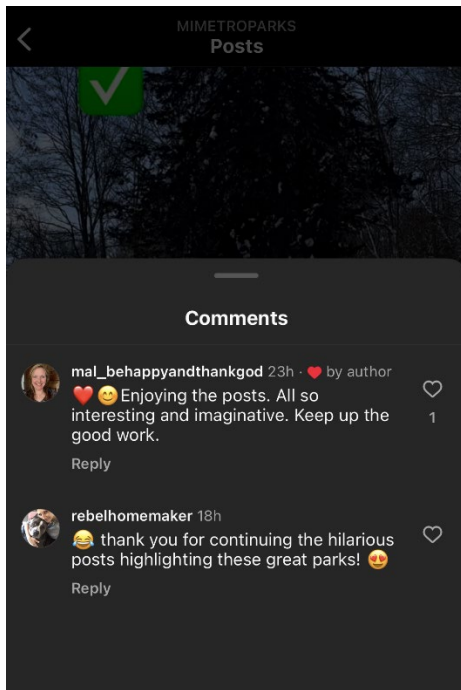
Mentions Trend by Source Type ⓘ



Social Media Changes

As part of the Metroparks Strategic Plan we have vowed to Listen & Connect to what our communities want and need. This applies to all areas of work – big and small. In the 2024 Marketing Plan, marketing staff made some intentional shifts in the treatment and execution of social media content to address trends they were seeing in Metroparks content over 2023 and other trends from other organizations. Sometimes change can be hard or even scary, but as that commitment to Listen & Connect, it's

important to make that jump. The result we're starting to see is engagement from followers and EVEN an actual comment that they have noticed the shift. Proof that the shift was a positive change made in strategy. And shoutout to our Content Creator, Allison Phillips, for brainstorming these changes and shifting the content to fit the needs and monitoring where other changes are needed.



Early Successes with Additional Revenue Goal

In the 2024 marketing plan a goal was included aimed at securing \$1million in additional revenue in 2024 through bulk annual pass sales, the work with Moment Strategies, strategic relationships and strategic sponsorships. In the month of January, marketing staff secured a \$10,000 sponsorship with MiAble who will be sponsoring the Adaptive Recreation Program Series this summer and a \$33,000 sponsorship with MET who will be installing to giant Adirondack photo op chairs in the parks at Kensington and Lake St. Clair Metroparks.

This sets the goal off to a \$43,000 start early in the year.



HURON-CLINTON METROPOLITAN AUTHORITY



To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Project Title: Planning and Development Department Monthly Update
Date: February 8, 2024

Action Requested: Receive and file

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Chief of Planning and Development Janet Briles and staff.

Executive Summary

The following are highlights of the activities of the Planning & Development Dept for January 2024:

Project/Initiative Implementation

- GLRI grant project at Lake Erie Metropark: 90% design was shared with staff/stakeholders for feedback, work to begin in Spring. *Supports Strategic Plan Goal: Maintain & Invest.*
- Indian Springs Playground Update: Partial concrete work complete. Construction will be ongoing through June 2024. *Supports Strategic Plan Goal: Maintain & Invest.*
- RFP for design for Livingston County Trail Connectors is live, proposals due March 4. *Supports Strategic Plan Goal: Maintain & Invest.*
- Wayne County Stormwater Parcel Assessment: Methodologies and preliminary results shared with leadership and staff. 18 parcels selected for windshield analysis. Conducting another run to include parcels of all size adjacent to current Metroparks property.

Planning & Community Engagement

- Updating Recreation Programming Plan in coordination with Marketing, Interpretive, and DEI departments to meet CAPRA Chapter 6 requirements. *Supports Strategic Plan Goal: Listen & Connect.*
- Metroparks Connector Project – Stakeholder meeting held for Gap #5, input is being incorporated and reviewed before preliminary alignment is finalized. (Macomb Orchard Trail to Wolcott Mill). *Supports Strategic Plan Goal: Listen & Connect.*

Grant Applications

- LWCF application underway for Lake St. Clair Metropark North Marina Restroom Renovation. Public hearing and resolution will be on the March agenda. *Supports Strategic Plan Goal: Listen & Connect, and Maintain & Invest.*

Attachment: Planning & Development Department Monthly Update which includes Monthly Grant Updates



PLANNING AND DEVELOPMENT MONTHLY REPORT

January 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)

LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD






- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

- **Create listening opportunities that help the Metroparks understand resident needs**
 - Metroparks Connectors Project, community outreach
 - NOAA Dam Feasibility Study
 - GLRI Non-Point Source Pollution grant
 - Consumers Energy Headwaters Restoration
- **Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming**
 - PNC Early education programs
 - Russell Family Foundation grant (new)
- **Increase transparency and accountability for progress against goals and objectives through master and departmental benchmark and measure progress**
 - Developing CAPRA Chapters 2 & 6
 - ADA Transition Plan update
 - Climate Action Plan; committees for water quality, transportation, and waste management
- **Increase engagement with Metroparks services**
 - PNC Early education programs
 - Impact 100
- **Increase access to Metroparks services for underserved communities with customized programming**
 - PNC Early education programs
 - Russell Family Foundation grant (new)
- **Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond**
 - PNC teacher training with DZS
 - Livingston County Trail Connectors, partnership with MDNR, LCRC, MDOT
 - Lake Erie/Great Lakes Way Trail, partnership with WCRC, Brownstown Twp
 - NOAA Dam Feasibility Study
 - Wayne County GIS property assessment for stormwater management
- **Research opportunities for investment in capital projects**
 - Metroparks Connectors Project
 - Lake Erie/Great Lakes Way Trail, partnership with WCRC, Brownstown Twp
 - EGLE High water infrastructure
 - DNR Waterways grant and State Appropriations for North Marina
- **Increase revenue from philanthropic and public sector sources**
 - MMRMA RAP Grant request
 - NEEF Beach wheelchairs and accessibility improvements
 - MISGP Spotted Lanternfly Survey
 - Erb Foundation grant for Wayne County GIS property assessment for stormwater management
 - Russell Family Foundation grant (new)
 - LWCF application for LSC North Marina Restroom Renovation (new)
- **Study revenue opportunities across current and new programs**
 - PNC teacher training with DZS
 - PNC Early education programs
 - Russell Family Foundation grant (new)

TABLE OF CONTENTS

Metroparks System-Wide	4
Southern District	7
Western District	10
Eastern District.	13
What's Next.	16

OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

SYSTEM-WIDE

Restoration – Linear feet or acreage of project impact for shoreline protected or restored, wetlands protected or restored, floodplain protected or mitigated

Invasive Species Management – Linear feet or acreage of project impact treating invasive species

Habitat and Wildlife Protected – Linear feet or acreage of project impact for fish habitat, fish barriers removed or bypassed, species moved or avoided

Partnerships – Outside agency funding sources (total cost/sharing percentage)

Volunteers – Total number of volunteers/workdays

Grant/Foundation Funding – Total funding/match

Visitor Counts – Total number of visitors weekend/weekday









Best practices education – Project emphasizes educational and interpretational opportunities

Estimated cost – Total estimated or actual cost of project

Accessibility – Determine if facility or programs designed for accessibility (A) or if barriers (B) exist based on ADA checklist



Staff time – Total number of staff hours estimated

Administrative






	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2024 Actions
SYSTEM-WIDE	Planning and Development monthly reports	Report		Monthly	Staff time	Report assembly, grant monthly updates
	Tollbooth scanning reports	Report		Seasonally	Staff time	Implementing new codes for zip code discrepancies
	Foundation administrative tasks	Various		Ongoing	Staff time	Closed out yearend 2023
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Actual cost	Administrative tasks – Updating Sign Manual, worked to develop new standards for minor trailheads and trail markers
	CAPRA Programming Ch. 6	Various		Ongoing	Staff time	Updating Recreation Programming Plan, recommendation for policies for 6.4 and 6.5.1 sent to Director for approval.
	CAPRA Planning Ch. 2	Report		Ongoing	Staff time	Documentation assembly
	Commemorative trees and benches	Various		Ongoing	Staff time	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Staff time	Lead multi-department effort to track and maintain grant associated tasks
	Assisting finance with single audit for FY2023	Various	Finance	April	Staff time	Upcoming

SYSTEM-WIDE

HCMA Studies/Initiatives





Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2024 Actions
Mulch contract	Various		Annually	Various	On agenda for board approval
ADA Transition Plan	Plan		October 2024	Staff time	On-site checklists on-going in order to update ADA Transition plan in Fall 2024. Working with DEI on budget and training
Stormwater Management Plan	Plan	Various	Ongoing	Staff Time	Met w/consultants on next steps in January, upcoming funding work session on 2/13
Visitor count program	Various	Various	Ongoing	Staff time	Evaluating Eco-Counter quote for automatic data transmission dashboard service.
Transit Access in Parks	Various	Various	Ongoing	Staff time	Evaluate regional services and evaluate parks for future connection/services
Climate Action Plan	Plan	Various	Ongoing	Staff Time	Janet is lead on waste/recycling, Jay is lead on Water Quality. Assisting with Transportation
ESRI ArcGIS Administration	Various	Various	Ongoing	Staff time	Working with IT to upgrade in-house platform

Grants/Fundraising

Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2024 Actions
Electric Vehicle and Charging Infrastructure Grants	Various		June 2023	Staff time	Submitted DOT grant for funds to install EV charging infrastructure in selected parks
DTE E-Fleet Program	Plan		Ongoing	Staff time	E-Fleet on hold until EVs are purchased
Russell Family Foundation - Teacher Training Workshops	Plan		Jan 2024	Staff time	Funding was received
Tasers	Plan	Police	Sept. 2023	Staff time	MMRMA decision coming in late March
PNC Early Education Programs	Plan		2024	Staff time	Funding awarded, registration full
PNC Teacher Training w/DZS	Plan		2024	Staff time	Early educator training in Macomb Co.

SYSTEM-WIDE

Project Implementation/Oversight


Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2024 Actions
Recycling Bins	Plan	Various	April-May 2024	Staff time	Budgeted for new stickers, awaiting new vendor for waste & recycling to determine messaging
Metroparks Trail Connectors	Plan	Various	Dec 2023	Staff time	Prelim engineering underway, Gaps 1 & 5 are complete
MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol	Planning		Ongoing	Staff time	Project underway
Livingston Co. Trail Connectors – Engineering Design	Plan	Various	Ongoing	Staff time	RFP is live, proposals due March 4
Early Learner Education Programming	Plan		Ongoing	Staff time	Program complete; final reporting underway
GOAL Education Programming	Plan		Ongoing	Staff time	Preparing final reports to foundations
NEEF Beach Wheelchairs	Plan		Ongoing	Staff time	Remaining funds for Martindale picnic area accessible projects, project completed

SOUTHERN DISTRICT









SOUTHERN DISTRICT

Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2024 Actions
Will	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Staff time	Project recommended for funding. Grant agreement likely to come in Summer 2024
LErie	MDOT TAP grant for Great Lakes Way	Large Facilities	Various	Spring 2024	Staff time	Preparing TAP application w/Brownstown Twp


Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2024 Actions
Wil	SE Michigan Resilience Fund-Big Bend Area Restoration	Large Facilities	Eng/NR	Ongoing	Staff time	Monitoring to continue through spring
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	To be completed by 6/30/25	Staff time	Design phase underway
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	To be completed by 6/30/25	Staff time	Design phase underway following project agreement signed
Oak	NOAA Dam Removal Feasibility Study	Large Facilities		May 2024	Consultant	Alternate scenarios half-way complete. Starting economic impact study (PSC)
	Basketball Courts near the Great Wave Pool	Small Facilities	Various	2024	Staff time	Contract on agenda for board approval
LEr	2021 TF- Cherry Island Trail Improvements	Large Facilities		Ongoing	Staff time	Permitting, nearly ready for bidding
	2021 GLRI-EPA Nonpoint Source Grant	Large Facilities		Ongoing	Staff time	90% design plans complete, working with Wyandot Nation on plans and meetings for the Six Points property.



Oak	2019 LWCF - Oakwoods Accessible Nature Trail	Large Facilities		Feb 2024	Staff time	Construction will be completed by end of February
LEr	2019 LWCF - Lake Erie Accessible Boat/Kayak Launch	Large Facilities		Deadline 6/1/2024	Staff time	Reached out to the DNR about withdrawing this project
Wil	Acorn Knoll Disc Golf	Large Facility		Ongoing	Staff	Removing materials from holes #18-22 – will be developing plans to adjust the course come March.

SOUTHERN DISTRICT

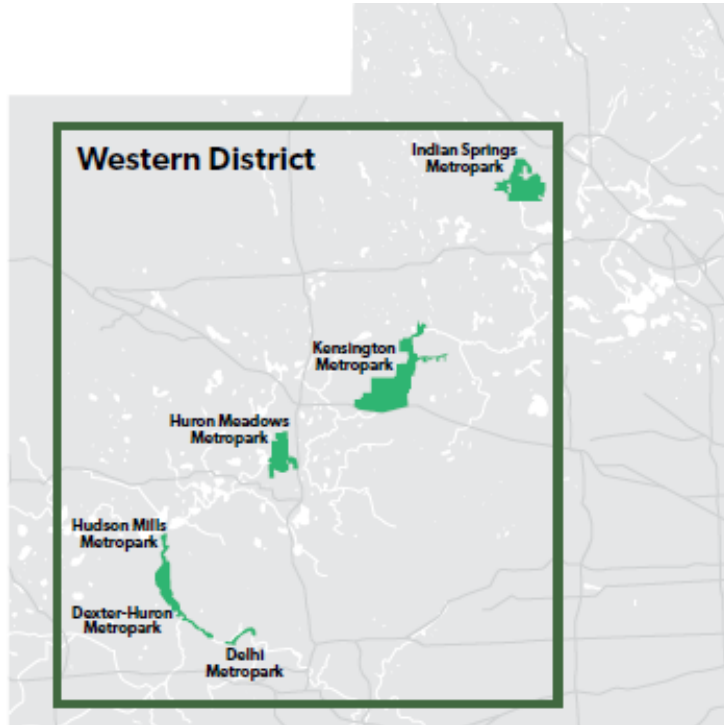
Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
LEP	Hike-Bike Trail / Great Lakes Way Trail	Plan	Various	2024	Staff Time	Working w/Brownstown Twp and Wayne County Roads to submit TAP application by Feb, 2024
LH	Adaptive Ballfield Concept Plan	Plan		2024+	Staff time	Conceptual planning process phase on hold

HCMA Studies/Initiatives







	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
LEP	Marina building study	Large Facilities		2023	Consultant	Included as a potential long-term waterways grant project in 5-Year Rec Plan
	Wayne County GIS property assessment for stormwater management	Large Facilities		2023	Consultant/Six Rivers Conservancy	Narrowed down to 20 properties, HRC will be conducting a windshield analysis

WESTERN DISTRICT



WESTERN DISTRICT

Administrative




	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Estimated Cost	Washtenaw to coordinate construction activities with park
MISC	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Staff time	Attendance at regular POSAC meetings
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Staff time	Represent HCMA as a participating steering committee member that meet monthly
	Huron Valley Trail quarterly meeting	Partnership		Ongoing	Staff time	Represent HCMA as a participating partner
DHu	Van Curler Property	Coordination		Ongoing	Staff time	Comments provided to community for consideration and future coordination
	Title IV Plaza B2B Trail	Coordination		Ongoing	Staff time	Construction delayed – expected Summer 2024

Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
Del	Launch/Take-out Renovation	Large Facilities		Ongoing	Staff time	Signed project agreement submitted to DNR for final approval

WESTERN DISTRICT

Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
DHu	2020 TF – Dex-Huron Accessible Launch	Large Facilities		Ongoing	Staff time	Second extension request made
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	Staff time	Helping teachers to prepare science lab to house hydroponic equipment
	Fitness Trail Development for East Boat Launch area	Plan	Multiple	Ongoing	Staff time	Construction to continue in Spring
ISp	CE Headwaters Restoration	Partnership		Ongoing	Staff time	Late summer invasive species removal

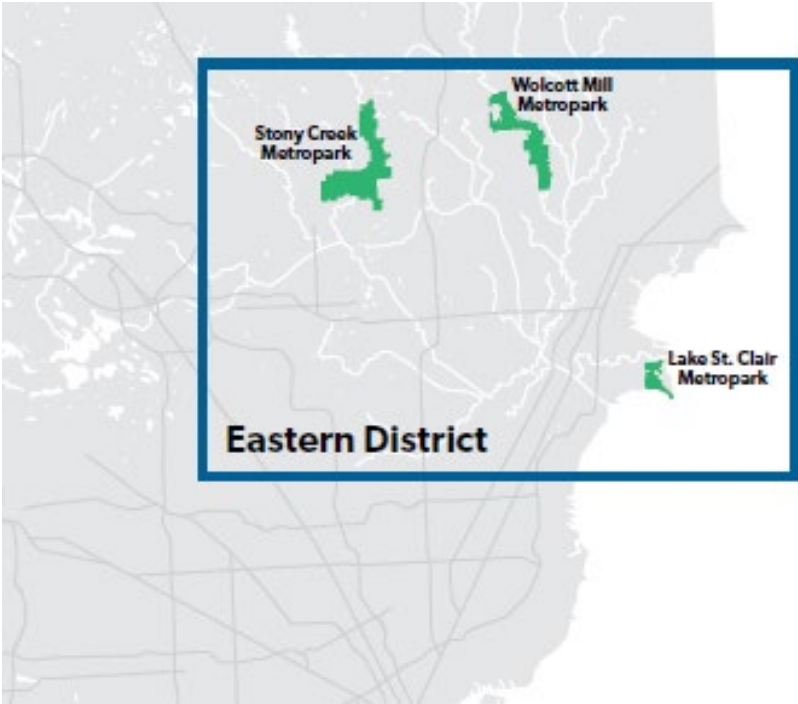
Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
IS	New playground for 5-12 year olds	Small Facility	Various	June 2024	Staff time	Project will be continued in Spring, ribbon cutting planned for June BOC

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
HMill	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail
Ken	Equestrian Staging and Group Camp Improvements	Large Facilities	Various	2024	Staff time	Reviewed Equestrian Group comments and will proceed with park-wide evaluation of equestrian facilities

EASTERN DISTRICT





EASTERN DISTRICT



Administrative

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
	Erb Foundation – DZS Partnership Workshop	Plan	Various	Ongoing	Staff Time	Completed workshop w/DZS for joint community engagement/communications rollout

Grants/Fundraising



	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
LSC	EGL E High Water Grant: Greening the Parking Lot	Large Facilities		June 2025	Staff time	In design
LSC	DNR Waterways Grant: Engineering for LSC North Marina	Large Facilities	Various	Ongoing	Staff time	Prelim floor plans ready for community input for boater services building.
LSC	NOAA B-Wet	Interpretive programming		Feb 29, 2024	Staff time	Preparing application
LSC	LWCF grant for Restroom Renovation	Large Facilities	Various	April 1, 2024	Staff time	Application open, due 4/1/24

Project Implementation/Oversight


	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
LSC	Transit Planning for Access to LSC	Large Facilities		Ongoing	Staff time	Service days increase to include Friday and Mondays for a long weekend; marketing strategy and surveys under development
LSC	'23 TF Daysail Area Trail	Small Facilities		Ongoing	Staff time	Project agreement coming in Summer 2024

EASTERN DISTRICT


Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Staff time	Design and permitting underway
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Staff time	Project agreement finalized

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
	Art in the Park	Small Facilities		2024	Staff Time	Develop program for art installations within parks

Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2023 Actions
SC	Eastwood Beach and Landing Trail Connection	Plan		2024+	Staff Time	Study link between the Landing and Eastwood beach along lakeshore

WHAT'S NEXT?

	Description	Action Type
SYSTEM WIDE	Metroparks Connectors – Preliminary Engineering	Staff/consultants
	ADA Transition Plan Update	Staff
	CAPRA Chapters	Staff
	Transit Access Evaluation	Staff
	Climate Action Plan Implementation	Staff
EASTERN DISTRICT	EGLE Grant 2024 Potential Composting Pilot Project	Staff
	DZS and HCMA Strategic Partnership Plan	Staff
	Kick-off meeting with selected consultant(s) with Livingston County Road Commission	Staff/consultants
SOUTHERN DISTRICT	NOAA Dam Feasibility Study Stakeholder public meeting #2	Staff time



Grant Updates - February 2024

In Progress

Grant program	JB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
NOAA B-WET	MN	Watershed/Climate Education	\$30,000	-	2/29/2024	HCMA	Working w/Eastern District Interpretive Department to develop project application
MDNR LWCF	MN	LSC N. Marina Harbor Master Building	\$500,000	\$500,000	4/1/2024	HCMA	Fully accessible - 100% UD; actual cost anticipated to be much higher
EPA Community Change grant	TBD	Track 1			11/21/2024	HCMA	TBD - must be completed in 3 years, need to partner w/non-profit.
PNC Foundation	MN	Teacher Education w/DZS	\$36,620	-	TBD	MF	Waiting on PNC invitation to apply; LOI submitted; met w/ PNC on 12-6-23
National EV Infrastructure program					TBD	HCMA	https://www.michigan.gov/mdot/travel/mobility/initiatives/nevi
CFSEM Youth Sports Fund		Swim Programming	\$25,000		Fall 2024	MF	Application to open in fall
RCWJ Foundation/Metroparks Connectors	JB	Trail Connectors/SEM/TAT	TBD	TBD	TBD	MF	Preliminary engineering underway
MDOT TAP	JB	Lake Erie Connector Trail	TBD	TBD	2/21/2024	HCMA	Brownstown Twp included project in master plan

Grant Applications Awaiting Response

Grant program	Project #	JV/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
MCWCF		MN	Police - Wearable Lights	\$5,000	-	12/13/2023	HCMA	Wearable lights for safety
MMRMA RAP grant		MN	Police Tasers	\$10,000	-	1/9/2024	HCMA	Anticipate a decision in late March
Sen Peters Appropriations		JB	LSC Electrical Grid	\$3,000,000	\$1,000,000	3/15/2023	HCMA	
Federal Highway Admin - Community Charging		JB	EV Charging stations	\$500,000	\$125,000	6/13/2023	HCMA	submitted on 6/12

Grant Administration

Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	11/18/2023	MF	Final purchases for program closeout; final reporting
LWCF '19	51120.114	MN/AC	Oak Access. Nature Trails	\$124,000	\$124,000	2/29/2024	HCMA	Final construction and building updates nearly complete
LWCF '20	50621.500	MN/JK	LH Walnut Grove Campground	\$300,000	\$150,000	6/30/2025	HCMA	Engineering design underway
MNRTF '20	50821.221	MN/JK	DxH Accessible Launch	\$192,700	\$192,800	5/30/2024	HMCA	Received 6-month extension; responding to DNR/EGLE permit review questions
NFWF-SEMRF '21	51021.319	MN/TM	Wil Big Bend Area Restoration	\$250,000	\$177,859	6/30/2024	HCMA	Spring prairie seeding; possible burn
Ford Volunteer Corps '21		MN/KK	Wolcott Raised Garden Beds	\$7,500	-	11/30/2021	MF	Waiting on signage installation
NEEF-Toyota '21	90021.1156	MN/KK	Beach Wheelchairs	\$20,000	-	10/31/2023	HCMA	Project complete; final report submitted; spring promotions planned
DNR TF '21	51222.244	MN/AC	LE Cherry Island Trail	\$300,000	\$192,500	7/31/2024	HCMA	EGLE & USACOE permit revisions submitted; bid and design submitted to DNR for review
Consumers Energy Foundation	90022.1159	MN	IS Headwater Restoration	\$100,000	-	5/31/2024	HCMA	Invasive removals ongoing; received CE request for pictures to highlight and promote project
GLRI-EPA Nonpoint Source	51222.247	MN	LE Green Infrastructure & Six Points	\$483,500	-	4/30/2025	HCMA	Spring construction; meetings with Wyandot to coordinate volunteer efforts at Six Points
NOAA GLs Fish Habitat Restoration	51123.117	MN/MH	Flat Rock Dam Removal Feasibility	\$745,000	\$25,000	9/30/2024	GLFC	Economic analysis and H&H analysis ongoing; reviewing fish ladder
DNR TF '22		MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	8/31/2025	HCMA	Project agreement executed
Fed. Community Project via DOT		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	RFP is live with proposals due 3/4/24; coordinating through MDOT
Mi Invasive Species Grant Program	90023.1172	MN/TM	IS, KEN, SC, WOL	\$30,000	-	4/30/2026	HCMA	Surveying will resume in spring; no evidence of spotted lanternflies to date
Erb Family Foundation		MN	Wayne Co. SW Mgmt Assessment	\$45,000	-	3/31/2024	MF	Team to review sites and make acquisition recommendations
mParks/PlayCore		MN	KEN Outdoor Fitness Stations	\$5,104	\$8,336	12/31/2023	HCMA	Equipment received; concept design completed; park installation by May
PNC Foundation		MN	MLC - Early Education Programs	\$7,500	-	10/31/2024	MF	Registrations full; programming will be ongoing through the school year
Young Foundation		MN	MLC - Early Education Programs	\$2,500	-	7/31/2024	MF	Registrations full; programming will be ongoing through the school year
Four County Community Foundation		MN	Field Trips at SC & WM	\$10,000	-	6/30/2024	MF	About 50%-SC & 60%-WM allocated; limiting visits/school to max. funds & to those waitlisted
MDNR Trust Fund		MN	Wil - Fishing Platform	\$300,000	\$462,000		HCMA	Waiting on project agreement
Russell Family Foundation		MN	Teacher Training Workshops	\$46,100	-		MF	Waiting on project agreement
Anonymous Foundation		MN/JJ	GOAL	\$10,000	-	6/30/2024	MF	Received in December; beginning to receive program registrations
LWCF '19	51220.241	JB	LE Kayak Launch	\$122,500	\$122,500	6/1/2024	HCMA	Recommended that this project is withdrawn
TAP Grant		JB	SC 26-Mile Connector Trail	\$214,455	\$43,000	12/31/2021	Macomb Co	Liquidated damages letter sent to contractor
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2025
EGLE Non point source	50220.696	JB	LSC Beach	\$300,000	\$100,000	12/31/2023	HCMA	Project close-out
LWCF '20	506-21-501	JB	LH Off-Leash Dog Area	\$165,400	\$165,400	6/30/2025	HCMA	Ready for design
NOAA/Great Lakes Commission		JB/TM	Lake Erie Shoreline Restoration	\$1,449,609	\$135,194	extended	HCMA	Post monitoring
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		JV	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Grant agreement completed
LWCF 2022		JV	Stony Creek Reflection Trail	\$500,000	\$500,000	2025ish	HCMA	Design underway
DNR Waterways		JB	North Marina - Engineering	\$294,000	\$306,000	4/3/2023	HCMA	Hired Edgewater
State Appropriation		JB	North Marina - Construction	\$5,000,000	\$1,000,000	TBD	HCMA	Drafting project agreement
EGLE High Water Infrastructure		JB	LSC Parking lot	\$1,500,000	\$375,000	6/30/2025	HCMA	Design underway
LWCF		JB	LSC Daysail Area Trail	\$500,000	\$500,000	TBD	HCMA	Actual project cost estimate is \$1,027,097. Grant Agreement pending



**HURON-CLINTON METROPOLITAN
AUTHORITY**

To: Board of Commissioners
From: Jennifer Jaworski, Chief of Interpretive Services
Subject: Interpretive Services Monthly Report
Date: February 1, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners' receive and file February 2024 Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



HURON-CLINTON METROPARKS

INTERPRETIVE SERVICES MONTHLY REPORT

February 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)



TABLE OF CONTENTS

Community Engagement	6
Programming	8
Grants	10

LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen and Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science

Increase engagement with Metroparks services

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding

Maintain and Invest

Increase revenue from philanthropic and public sector sources

- PNC
- Young Foundation
- Anonymous
- Russell Family Foundation

Build a portfolio of new services for hard to reach and underserved residents

- Michigan Activity Pass

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

- Winter Workshop
- Certified Interpretive Guide (CIG) Training

Conserve and Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Programming Connections to Strategic Plan & Climate Action Plan

COMMUNITY ENGAGEMENT

Library Network

Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
 - 132 passes were checked out in January 2024
 - 55 redeemed in January 2024.
 - To compare to 2022 data
 - 130 were checked out in January.
 - 48 redeemed in January.

COMMUNITY ENGAGEMENT

Community Outreach Programming

Below is a summary of the Community Outreach programming for the month of January.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/20/2024	Life When It's Snowy	Main Children's Library	Detroit Library	Detroit	Wayne	48201	20	Families learned about winter animal adaptations through a book reading, signing a song, puppet show, felt animal pelts, seeing other biofacts and other hands-on activities
1/6/2024	Stars and Stories	Clinton Macomb Library-South Branch	Clinton-Macomb Library	Clinton Township	Macomb	48035	35	Participants learned about constellations, acted out the rescue of Andromeda and viewed constellations in the portable planetarium
1/20/2024	Clark Park Winter Carnival	Clark Park	Clark Park Coalition	Detroit	Wayne	48209	233	Participants interacted with animal furs and viewed taxidermy of mammals and birds of southeast Michigan
1/27/2024	Belle Isle Nature Center Winterfest	Belle Isle Nature Center	Detroit Zoological Society	Detroit	Wayne	48207	1008	Participants interacted with animal furs and viewed taxidermy of mammals and birds of southeast Michigan
1/28/2024	Rouge Park WinterFest	Rouge Park	Friends of Rouge Park	Detroit	Wayne	48228	78	Participants interacted with animal furs and viewed taxidermy of mammals and birds of southeast Michigan
1/15/2024	Animals in Winter	Armada Free Public Library	N/A	Armada	Macomb	48005	24	Families learned about winter animal adaptations by examining animal pelts, seeing other biofacts and other hands-on activities



Bears waddle and wander looking for snacks at Detroit Children's Library

PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

School Programming at Interpretive Center

Number of school programs hours: 54
Number of students: 1,366 students

Public Programming

Number of programs hours: 57
Number of participants: 773 participants

Out of Park Programming

Number of programs hours: 4
Number of participants: 171 participants

Senior Programs:

Number of program hours: 9
Number of participants: 120 participants

Scout Programs:

Number of programs hours: 4
Number of participants: 64 participants

Outreach Programming

School Programs

Number of school programs hours: 41
Number of students per hour: 874 students

Events

Number of event hours: 5
Number of participants: 261

TOTAL Programs Hours: 180

TOTAL Participants: 3,800



PROGRAMMING

Programming Connections to Strategic Plan

The Winter Workshop was held at the Environmental Discovery Center on January 19, 2024, with a theme of: “Interpretive Preparedness: A Focus on Resilience in Interpretation,” participants enjoyed advice and story-sharing from peers on staying relevant during changing climates. From the light-hearted to serious content, and professional development, the sessions during this workshop will have a little of everything including a foremost topic in our field: incorporating climate action.

92 participants attended from the following organizations:

- University of Michigan Museum of Natural History
- University of Michigan Environmental Interpretive Center
- Stage Nature Center
- Pierce Cedar Creek Institute
- Chippewa Nature Center
- Washtenaw County Parks
- Wayne County Parks
- Oakland County Parks
- Red Oaks Nature Center
- Farmington Hills Nature Center
- Wayne County Parks
- DZS - Detroit Zoo & Belle Isle Nature Center
- Johnson Nature Center - West Bloomfield



The following sessions were offered:

- Fostering Community, Building Resiliency
- Practical Advice for Keeping Preschool-aged Children Engaged During Programs
- Career Cushioning, Upscaling, and Interviews
- Elevating Interpretive Hikes
- Effects of Climate Change on Raptors
- When Captive Animals Pass or Move On
- Interpreting with Citizen Science
- Astronomy: Stories and Stars
- Stream Tables
- Ojibwe History and Culture
- Threats to Our Natural Resources

- Patterns in Flight: Hawk ID 101
- Evictions of the Eponym
- Building Successful School Partnerships

GRANTS

Grants Ongoing

1. PNC \$7,500, Supporting Science Discovery in Early Learners

The project will offer early childhood teachers engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs.

A quantitative goal is to provide an average of 2 - 3 school visits per week during the school year to under-resourced schools in the Metroparks service area (Livingston, Macomb, Oakland, Washtenaw, and Wayne counties) to achieve 83 programs per year. At this level the Mobile Learning Center will reach approximately 1,500 children with programs, assuming class sizes of about 18 students based on last year's program numbers.

2. Young Foundation: \$2,500, Growing Excitement for Science in Early Learners

The project provides early childhood teachers with engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program, with a focus on Oakland County. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs. Teachers will receive a pre-visit video to prepare students for the classroom visit and a follow-up program survey.

3. Anonymous: \$10,000 for Get Out and Learn Scholarships

Get Out And Learn offers scholarships to cover transportation for in-person field trips or outreach programs at your school. All program fees are included in the scholarship in addition to the cost of transportation to and from a Metropark. Qualifying schools must have at least 50% of their students eligible to receive the federal free and reduced lunch program.

4. Russell Family Foundation: \$46,100, Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science

The Supplemental Science project is an outflow of the Supplemental Science Lessons project and is created to help teachers integrate experiential learning techniques that follow the NGSS into the classroom while sparking curiosity and excitement in their students. It meets the demand for Supplemental Science Lessons by providing teachers with no-cost training, outdoor experiences, and the tools necessary to integrate lessons into their science curriculum through a series of five workshops. Part of the project also involves the creation of "Investigation Boxes" that will include lessons and the materials needed to conduct the lessons in their classrooms or schoolyard.





To: Board of Commissioners
From: Artina Carter, Chief of Diversity, Equity and Inclusion
Subject: Report – DEI Monthly Update
Date: February 1, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the February 2024 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

Attachment: DEI Report



HURON-CLINTON METROPARKS

DEI MONTHLY REPORT

February 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114

[METROPARKS.COM](https://www.metroparks.com)



LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
 - Connecting with youth serving organizations in Ypsilanti and Romulus to identify opportunities and barriers to employment in the Metroparks.
- Increase transparency and accountability for progress against goals and objectives through master and department benchmark and measure progress
 - Updating CAPRA Chapter 10
 - ADA Transition Plan update with Planning Department
- Increase access to Metroparks services for underserved communities with customized programming
 - Exploring partnership opportunities with the Ypsilanti Public Library – Whittaker Branch to connect underserved communities with Metropark programming.

Maintain & Invest

- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.
 - Developing strategic recruitment maps (SRM) that will identify locations for recruitment not currently being used.
 - Conducted an implicit bias in recruitment and interviewing workshop.
- Climate Action Plan (CAP); subcommittees meetings (subcommittees include)
 - Finance
 - Transportation
 - Preservation and Conservation of Natural Resources
 - Education

DEI DEPARTMENT

MISCELLANEOUS

- Hosted 6 Implicit Bias trainings for 104 staff responsible for recruitment and hiring on February 16-18th .
- Developed Cultural Competence training for DZS Education department staff.
- Researched potential speakers for DEI Speaker Series and Cultural Awareness Series

COMMUNITY COLLABORATIONS

- Re-scheduled MLK 2.0 Legacy and Liberation concert due to weather. It will now take place on March 2 at First Presbyterian Church of Howell.
- Developed recruitment maps for the cities of Belleville and Romulus and working with Park staff to develop and measure strategies for recruitment.
- Developing new partnership with Ypsilanti District Library-Whittaker
- Facilitated Cultural Competence training for DZS on January 31st.
- Attended Special Park District Forum subcommittee meetings.
 - Sessions and Programs
 - Inclusion and Accessibility
 - Equity workgroup

DEI DEPARTMENT

CROSS-DEPARTMENT COLLABORATIONS

- ADA Transition Plan meeting with Planning and Development department
- Development of park-wide ADA training.
- Active membership on the Recreation Program Committee
 - Metrobarks Paws, Pose and Play planning
 - TecTroit Electronic Music Festival planning
- Active participation on Climate Action Plan (CAP) Committees
 - Steering committee
 - Transportation
 - Education and Engagement
 - Preservation and Conservation of Natural Resources
- Served on interview panels
 - Police Officer
 - GIS Analyst
- Continued to worked with HR on the development of a DEI summer work experience.
- Continued to serve on the DZS/MP partnership team.
- Participated in CAPRA update meeting for Chapter .

COMING EVENTS



MLK 2.0: LEGACY AND LIBERATION

Rescheduled due to weather
NEW DATE: SATURDAY, MARCH 2ND

MLK 2.0 is an event organized by Huron-Clinton Metroparks, Howell Carnegie District Library, and Livingston Diversity Council. It aims to deepen our understanding of Martin Luther King, Jr., and his profound impact on the civil rights movement.

To kick off MLK 2.0, a special musical tribute called "Legacy and Liberation" will be held at The First Presbyterian Church of Howell. This concert, directed by Lynn Williams, showcases PCS Ensemble, and explores the cultural and historical significance of gospel music in advocating for equality and freedom. The song selections will span from 1954 to 1968.

Doors open at 5:30 p.m. and refreshments will be served during intermission.

Pre-registration is not required.

Date: March 2, 2024

Ages: Fun for all ages!

Time: 6 p.m.-8 p.m.

Cost: Free!

Location: The First Presbyterian Church of Howell, 323 W Grand River Ave, Howell, MI 48843





To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Project No: 512-23-250
Project Title: Bids – Resurface Outdoor Sports Courts
Location: Lake Erie Metropark
Date: February 8, 2024

Action Requested: Motion to Approve

That the Board of Commissioners accept the proposal from the low responsive, responsible bidder Laser Sport Surfacing for \$60,099.98 to resurface outdoor sports courts at Lake Erie Metropark as recommended by Chief of Planning and Development Janet Briles and staff.

Fiscal Impact: The project is over budget by \$99.98. The resurfacing was budgeted in 2023 and is carried over into Lake Erie Metropark’s budget.

Scope of Work: Resurfacing outdoor sports courts

Background: Two existing basketball courts will be renovated. Surface cracks will be repaired. Both courts will then be resurfaced and striped. The four basketball hoops that are leaning will be removed and new basketball standards will be installed

<u>Contractor</u>	<u>City</u>	<u>Amount</u>
Laser Sport Surfacing	Plymouth, MI	\$60,099.98



To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Project No: 800-24-024
Project Title: Bids – Mulch Replacement Project
Location: Kensington, Indian Springs, Stony Creek, Dexter-Huron, Delhi, Lower Huron, Willow, Lake Erie, Wolcott Mill, Huron Meadows, Hudson Mills
Date: February 8, 2024

Action Requested: Motion to Approve

That the Board of Commissioners accept the proposal from the low responsive, responsible bidder Midstates Recreation, LLC for \$62,630.25 to replace wood fiber playground surfacing at 11 Metroparks as recommended by Chief of Planning and Development Janet Briles and staff.

Fiscal Impact: The project is under budget by \$8,559.75. Mulch replenishment was budgeted in 2024 in the individual operation budgets for each of the 11 Metroparks listed above.

Scope of Work: Replenishment of wood fiber playground surfacing (playground mulch).

Background: This project is for the annual replenishment of playground mulch throughout the Metroparks system.

<u>Contractor</u>	<u>City</u>	<u>Amount</u>
Midstates Recreation, LLC	Pataskala, OH	\$62,630.25

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2024

PARK	MONTHLY VEHICLE ENTRIES				MONTHLY TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	15,874	15,123	20,613	-23%	\$ 80,564	\$ 78,741	\$ 109,664	-27%
Wolcott Mill	1,921	2,170	2,303	-17%	\$ 581	\$ 722	\$ 490	19%
Stony Creek	17,110	21,491	25,108	-32%	\$ 114,852	\$ 158,183	\$ 172,320	-33%
Indian Springs	2,490	3,102	3,551	-30%	\$ 13,663	\$ 17,652	\$ 21,271	-36%
Kensington	27,891	38,340	43,257	-36%	\$ 143,665	\$ 188,338	\$ 225,884	-36%
Huron Meadows	4,932	5,344	7,136	-31%	\$ 15,287	\$ 17,059	\$ 21,927	-30%
Hudson Mills	9,287	11,728	12,669	-27%	\$ 25,846	\$ 30,168	\$ 39,199	-34%
Lower Huron/Willow/Oakwoods	26,533	31,838	32,294	-18%	\$ 29,201	\$ 44,865	\$ 48,813	-40%
Lake Erie	6,524	7,341	9,029	-28%	\$ 34,769	\$ 36,431	\$ 50,407	-31%
Monthly TOTALS	112,562	136,477	155,961	-28%	\$ 458,428	\$ 572,159	\$ 689,975	-34%

PARK	Y-T-D VEHICLE ENTRIES				Y-T-D TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	15,874	15,123	20,933	-24%	\$ 80,564	\$ 78,741	\$ 109,664	-27%
Wolcott Mill	1,921	2,170	1,035	86%	\$ 581	\$ 722	\$ 490	19%
Stony Creek	17,110	21,491	21,700	-21%	\$ 114,852	\$ 158,183	\$ 172,320	-33%
Indian Springs	2,490	3,102	2,441	2%	\$ 13,663	\$ 17,652	\$ 21,271	-36%
Kensington	27,891	38,340	32,304	-14%	\$ 143,665	\$ 188,338	\$ 225,884	-36%
Huron Meadows	4,932	5,344	4,559	8%	\$ 15,287	\$ 17,059	\$ 21,927	-30%
Hudson Mills	9,287	11,728	7,316	27%	\$ 25,846	\$ 30,168	\$ 39,199	-34%
Lower Huron/Willow/Oakwoods	26,533	31,838	25,262	5%	\$ 29,201	\$ 44,865	\$ 48,813	-40%
Lake Erie	6,524	7,341	6,302	4%	\$ 34,769	\$ 36,431	\$ 50,407	-31%
Monthly TOTALS	112,562	136,477	121,852	-8%	\$ 458,428	\$ 572,159	\$ 689,975	-34%

PARK	MONTHLY PARK REVENUE				Y-T-D PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 244,914	\$ 97,059	\$ 165,009	48%	\$ 244,914	\$ 97,059	\$ 165,009	48%
Wolcott Mill	\$ 6,452	\$ 10,773	\$ 8,020	-20%	\$ 6,452	\$ 10,773	\$ 8,020	-20%
Stony Creek	\$ 144,195	\$ 174,289	\$ 198,051	-27%	\$ 144,195	\$ 174,289	\$ 198,051	-27%
Indian Springs	\$ 22,023	\$ 22,792	\$ 30,499	-28%	\$ 22,023	\$ 22,792	\$ 30,499	-28%
Kensington	\$ 171,256	\$ 210,367	\$ 244,851	-30%	\$ 171,256	\$ 210,367	\$ 244,851	-30%
Huron Meadows	\$ 28,151	\$ 33,909	\$ 46,443	-39%	\$ 28,151	\$ 33,909	\$ 46,443	-39%
Hudson Mills	\$ 30,731	\$ 39,854	\$ 45,352	-32%	\$ 30,731	\$ 39,854	\$ 45,352	-32%
Lower Huron/Willow/Oakwoods	\$ 35,806	\$ 54,806	\$ 55,587	-36%	\$ 35,806	\$ 54,806	\$ 55,587	-36%
Lake Erie	\$ 34,962	\$ 37,397	\$ 51,169	-32%	\$ 34,962	\$ 37,397	\$ 51,169	-32%
Y-T-D TOTALS	\$ 718,490	\$ 681,245	\$ 844,982	-15%	\$ 718,490	\$ 681,245	\$ 844,982	-15%

District	Y-T-D Vehicle Entries by Management Unit				Y-T-D Total Revenue by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	34,905	38,784	43,668	-20%	395,561	282,120	371,080	7%
Western	44,600	58,514	46,620	-4%	252,161	306,922	367,146	-31%
Southern	33,057	39,179	31,564	5%	70,768	92,203	106,756	-34%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2024

GOLF THIS MONTH	MONTHLY ROUNDS				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	0	0	0	-	\$ -	\$ -	\$ -	-
Indian Springs	0	0	0	-	\$ -	\$ -	\$ -	-
Kensington	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows	0	0	0	-	\$ -	\$ -	\$ 234	-
Hudson Mills	0	0	0	-	\$ -	\$ -	\$ 39	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
Total Regulation	0	0	0	-	\$ -	\$ -	\$ 273	-
LSC Par 3	0	0	0	-	\$ -	\$ -	\$ -	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Total Golf	0	0	0	-	\$ -	\$ -	\$ 273	-

GOLF Y-T-D	GOLF ROUNDS Y-T-D				GOLF REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	0	0	0	-	\$ -	\$ -	\$ -	-
Indian Springs	0	0	0	-	\$ -	\$ -	\$ -	-
Kensington	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows	0	0	0	-	\$ -	\$ -	\$ 234	-
Hudson Mills	0	0	0	-	\$ -	\$ -	\$ 39	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
Total Regulation	0	0	0	-	\$ -	\$ -	\$ 273	-
LSC Par 3	0	0	0	-	\$ -	\$ -	\$ -	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Total Golf	0	0	0	-	\$ -	\$ -	\$ 273	-

AQUATICS THIS MONTH	PATRONS THIS MONTH				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ 260	\$ -	\$ -	-
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 260	\$ -	\$ -	-

AQUATICS Y-T-D	PATRONS Y-T-D				REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ 260	\$ -	\$ -	-
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 260	\$ -	\$ -	-

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2024

PARK	Seasonal Activities this Month				Monthly Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	8	5	4	118%	\$ 9,100	\$ 7,500	\$ 8,483	7%
Shelters	24	22	13	80%	\$ 4,225	\$ 5,875	\$ 3,700	14%
Boat Launches	4	1	8	-48%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ -	\$ -	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek								
Disc Golf Daily	0	0	2	-	\$ -	\$ -	\$ 6	-
Disc Golf Annual	6	9	6	6%	\$ 360	\$ 540	\$ 340	6%
Total Disc Golf	6	9	7	-18%	\$ 360	\$ 540	\$ 346	4%
Shelters	28	30	23	20%	\$ 6,300	\$ 6,788	\$ 5,363	17%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	3	8	4	-25%	\$ 600	\$ 1,475	\$ 758	-21%
Event Room	2	1	3	-33%	\$ 5,800	\$ 2,900	\$ 8,150	-29%
Kensington								
Disc Golf Daily	0	2	148	-	\$ -	\$ 6	\$ 444	-
Disc Golf Annual	7	18	23	-69%	\$ 400	\$ 1,040	\$ 1,340	-70%
Total Disc Golf	7	20	171	-96%	\$ 400	\$ 1,046	\$ 1,784	-78%
Shelters	41	29	25	66%	\$ 8,775	\$ 6,525	\$ 5,483	60%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows								
Shelters	2	5	2	-14%	\$ 400	\$ 400	\$ 267	50%
Hudson Mills								
Disc Golf Daily	137	107	175	-22%	\$ 411	\$ 321	\$ 524	-22%
Disc Golf Annual	10	23	19	-47%	\$ 560	\$ 1,320	\$ 1,093	-49%
Total Disc Golf	147	130	194	-24%	\$ 971	\$ 1,641	\$ 1,617	-40%
Shelters	6	10	6	-5%	\$ 1,500	\$ 1,600	\$ 1,067	41%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	61	82	62	-2%	\$ 183	\$ 246	\$ 287	-36%
Disc Golf Annual	0	3	3	-	\$ 560	\$ 1,320	\$ 1,093	-49%
Total Disc Golf	61	85	65	-7%	\$ 743	\$ 1,566	\$ 1,380	-46%
Shelters	20	34	22	-10%	\$ 4,100	\$ 6,500	\$ 4,625	-11%
Lake Erie								
Shelters	0	0	0	-	\$ -	\$ -	\$ 67	-
Boat Launches	186	182	119	57%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ 300	\$ 100	-

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2024

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	8	5	4	118%	\$ 9,100	\$ 7,500	\$ 8,483	7%
Shelters	24	22	13	80%	\$ 4,225	\$ 5,875	\$ 3,700	14%
Boat Launches	4	1	8	-48%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ -	\$ -	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek								
Disc Golf Daily	0	0	2	-	\$ -	\$ -	\$ 6	-
Disc Annual	6	9	6	6%	\$ 360	\$ 540	\$ 340	6%
Total Disc Golf	6	9	7	-18%	\$ 360	\$ 540	\$ 346	4%
Shelters	28	30	23	20%	\$ 6,300	\$ 6,788	\$ 5,363	17%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Boat Launches	12	23	28	-57%	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	3	8	4	-25%	\$ 600	\$ 1,475	\$ 758	-21%
Event Room	2	1	3	-33%	\$ 5,800	\$ 2,900	\$ 8,150	-29%
Kensington								
Disc Golf Daily	0	2	148	-	\$ -	\$ 6	\$ 444	-
Disc Annual	7	18	23	-69%	\$ 400	\$ 1,040	\$ 1,340	-70%
Total Disc Golf	7	20	171	-96%	\$ 400	\$ 1,046	\$ 1,784	-78%
Shelters	41	29	25	66%	\$ 8,775	\$ 6,525	\$ 5,483	60%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows								
Shelters	2	5	2	-14%	\$ 400	\$ 400	\$ 267	50%
Hudson Mills								
Disc Golf Daily	137	107	175	-22%	\$ 411	\$ 321	\$ 524	-22%
Disc Annual	10	23	19	-47%	\$ 560	\$ 1,320	\$ 1,093	-49%
Total Disc Golf	147	130	194	-24%	\$ 971	\$ 1,641	\$ 1,617	-40%
Shelters	6	10	6	-5%	\$ 1,500	\$ 1,600	\$ 1,067	41%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	61	82	62	-2%	\$ 183	\$ 246	\$ 287	-36%
Disc Annual	0	3	3	-	\$ -	\$ 180	\$ 173	-
Total Disc Golf	61	85	65	-7%	\$ 183	\$ 426	\$ 460	-60%
Shelters	20	34	22	-10%	\$ 4,100	\$ 6,500	\$ 4,625	-11%
Lake Erie								
Shelters	0	0	0	-	\$ -	\$ -	\$ 67	-
Boat Launches	186	182	119	57%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ 300	\$ 100	-

PARK	Cross Country Ski Rental this Month				Cross Country Ski Rental Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	\$ 1,550	\$ 2,951	\$ 2,512	-38%	\$ 1,550	\$ 2,951	\$ 2,512	-38%
Kensington	\$ 4,789	\$ 4,630	\$ 4,294	12%	\$ 4,789	\$ 4,630	\$ 4,294	12%
Huron Meadows	\$ 12,494	\$ 16,460	\$ 23,771	-47%	\$ 12,494	\$ 16,460	\$ 23,771	-47%

PARK	Winter Sports this Month				Winter Sports Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
XC Skiers	0	0	1	-	0	0	1	-
Ice Skaters	35	0	111	-69%	35	0	111	-69%
Sledders	43	0	248	-83%	43	0	248	-83%
Ice Fishermen	985	0	1,231	-20%	985	0	1,231	-20%
Stony Creek								
XC Skiers	99	380	425	-77%	99	380	425	-77%
Ice Skaters	0	0	28	-	0	0	28	-
Sledders	57	200	486	-88%	57	200	486	-88%
Ice Fishermen	39	0	94	-59%	39	0	94	-59%
Indian Springs								
XC Skiers	202	202	109	85%	202	202	109	85%
Sledders	300	300	331	-9%	300	300	331	-9%
Kensington								
XC Skiers	471	493	302	56%	471	493	557	-15%
Ice Skaters	3	0	0	-	3	0	24	-88%
Sledders	1,515	1,776	302	402%	1,515	1,776	2,201	-31%
Ice Fishermen	0	0	9	-	0	0	72	-
Huron Meadows								
XC Skiers	1,061	1,875	2,890	-63%	1,061	1,875	2,890	-63%
Ice Fishermen	0	0	0	-	0	0	0	-
Hudson Mills								
XC Skiers	150	130	123	22%	150	130	123	22%
Willow								
XC Skiers	3	5	9	-65%	3	5	9	-65%
Sledders	41	72	145	-72%	41	72	145	-72%
Lake Erie								
XC Skiers	0	0	8	-	0	0	8	-
Sledders	31	57	70	-56%	31	57	70	-56%
Ice Fishing	407	0	792	-49%	407	0	792	-49%

INTERPRETIVE FACILITIES								
PARK	Monthly Patrons Served				YTD Patrons Served			
	(total program participants and non-program visitors)							
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	3,343	5,349	4,571	-27%	3,343	5,349	4,571	-27%
Wolcott Mill	1,701	2,313	1,679	1%	1,701	2,313	1,679	1%
Wolcott Farm	926	1,220	1,020	-9%	926	1,220	1,020	-9%
Stony Creek	8,840	8,784	8,735	1%	8,840	8,784	8,735	1%
Eastern Mobile Center	231	226	162	43%	231	226	162	43%
Indian Springs	1,282	2,297	1,855	-31%	1,282	2,297	1,855	-31%
Kens NC	15,629	24,202	20,372	-23%	15,629	24,202	20,372	-23%
Kens Farm	8,000	8,294	8,852	-10%	8,000	8,294	8,852	-10%
Western Mobile Center	265	616	341	-22%	265	10,455	6,535	-96%
Hudson Mills	2,551	2,572	2,544	0%	2,551	2,572	2,544	0%
Oakwoods	10,341	10,119	10,184	2%	10,341	10,119	10,184	2%
Lake Erie	10,968	11,483	12,142	-10%	10,968	11,483	12,142	-10%
Southern Mobile Center	1,592	1,121	1,089	46%	1,592	1,121	1,089	46%
Totals	65,669	78,596	73,546	-11%	65,669	88,435	79,740	-18%

PARK	Monthly Revenue				YTD Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 1,212	\$ 2,295	\$ 1,685	-28%	\$ 1,212	\$ 2,295	\$ 1,685	-28%
Wolcott Mill	\$ -	\$ 744	\$ 248	-	\$ -	\$ 744	\$ 248	-
Wolcott Farm	\$ 3,306	\$ 3,382	\$ 1,194	177%	\$ 3,306	\$ 3,382	\$ 1,194	177%
Wagon Rides	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-
Livestock/Produce	\$ 2,547	\$ 4,945	\$ 4,261	-40%	\$ 2,547	\$ 4,945	\$ 4,261	-40%
FARM TOTAL	\$ 5,853	\$ 8,327	\$ 5,455	7%	\$ 5,853	\$ 8,327	\$ 5,455	7%
Stony Creek	\$ (647)	\$ (62)	\$ 389	-266%	\$ (647)	\$ (62)	\$ 389	-266%
Eastern Mobile Center	\$ 1,275	\$ 1,325	\$ 742	72%	\$ 1,275	\$ 1,325	\$ 742	72%
Indian Springs	\$ 1,960	\$ 765	\$ 390	403%	\$ 1,960	\$ 765	\$ 390	403%
Kens NC	\$ 1,510	\$ 3,191	\$ 1,765	-14%	\$ 1,510	\$ 3,191	\$ 1,765	-14%
Kens Farm	\$ 1,653	\$ 1,495	\$ 892	85%	\$ 1,653	\$ 1,495	\$ 892	85%
Wagon Rides	\$ 122	\$ 583	\$ 427	-71%	\$ 122	\$ 583	\$ 427	-71%
Livestock/Produce	\$ 20	\$ -	\$ -	-	\$ 20	\$ -	\$ -	-
FARM TOTAL	\$ 1,795	\$ 2,078	\$ 1,319	36%	\$ 1,795	\$ 2,078	\$ 1,319	36%
Western Mobile Center	\$ 350	\$ 2,825	\$ 1,538	-77%	\$ 350	\$ 2,825	\$ 1,538	-77%
Hudson Mills	\$ 905	\$ 4,045	\$ 1,462	-38%	\$ 905	\$ 4,045	\$ 1,462	-38%
Oakwoods	\$ 704	\$ 559	\$ 539	31%	\$ 704	\$ 559	\$ 539	31%
Lake Erie	\$ 293	\$ 666	\$ 559	-48%	\$ 293	\$ 666	\$ 559	-48%
Southern Mobile Center	\$ 1,063	\$ 1,698	\$ 1,276	-17%	\$ 1,063	\$ 1,698	\$ 1,276	-17%
Totals	\$ 16,273	\$ 28,454	\$ 17,364	-6%	\$ 16,273	\$ 28,454	\$ 17,364	-6%

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	10	131	14	139	1	40	-	-
Wolcott Mill	-	-	-	-	-	-	-	-
Wolcott Farm	2	29	-	-	-	-	-	-
Stony Creek	20	276	19	284	-	64	-	-
Eastern Mobile Center					5	111	-	-
Indian Springs	3	121	4	101	-	-	-	-
Kens NC	36	872	46	1,159	-	-	-	-
Kens Farm	24	428	45	480	-	-	4	68
Western Mobile Center					16	265	27	616
Hudson Mills	5	51	3	72	-	-	-	-
Oakwoods	13	202	12	115	3	149	-	-
Lake Erie	7	49	13	143	1	22	-	-
Southern Mobile Center					22	1,592	23	1,121
Totals	120	2,159	156	2,493	48	2,243	54	1,805

BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)	
	Current	Previous
Lake St Clair	3,172	5,210
Wolcott Mill	1,701	2,313
Wolcott Farm	897	1,220
Stony Creek	8,500	8,500
Indian Springs	1,161	2,196
Kens NC	14,757	23,043
Kens Farm	7,572	7,746
Hudson Mills	2,500	2,500
Oakwoods	9,990	10,004
Lake Erie	10,897	11,340
Totals	61,147	74,072

"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.

"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.

"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.